



Fiscal Year 2017 Adopted Budget





COUNTY BOARD MEMBERS



The Arlington County Board (from left): Member Christian Dorsey, Member John Vihstadt, Chair Libby Garvey, Vice-Chair Jay Fiset, Member Katie Cristol

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ARLINGTON COUNTY VISION

"Arlington will be a diverse and inclusive world-class urban community with secure, attractive residential and commercial neighborhoods where people unite to form a caring, learning, participating, sustainable community in which each person is important."

— Adopted by the Arlington County Board January 26, 2002

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CONTENTS

GUIDE TO READING THE ADOPTED BUDGET	1
TRANSMITTAL LETTER.....	3
ARLINGTON COUNTY PROFILE	7
BUDGET SUMMARY	
County Budget Resolution	17
Budget Decisions.....	20
Housing Summary	24
Expenditure Summary (All Funds)	41
All Funds Revenue and Expenditure Detail	42
General Fund Summary.....	44
General Fund Expenditure and Revenue Pie Charts.....	45
County Government Summary.....	46
Expenditure Comparison	47
FY 2017 Adopted Budget Position Changes	48
Tax and Fee Compendium.....	51
COMPENSATION SUMMARY	
Budgeted Compensation – General Fund and All Funds.....	53
Pay Enhancements, Retirement Rates and Health Insurance Rates	56
REVENUE SUMMARY	61
GENERAL FUND	
County Board Office	123
County Manager’s Office	129
Department of Management and Finance	137
Department of Technology Services	143

Human Resources Department	151
Office of the County Attorney	157
Circuit Court	163
Clerk of the Circuit Court	169
General District Court	175
Juvenile and Domestic Relations District Court	179
Office of the Magistrate	185
Office of the Public Defender	189
Commonwealth's Attorney	193
Sheriff's Office	199
Office of the Commissioner of Revenue	207
Office of the Treasurer	213
Office of the Electoral Board and Voter Registration	219
Office of Emergency Management	225
Police Department	231
Fire Department	239
Department of Environmental Services	247
Department of Human Services	267
Department of Libraries	291
Department of Parks and Recreation	299
Arlington Economic Development	319
Department of Community Planning, Housing and Development	327
Non-Departmental	335
Debt Service	339
Regionals/Contributions	347
Washington Metropolitan Area Transit Authority - Metro	355

ENTERPRISE, SPECIAL REVENUE and INTERNAL SERVICE FUNDS

Ballston Business Improvement District	361
Rosslyn Business Improvement District	365
Crystal City Business Improvement District	369
Community Development Fund	373
Section 8 Fund	385
Stormwater Management Fund	391
Transportation Capital Fund	399
Crystal City, Potomac Yard, and Pentagon City Tax Increment Financing Area Fund	407
Columbia Pike Tax Increment Financing Area Fund	413
Utilities Fund	419
Ballston Public Parking Garage	431
Ballston Public Parking Garage – Eighth Level	437
CPHD Development Fund	441
Automotive Equipment Fund	449
Printing Fund	457

PAY-AS-YOU-GO CAPITAL BUDGET AND MASTER LEASE

General Capital Projects Fund	465
Utility Capital Projects Fund	481
Master Lease Funding	485

PAY PLAN FOR COUNTY EMPLOYEES

489

GLOSSARY AND APPENDIX

Budget Calendar	515
Budget Process	517
Selected Fiscal Indicators	521
Governmental Operating Fund Summaries	522
One-time Funding Summary	527

Financial and Debt Management Policies.....	529
Comprehensive Plan Summary	537
Glossary	545

GUIDE TO READING THE ADOPTED BUDGET

The Adopted Budget is presented in a format that provides several levels of financial detail. The focus of the Adopted Budget Document is to summarize major policy and program directions and initiatives that are funded in departmental budgets. More detailed descriptions of the various **programs and activities in the County are included in the County Manager's Proposed Budget, which is available on Arlington County's web site**, Department of Management and Finance <http://arlingtonva.s3.amazonaws.com/wp-content/uploads/sites/18/2016/02/FY17-proposed-FINAL.pdf>

The Transmittal Letter, starting on the ivory pages, provides an overview of the Adopted Budget, highlighting strategic priorities for the upcoming fiscal year, major revenue and expenditure decisions made to implement those priorities, and changes affecting County staff.

Following the Transmittal Letter is a brief Profile of Arlington County, which includes both organizational and demographic information.

The Budget Summary section includes the Budget Resolution, budget decisions made by the County Board after the proposed budget was presented, and summary charts and comparisons.

The Housing Summary provides in one place information about the wide variety of housing-related programs provided in the County.

The Compensation Summary includes highlights of the compensation changes included in the adopted budget, the total budgeted for salaries and fringe benefits, and additional information about pay enhancements, health insurance changes, and retirement rate changes in recent fiscal years.

The Revenue Summary section follows on the ivory pages. The tables included in this section provide historical and current year data, in addition to the approved revenue budget. Descriptions of the revenue sources are also provided.

General Fund departmental budget summaries start on the white pages. For each department, a mission statement is presented, along with a budget description explaining significant budget changes from FY 2016 to FY 2017.

Departmental financial summaries detail expenditure, revenue, net tax support and staffing levels for FY 2015 (Actual); current year FY 2016 (Adopted Budget); and FY 2017 (Adopted Budget). Aggregation of expenses and revenues by category are defined as follows:

- Personnel - This category includes expenses for salaries, wages, and employee fringe benefits such as retirement, health, and life insurance.
- Non-Personnel - This category includes expenses for goods or services provided to the County by vendors or by County internal service funds (see Glossary for definition of internal service funds); expenses for items that are used or consumed in the course of operation of the program or department; and expenses for initial, additional, or replacement items of office or operating equipment not funded through the capital budget.
- Intra-County Charges and Inter-Departmental Credit - These categories represents charges by one unit of County government to support another unit's activities.

- Fees - These are monies received by the County as payment for services, goods, or use of a facility. Examples are residential refuse disposal fees, user fees for recreation facilities, and various permit and inspection fees.
- Grants - Grants are a contribution of funding, usually from state or federal agencies, to be used for a specific purpose or activity. Examples include state highway aid and the HIDTA (High Intensity Drug Trafficking Area) grant.
- Net Tax Support - The funds that the County Board may allocate from local tax revenues to fully finance or to supplement revenues received by a department or program. Net tax support is the remainder determined by subtracting all department specific state and federal aid, fees, and charges from the total cost of the programs.
- The Position Summary (FTEs) shows authorized permanent positions and temporary positions by full-time equivalent (see glossary for further information on how FTEs are calculated).

Except in the smallest departments, the department summary narrative also includes a table which summarizes the breakout of the departmental expenditure budget by lines of business, reflecting FY 2015 actual expenditures, FY 2016 adopted budget and FY 2017 adopted budget.

The Ten-Year History for each department reflects actual expenses and revenues prior to FY 2016, and adopted budget amounts for FY 2016 and FY 2017. The program history summarizes significant budget changes over a ten year period.

Other operating funds (non-General Fund) are presented on the blue pages.

Summaries and project detail for Pay-As-You-Go Capital are exhibited on the grey pages.

The FY 2017 pay schedule for County employees is on the yellow pages.

The Appendix, on the white pages, includes the Budget Calendar, Budget Process, One-Time funding summary, Governmental Operating Fund Summaries, Selected Fiscal Indicators, Financial and Debt Management Policies, Comprehensive Plan Summary, and Glossary.

TRANSMITTAL LETTER

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Fiscal Year 2017 Budget Message to the Residents of Arlington County

This year the County Board was able to balance the needs of increased School enrollment, public safety investments, housing needs, economic development investment and other key services while reducing the real estate tax rate for property owners. Continued economic pressures remain with high office vacancy rates, competition for commercial property tenants, and a national economy that is facing modest growth. Despite these pressures, with community input the County Board was able to adopt a budget which continues to provide high quality service and still meet the many needs of a varied community.

The County Board appreciates all the community input provided. This year, we tried to make the budget process more accessible to all through live-streaming meetings and through changes to the work session schedule and format to ensure that the community could engage with the County to provide important input. We appreciate the time so many Arlingtonians took to share their thoughts with the Board. Hearing the priorities of the community was extremely important to us as we finalized the budget.

Highlights of the FY 2017 Adopted Budget include:

Tax Rate Reduction – The adopted budget includes a real estate tax rate reduction of one-half cent providing some relief to County taxpayers.

Arlington Public Schools – Our schools continue to be among the top in the nation and through the budget process the County Board and School Board collaborated to meet the challenges posed by growing enrollment. The Board provided \$464.5 million in ongoing funding and an additional \$2.5 million in one-time funds to meet the growing needs of the School. This budget includes an increase **in resources which raises APS's percentage of locally generated tax revenue to 46.6%.**

Public Safety – **Critical to Arlington's success is the safe and secure community our residents and visitors enjoy.** We were fortunate this fiscal year to increase our investment in a variety of areas in public safety. Twelve additional uniformed fire personnel were added to complete 4-person staffing for all fire companies ensuring safe staffing levels and an increase in medical transport staffing during peak hours. In addition, six patrol officers were added in police and five deputies as well as a position dedicated to Americans with Disabilities (ADA) compliance **were added in the Sheriff's Office.**

Economic Development – Economic development continues to be extremely important as we try to increase commercial occupancy in the County. Additional one-time investments of \$1.5 million were added to assist in the attraction of new tenants and focusing on tenant retention in the County. The County was also successful in working with the State legislature to get authority for a transient occupancy tax add-on for investment in travel and tourism. With the adoption of this hotel occupancy tax, additional funding can be invested in marketing and attracting travelers to Arlington County.

Social Safety Net – The safety net programs that are provided to those most in need continues to **be a priority of our community. This year's budget continues that commitment with increased funding** to affordable housing programs as well as investments in senior and mental health services.

Other County Board Actions and Guidance:

- The Board provided guidance on various planning & transportation initiatives. The Board requested recommendations for the Neighborhood Complete Streets program and allocated a position to support the initial implementation. The Board added \$50,000 for the Lee Highway Alliance to ensure that this corridor is the focus of the next major planning effort after Four Mile Run Valley. The Board also directed the County Manager to provide a work plan, schedule and scope for the Master Transportation Plan – Bike Element in the fall of 2016 and explore options for implementing the advertisement program for ART and Capital BikeShare operations.
- The County Manager will establish a Senior and Disabled Real Estate Tax Relief **working group to analyze the County’s current program and provide recommendations for consideration during FY 2018 and provide an analysis of non-profit funding in the County.**
- We continue our commitment to a healthy, sustainable environment for all Arlingtonians and fully funded the AIRE program and provided additional ongoing funding to the tree program through our Stormwater Management fund.

The FY 2017 budget **is built on the fiscal strength of the County and reflects the community’s values** – protecting the health and safety of our residents as well as providing quality public education, a safety net for those in need, affordable housing, and environmental sustainability. We appreciate the collaborative partnership of the community, advisory groups, and staff that help the County Board build a fair and responsible budget that reflects multiple interests and stakeholders.

Sincerely,



Libby Garvey
Chair, Arlington County Board

ARLINGTON COUNTY PROFILE

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ARLINGTON COUNTY PROFILE

OVERVIEW OF ARLINGTON

Arlington County is located in northern Virginia, directly across the Potomac River from Washington, D.C. The County encompasses 25.8 square miles of land, which was originally split off from Fairfax County in 1801 and ceded by Virginia to be included in the ten-mile square Federal District. In 1847, however, Congress allowed the land to return to the jurisdiction of Virginia following a vote in favor of retrocession by its members. This area was then known as Alexandria City and Alexandria County. In 1920, to avoid confusion, the county was renamed Arlington County.

Annexation of any part of Arlington County by neighboring jurisdictions is prohibited by present law unless the entire County is annexed with the approval of County voters. There are no jurisdictions with overlapping debt or taxing powers. The water and sewage systems are operated on a self-supporting basis by the County government.

Arlington’s location in the center of the Washington metropolitan region, just five minutes from Washington by car or Metrorail, has made the County a highly desirable business and residential location. Arlington has maintained high-quality residential neighborhoods while supporting well-managed growth. High-density commercial and residential development is focused around Metro stations in the Rosslyn-Ballston corridor and the Jefferson Davis corridor, which includes both Pentagon City and Crystal City.

Arlington County has an estimated 2016 population of 220,400, an increase of 16.3 percent over the 2000 population. Additionally, Arlington is home to an estimated 211,000 jobs, as of January 1, 2016.

Almost all of the land in Arlington County has been developed. This development consists of extensive single-family residential areas, as well as commercial, office, and multi-family residential structures.

Economic activity in Arlington County has historically been closely associated with numerous governmental activities of the Washington Metropolitan region. In 2016, about 23.0 percent (or about 58,500) of the jobs in Arlington County are with the numerous federal, state or local government agencies. In recent years, however, the private employment base, particularly in the service sector, has increased substantially. The 2016 estimate is that 21.4 percent of total employment (about 45,100 jobs) is in the professional and technical services sector. An additional 31.0 percent of total employment (about 65,400 jobs) is in the accommodation, food, and other services sectors.



ORGANIZATION OF ARLINGTON COUNTY GOVERNMENT

The government of Arlington County has been organized according to the County Manager Plan of Government since 1932. Arlington County was the first jurisdiction in the United States to adopt a manager form of government by popular vote.

The five members of the County Board are elected at large for staggered, four-year terms. No more than two members are elected at one time. The Chairman of the County Board is elected annually by the members.

The County Board is responsible for several appointments. The County Board appoints a County Manager to serve as the chief executive and administrator of the County. The County Manager serves at the pleasure of the County Board, implements its policies, directs business and administrative procedures, and appoints department directors.

Assisting the County Manager are four Deputy County Managers, three Assistant County Managers and the Directors of 12 departments: Fire; Police; Emergency Management; Environmental Services; Human Services; Economic Development; Community Planning, Housing and Development; Parks and Recreation; Management and Finance; Libraries; Human Resources; and Technology Services.

The County Board also appoints an auditor to complement and augment the County's existing internal auditing program. The auditor, and an advisory committee, report directly to the County Board and focuses on tightening financial oversight and deepening program performance review.

Finally, the County Board appoints a County Attorney. The County Attorney provides legal services to the County Board, County agencies and personnel, elected County officials, independent County boards and commissions, and the Arlington School Board.

The operation of public schools in Arlington County is the responsibility of a five-member School Board. School Board members serve staggered, four-year terms in a sequence similar to that of County Board members.

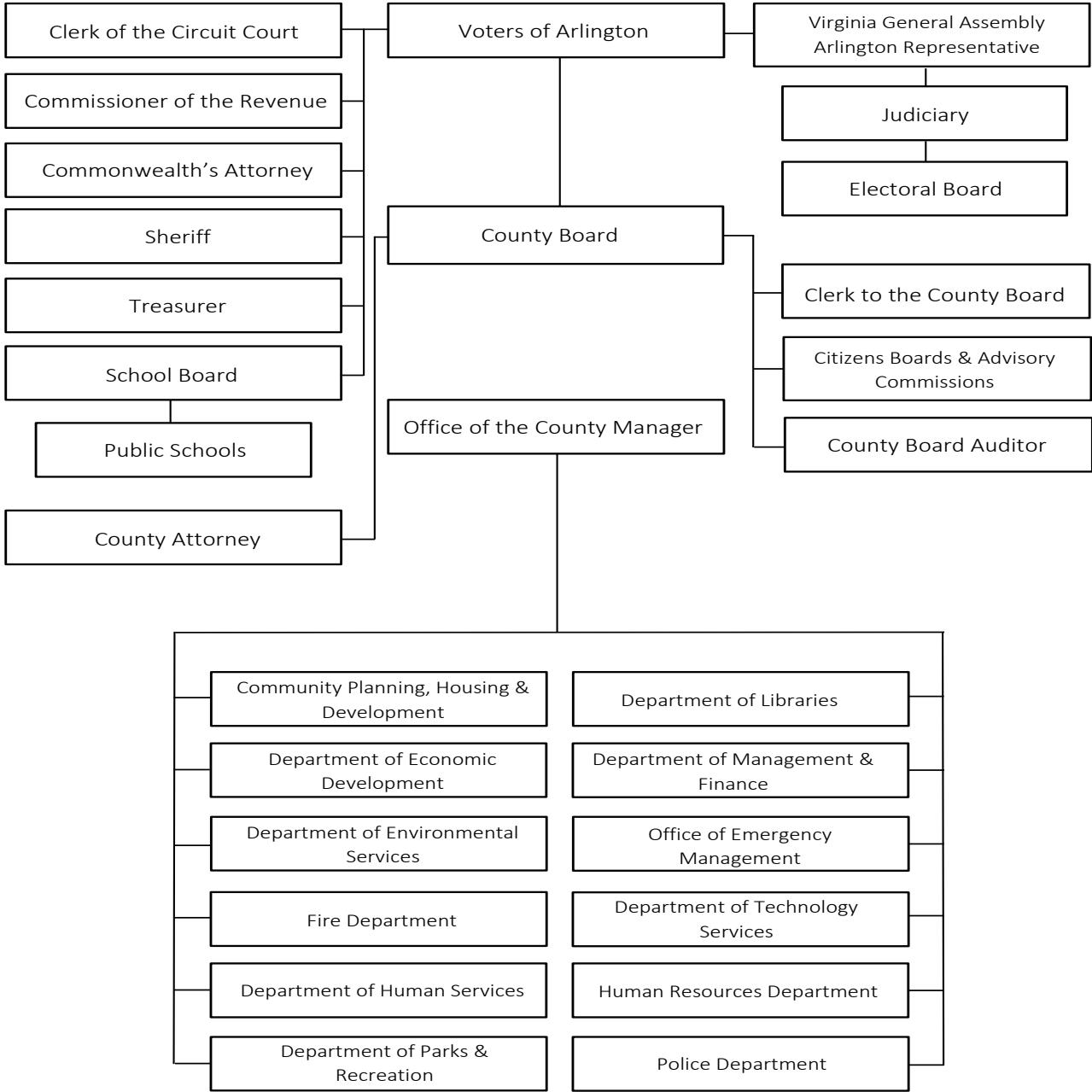
A 1992 revision of the State Code provided a local option to elect the School Board; Arlington voters chose to exercise that option via a November 1993 referendum. As of November 1994 and continuing each year thereafter, School Board members are elected.

The Superintendent of Schools is appointed by the School Board for a four-year term; the Superintendent administers the operations of the County's public schools. The local share of the cost of operating public schools in the County is met with an appropriation and transfer by the County Board from the County's General Fund. Operations of the School Board, however, are independent of the County Board and the County administration as prescribed by Virginia law.

In addition to the County Board, other elected County officials include the Commonwealth's Attorney, Sheriff, Commissioner of the Revenue, Treasurer, and Clerk of the Circuit Court. The Judges of the Circuit Court, the General District Court and the Juvenile and Domestic Relations District Court are appointed by the State legislature.

The structure of Arlington County's Government is depicted in an organizational chart on the following page.

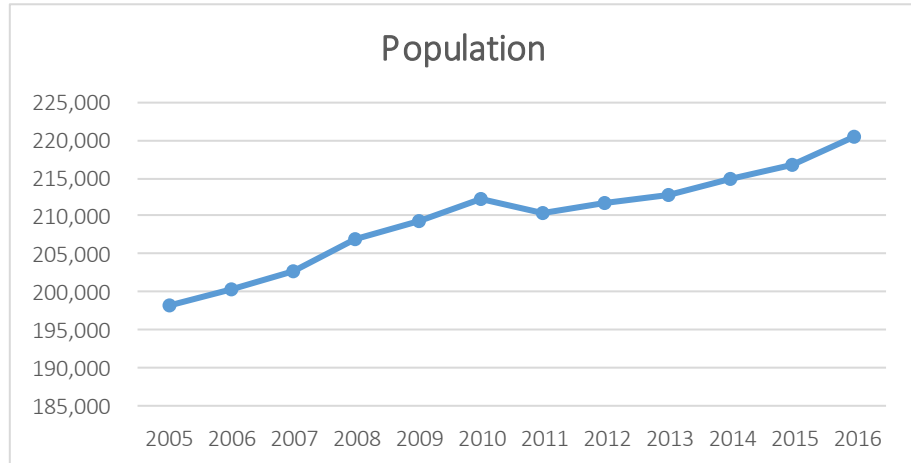
ORGANIZATION OF ARLINGTON COUNTY GOVERNMENT



DEMOGRAPHICS

The Planning Division of the Department of Community Planning, Housing and Development (DCPHD) estimates Arlington County’s 2016 population to be 220,400. Arlington continues to be among the most densely populated jurisdictions in the country. The County’s population has grown over the past eleven years, as shown in the chart below, and is projected to continue at a similar

rate. The 2010 dip in population is due to the use of 2010 Census Data. The population estimates for 2002-2009 used the 2000 Census as a base. The new 2010 Census data were used to recalibrate the Planning Division's method for estimating Arlington's population for 2011 and beyond. The Planning Division estimates that 18.5 percent (40,900 persons) of the population are under the age 20. Those between the ages of 25-34 make up the largest share of the population at 27.1 percent or 59,700 persons. Estimates for 2002-2009 and 2011-2016 are provided by the DCPHD Planning Division, and are based on new residential construction and estimates of average household size and vacancy rates. The 2010 number is based on the 2010 Census.



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RACIAL/ETHNIC COMPOSITION

Arlington County takes pride in, and gains vitality from, the diversity of its population. According to the 2010 Census, 64.0 percent of Arlington residents are white, 15.1 percent are Hispanic, 8.2 percent are black or African-American, 9.6 percent are Asian or Other Pacific Islanders, and 3.0 percent identified as another race or two or more races. (Note: percentages may not add due to rounding.)

The Planning Division estimates that the aggregate population of Arlington increased by 9.6 percent between 2000 and 2010. (Note that staff believes the Census 2000 figure to be a bit lower than the actual population.) From 2000 to 2010 the largest increase in population among the racial/ethnic groups was an increase of about 18,472 among the white population. Among other groups, the Asian-Pacific Islander population also increased substantially, by 3,549 persons. The Hispanic population decreased by 3,886 persons and the African-American population decreased by 156 persons between 2000 and 2010. The following table shows the change in population among various racial/ethnic groups from 2000 to 2010. The 2000 and 2010 figures are from the Decennial Censuses.

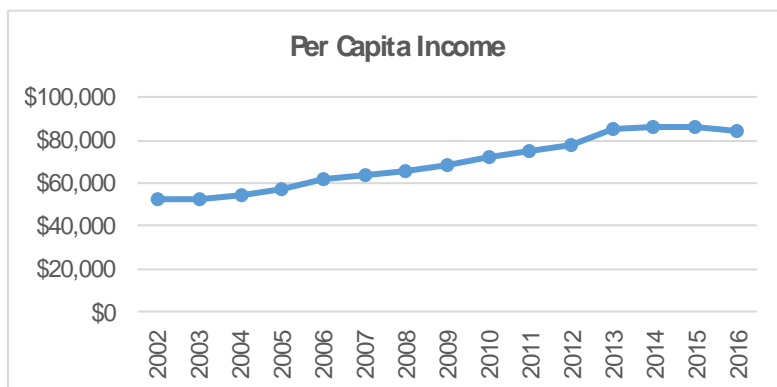
Racial/Ethnic Group	2000	2010	% Change
Non-Hispanic/Latino			
White alone	114,489	132,961	16.1%
Black or African American alone	17,244	17,088	-0.9%
Asian/Pacific Islander	16,346	19,895	21.7%
Other/MultiRacial	6,106	6,301	3.2%
Total Non-Hispanic/Latino	154,185	176,245	14.3%
Hispanic/Latino	35,268	31,382	-11.0%
TOTAL	189,453	207,627	9.6%

EDUCATION

Arlington's population is among the most highly educated in the country. According to the U.S. Census Bureau 2011 American Community Survey, 93.0 percent of all household residents age 25 and older were high school graduates, 72.0 percent were college graduates, and 38.0 percent had graduate or professional degrees. Of the Arlington Public School (APS) class of 2015-2016, 91 percent planned to pursue higher education, and the average expenditure per pupil was expected to be \$18,616 in the 2016 fiscal year.

PERSONAL INCOME

The educational achievements of Arlington's population are reflected in the County's income statistics as well. In 2016, according to Planning Division estimates, Arlington's per capita personal income was \$84,400. According to the U.S. Census American Community Survey, the median household income in Arlington County in 2014 was \$109,266. The Planning Division estimates that median household income in 2016 is \$110,900. According to ESRI, Arlington County had an effective buying power of \$9.84 billion in 2015.



The Per Capita Income graph above shows the growth in per capita personal income since 2002. Income figures for 2002 through 2006 are from the U.S. Bureau of Economic Analysis and the figures for 2007 through 2016 are estimated by the Arlington County Planning Division.

HOUSING

According to Planning Division estimates, there are 112,300 total housing units in Arlington as of January 2016. A housing unit is a multi-family dwelling or a single-family dwelling attached to other dwellings or a single-family detached dwelling. The majority (64.7 percent or 72,700) of housing units in Arlington are multi-family. There are an estimated 28,400 single-family detached (25.3 percent), and 11,100 single-family attached housing units (19.9 percent) in Arlington. Since 2000, growth in housing units has been largely due to multi-family development. Between 2000 and January 2016, 20,327 new multi-family units have been completed (an increase of 38.8 percent), compared to 816 single family attached units. There has been a net gain of 732 single family detached units during the same time span. In 2014, the Housing Division estimated that owners occupied 44.8 percent and renters occupied 55.2 percent of occupied housing units.

HOUSEHOLD COMPOSITION

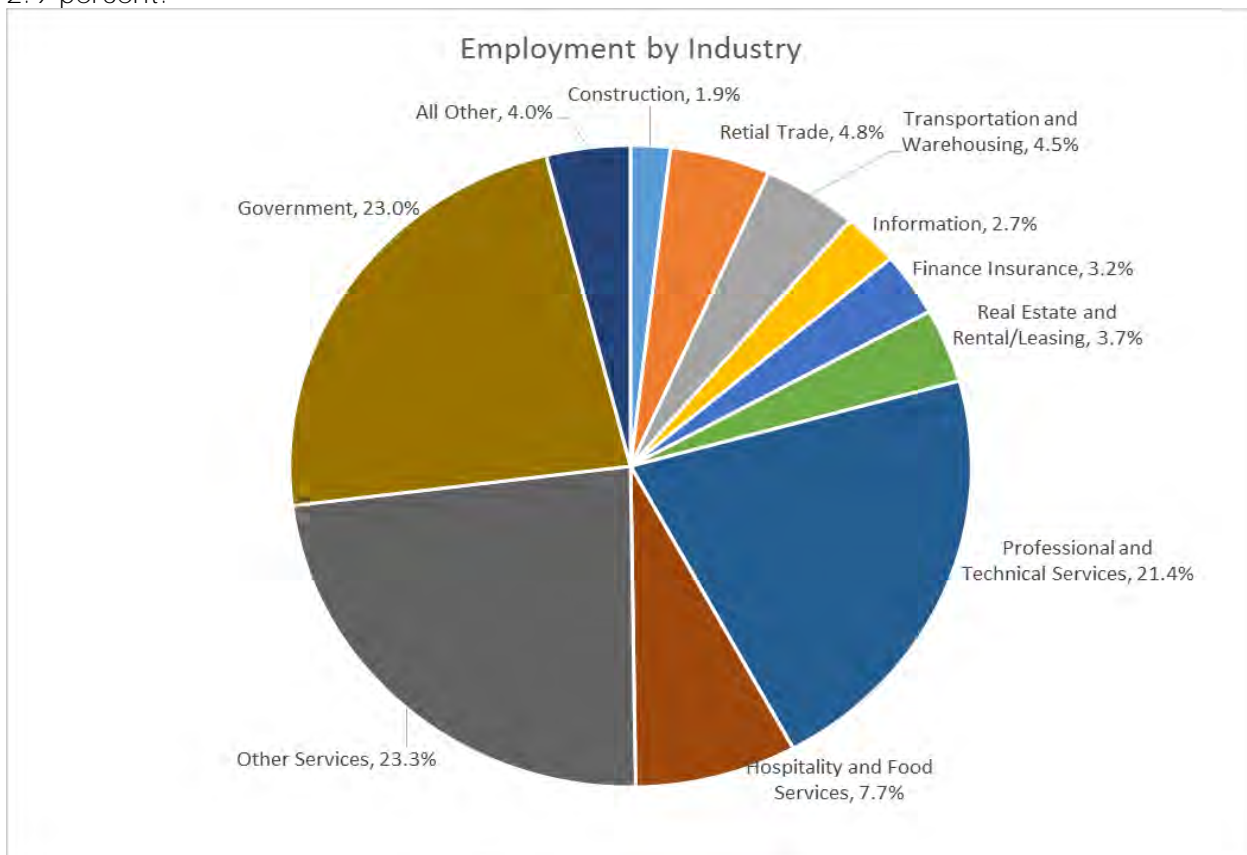
All persons living in a housing unit are termed a household. As of January 2016, the DCPHD Planning Division estimates that there are 103,800 households in Arlington County. According to the 2010 Census the average household size is 2.09 persons. The 2010 Census also reports that an estimated 42.4 percent of Arlington households were family households and 57.6 percent were non-family households.

COMMUNITY FACILITIES IN ARLINGTON

▪ Acres of County Open Space	1,190	▪ Synthetic Fields	15
▪ Miles of Bicycle/Jogging Trails	89	▪ Nature Centers	3
▪ Parks	167	▪ Senior Centers	6
▪ Tennis and Basketball Courts	179	▪ Community Centers	14
▪ Natural Grass Fields	82	▪ Fire Stations	10
▪ Libraries	8		

AT-PLACE EMPLOYMENT

According to Arlington County estimates, the total number of jobs in the County increased by about 4.8 percent between 2000 and 2016. The service sector comprises a significant share of jobs in Arlington. About 21.4 percent of all jobs are in the professional and technical services sector. Another 23.3 percent of jobs are in other service sectors, including administrative, education, and health. The government sector also continues to comprise a large share of Arlington jobs. About 23.0 percent (58,500 jobs) of the County’s January 2016 employment is estimated to be in government. The percentage of jobs in the government and business services sectors is likely to change in the short term as the County adjusts to employment moves associated with relocation of Department of Defense facilities to other jurisdictions due to the Base Realignment and Closure Commission (BRAC) recommendations of 2005. The 2015 unemployment rate in Arlington was 2.9 percent.



Sector	Jobs
Construction	3,900
Retail Trade	10,000
Transportation	9,500
Information	5,600
Finance and insurance	6,800
Real estate and Rental/Leasing	7,800
Professional and technical services	45,100
Hospitality and Food Services	16,200
Other Services	49,200
Government	48,500
All other	8,400
Total	211,000

- Source: Sector employment are Arlington County Planning Division 2016 estimates based on data from the U.S. Bureau of Economic Analysis for the year 2014 (most current year available). Unemployment data is from the U.S. Bureau of Labor Statistics Local Area Unemployment Statistics (LAUS).
- Note: Jobs by sector may not add due to rounding.

Arlington County has a solid economic base as evidenced by the presence of numerous major employers and the County's sophisticated blend of traditional commerce, such as health services and retail sales, and technological industries, such as telecommunications and software. Although the BRAC recommendations will decrease Arlington employment in the short term, anticipated **upgrades to Arlington's office stock** in Crystal City, and the proximity of the County to Washington D.C. indicate that a quick recovery is likely.

TOP 10 PRINCIPAL PRIVATE EMPLOYERS

	COMPANY	NATURE OF BUSINESS	ARLINGTON EMPLOYEES
1	Deloitte	Consulting Services	5,000-9,999
2	Accenture	Consulting Services	2,500-4,999
3	Virginia Hospital Center	Healthcare	1,500-2,499
4	Marriott International, Inc.	Hotels	1,500-2,499
5	Booz Allen Hamilton	Consulting Services	1,000-1,499
6	Corporate Executive Board	Consulting Services	1,000-1,499
7	Bureau of National Affairs	Information Services	1,000-1,499
8	Lockheed Martin Corp	Air Transportation Equipment/Defense Systems	600-999
9	PAE Government Services	Services	600-999
10	Marymount University	Education	600-999
TOTAL			15,300 - 27,490

Source: Arlington Economic Development

SELECTED SERVICE INDICATORS

	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimate
General Obligation Bond Rating	Aaa/AAA/AAA	Aaa/AAA/AAA	Aaa/AAA/AAA
New Voters Registered by Electoral Board (Calendar Year)	10,596	21,000	7,500
Inspections Conducted for Fire Code Enforcement, fire protection system, and hazardous materials inspections	2,380	2,500	2,500
Percentage of Fire Emergencies Reached Within Four Minutes of Dispatch	45%	45%	45%
Fire/EMS/Public Service Responses	56,643	56,000	56,000
Refuse Collected on County and Contracted Routes (Tons)	36,239	35,500	34,500
Total Curbside Recycling Tonnage Collected	14,271	14,000	14,000
Licensed Child Care Facilities (Family Day Care Homes)	146	150	150
Number of registrations in Parks and Recreation programs	50,447	51,500	52,500
Number of individuals registered with the Office for Senior Adult Programs (OSAP)	5,580	3,500	3,000
Police response time for Priority 1 calls (minutes from dispatch to arrival)	4:58	4:50	4:51

BUDGET SUMMARY

FISCAL YEAR 2017 COUNTY BUDGET RESOLUTION

Be it resolved by the County Board of Arlington County, Virginia, that the following Budget is hereby adopted for the Fiscal Year 2017 and that any surplus for general County purposes remaining at the end of the Fiscal Year shall return to the General Fund of the County.

GENERAL FUND:

County Board	1,509,416
County Manager	5,257,227
Management and Finance	7,347,047
Technology Services	19,985,285
Human Resources	9,308,291
County Attorney	2,772,065
Circuit Court	1,022,871
Clerk of the Circuit Court	3,171,946
General District Court	388,115
Juvenile and Domestic Relations Court	6,400,759
Commonwealth's Attorney	4,066,913
Office of the Magistrate	42,616
Office of the Public Defender	166,111
Sheriff	41,585,320
Commissioner of the Revenue	5,572,714
Treasurer	6,900,367
Electoral Board	1,788,646
Office of Emergency Management	11,756,311
Police	65,823,027
Fire	56,453,836
Environmental Services	91,211,853
Human Services	135,395,857
Libraries	13,858,945
Economic Development	9,105,462
Community Planning, Housing & Development	11,337,792
Parks and Recreation	39,977,087
Non-Departmental	66,975,535
Debt Service	61,267,819
Regionals / Contributions	8,090,741
METRO	30,343,315
TOTAL GENERAL FUND BUDGET:	\$718,883,289

OTHER FUNDS:

Ballston Business Improvement District	1,610,085
Rosslyn Business Improvement District	3,614,586
Crystal City Business Improvement Dist.	2,588,141
Community Development	1,219,919
Section 8 Housing Assistance	17,870,843
General Capital PAYG	11,615,946
Stormwater Management	9,801,470
Transportation	36,597,752
Crystal City Tax Increment Financing	4,812,420
Columbia Pike Tax Increment Financing	952,180
Utilities	101,267,278
Utilities Capital	18,281,500
Ballston Public Parking Garage	10,495,855
Ballston Public Parking Garage - 8th Level	111,978
CPHD Development	19,918,105
Automotive Equipment	17,208,334
Printing	2,122,387
TOTAL OTHER OPERATING FUNDS BUDGET:	\$260,088,779

TOTAL COUNTY GOVERNMENT BUDGET:**\$978,972,068**

For the operation and maintenance of Public Schools and Community Activities
Facilities to be expended on order of the School Board

School Operating Fund	485,509,287
School Comprehensive Services Act Fund	4,000,000
School Capital Projects Fund	6,438,495
School Debt Service Fund	46,745,244
School Food Services Fund	8,461,430
School Grants & Restricted Programs Fund	<u>14,088,496</u>
Total School and other funds appropriations	\$565,242,952
Total Community Activities Fund	\$16,698,907
TOTAL BUDGET FOR COUNTY	\$1,560,913,927
GENERAL FUND REVENUES:	
Real Estate Tax	687,171,555
Personal Property Tax	112,052,147
Business License Tax	57,020,000
Other Local Taxes	140,775,000
Licenses, Permits and Fees	10,217,950
Fines	8,317,748
Interest, Rents	6,993,139
Charges for Services	56,404,254
Miscellaneous	1,496,088
State Revenue	72,877,877
Federal Revenue	14,455,320
Other Transfers In	5,879,689
Prior Year Balance (Revenue & County Exp. Savings)	<u>24,044,470</u>
TOTAL GENERAL FUND REVENUES:	\$1,197,705,237
Total Other Operating Fund Revenues	\$360,708,690
Total Prior Year Schools Balance (Expense Savings)	\$2,500,000
TOTAL REVENUES FOR COUNTY	\$1,560,913,927

FY 2017 BUDGET DECISIONS

The FY 2017 Adopted Budget incorporates funding levels for County programs and services which were determined after a detailed review of revenue and expenditure options contained in the FY 2017 Proposed Budget. Additional program changes and initiatives were developed during budget deliberations. A summary of County Board actions is provided on the following pages. This list details expenditure and revenue changes between the FY 2017 Proposed and the FY 2017 Adopted Budgets, as well as all changes in tax and fee rates from the FY 2016 adopted levels (including those previously cited in the FY 2017 Proposed Budget).

TAXES

The County Board decreased the base real estate tax rate by \$0.005 from \$0.983 to \$0.978 per one hundred dollars of assessed value.

A County-wide sanitary district tax for stormwater management, originally adopted in CY 2008, is reaffirmed at a rate of \$0.013, bringing the combined base and sanitary real estate rate to \$0.991 per one hundred dollars of assessed value.

An additional real estate tax, originally adopted in CY 2008, is reaffirmed at a rate of \$0.125 per one hundred dollars of assessed value on properties used for or zoned to permit commercial and industrial purposes. Revenue from this tax is used to fund transportation initiatives.

The Rosslyn Business Improvement Service District tax rate remains unchanged at \$0.078 per one hundred dollars of assessed value. This service district tax rate is in addition to the real estate tax rate.

The Crystal City Business Improvement Service District tax rate remains unchanged at \$0.043 per one hundred dollars of assessed value. This service district tax rate is in addition to the real estate tax rate.

The Ballston Business Improvement Service District tax rate remains unchanged at \$0.045 per one hundred dollars of assessed value. This service district tax rate is in addition to the real estate tax rate.

The Crystal City, Potomac Yard, and Pentagon City Tax Increment Financing area is funded using CY 2011 district assessments as the base year for valuation. Funding in FY 2017 is 33 percent of the incremental tax payment generated by the projected assessment tax base increase for properties in the defined Crystal City, Potomac Yard and Pentagon City area, projected at \$4,812,420.

The Columbia Pike Tax Increment Financing area is funded using CY 2014 assessments as the base year for valuation. Funding in FY 2017 is 25 percent of the incremental tax payment generated by the projected assessment tax base increase for properties in the defined Columbia Pike Tax Increment area, projected at \$952,180.

The personal property tax exemption for qualified clean fuel vehicles remains at 50% for the portion of vehicle value between \$3,001 and \$20,000. The personal property tax exemption for qualified vehicles equipped to transport persons with disabilities remains at 50% for the portion of vehicle value between \$3,001 and \$20,000.

Other local tax rates, including Personal Property, BPOL, meals and transient occupancy taxes, remain unchanged.

REVENUES - GENERAL FUND

In the Department of Environmental Services (DES), the household solid waste rate increases from \$271.04 to **\$307.28**. **The fee is charged per refuse unit and achieves the County's objective of 100 percent recovery of household refuse collection, disposal and recycling costs, leaf collection costs, and overtime costs associated with brush and metal collection.**

In the Fire Department, ambulance transport fees increase from \$400 to \$500 for Basic Life Support, \$500 to \$650 for Advanced Life Support, and \$675 to \$800 for Advanced Life Support II. These increased fees are expected to generate an additional \$750,000.

In the Department of Parks and Recreation (DPR), fee changes and new fees are expected to **generate \$84,971 in additional revenue in FY 2017 and reduce the County's tax support of DPR**. New fees include activities and rentals offered for the first time in FY 2017 including new therapeutic recreation special events, 55+ dance sessions, and portable toilet rentals for special events. Additional fee changes are designed to more accurately reflect the actual cost of activities and create consistency including adjusting fees for the competitive team programs to reflect 100% cost recovery, adjusting fees for preschool based on the number of days in each session (MWF, T/Th) for the FY 2017 sessions, decreasing a drop-in fitness class fee for Seniors (non-OSAP) at Thomas Jefferson Community Center, increasing the rates for OSAP educational theater and the cost for Junior Jam Summer Camp both based on additional items and/or time added for each, and expanding the range of fees for Enjoy Arlington classes and therapeutic recreation classes to reflect increasing costs and additional offerings.

In the Library Department, all library fines are now one daily rate at \$0.30 per day. DVD fees decrease from \$1.00 to \$0.30 per day and juvenile/young adult fees increase from \$0.20 to \$0.30 per day. All other fees will remain at \$0.30 per day. There is not projected to be any overall revenue impact to the Department for the adjustment of fees to \$0.30 per day.

REVENUES - OTHER FUNDS

The water/sewer rate remains at the FY 2016 level of \$13.27 per thousand gallons.

EXPENDITURES/OTHER ADJUSTMENTS

NOTE: All funding is ongoing unless otherwise noted. Reductions are changes to net tax support unless otherwise noted.

CIRCUIT COURT CLERK

Added one-time funding to upgrade jury phone and application scanning systems (\$55,000).

SHERIFF'S OFFICE

Fund five Sheriff positions for a partial year instead of the three proposed for an entire fiscal year in the proposed budget (added \$17,857 in one-time funding and reducing ongoing by \$1,089).

TREASURER'S OFFICE

Added a partial FTE to assist with Court Fines and Fee Collections (\$19,304, 0.25); the position is funded through additional court collection fees.

FIRE DEPARTMENT

Added funding for a peak time medic unit (\$332,468, 4.0 FTEs).

HUMAN SERVICES

Maintained the level of funding for housing grants (\$9,677,755) but shifted \$600,000 in one-time funding to ongoing funding. Added \$107,930 to support 30 clients in the Culpepper Gardens III Assisted Living Facility with supportive services. Added \$50,000 in one-time funding to AFAC for food purchases. Added funding for four peer specialists (\$286,000, 4.0 FTEs) including **FTE's** currently contracted in Substance Abuse, Clarendon House and Emergency Services. The fourth specialist, a new Young Adult Peer Counselor is funded beginning January 2017. Added hours to 20 School Health Clinic Aide positions in order to accommodate increasing school enrollment and clinic visits by students with chronic health conditions (\$142,836, 2.4 FTEs)

LIBRARIES

Shifted materials support from ongoing to one-time funding (\$123,077).

PARKS AND RECREATION

Added funding for trail maintenance (\$116,850).

ECONOMIC DEVELOPMENT

Added one-time funding for the Marymount Non-Profit Resource Center to assist in capacity building and training for the Clarendon Alliance (\$25,000). Shifted \$379,000 of Travel and Tourism funding from ongoing to one-time.

COMMUNITY PLANNING, HOUSING AND DEVELOPMENT

Added ongoing funding to support BU-GATA in its efforts to enhance tenant participation in County activities and processes (\$50,000).

NON-DEPARTMENTAL/METRO/OTHER

Provided an additional \$1,163,829 in one-time funding for AHIF. Added \$30,000 in one-time funding to aid Arlington Neighborhood Villages with the transition from a volunteer-led organization to a self-supporting organization. Added \$175,000 in one-time funding for a Compensation and Benefits Study. Provided \$50,000 in one-time funding for a Senior and Disabled Real Estate Tax Relief Working Group and Study to analyze **the County's current** program and provide recommendations for consideration during the FY 2018 budget process. Provided \$50,000 in one-time funds for the Lee Highway Alliance (LHA). Added funding for transparency initiatives including streaming video in community settings (\$50,000 one-time, \$50,000 ongoing).

PAY-AS-YOU-GO CAPITAL

Added one-time funding for land acquisition (\$361,600).

TRANSPORTATION CAPITAL FUND

Utilize a combination of capital and HB2313 local funding to fund 1.0 FTE in the Transportation Capital Fund to support the initial implementation of the Neighborhood Complete Streets program.

SCHOOLS

The FY 2017 adopted transfer is \$466,964,233, \$464,510,831 in ongoing funding and \$2,453,402 in one-time. The revenue sharing percentage is now 46.6 percent of ongoing local tax revenues.

Transient Occupancy Tax (TOT)

The County Board took action after the FY 2017 budget was adopted to reinstate the 0.25% increment of TOT tax in support of tourism. The \$1.25 million in ongoing funding was appropriated to the Travel and Tourism Fund to be used exclusively for marketing and promotion of tourism in the County.

SUMMARY OF HOUSING PROGRAMS

In keeping with its vision for a diverse and inclusive community, Arlington County supports a variety of housing programs to ensure a range of housing choices for households of all types and income levels. This section pulls information about housing programs throughout the budget and consolidates summary information on all housing programs in one place. The Funding Summary shows that approximately \$57.3 million in funding is being allocated for FY 2017 programs to preserve affordable housing and assist persons to meet their housing needs. Local tax dollar support for these programs totals \$38.3 million, or 5.2 percent of County government operations (General Fund excluding Schools transfer). These figures do not include additional funds outside the County budget that contribute to the affordable housing effort (noted throughout this section).

Although a sizeable amount, indications are that Arlington continues to experience losses in its market rate affordable housing units, due to redevelopment and increased rents. And County residents continue to struggle to meet rising housing costs, especially in difficult economic times.

All of these housing programs are part of a comprehensive County effort to preserve and enhance **affordable housing, governed by Arlington's Affordable Housing Principles and Goals**. Affordable housing has for many years been a budget priority and the different County programs target different aspects of the housing challenge, ranging from rental assistance to acquisition of committed affordable housing to homeownership to code enforcement and tenant assistance. The summary provides the Housing Goals addressed, multi-year budgeted expenditures and funding sources for each program included in this section. More detail on each program can be found in the appropriate sections of the budget.

Pressures on the supply of market-rate affordable housing units continue to grow, primarily due to rent increases. In addition, projected development in the Rosslyn-Ballston, Jefferson Davis and Columbia Pike corridors will make it even more critical for the County to be strategic in allocating resources. Specifically, the [Columbia Pike Neighborhoods Plan](#) suggests strategies and tools as well as estimates the magnitude of resources needed to meet affordable housing goals on the Pike.

Beginning in FY 2013, the County began a three-year affordable housing study to create a shared **community vision of Arlington's affordable housing as a key component of our community sustainability**. The components of this study included community engagement; a housing needs survey; an assessment of current program approaches to housing needs in Arlington; a review of best practices from other areas; and an evaluation of current adopted principles, goals, and targets with revision of existing ones and/or additions. These new and revised principles, goals, targets, and strategies will provide the basis for an Affordable Housing Element of Arlington's Comprehensive Plan that reflects the current and future population as well as the housing market.

Over the course of the study, community engagement activities provided opportunities for outreach, information gathering and sharing, and education about affordable housing programs, especially engaging traditionally less involved populations such as low-income residents, persons with limited English proficiency, and workers who do not live in the County. A working group comprised of the representatives of several advisory commissions and other key stakeholder groups was appointed by the County Manager; this working group advised County staff throughout the Study process and provided input into process implementation and recommendations.

In addition to the progress made with the affordable housing study, significant investments in FY 2017 to various housing programs include:

- 1) **Arlington's Affordable Housing Investment Fund (AHIF)** is funded at a level of \$13.72 million, of which, \$8.2 million is one-time funding from the FY 2015 closeout process and \$1.2 million in one-time funding was added by the County Board for the FY 2017 Adopted Budget.
- 2) A full-year of operational costs for the Comprehensive Homeless Services Center (\$1,486,146) is included in the adopted FY 2017 budget. The center opened in early FY 2016 and provides a year-round shelter with comprehensive services to move homeless persons to permanent housing and also support additional County office space.
- 3) The Housing Grant Program in FY 2017 includes \$5,913,507 in existing ongoing funding, \$3,000,000 in one-time funding from FY 2015 close-out, \$600,000 in additional ongoing funding and an additional \$164,248 in one-time funding based on projected FY 2017 expenses. Total funding for FY 2017 is \$9,677,755.
- 4) The FY 2017 adopted budget includes a total of \$2.4 million to support the Mary Marshall Assisted Living Residence which opened in November 2011. This 52-bed facility provides supportive housing with assisted living services for low-income seniors with serious mental, intellectual/developmental, and/or physical disabilities.

ARLINGTON'S AFFORDABLE HOUSING PRINCIPLES & GOALS

Adopted by the County Board in September 2015

The Affordable Housing Master Plan is consistent with, and contributes to achievement of the Vision for Arlington County. The Housing Principles **form the core philosophical foundation of Arlington's approach to affordable housing within the context of the County's total housing stock, economic base, and social fabric. These principles provide direction for Arlington's affordable housing goals, objectives, and policies.** The Affordable Housing Master Plan can be found at the link below:

<http://arlingtonva.s3.amazonaws.com/wp-content/uploads/sites/15/2015/12/AHMP-Published.pdf>

- Principle 1: **Housing affordability is essential to achieving Arlington's vision.**
- Principle 2: **Arlington County government will take a leadership role in addressing the community's housing needs.**
- Principle 3: A range of housing options should be available throughout the County affordable to persons of all income levels and needs.
- Principle 4: No one should be homeless.
- Principle 5: Housing discrimination should not exist in Arlington.
- Principle 6: Affordable housing should be safe and decent.

The Affordable Housing Policy responds to the current and future needs and is articulated in goal, objective and policy statements. Three broad goal areas aid in organizing the various policies into a framework which is further detailed by objectives that respond to these goals, and policies which will direct County efforts in fulfilling each objective.

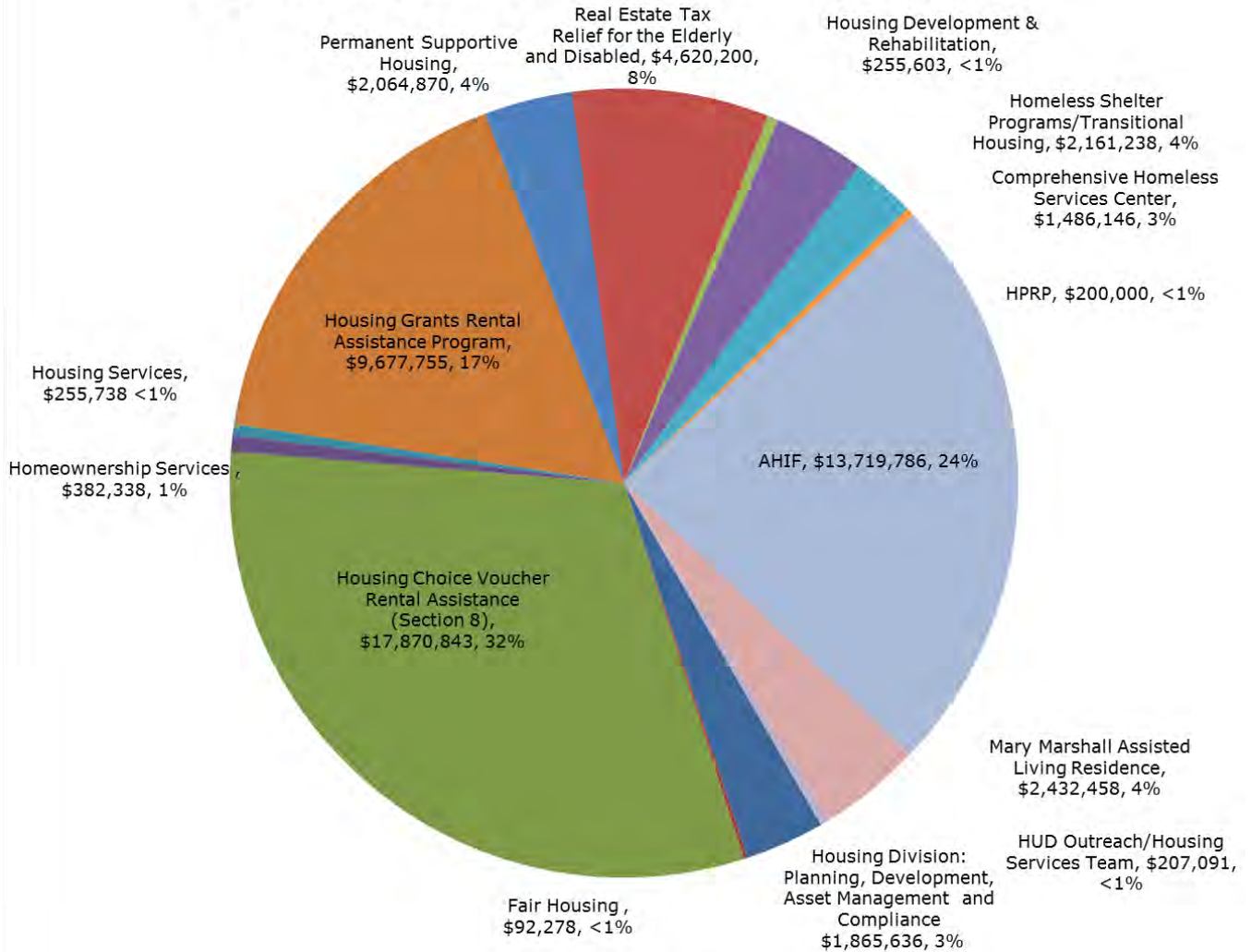
The first goal relates to housing supply, which is fundamental to addressing all housing needs. However, housing supply alone is not sufficient to ensure that the housing needs of households of all incomes can be met; the second goal addresses access to housing. And finally, it is imperative that as housing needs are addressed that these efforts contribute to a sustainable community.

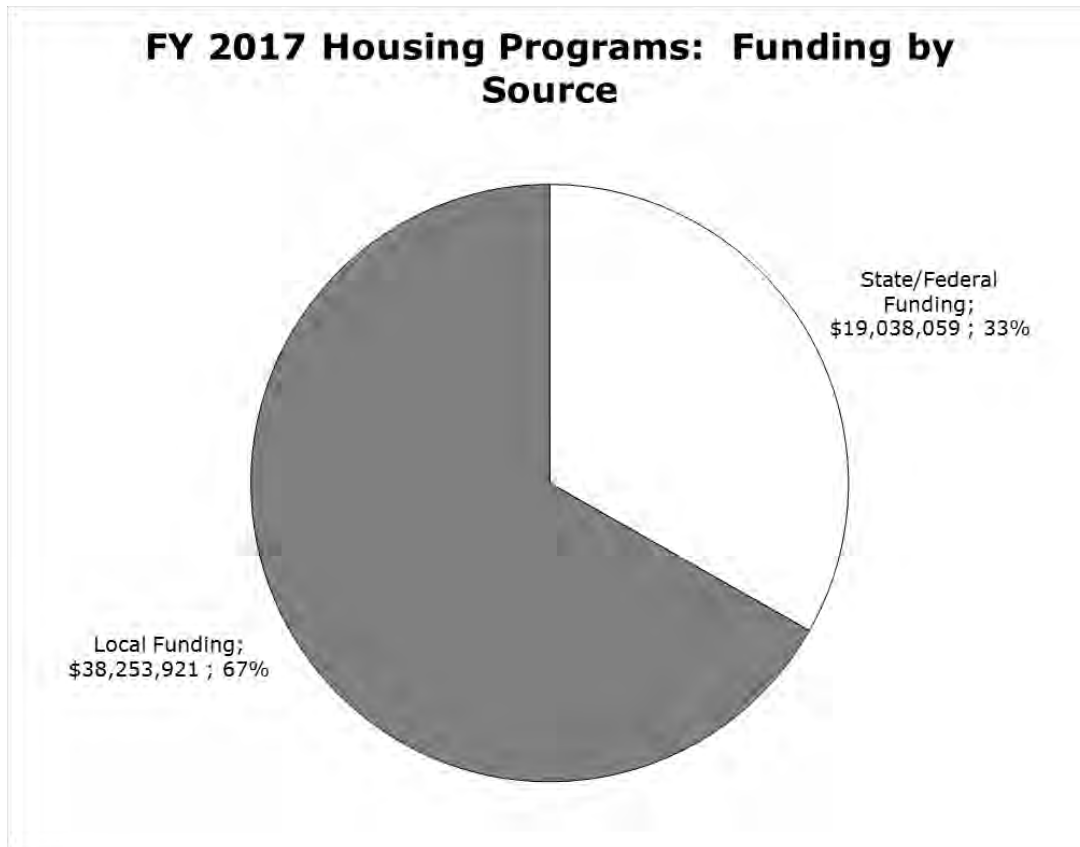
- Goal 1: Arlington County shall have an adequate supply of housing available to meet community needs.
- Goal 2: Arlington County shall ensure that all segments of the community have access to housing.
- Goal 3: Arlington County shall ensure that its housing efforts contribute to a sustainable community.

FUNDING SUMMARY

The County’s housing programs are funded with a variety of local, state, and federal funding, and are managed through the Department of Human Services and the Department of Community Planning, Housing, and Development. Housing funding totals \$57.3 million for all funds in FY 2017. The General Fund net tax support equals \$38.3 million of the General Fund budget. This section provides a comprehensive summary of the housing program efforts and the funding dedicated to them including summary charts and table as well as descriptions of each program area.

FY 2017 Expense Budget for Housing Programs





HOUSING MULTI-DEPARTMENTAL PROGRAMS - FY 2012 ADOPTED TO FY 2017 ADOPTED

PROGRAM	FY 2012 ADOPTED	FY 2013 ADOPTED	FY 2014 ADOPTED	FY 2015 ADOPTED	FY 2016 ADOPTED	FY 2017 ADOPTED
HOUSING						
Affordable Housing Investment Fund (AHIF)	6,688,557	9,480,623	12,480,623	12,955,716	12,456,017	13,719,786
Housing Grants Rental Assistance Program	6,638,068	8,640,216	8,000,000	7,913,507	8,913,507	9,677,755
Homeless Prevention Rapid Re-Housing Program (HPRP)	250,000	250,000	200,000	200,000	200,000	200,000
Permanent Supportive Housing	1,427,956	1,676,020	2,064,870	2,064,870	2,064,870	2,064,870
Housing Choice Voucher Rental Assistance (Section 8 Program)	16,921,440	17,883,678	18,240,094	17,012,873	18,002,351	17,870,843
Real Estate Tax Relief for the Elderly and Disabled & Disabled Veteran	4,550,000	4,550,000	5,150,000	4,850,000	4,870,200	4,620,200
Homeless Shelter Programs ¹	1,832,154	1,916,372	1,981,609	1,819,900	1,819,900	1,819,900
Homeless Subsidized Supportive Housing ¹	325,287	222,324	222,324	343,065	299,391	-
Transitional Housing Grants ¹	337,979	337,959	337,959	341,338	341,338	341,338
Comprehensive Homeless Services Center (Operating and Debt Service In FY 2014)	-	2,070,000	476,244	1,731,516	1,478,647	1,486,146
Assisted Living Residence (to Mary Marshall in FY 2012)	2,012,500	2,408,374	2,408,374	2,408,374	2,432,458	2,432,458
Housing Planning ²	153,131	369,506	411,609	418,964	426,743	449,942
Housing Division: Housing Development, Asset Management and Compliance Section ^{2,6}	1,236,833	1,173,602	1,174,726	1,254,144	1,213,947	1,415,694
Housing Services: Hsg. Info. Center/Tenant-Landlord/Relocation ^{2,5,6}	441,741	494,052	458,841	483,106	488,186	255,738
HUD Eligible Areas Outreach (formally Neighborhood Strategy Areas)/Housing Services Team ³	173,320	172,901	173,892	194,900	201,999	207,091
Homeownership Services	373,487	267,571	268,114	242,027	242,711	382,338
Housing Development (APAH & RPJ) ⁴	175,000	156,000	50,000	45,000	40,000	-
AHC Rehabilitation Program ⁴	225,000	-	115,227	-	-	185,603
Volunteer Home Repair Program ⁴	80,000	71,000	71,000	64,000	70,000	70,000
Fair Housing	43,600	93,469	45,073	97,114	47,019	92,278
Total Program⁵	\$ 43,886,053	\$ 52,233,667	\$ 54,330,579	\$ 54,440,414	\$ 55,609,284	\$ 57,291,980
Net Tax Support	\$ 24,977,993	\$ 33,674,427	\$ 35,187,868	\$ 36,522,104	\$ 36,847,959	\$ 38,253,921

(1) Homeless Shelter Programs, Homeless Subsidized Supportive Housing, and Transitional Housing Grants are the components of Homeless Shelters/Transitional Housing.

(2) Housing Planning and Housing Division and Housing Development Section are the components of Housing Division: Planning and Development.

(3) Code Enforcement and Neighborhood Strategy Areas (NSA) Outreach/Field Team were the components of Code Enforcement and Housing Services Outreach through FY 2015. In FY 2016, the two programs were separated.

(4) Housing Development (APAH & RPJ), AHC Rehabilitation Program, and Volunteer Home Repair are the components of Housing Development and Rehabilitation.

(5) Code Enforcement has been removed from the table.

(6) FY 2017 Adopted reflects a recent reorganization of Housing Division staff.

NOTE: (A) *Net Tax Support* is program expense less revenue; revenue is not shown but has been factored into the calculation

(B) The FY 2014 adopted budget numbers for (1) were adjusted to properly reflect the monies allocated to homeless shelter programs.

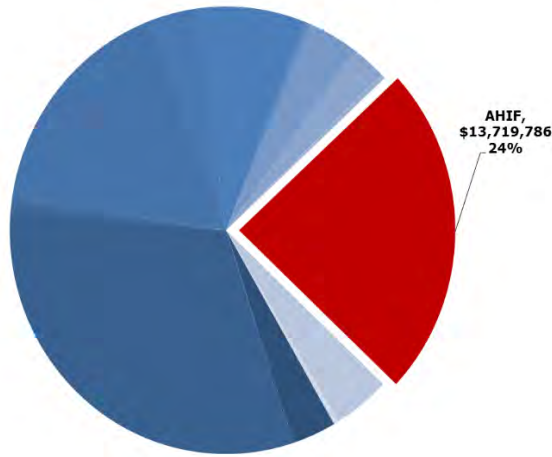
(C) The FY 2013 funding level for the Homeless Service Center is the full debt service for the purchase of the building; other years reflect just the debt portion for the homeless shelter.

Affordable Housing Investment Fund (AHIF) – \$13,719,786

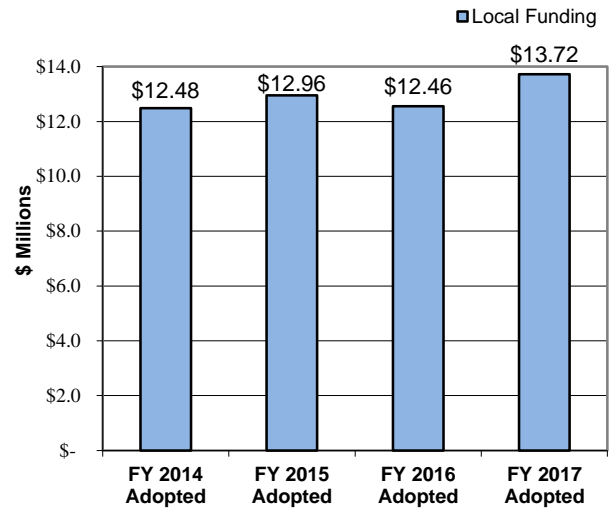
Program Description

The Affordable Housing Investment Fund (AHIF) provides funding for new construction, acquisition, and/or rehabilitation projects to preserve and increase the supply of affordable housing.

FY 2017 Expense Budget for AHIF



AHIF



The FY 2017 adopted funding reflects a base of \$4.4 million, one-time funding from the FY 2015 closeout process of \$8.2 million and an additional \$1.2 million added by the County Board. Developer contributions, loan repayments, and payoffs add to the balance of funding available for new projects beyond the \$13.7 million in FY 2017. As shown in the table below, both developer contributions and loan repayments and payoffs have fluctuated greatly over the past three years, reflecting a decrease in loan payoffs as interest rates begin to rise. Developer contributions are also expected to decrease in FY 2017 due to anticipated construction cycles in the County (i.e., projects that stalled between 2008 and 2010 are now completed; new construction cycles are currently beginning).

	FY 2011 Actuals (rounded)	FY 2012 Actuals (rounded)	FY 2013 Actuals (rounded)	FY 2014 Actuals (rounded)	FY 2015 Actuals (rounded)	Projected FY 2016	Projected FY 2017
Developer Contributions (in millions)	\$3.0m	\$3.0m	\$0.75m	\$9.6m	\$5.7m	\$5.4m	\$3.1m
Loan Repayments & Payoffs* (in millions)	\$4.3m	\$7.4m	\$21.35m	\$16.0m	\$6.7m	\$3.0m	\$3.1m

*Includes lump-sum payments and payoffs. The FY 2012 loan repayment actuals includes payoffs for Patrick Henry, Harvey Hall, South Ballston Place, Macedonia (AHIF loan), and Parc Rosslyn (AHIF loan). The FY 2013 actuals includes payoffs for Key Boulevard, Arlington Mill, Virginia Gardens, and Quebec Apartments. The FY 2014 actuals include payoffs for Colonial Village, Arna Valley, and loans in the RPJ portfolio.

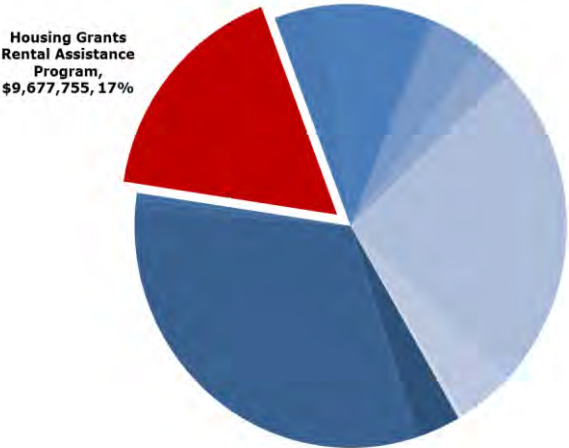
Housing Grants Rental Assistance Program – \$9,677,755

Program Description

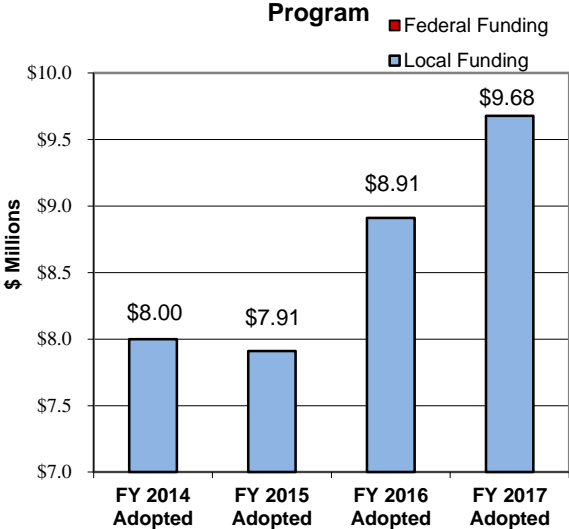
The Housing Grants Program provides rental assistance to low-income households so they can afford to live in Arlington. Recipients are residents who meet income requirements, and are limited to working families with minor children, residents age 65 or older, or people with disabilities, and those not helped by Housing Choice Voucher Rental Assistance (Section 8). Average annual income for families is \$25,690, people with disabilities, \$13,895, and residents age 65 or older, \$14,328. In July 2015, there were 1,293 households receiving subsidies. As of December 2015, there were 1,305 households receiving subsidies, a one percent increase in the first six months of FY 2016.

For the FY 2017 adopted budget, the Housing Grants program is funded with \$6,513,507 in ongoing funding and \$3,164,248 in one-time funding based on projected FY 2017 expenses.

FY 2017 Expense Budget for Housing Grants Rental Assistance Program



Housing Grants Rental Assistance Program

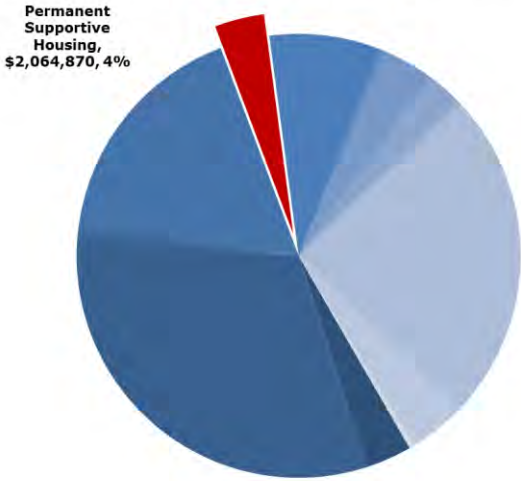


Permanent Supportive Housing – \$2,064,870

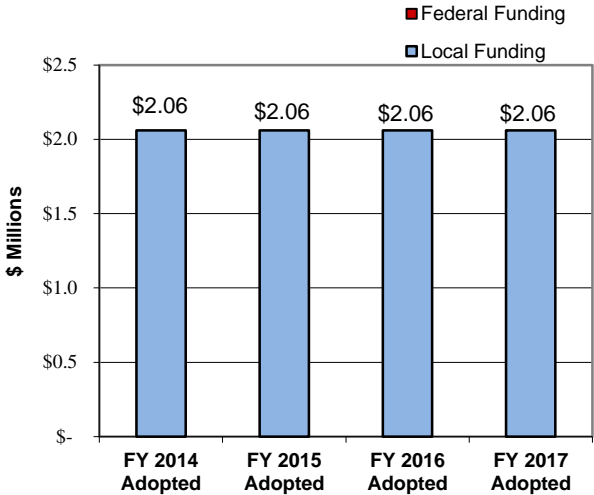
Program Description

The Permanent Supportive Housing Program subsidizes the rents of low-income persons with disabilities and provides supportive services so that they can live independently in the community. Approximately 80 percent of persons served suffer from serious mental illness, many have co-occurring medical conditions (i.e. intellectual developmental disabilities, physical disabilities), and have transitioned from homelessness or from foster care. The permanent supportive housing model is a nationally-recognized best practice strategy for providing stable housing for persons with disabilities. The entire budget funds the housing costs while supportive services are provided by existing Department of Human Service’s case managers and other staff. **This program does not include funding to support group homes or independent living apartments.**

FY 2017 Expense Budget for Permanent Supportive Housing



Permanent Supportive Housing

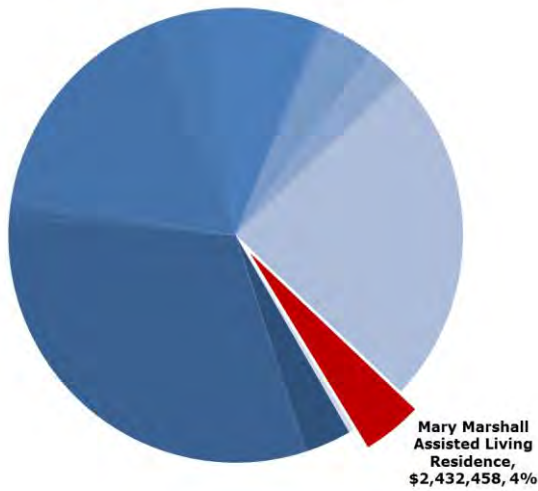


Mary Marshall Assisted Living Facility – \$2,432,458

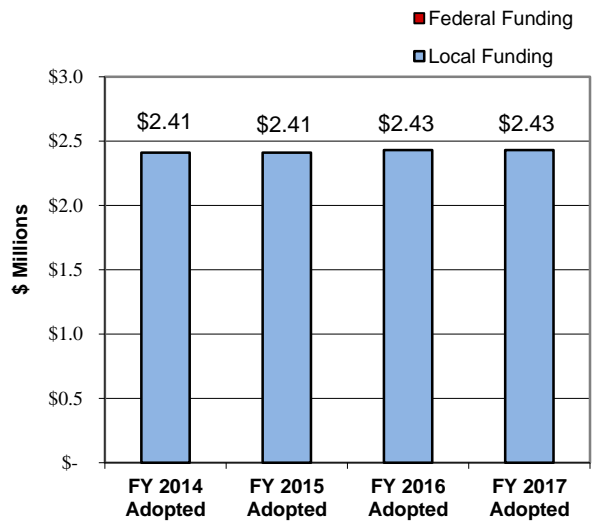
Program Description

The Mary Marshall Assisted Living Facility houses low-income seniors with serious mental illness or cognitive disabilities in a specialized assisted living facility. Opened in November 2011, this 52-bed facility provides best practice 24/7 assisted living nursing care, recreational activities, and mental health services. This is one of the few assisted living facilities in the country dedicated to serving this population.

FY 2017 Expense Budget for Mary Marshall Assisted Living Residence



Mary Marshall Assisted Living

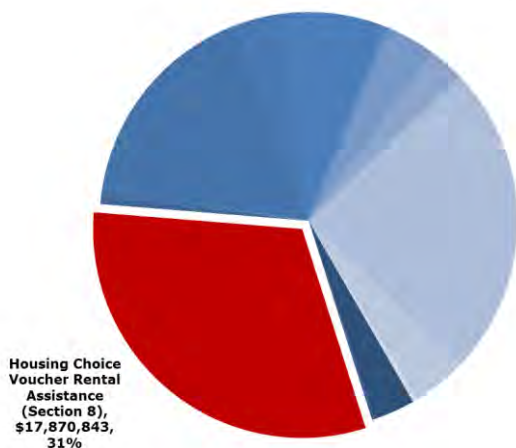


Housing Choice Voucher Rental Assistance (Section 8) - \$17,870,843

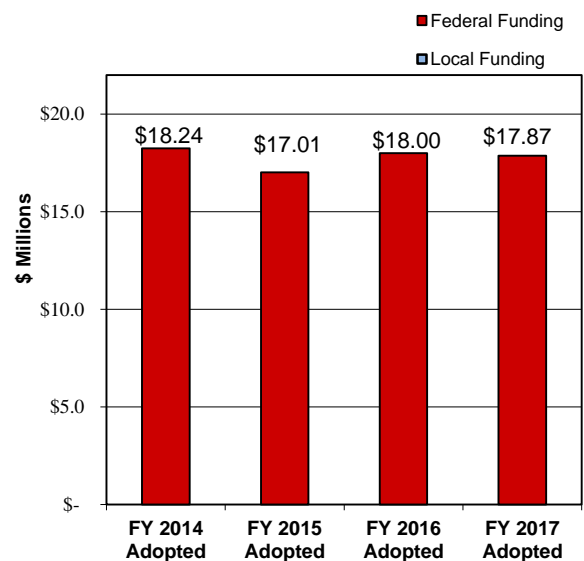
Program Description

Housing Choice Voucher Rental Assistance provides federally-funded programs that subsidize rent for low-income households so they can afford to live in Arlington. There were 1,340 households assisted in FY 2015.

FY 2017 Expense Budget for Housing Choice Voucher Rental Assistance (Section 8)



Housing Choice Voucher Rental Assistance (Section 8)

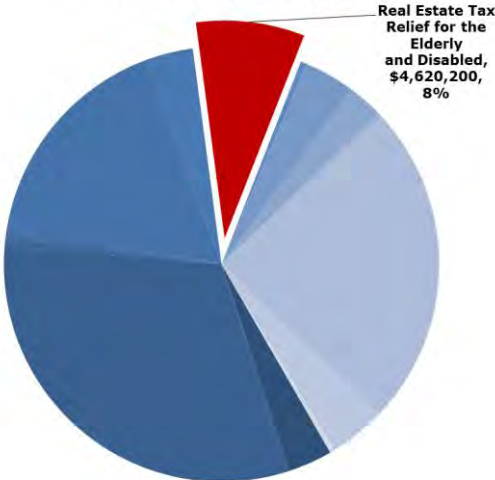


Real Estate Tax Relief for the Elderly and Disabled – \$4,620,200

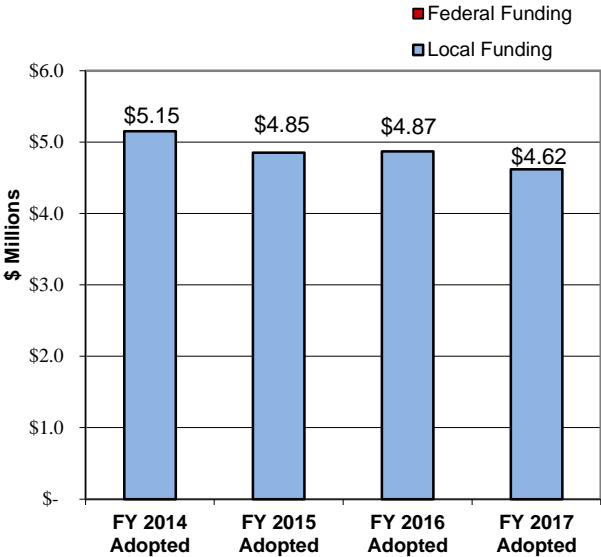
Program Description

The Real Estate Tax Relief for the Elderly and Disabled Program aims to reduce the real estate tax burden for low and moderate income homeowners age 65 or older, or the permanently disabled, to enable them to remain in their homes. In FY 2015, there were 940 households who qualified for exemptions or deferrals.

FY 2017 Expense Budget for Real Estate Tax Relief



Real Estate Tax Relief



Homeless Shelters/Transitional Housing/Subsidized Supportive Housing – \$2,161,238
 Comprehensive Homeless Services Center – \$1,486,146
 Homeless Prevention Rapid Re-Housing Program (HPRP) – \$200,000

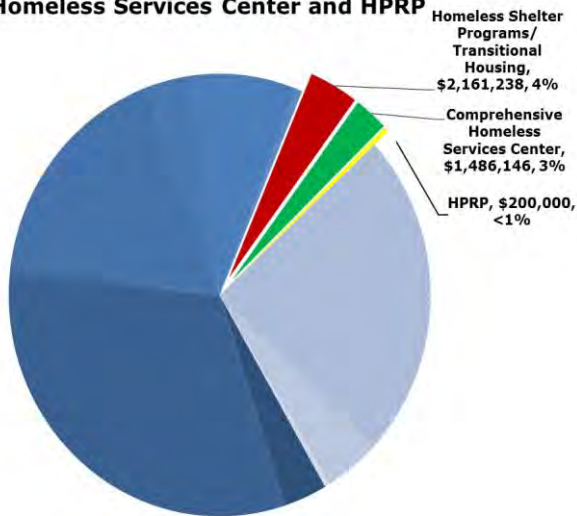
Program Description – Homeless Shelters/Transitional Housing/Subsidized Supportive Housing
 Shelters homeless individuals and families and provides a range of supportive services to facilitate the transition to permanent housing. Services are provided in partnership with nonprofit agencies, including Doorways for Women and Families, Arlington/Alexandria Coalition for the Homeless (AACH), Volunteers of America-Chesapeake (VOAC), and Borromeo Housing.

Program Description – Comprehensive Homeless Services Center
 For FY 2017, the County Manager’s base budget includes \$1,486,146 in program operation funding to provide comprehensive services at the new homeless services center. Services are provided in partnership with the Arlington Street People’s Assistance Network (A-SPAN).

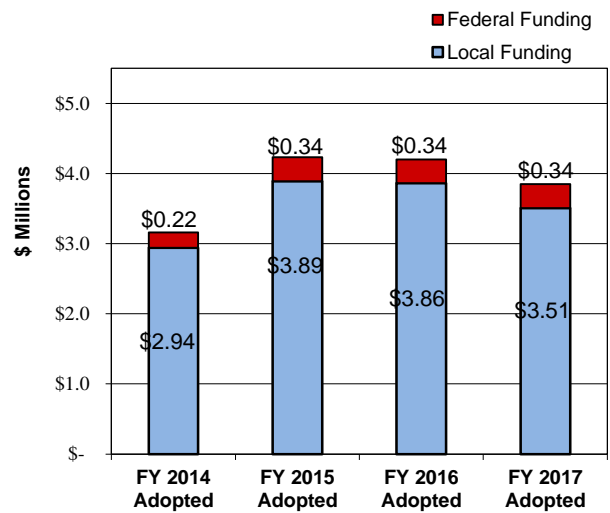
Program Description – Homeless Prevention and Rapid Re-Housing Program (HPRP)
 The Homeless Prevention and Rapid Re-Housing Program (HPRP) is an industry best-practice to assist households who would otherwise become homeless, and to quickly re-house those who are currently homeless. Funds are used for financial assistance and case management in FY 2017.

Case Management is provided by Arlington Street People’s Assistance Network (A-SPAN) and Volunteers of America-Chesapeake (VOAC). (Local AHIF and CDBG dollars, as well as state funds, are also used for case management.)

FY 2017 Expense Budget for Homeless Shelter/Transitional Programs, Comprehensive Homeless Services Center and HPRP



Homeless Shelters/Transitional Housing and New Comprehensive Homeless Services Center



Housing Planning, Development, Asset Management and Compliance - \$1,865,636

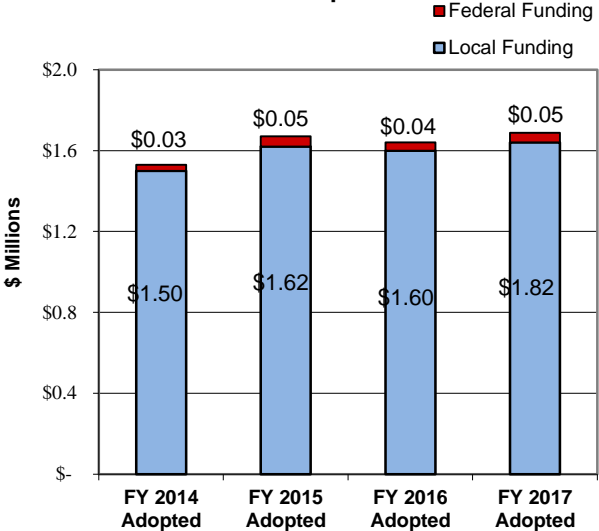
Program Description

The Housing Division provides overall leadership on the County’s housing planning and housing development efforts, asset management and compliance, as well as housing services and the community development program. Housing planning provides the information needed for the County to develop effective goals and strategies to address the community’s housing needs. Housing Development works to achieve the County’s affordable housing goals and targets by implementing housing programs and providing financial and technical assistance to housing developers and community groups.

FY 2017 Expense Budget for Housing Division: Planning, Development, Asset Management and Compliance



Housing Division: Planning & Development

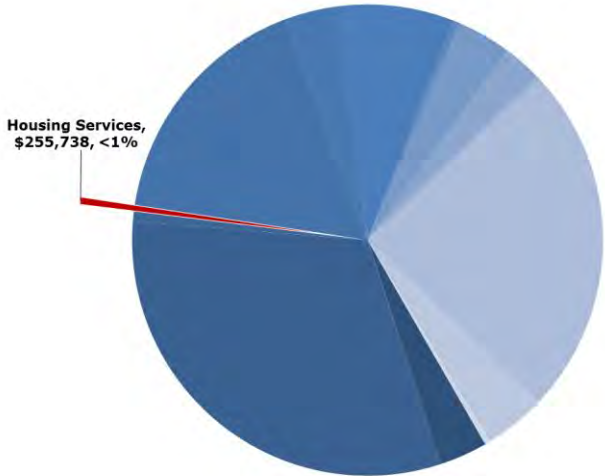


Housing Services - \$255,738

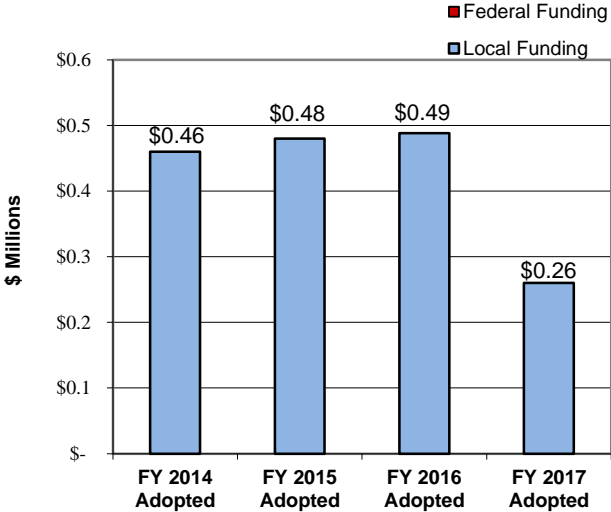
Program Description

Housing Services ensures community awareness of, and access to, rental housing, provides oversight of the home ownership program and the housing services outreach team, and services through the **Housing Information Center's "one-stop shop," relocation services, and staffing and support for the Tenant-Landlord Commission** including the tenant-landlord mediation program.

FY 2017 Expense Budget for Housing Services



Housing Services

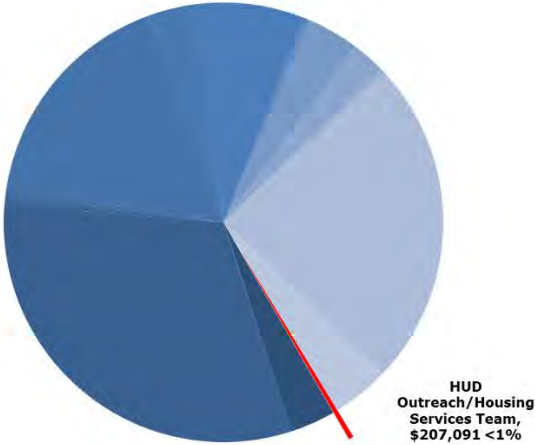


HUD Eligible Areas Outreach (formally Neighborhood Strategy Areas)/Housing Services Team - \$207,091

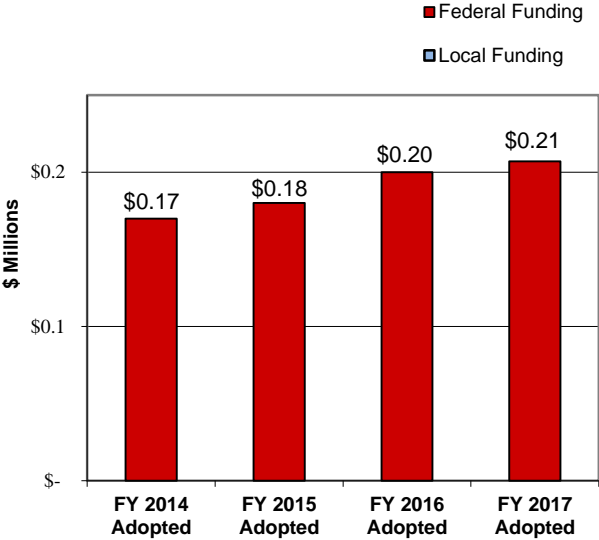
Program Description

The Housing Services Team consists of two programs; the Committed Affordable Services Program which handles inspections, and the Housing Outreach Program. The Committed Affordable Services Program provides a comprehensive array of services to enhance the livability at and sustainability of Committed Affordable (CAF) units. Such services include common area and unit inspections at CAF complexes which includes generating an annual report of complexes inspected and number of violations corrected, pre-acquisition/pre-renovation assessments, and green building services. The Housing Outreach Program empowers residents to meet their housing needs and understand their rights and responsibilities as renters or homeowners, and foster community pride through participation in community activities.

FY 2017 Expense Budget for HUD Outreach/Housing Services Team



HUD Outreach/Housing Services Team

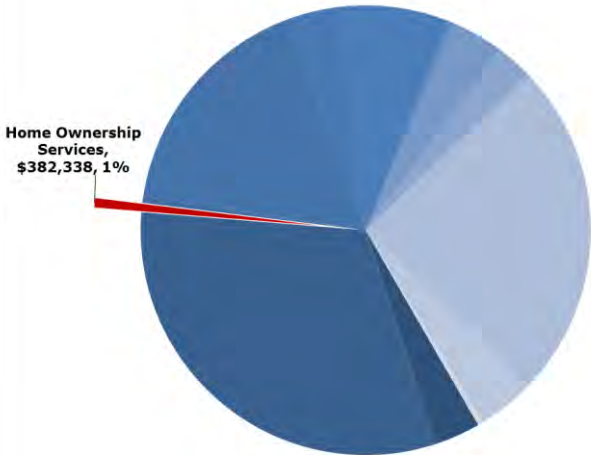


Home Ownership Services - \$382,338

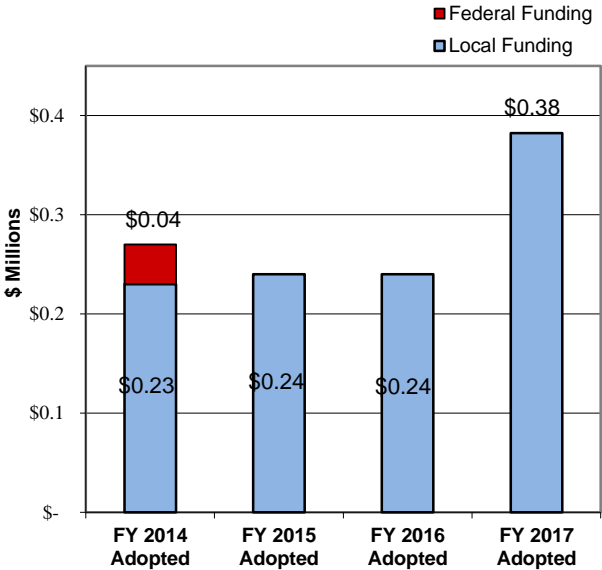
Program Description

Funding is provided to nonprofit organizations and the County's Home Ownership Coordinator to conduct outreach and provide workshops to eligible prospective home buyers to promote home ownership for low and moderate income and minority households; acquire and rehabilitate deteriorated houses in HUD determined Eligible Areas and sell them to low and moderate income families through a nonprofit organization; and provide down payment and closing cost assistance.

FY 2017 Expense Budget for Home Ownership Services



Home Ownership Services

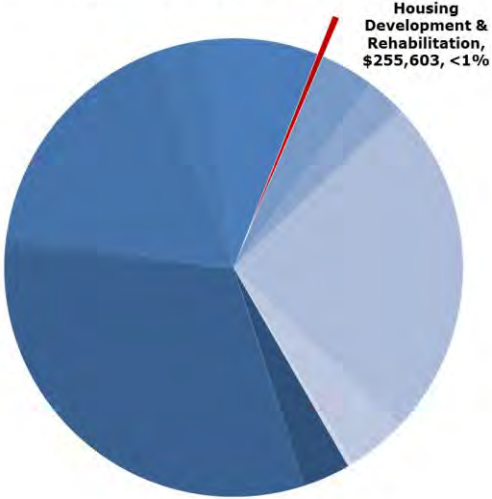


Housing Development and Rehabilitation - \$255,603

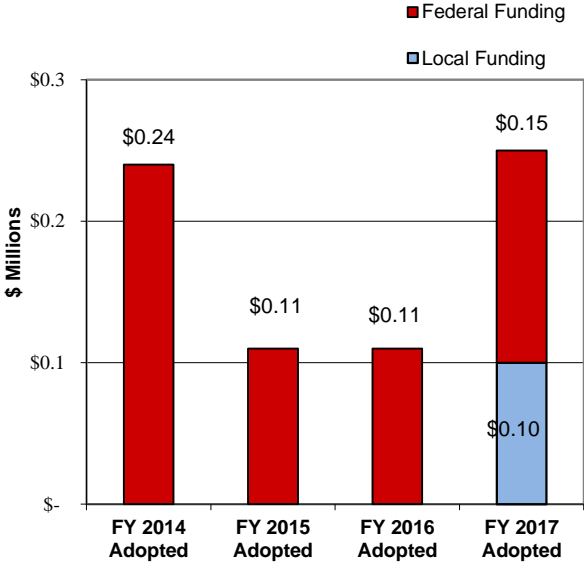
Program Description

Funding has been provided to nonprofit organizations and includes program delivery support for Rehabilitation Programs and the Volunteer Home Repair Programs (Rebuilding Together). These programs develop multi-family housing for low and moderate income households, including supportive housing for persons with special needs and conduct energy audits and repair houses occupied by low and moderate income persons who are elderly or have disabilities.

FY 2017 Expense Budget for Housing Development and Rehabilitation



Housing Development & Rehabilitation

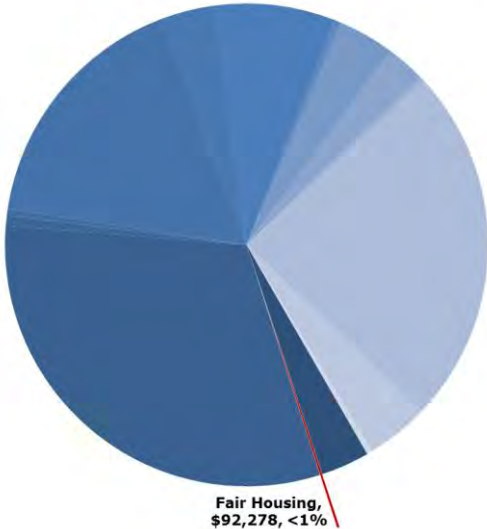


Fair Housing - \$92,278

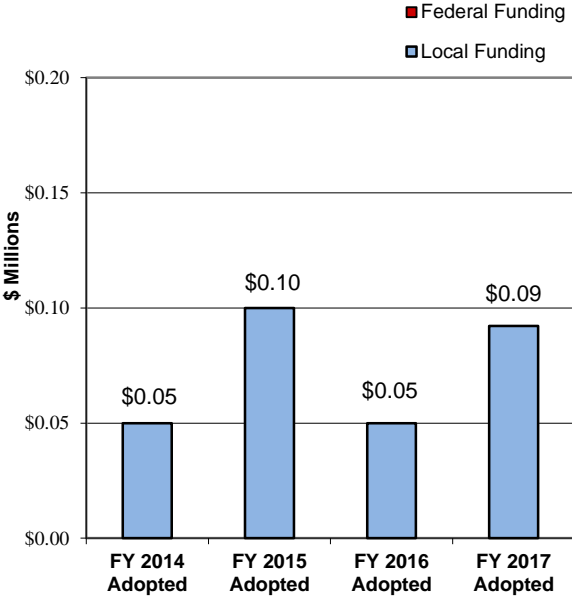
Program Description

The Human Rights Office in the County Manager’s Office implements the fair housing program. The bi-annual Fair Housing Testing Program performs 100 tests to assess the equality in the treatment of a protected class when inquiring into the availability of a rental apartment. The testers consist of a protected class member and a control tester. Both have similar characteristics and profile, except for the membership in the protected class. Protected classes can be gender, sexual orientation, age, disability, national origin, race, color, familial status, and marital status. In the Adopted FY 2017 Budget, the County Manager added \$50,000 in one-time funding for the Fair Housing Study.

FY 2017 Expense Budget for Fair Housing



Fair Housing



EXPENDITURE SUMMARY (ALL FUNDS)
(Figures in Millions of Dollars)

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Proposed	FY 2017 Adopted	% Change '16 Adopted to '17 Adopted
COUNTY GOVERNMENT					
Operating Expenses	\$603.6	\$601.3	\$618.7	\$620.5	3.2%
Capital Outlay	30.0	9.4	11.3	11.6	23.5%
Debt Service	68.0	59.9	61.3	61.3	2.3%
Other Post Employment Benefits (OPEB) ¹	19.9	21.7	20.4	20.4	-6.1%
Contingents - General, Housing, Budget Stabilization	-	15.7	15.8	17.0	7.9%
Subtotal	721.5	708.1	727.5	730.7	3.2%
OTHER FUNDS					
Ballston Business Improvement District	1.5	1.5	1.6	1.6	4.2%
Rosslyn Business Improvement District	3.7	3.6	3.6	3.6	-
Crystal City Business Improvement District	2.6	2.6	2.6	2.6	-
Community Development	1.2	1.2	1.1	1.2	3.2%
Section 8 Housing	17.2	18.0	17.9	17.9	-0.7%
General Capital - PAYG	42.1	9.6	11.3	11.6	21.5%
Stormwater Management	7.6	9.3	9.8	9.8	5.7%
Transportation Capital	24.9	36.0	36.6	36.6	1.5%
Crystal City Tax Increment Financing	1.0	3.1	4.8	4.8	55.4%
Columbia Pike Tax Increment Financing	0.0	0.5	1.0	1.0	77.6%
Utilities (including Utilities capital)	118.2	118.9	119.5	119.5	0.6%
Ballston Parking Garage ²	3.5	6.7	10.6	10.6	59.2%
CPHD Development	14.4	15.2	19.9	19.9	30.7%
Automotive Equipment	16.9	16.2	17.2	17.2	6.1%
Printing	2.2	1.9	2.1	2.1	10.6%
Subtotal	256.9	244.3	259.6	260.1	6.4%
Less Transfers to Other Funds	(30.3)	(9.6)	(11.5)	(11.9)	23.0%
Less Other Fund Transfers ³	(15.0)	(12.4)	(12.6)	(12.6)	1.7%
COUNTY GOVERNMENT SUBTOTAL	933.1	930.4	963.0	966.3	3.9%
SCHOOL BOARD ⁽⁴⁾					
School Operating Fund	434.8	462.6	483.0	485.5	5.0%
School Comprehensive Services (CSA)	3.6	4.5	4.0	4.0	-11.1%
School Debt Service	44.1	45.4	46.7	46.7	2.9%
School Capital Projects	25.9	5.6	6.4	6.4	14.6%
School Food Services Fund	8.5	8.0	8.5	8.5	5.5%
School Grants and Restricted Programs	14.2	13.6	14.1	14.1	4.0%
Community Activities Fund	15.2	16.2	16.7	16.7	2.9%
School Board Subtotal	546.2	555.9	579.4	581.9	4.7%
TOTAL COUNTY GOVERNMENT AND SCHOOL BOARD	\$1,479.3	\$1,486.3	\$1,542.4	\$1,548.3	4.2%

¹ Other Post Employment Benefits (OPEB) includes Pay-As-You-Go retiree health and life insurance, and transfer to the OPEB Trust Fund.

² Ballston Parking Garage includes the 8th level internal service fund.

³ Includes Other Fund transfers to General Fund and inter-fund transfers.

Numbers may not add due to rounding.

ALL FUNDS REVENUE AND EXPENDITURE DETAIL - FY 2017 ADOPTED BUDGET

	General Fund	Ballston Business Improvement District	Rosslyn Business Improvement District	Crystal City Business Improvement District	Community Development Fund	Section 8 Housing Assistance Fund	Pay-As-You-Go Capital Projects	Stormwater Management Fund
EXPENDITURES BY CATEGORY								
Personnel Services	\$264,460,630	-	-	-	\$354,727	\$1,025,324	-	\$3,217,785
Employee Benefits	133,676,976	-	-	-	128,668	415,732	-	1,312,880
Contractual Services	126,250,028	\$1,593,984	\$3,578,440	\$2,562,260	26,292	188,801	-	3,861,013
Internal Services ¹	15,600,336	-	-	-	1,704	20,906	-	872,822
Other Charges ²	544,559,325	16,101	36,146	25,881	706,914	16,183,271	\$1,363,417	155,324
Materials and Supplies	9,917,651	-	-	-	1,614	8,000	-	308,246
Capital Outlay	3,050,784	-	-	-	-	28,809	10,252,529	73,400
Other Uses of Funds ³	106,698,151	-	-	-	-	-	-	-
Intra-County Charges for Services	(6,508,644)	-	-	-	-	-	-	-
TOTAL EXPENDITURES	\$1,197,705,237	\$1,610,085	\$3,614,586	\$2,588,141	\$1,219,919	\$17,870,843	\$11,615,946	\$9,801,470

REVENUES BY CATEGORY

Local Taxes	\$997,018,702	\$1,610,085	\$3,614,586	\$2,588,141	-	-	-	\$9,351,470
Licenses, Permits and Fees	10,217,950	-	-	-	-	-	-	-
Fines & Forfeitures, Use of Money & Property	15,310,887	-	-	-	-	-	-	-
Outside Charges for Services	56,404,254	-	-	-	-	-	-	450,000
Miscellaneous Revenue	1,466,088	-	-	-	-	\$40,900	-	-
Commonwealth of Virginia	72,877,877	-	-	-	-	-	-	-
Federal Government	14,455,320	-	-	-	\$1,219,919	17,647,449	-	-
Other Revenue ⁴	24,074,470	-	-	-	-	182,494	-	-
Transfers from Other Funds	5,879,689	-	-	-	-	-	11,615,946	-
TOTAL REVENUES	\$1,197,705,237	\$1,610,085	\$3,614,586	\$2,588,141	\$1,219,919	\$17,870,843	\$11,615,946	\$9,801,470

NOTES:

¹ Internal Services primarily includes maintenance, depreciation, and fuel charges for County vehicles, and Print Shop charges for printing services

² Other Charges primarily include contingents, transfers to other funds, regional programs, and Metro

³ Other Uses of Funds primarily includes debt service, master lease funding, Affordable Housing Investment Fund, and Department of Human Services' public assistance/purchase of service expense

⁴ Other Revenue primarily includes prior year fund balance

ALL FUNDS REVENUE AND EXPENDITURE DETAIL - FY 2017 ADOPTED BUDGET

	Transportation Capital Fund ⁵	Crystal City Tax Increment Financing Fund ⁵	Columbia Pike Tax Increment Financing Fund	Utilities Fund	Utilities Capital	Ballston Public Parking Garage	Ballston Public Pkg Garage - 8th Level	CPHD Development Fund	Automotive Equipment Fund	Printing Fund
EXPENDITURES BY CATEGORY										
Personnel Services	\$1,081,164	\$205,946	-	\$16,732,574	-	-	-	\$8,177,772	\$4,285,571	\$488,218
Employee Benefits	308,303	76,280	-	6,890,797	-	-	-	2,827,624	1,858,571	255,170
Contractual Services	161,541	13,780	-	20,716,542	-	\$1,986,777	\$62,680	6,101,416	1,495,595	1,074,104
Internal Services ¹	32,454	13,500	-	6,403,908	-	979	-	1,966,896	74,611	108,390
Other Charges ²	594,340	-	\$952,180	11,810,500	-	522,375	18,460	-	130,000	-
Materials and Supplies	17,000	8,000	-	6,988,717	-	356,282	30,838	66,000	1,738,227	196,505
Capital Outlay	33,740,950	4,494,914	-	436,078	18,281,500	6,055,142	-	778,397	6,074,348	-
Other Uses of Funds ³	662,000	-	-	32,635,146	-	1,574,300	-	-	1,551,411	-
Intra-County Charges for Services	-	-	-	(1,346,984)	-	-	-	-	-	-
TOTAL EXPENDITURES	\$36,597,752	\$4,812,420	\$952,180	\$101,267,278	\$18,281,500	\$10,495,855	\$111,978	\$19,918,105	\$17,208,334	\$2,122,387
REVENUES BY CATEGORY										
Local Taxes	\$24,783,311	\$4,812,420	\$952,180	-	-	-	-	-	-	-
Licenses, Permits and Fees	-	-	-	-	-	-	-	\$14,805,196	-	-
Fines & Forfeitures, Use of Money & Property	-	-	-	\$209,405	\$100,000	\$5,000	-	-	\$250,000	-
Outside Charges for Services	-	-	-	99,501,037	6,371,000	3,564,147	\$262,102	4,300	17,022,712	\$1,902,106
Miscellaneous Revenue	11,814,441	-	-	72,835	-	-	-	-	441,000	-
Commonwealth of Virginia	-	-	-	-	-	-	-	-	-	-
Federal Government	-	-	-	-	-	-	-	-	-	-
Other Revenue ⁴	-	-	-	1,484,001	-	6,926,708	-	5,108,609	-	-
Transfers from Other Funds	-	-	-	-	11,810,500	-	-	-	-	241,769
TOTAL REVENUES	\$36,597,752	\$4,812,420	\$952,180	\$101,267,278	\$18,281,500	\$10,495,855	\$262,102	\$19,918,105	\$17,713,712	\$2,143,875

NOTES:

¹ Internal Services primarily includes maintenance, depreciation and fuel charges for County vehicles, and Print Shop charges for printing services

² Other Charges primarily include contingents, transfers to other funds, regional programs, and Metro

³ Other Uses of Funds primarily includes debt service, master lease funding, Affordable Housing Investment Fund, and Department of Human Services' public assistance/purchase of service expense

⁴ Other Revenue primarily includes prior year fund balance

⁵ Expenses do not include utilization of fund balance for FY 2017. Refer to fund narrative for total expenditures.

GENERAL FUND SUMMARY
(Figures in Millions of Dollars)

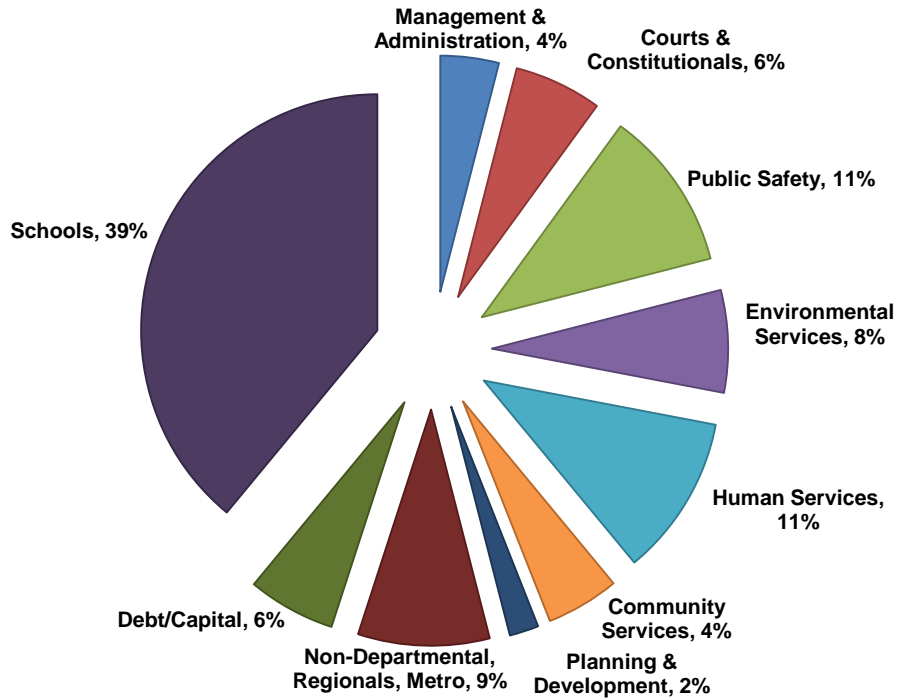
	FY 2015 Actual	FY 2016 Adopted	FY 2017 Proposed	FY 2017 Adopted	% Change '16 Adopted to '17 Adopted
EXPENDITURES					
County Services ¹	\$582.8	\$571.0	\$588.4	\$590.2	3.4%
Metro Operations	29.9	30.3	30.3	30.3	-
County Debt Service	58.9	59.9	61.3	61.3	2.3%
Other Post Employment Benefits (OPEB) ²	19.9	21.7	20.4	20.4	-6.1%
Contingents					
General	0.0	0.3	0.3	0.3	-
Economic & Revenue Stabilization Fund	0.0	3.0	3.0	3.0	-
Affordable Housing Investment Fund (AHIF)	0.0	12.5	12.6	13.7	10.0%
Subtotal County Services	691.5	698.7	716.2	719.1	2.9%
Capital	30.0	9.4	11.3	11.6	23.5%
Subtotal County	721.5	708.1	727.5	730.7	3.2%
Schools Transfer (ongoing)	451.5	451.6	462.5	464.5	2.8%
Schools Transfer (one-time)	0.0	0.2	2.4	2.5	989.3%
Subtotal Schools	451.5	451.9	464.9	467.0	3.3%
TOTAL EXPENDITURES	\$1,173.0	\$1,159.9	\$1,192.3	\$1,197.7	3.3%
REVENUES					
Real Estate Tax	\$652.1	\$667.8	\$690.7	\$687.2	2.9%
Personal Property Tax	108.9	110.2	112.1	112.1	1.7%
BPOL Tax	59.0	56.5	56.5	57.0	0.8%
Sales Tax	39.6	40.6	40.2	40.2	-1.0%
Transient Tax	23.3	22.8	25.0	25.0	9.6%
Utility Tax	12.0	11.8	12.0	12.0	1.3%
Meals Tax	36.5	37.1	38.5	38.5	3.8%
Communications Sales Tax	7.5	7.5	7.5	7.5	-
Other Local Taxes	17.8	16.3	17.6	17.6	8.2%
Subtotal Taxes	956.8	970.5	1,000.0	997.0	2.7%
Licenses, Permits and Fees	11.2	10.6	10.2	10.2	-3.8%
Fines, Interest, Other	15.9	14.9	15.3	15.3	2.7%
Charges for Services	52.7	53.1	56.4	56.4	6.2%
Miscellaneous	18.5	4.6	7.3	7.4	59.0%
Revenue from State	68.4	72.3	72.9	72.9	0.8%
Revenue from Federal Government	16.8	15.2	14.4	14.5	-4.4%
Subtotal Other	183.5	170.7	176.5	176.7	3.5%
Total Revenue (excluding Fund Balance)	1,140.2	1,141.2	1,176.5	1,173.7	2.8%
Prior Year Fund Balance	155.5	18.7	23.8	24.0	28.3%
TOTAL REVENUES & FUND BALANCE	\$1,295.7	\$1,159.9	\$1,200.3	\$1,197.7	3.3%

¹ Includes General Fund transfers to other operating funds.

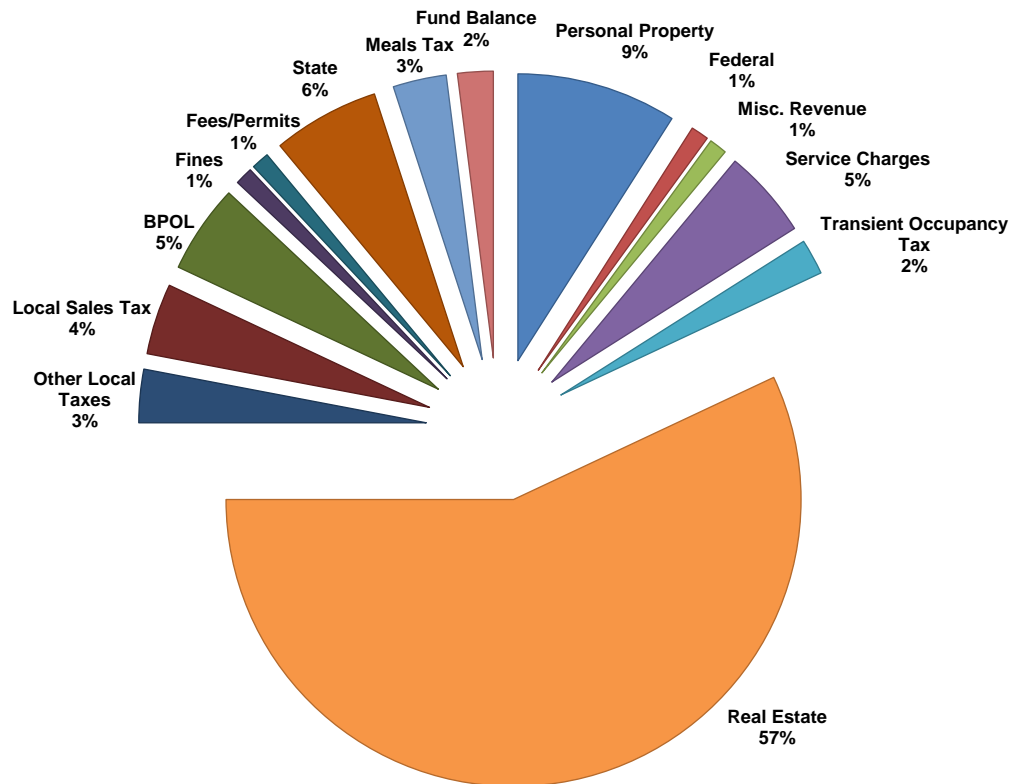
² Includes Pay-As-You-Go retiree health and life insurance, and transfer to the OPEB Trust Fund.

Numbers may not add due to rounding.

FY 2017 Adopted Budget General Fund Expenditures



FY 2017 Adopted Budget General Fund Revenues



COUNTY GOVERNMENT SUMMARY

	FY 2015 Adopted FTE	FY 2016 Adopted FTE	FY 2017 Proposed FTE	FY 2017 Adopted FTE	FY 2015 Actual Expense	FY 2016 Adopted Expense	FY 2017 Proposed Expense	FY 2017 Adopted Expense
GENERAL FUND								
County Board	8.25	9.25	10.00	10.00	\$1,234,996	\$1,435,718	\$1,478,339	\$1,509,416
County Manager	35.85	37.35	33.35	33.35	5,287,208	5,591,692	5,252,195	5,257,227
Management and Finance	56.50	57.50	57.50	57.50	6,780,618	7,218,591	7,347,047	7,347,047
Technology Services	72.00	78.00	78.00	78.00	18,875,695	19,474,602	19,985,285	19,985,285
Human Resources	52.00	52.00	53.00	53.00	8,353,836	8,876,977	9,308,291	9,308,291
County Attorney	14.00	15.00	15.00	15.00	2,542,357	2,774,029	2,763,809	2,772,065
Circuit Court	6.80	9.80	9.80	9.80	703,358	985,279	1,021,743	1,022,871
Clerk of the Circuit Court	27.00	27.00	27.00	27.00	3,129,404	3,106,211	3,106,269	3,171,946
General District Court	1.50	1.50	1.50	1.50	352,577	386,820	385,778	388,115
Juvenile and Domestic Relations Court	55.80	55.80	55.80	55.80	5,994,885	6,367,799	6,384,348	6,400,759
Commonwealth's Attorney	35.00	36.00	34.00	34.00	4,214,727	4,330,529	4,054,692	4,066,913
Office of the Magistrate	-	-	-	-	42,241	43,746	42,616	42,616
Office of the Public Defender	-	-	-	-	-	-	166,111	166,111
Sheriff	272.00	279.00	284.00	286.00	41,005,297	39,814,347	41,557,768	41,585,320
Commissioner of Revenue	52.00	52.00	52.00	52.00	5,176,362	5,409,167	5,552,795	5,572,714
Treasurer	62.41	62.41	62.41	62.66	6,516,237	6,733,923	6,854,685	6,900,367
Electoral Board	8.40	8.40	8.40	8.40	960,017	1,299,736	1,785,832	1,788,646
Office of Emergency Management	74.50	74.50	74.50	74.50	11,242,487	11,730,135	11,734,163	11,756,311
Police	470.00	472.00	478.00	478.00	64,188,293	65,526,653	65,804,473	65,823,027
Fire	321.00	319.00	328.00	332.00	53,389,709	54,958,124	56,014,691	56,453,836
Environmental Services	400.20	400.00	401.00	401.00	85,161,962	84,902,760	91,008,629	91,211,853
Human Services	681.54	688.79	694.42	700.82	122,965,470	130,578,629	134,645,899	135,395,857
Libraries	133.85	133.85	133.85	133.85	13,007,081	13,258,393	13,822,703	13,858,945
Economic Development	63.57	56.67	60.00	60.00	11,085,839	11,924,880	9,072,729	9,105,462
Community Planning, Housing & Devel.	88.00	87.00	87.00	87.00	11,116,188	11,277,959	11,287,792	11,337,792
Parks and Recreation	371.22	370.91	379.04	379.04	35,939,966	38,846,696	39,722,615	39,977,087
Non-Departmental/Other					68,013,039	54,076,626	57,725,181	58,608,535
Debt Service					58,879,741	59,900,000	61,267,819	61,267,819
Regionals/Contributions					7,680,383	7,817,883	8,090,741	8,090,741
Metro					29,885,640	30,328,935	30,343,315	30,343,315
SUBTOTAL FOR FUND	3,363.39	3,383.73	3,417.57	3,430.22	683,725,615	688,976,839	707,588,353	710,516,289
TRANSFERS TO OTHER FUNDS								
Automotive Equipment					42,000	-	-	-
Printing					226,499	231,484	241,769	241,769
Industrial Development Authority					-	-	867,000	867,000
SUBTOTAL					268,499	231,484	1,108,769	1,108,769
Schools Transfer					451,543,650	451,866,545	464,867,204	466,964,233
General Capital Projects					29,993,113	9,408,646	11,254,646	11,615,946
OPEB Trust Transfer					7,500,000	9,464,139	7,500,000	7,500,000
TOTAL TRANSFERS TO OTHER FUNDS					489,305,262	470,970,814	484,730,619	487,188,948
GENERAL FUND TOTAL	3,363.39	3,383.73	3,417.57	3,430.22	\$1,173,030,877	\$1,159,947,653	\$1,192,318,972	\$1,197,705,237
OTHER FUNDS - OPERATING AND CAPITAL								
Ballston Business Improvement District	-	-	-	-	1,540,101	1,544,770	1,610,085	1,610,085
Rosslyn Business Improvement District	-	-	-	-	3,653,936	3,620,113	3,614,586	3,614,586
Crystal City Business Improvement Dist.	-	-	-	-	2,560,459	2,579,181	2,588,141	2,588,141
Community Development	4.50	4.50	4.50	4.50	1,185,786	1,182,536	1,125,849	1,219,919
Section 8 Housing Assistance	16.60	17.10	17.10	17.10	17,219,017	18,002,351	17,870,843	17,870,843
General Capital - PAYG [1]	-	-	-	-	42,076,682	9,558,646	11,254,646	11,615,946
Stormwater Management	37.00	37.00	42.00	42.00	7,557,422	9,271,950	9,801,470	9,801,470
Transportation Capital [1]	15.50	15.00	17.00	18.00	24,871,193	36,046,244	36,597,752	36,597,752
Crystal City Tax Increment Financing [1]	7.50	7.50	7.50	7.50	1,030,107	3,096,740	4,812,420	4,812,420
Columbia Pike Tax Increment Financing	-	-	-	-	-	536,130	952,180	952,180
Utilities	235.75	243.95	243.95	243.95	98,681,691	101,057,604	101,267,278	101,267,278
Utility Capital	-	-	-	-	19,495,475	17,807,500	18,281,500	18,281,500
Ballston Public Parking Garage	-	-	-	-	3,411,600	6,584,908	10,495,855	10,495,855
Ballston Public Parking Garage - 8th Level	-	-	-	-	86,355	77,607	111,978	111,978
CPHD Development	89.50	93.00	97.00	97.00	14,376,314	15,243,525	19,918,105	19,918,105
Automotive Equipment	61.00	63.00	63.00	63.00	16,891,384	16,212,804	17,208,334	17,208,334
Printing	8.00	8.00	8.00	8.00	2,224,235	1,918,613	2,122,387	2,122,387
TOTAL OTHER FUNDS	475.35	489.05	500.05	501.05	256,861,757	244,341,222	259,633,409	260,088,779
LESS GENERAL FUND TRANSFERS					(489,305,262)	(470,970,814)	(484,730,619)	(487,188,948)
LESS OTHER FUND TRANSFERS [2]					(15,018,089)	(12,429,915)	(12,637,068)	(12,637,068)
TOTAL COUNTY GOVERNMENT	3,838.74	3,872.78	3,917.62	3,931.27	\$925,569,283	\$920,888,146	\$954,584,694	\$957,968,000

[1] Includes Other Fund transfers to General Fund and inter-fund transfers.

[2] Expenses do not include utilization of fund balance for FY 2017. Refer to fund narrative for total expenditures.

EXPENDITURE COMPARISON

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Increase '16 Adopted to '17 Adopted
GENERAL ADMINISTRATION				
County Board	\$1,234,996	\$1,435,718	\$1,509,416	5.1%
County Manager	5,287,208	5,591,692	5,257,227	-6.0%
Management and Finance	6,780,618	7,218,591	7,347,047	1.8%
Technology Services	18,875,695	19,474,602	19,985,285	2.6%
Human Resources	8,353,836	8,876,977	9,308,291	4.9%
County Attorney	2,542,357	2,774,029	2,772,065	-0.1%
Subtotal: General Administration	43,074,710	45,371,609	46,179,331	1.8%
COURTS AND CONSTITUTIONALS				
Circuit Court	703,358	985,279	1,022,871	3.8%
Clerk of the Circuit Court	3,129,404	3,106,211	3,171,946	2.1%
General District Court	352,577	386,820	388,115	0.3%
Juvenile and Domestic Relations Court	5,994,885	6,367,799	6,400,759	0.5%
Commonwealth's Attorney	4,214,727	4,330,529	4,066,913	-6.1%
Office of the Magistrate	42,241	43,746	42,616	-2.6%
Office of the Public Defender	-	-	166,111	-
Sheriff	41,005,297	39,814,347	41,585,320	4.4%
Commissioner of Revenue	5,176,362	5,409,167	5,572,714	3.0%
Treasurer	6,516,237	6,733,923	6,900,367	2.5%
Electoral Board	960,017	1,299,736	1,788,646	37.6%
Subtotal: Courts and Constitutionals	68,095,107	68,477,557	71,106,378	3.8%
PUBLIC SAFETY				
Office of Emergency Management	11,242,487	11,730,135	11,756,311	0.2%
Police	64,188,293	65,526,653	65,823,027	0.5%
Fire	53,389,709	54,958,124	56,453,836	2.7%
Subtotal: Public Safety	128,820,489	132,214,912	134,033,174	1.4%
ENVIRONMENTAL SERVICES	85,161,962	84,902,760	91,211,853	7.4%
HUMAN SERVICES	122,965,470	130,578,629	135,395,857	3.7%
COMMUNITY SERVICES				
Libraries	13,007,081	13,258,393	13,858,945	4.5%
Parks and Recreation	35,939,966	38,846,696	39,977,087	2.9%
Subtotal: Community Services	48,947,047	52,105,089	53,836,032	3.3%
PLANNING AND DEVELOPMENT				
Economic Development	11,085,839	11,924,880	9,105,462	-23.6%
Community Planning, Housing & Devel.	11,116,188	11,277,959	11,337,792	0.5%
Subtotal: Planning and Development	22,202,027	23,202,839	20,443,254	-11.9%
OTHER				
Non-Departmental/Other	68,013,039	54,076,626	58,608,535	8.4%
Debt Service	58,879,741	59,900,000	61,267,819	2.3%
Regionals/Contributions	7,680,383	7,817,883	8,090,741	3.5%
Metro	29,885,640	30,328,935	30,343,315	0.0%
Subtotal: Other	164,458,804	152,123,444	158,310,410	4.1%
TOTAL GENERAL FUND OPERATIONS	\$683,725,615	\$688,976,839	\$710,516,289	3.1%
OTHER FUNDS - OPERATING & CAPITAL				
Ballston Business Improvement District	\$1,540,101	\$1,544,770	\$1,610,085	4.2%
Rosslyn Business Improvement District	3,653,936	3,620,113	3,614,586	-0.2%
Crystal City Business Improvement District	2,560,459	2,579,181	2,588,141	0.3%
Community Development	1,185,786	1,182,536	1,219,919	3.2%
Section 8 Housing Assistance	17,219,017	18,002,351	17,870,843	-0.7%
General Capital - PAYG	42,076,682	9,558,646	11,615,946	21.5%
Stormwater Management	7,557,422	9,271,950	9,801,470	5.7%
Transportation Capital	24,871,193	36,046,244	36,597,752	1.5%
Crystal City Tax Increment Financing	1,030,107	3,096,740	4,812,420	55.4%
Columbia Pike Tax Increment Financing	-	536,130	952,180	77.6%
Utilities	98,681,691	101,057,604	101,267,278	0.2%
Utilities Capital	19,495,475	17,807,500	18,281,500	2.7%
Ballston Public Parking Garage	3,411,600	6,584,908	10,495,855	59.4%
Ballston Public Parking Garage - 8th Level	86,355	77,607	111,978	44.3%
CPHD Development	14,376,314	15,243,525	19,918,105	30.7%
Automotive Equipment	16,891,384	16,212,804	17,208,334	6.1%
Printing	2,224,235	1,918,613	2,122,387	10.6%
TOTAL OTHER FUNDS	\$256,861,757	\$244,341,222	\$260,088,779	6.4%
Less Other Fund Transfers *	(15,018,089)	(12,429,915)	(12,637,068)	1.7%
TOTAL COUNTY REQUIREMENTS	\$925,569,282	\$920,888,146	\$957,968,000	4.0%

* Includes Other Fund transfers to General Fund and inter-fund transfers.

FY 2017 ADOPTED BUDGET POSITION CHANGES

This table details the added and eliminated full-time equivalent positions (FTEs) in the FY 2017 Adopted Budget. Interdepartmental reorganizations are shown as transfers.

	FTE Changes: FY 2016 Adopted to FY 2017 Proposed	FTE Changes: FY 2017 Proposed to FY 2017 Adopted
GENERAL FUND		
County Board Office		
Add a 0.50 Policy Analyst to full-time	0.50	
Add a 0.25 Administrative Assistant to convert part-time position to a full-time position	0.25	
Total County Board Office	0.75	-
County Manager's Office		
Transfer the Community Corrections Unit to the Department of Human Services	(4.00)	
Total County Manager's Office	(4.00)	-
Department of Human Resources		
Add a Compensation Analyst	1.00	
Total Department of Human Resources	1.00	-
Commonwealth Attorney's Office		
Eliminate High Intensity Drug Trafficking grant funded positions	(2.00)	
Total Commonwealth Attorney's Office	(2.00)	-
Treasurer		
Add a 0.25 FTE for Court Fines and Fee Collections		0.25
Total Treasurer	-	0.25
Sheriff's Office		
Add Deputy Sheriff positions	3.00	
Add a uniformed ADA Coordinator	1.00	
Add a Human Resource position	1.00	
Add Deputy Sheriff Positions (the total of 5.0 Deputy Sheriff positions added in FY 2017 will not be hired until halfway through FY)		2.00
Total Sheriff's Office	5.00	2.00
Police Department		
Add Patrol Officers	6.00	
Total Police Department	6.00	-
Fire Department		
Add Firefighters for 4-person staffing on two units	8.00	
Convert contractual services funding to full-time Physician Assistant position	1.00	
Add EMS staff for a Peak Time Medic Unit		4.00
Total Fire Department	9.00	4.00
Department of Environmental Services		
Convert grant funded over-strength to permanent Budget & Finance Specialist	1.00	
Total Department of Environmental Services	1.00	-
Department of Human Services		
Transfer Community Corrections Unit from the County Manager's Office	4.00	
Add grant funded Human Services Specialist	1.00	
Add grant funded Mental Health Therapist II	1.00	
Eliminated a part-time position due to staffing efficiencies	(0.37)	
Add School Health Clinic Aides		2.40
Add 4.0 Peer Specialists. The 4th Peer will begin halfway through FY 2017.		4.00
Total Department of Human Services	5.63	6.40
Economic Development		
Realignment of temporary FTEs to current budget funding	3.33	
Total Department of Economic Development	3.33	-

	FTE Changes: FY 2016 Adopted to FY 2017 Proposed	FTE Changes: FY 2017 Proposed to FY 2017 Adopted
Parks and Recreation		
Convert overstrength positions to permanent positions	7.00	
Add a Asset Manager position (charged to PAYGO)	1.00	
Convert temporary positions to permanent County positions	0.13	
Total Parks and Recreation	8.13	-
NET POSITION CHANGES: GENERAL FUND	33.84	12.65
OTHER FUNDS		
Stormwater Management Fund		
Add Environment Management Specialist	1.00	
Add Design Engineering Supervisor	1.00	
Add Design Engineer	1.00	
Add Inspector for construction site compliance inspections	1.00	
Add Program Management Specialist to support the Department of Parks and Recreation	1.00	
Storm Water Management Fund	5.00	-
CPHD Development Fund		
Add 4.0 limited term positions to assist with the One-Stop Arlington Initiative	4.00	
Total CPHD Development Fund	4.00	-
Transportation Capital Fund		
Add 2.0 Design Supervisor positions	2.00	
Add 1.0 Program Manager for Neighborhood Complete Streets (NCS)		1.00
Total Transportation Capital Fund	2.00	1.00
NET POSITION CHANGES: OTHER FUNDS	11.00	1.00
NET POSITION CHANGES: ALL FUNDS	44.84	13.65

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TAX & FEE COMPENDIUM

Arlington County provides services benefitting the entire community, individual residents, and businesses – all of which are funded through a variety of revenue streams including taxes, fees, rents, grants, and Federal and State aid.

In the FY 2016 adopted budget guidance to the County Manager, the County Board directed the Manager to provide a compilation of tax and fee tools that the Board has at its disposal, either on its own authority or as governed by the Commonwealth.

In response to the County Board’s direction, the Department of Management and Finance worked with each department to obtain detailed information on the fees charged and managed by the department. The compilation of taxes and fees, (available [in more detail online](#)) includes the information compiled during this past year and includes information on fees in both the General Fund and the Development Fund. This continues to be a work in progress as we refine the information received.

Local Taxes

In the FY 2017 Adopted Budget, local taxes total \$1.0 billion, 85% of the General Fund budget. More detail on each of these local taxes can be found in the Revenue section. Because Virginia is a Dillon law state, on many of the taxes, the State dictates what taxes can be charged and the tax rates. Arlington County has rates set either at the maximum rate or at rates that help us maintain our economic competitiveness in the region.

The only local tax that the County has not adopted, but legally could, is the Admissions tax. This is a tax on admissions paid for particular events including admissions on events sponsored by public and private educational institutions, admissions charged for sporting events, etc. Very few jurisdictions across the Commonwealth charge this tax and receipts are negligible for those that do. Staff believes this would generate minimal revenue for the County and could be administratively burdensome.

Fees

The fees listed in the compilation of taxes and fees ([found online](#)) include funds collected for Licenses, Permits, General Fees, Fines, Rent, and Fees for Charges for Services. Fees more often relate directly to payment for a service or product. The County uses fees to help fund services that meet particular criteria:

1. Fall within statutory or regulatory restrictions;
2. Contribute to providing efficient services; and
3. Either provide some individual benefit or promote common community values including safety (i.e., building and fire permits).

County fees are set based on many factors including the level of individual benefit, the cost of the service being provided, and the fee levels in comparable jurisdictions. Fees charged for services bear a reasonable relationship to the service for which the fee is imposed. Each department conducts an annual review of their fee levels and proposes changes when appropriate during the annual budget process.

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COMPENSATION SUMMARY

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Compensation

	ALL FUNDS		GENERAL FUND	
	FY 2017 Adopted	Percent of Total	FY 2017 Adopted	Percent of Total
Pay (Salaries)	\$299,907,531	66.51%	\$264,460,630	65.91%
Retirement	64,511,913	14.31%	58,046,458	14.47%
FICA	22,862,162	5.07%	20,245,821	5.05%
Health Insurance - Employees	35,427,980	7.86%	30,665,731	7.64%
Health/Life Insurance - Retirees	12,900,000	2.86%	12,900,000	3.21%
Life Insurance - Employees	329,596	0.07%	290,652	0.07%
Commuting & Transportation	2,412,277	0.53%	2,099,061	0.52%
Tuition Reimbursement	325,500	0.07%	325,500	0.08%
Unemployment/Short-Term Disability	280,000	0.06%	280,000	0.07%
Workers Compensation	3,130,000	0.69%	3,130,000	0.78%
Transfer to OPEB Trust Fund	7,500,000	1.66%	7,500,000	1.87%
Miscellaneous	1,323,753	0.29%	1,323,753	0.33%
Total	\$450,910,712	100%	\$401,267,606	100%

Notes: Percentages may not add to 100 percent due to rounding.

Pay Enhancements – FY 2003 to FY 2017

The following provides a history of key pay enhancements.

Fiscal Year	COLA/Market Pay Adjustment	Other Changes
FY 2017	None	<ul style="list-style-type: none"> ▪ Merit increases included ▪ 1.75% increase to the maximum of each grade/range and implementation of open pay ranges ▪ Lowest base pay rate increasing to \$14.50/hour from \$13.13/hour for all permanent employees ▪ Eliminating steps 2 & 3 ▪ Implementing a Commercial Driver’s License (CDL) bonus program ▪ Increasing New Parent Leave from 2 weeks to 4 weeks
FY 2016	None	<ul style="list-style-type: none"> ▪ Merit/step increases included
FY 2015	1.00% for Step 19 employees	<ul style="list-style-type: none"> ▪ Merit/step increases included ▪ Added extra Christmas and New Year’s holidays, CY 2014 only, due to timing of the holidays
FY 2014	None	<ul style="list-style-type: none"> ▪ Merit/step increases included ▪ Eliminate 1 County Holiday (Columbus Day)
FY 2013	None	<ul style="list-style-type: none"> ▪ Added Step 19, dropped Step 1 ▪ Added Christmas Eve and New Year’s Eve holidays, CY 2012 only, due to timing of the holidays ▪ Merit/step increases included ▪ Living wage increased to \$13.13 per hour
FY 2012	None	<ul style="list-style-type: none"> ▪ 1% One-time lump sum payment for employees at step 18 ▪ Merit/step increases included
FY 2011	None	<ul style="list-style-type: none"> ▪ Merit/step increases restored ▪ 2% one-time lump sum payment for employees at step 18 ▪ Increased County-provided life insurance to one times salary, eliminating \$50,000 cap ▪ One-day furlough for all employees [NOTE: the furlough day was cancelled through the use of FY 2010 one-time carryover funds]
FY 2010 Mid-Year	1.00%	<ul style="list-style-type: none"> ▪ As part of FY 2009 close-out, County Board approved a 1% MPA effective January 1, 2010 and added for calendar year 2009 only Christmas Eve and New Year’s Eve holidays
FY 2010 Adopted	None	<ul style="list-style-type: none"> ▪ No merit/step increases ▪ \$500 one-time bonus

Fiscal Year	COLA/Market Pay Adjustment	Other Changes
FY 2009	None	<ul style="list-style-type: none"> ▪ Increased retirement multiplier (defined benefit) for both general and uniformed employees (from 1.5% to 1.7% retroactively for general employees, and from tiered plan to 2.5% retroactively and 2.7% prospectively for uniformed) ▪ For general employees, increased employer's 401(a) contribution to 4.2%; eliminated 401(a) contribution for Public Safety ▪ Established concept of flex credits for benefits ("cafeteria plan") – applying to health and dental insurance for FY 2009 ▪ Living wage increased to \$12.75 per hour
FY 2008	1.50%	<ul style="list-style-type: none"> ▪ Added Christmas Eve and New Year's Eve holidays (calendar 2007 only – Monday holidays)
FY 2007	2.00%	<ul style="list-style-type: none"> ▪ Targeted market rate adjustments, promotional opportunities and career ladders for public safety ranks ▪ Location pay stipends ▪ Living wage increased to \$11.80 per hour
FY 2006	2.00%	<ul style="list-style-type: none"> ▪ Overtime based on total hours, including leave ▪ Living wage set at \$11.20 per hour
FY 2005	2.00%	<ul style="list-style-type: none"> ▪ Additional step (18) added to pay plan
FY 2004	1.00%	<ul style="list-style-type: none"> ▪ Additional 1% lump sum payment in addition to the 1% COLA/MPA ▪ Increased pay scale for Firefighters ▪ Living wage adopted, set at \$10.98 ▪ Reduced employee retirement contribution one percentage point (from 5% to 4% for general employees, and 6% to 5% for uniformed)
FY 2003	2.75%	<ul style="list-style-type: none"> ▪ Retirement enhancements

Retirement Plans and County Contribution Rates

Employer Contribution Rates – FY 2017 Adopted Budget		
Plan	Employee Type	County Contribution Rate
Defined Benefit	General Employees	14.4% of pay
	Uniformed Employees	35.9% of pay
Defined Contribution (Chapter 46 only)	General Employees	4.2% of base pay only
	Uniformed Employees	None
Deferred Compensation Employer Match	Chapter 46 Employees	Up to \$20/pay (\$520/year)
	Chapter 21 Employees	Up to \$10/pay (\$260/year)
NOTES: Chapter 21 employees were hired before 2/8/1981 Chapter 46 employees were hired on or after 2/8/1981		

Defined Benefit Plan – Funding History Percent of Salary Contributed to Retirement Plan				
Fiscal Year	General Employees		Uniformed Employees	
	County Contribution	Employee Contribution	County Contribution	Employee Contribution
FY 2017	14.4%	4%	35.9%	7.5%
FY 2016	15.9%	4%	37.8%	7.5%
FY 2015, revised	17.9%	4%	39.7%	7.5%
FY 2014	16.6%	4%	38.4%	7.5%
FY 2013	14.6%	4%	36.4%	7.5%
FY 2012	14.6%	4%	36.5%	7.5%
FY 2011	14.4%	4%	35.5%	7.5%
FY 2010	13.8%	4%	35.1%	7.5%
FY 2009 (effective 1/1/09)	13.8%	4%	35.1%	7.5%
FY 2008	9.8%	4%	19.4%	5%
FY 2007	8.3%	4%	16.3%	5%
FY 2006	6.4%	4%	13.6%	5%
FY 2005	4.9%	4%	10.5%	5%
FY 2004	3.5%	4%	7.2%	5%
FY 2003	2.5%	5%	6.1%	6%
NOTE: In all fiscal years through December, 2008 the contribution amount was calculated against gross salary. Effective January, 2009 overtime and premiums are excluded for Chapter 46 employees.				

Defined Contribution Plan (Chapter 46 ONLY) – Funding History Percent of Base Pay Contributed to Retirement Plan				
Fiscal Year	General Employees		Uniformed Employees	
	County Contribution	Employee Contribution	County Contribution	Employee Contribution
FY 2017	4.2%	-	-	-
FY 2016	4.2%	-	-	-
FY 2015	4.2%	-	-	-
FY 2014	4.2%	-	-	-
FY 2013	4.2%	-	-	-
FY 2012	4.2%	-	-	-
FY 2011	4.2%	-	-	-
FY 2010	4.2%	-	-	-
FY 2009 (as of 1/1/09)	4.2%	-	-	-
FY 2003 through FY 2008	2%	-	1%	-

Employee Health Insurance

The following page shows the proposed bi-weekly employee and County (employer) contributions for employee health and dental insurance in FY 2017. For most County employees, premiums increase eight percent. No changes are made to premiums for Delta Dental insurance.



Active Employee Biweekly Health and Dental Premiums

Effective July 1, 2016 — June 30, 2017

	Copay Plans				Coinsurance Plans					
	Kaiser		Cigna OAP-IN		Cigna OAP-IN		Cigna OAP		Delta Dental	
	Biweekly		Biweekly		Biweekly		Biweekly		Biweekly	
	Employee Contribution	County Contribution	Employee Contribution	County Contribution	Employee Contribution	County Contribution	Employee Contribution	County Contribution	Employee Contribution	County Contribution
<i>Full-time (30-40 hr/week)</i>										
Single	\$ 45.95	\$ 183.80	\$ 61.30	\$ 245.20	\$ 55.73	\$ 222.91	\$ 181.65	\$ 222.91	\$ 3.18	\$ 12.70
Employee + Spouse or Adult Dependent	\$ 120.00	\$ 363.83	\$ 157.08	\$ 471.25	\$ 142.81	\$ 428.42	\$ 400.97	\$ 428.42	\$ 7.93	\$ 23.78
Employee + Child(ren)	\$ 105.70	\$ 320.55	\$ 134.09	\$ 402.29	\$ 121.91	\$ 365.72	\$ 362.50	\$ 365.72	\$ 8.59	\$ 25.76
Family	\$ 173.90	\$ 527.33	\$ 229.88	\$ 689.63	\$ 208.98	\$ 626.94	\$ 586.74	\$ 626.94	\$ 12.09	\$ 36.28
<i>Part-time (20-29 hrs/week)</i>										
Single	\$ 114.87	\$ 114.88	\$ 153.25	\$ 153.25	\$ 139.32	\$ 139.32	\$ 265.24	\$ 139.32	\$ 7.94	\$ 7.94
Employee + Spouse or Adult Dependent	\$ 241.91	\$ 241.92	\$ 314.17	\$ 314.17	\$ 285.61	\$ 285.61	\$ 543.77	\$ 285.61	\$ 15.85	\$ 15.86
Employee + Child(ren)	\$ 213.12	\$ 213.13	\$ 268.19	\$ 268.19	\$ 243.82	\$ 243.82	\$ 484.41	\$ 243.82	\$ 17.17	\$ 17.18
Family	\$ 350.61	\$ 350.62	\$ 459.76	\$ 459.76	\$ 417.96	\$ 417.96	\$ 795.72	\$ 417.96	\$ 24.18	\$ 24.19
<i>Part-time (10-19 hrs/week)</i>										
Single	\$ 160.82	\$ 68.93	\$ 214.55	\$ 91.95	\$ 195.05	\$ 83.59	\$ 320.97	\$ 83.59	\$ 11.12	\$ 4.76
Employee + Spouse or Adult Dependent	\$ 338.68	\$ 145.15	\$ 439.83	\$ 188.50	\$ 399.85	\$ 171.37	\$ 658.01	\$ 171.37	\$ 22.20	\$ 9.51
Employee + Child(ren)	\$ 298.37	\$ 127.88	\$ 375.47	\$ 160.91	\$ 341.34	\$ 146.29	\$ 581.93	\$ 146.29	\$ 24.04	\$ 10.31
Family	\$ 490.86	\$ 210.37	\$ 643.66	\$ 275.85	\$ 585.14	\$ 250.78	\$ 962.90	\$ 250.78	\$ 33.86	\$ 14.51

REVENUE SUMMARY

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REVENUES

OVERVIEW

Fiscal Year (FY) 2017 revenues reflect ongoing modest growth in the Northern Virginia economy. Arlington's proximity to the nation's capital, balanced economy, smart growth planning, and highly-educated workforce help produce Arlington's slightly positive revenues. Northern Virginia's and Arlington's strong employment and solid real estate market are the foundation for steady incremental growth in the County's major revenue streams.

In the aggregate, Arlington's calendar year (CY) 2016 real estate assessments are up 2.8 percent over CY 2015 levels, reflecting strength in the residential and commercial properties, particularly new construction. Excluding apartments, CY 2016 commercial assessments were up slightly (1.1 percent) compared to CY 2015, due in part to a stabilizing office vacancy rate. Apartment assessments grew 4.8 percent with 2.7 percent of that growth attributable to new construction.

The residential property assessment base increased 3.0 percent in the aggregate. Detached home and townhome assessments gained 3.3 percent, while condominiums saw slightly less growth (2.4 percent). The average single family home value in Arlington continued to increase — gaining 2.8 percent in 2016 — increasing from \$587,100 in CY 2015 to \$603,500 in CY 2016.

Meanwhile, other revenue streams are experiencing a variety of changes. Local taxes other than real estate are expected to increase slightly – 2.4 percent in the aggregate. Local fees, interest, and fines are anticipated to remain relatively level in the aggregate. Charges for services are expected to increase 6.2 percent; this is primarily due to the increase to ambulance fees. Revenue from the Commonwealth grows by 0.8 percent in FY 2017, driven primarily by Compensation Board funding and additional human services grants. Funds from the federal government are decreasing 4.7 percent primarily due to the expiration of several federal grants.

General Fund Revenues

Excluding fund balance, General Fund revenues for FY 2017 are forecast to be \$1,173,660,767, an increase of 2.8 percent over the FY 2016 adopted budget levels. This change reflects the increase in the assessment base, half-cent decrease in the real estate tax rate, and slight growth in all other tax revenue combined. Total General Fund revenues including fund balance total \$1,197,705,237.

Modest Gains in Local Tax Revenues

For the FY 2017 adopted budget, General Fund tax revenues are forecast to increase by 2.7 percent. This gain is driven by overall real estate assessment increases of 2.8 percent.

Other taxes combined are forecast to increase 2.4 percent in FY 2017. Personal property tax (including business tangible tax) is expected to increase 1.7 percent overall. This tax stream is increasing in the business tangibles segment (up 2.8 percent) based on recent actual receipts. Vehicle personal property receipts are increasing 1.2 percent in FY 2017. Sales tax is down slightly (1.0 percent) and meals tax is up slightly (3.8 percent) reflecting recent actuals in FY 2016 while transient occupancy tax is up 9.6 percent reflecting higher daily rates and occupancy rates. Business, Professional and Occupational License Tax (BPOL) is projected to increase 0.9 percent.

State and Federal Budget Adjustments

FY 2017 revenue from the Commonwealth grows by 0.8 percent while federal government revenues decrease 4.7 percent. The increase in Commonwealth revenue can be attributed to higher highway and law enforcement aid as well as increased Compensation Board revenue.

The decrease in federal funds reflects the expiration of the Department of Human Services Substance Abuse and Mental Health Services Administration (SAMHSA) grant at the end of the first quarter of FY 2017 as well as the expiration of the HUD Adopt-a-Family grant, which was transferred directly to the program operator.

Real Estate Tax Rate Remains among the Lowest in Northern Virginia

The County Board reduced the base real estate tax rate by a half-cent from \$0.983 to \$0.978 per \$100 of assessed value. The FY 2017 adopted budget reflects a total CY 2016 real estate rate of \$0.991 per \$100 of assessed value, which includes the reduced base rate of \$0.978 and the county-wide sanitary district rate of \$0.013 for stormwater management. Arlington will continue to have one of the lowest real estate tax rates in the Northern Virginia region, maintaining its history of providing excellent value. Because of assessment growth, the average homeowner will pay \$133 more in real estate taxes in CY 2016 than in CY 2015, an increase of 2.3 percent.

Revenue Sharing with Arlington Public Schools (APS)

The County Board replaced \$543,277 of one-time funding with ongoing. Combined with the tax rate cut, third quarter funding, and revenue above budget guidance that were not included in the proposed budget, the total FY 2017 transfer to APS is \$466,964,234 – \$464,510,832 of ongoing funding and \$2,453,402 of one-time. The revenue sharing percentage is now 46.6% of ongoing local tax revenues.

Comparison between Budgeted Revenues and Expenditures

County budget information compares budgeted revenues and expenditures from the current fiscal year to the next fiscal year. Most of the growth calculations in this section, derived from historical trends and other data, are calculated against revised estimates for the current year. This is especially important for real estate revenue since the County's assessment of real estate occurs each January 1, or halfway through the current fiscal year. The value of real estate, determined in the middle of a fiscal year, has a significant impact on the current fiscal year's revenue since the first payment is due in June, prior to the end of the current fiscal year, and drives the forecast for the subsequent fiscal year. Other tax revenues are revised in the current year if the tax receipts indicate higher or lower year-end projected revenues. This revenue surplus or deficit is typically not recognized in the budget until the mid-year or third quarter review of the current fiscal year is completed.

Fiscal Outlook

Arlington continues to economically surpass much of the region and the nation. Arlington's unemployment rate remains the lowest in the Commonwealth. The County's per capita income remains among the highest in the state. Home prices continue on a positive trajectory, which help balance the commercial real estate sector's slower growth. Arlington is poised to begin FY 2017 with steady revenue streams, an overall positive real estate market, and low unemployment levels.

Economic Indicators

	CY 2013	CY 2014	CY 2015
Consumer Price Index (national CPI-U average)	1.5%	1.6%	0.1%
Employment Cost Index (private industry workers)	2.0%	2.3%	1.9%
Unemployment – US / Arlington (December)	7.4% / 3.1%	6.2% / 3.2%	5.3% / 2.8%
Mortgage Rate (annual average – 30 year fixed rate)	3.98% & 0.7 pts.	4.17% & 0.6 pts.	3.85% / 0.6 pts.
Federal Fund Rate (annualized)	0.11%	0.09%	0.13%
Retail Sales (based on 1% of Arlington tax revenue)	\$3.92 billion	\$3.95 billion	\$3.95 billion
Office Vacancy Rate – (including sublets)	18.9%	21.1%	19.6%
Tourism – Hotel Occupancy Rate	72%	76%	77%
Tourism – Average Hotel room rate	\$150.43	\$151.55	\$158.85

Sources: Bureau of Labor Statistics, Freddie Mac, Federal Reserve, Smith Travel Research, Costar

TAX COMPETITIVENESS

Arlington County continues to have a tax structure that is highly competitive with the region and with the nation. The real estate tax rate for calendar year (CY) 2016, which includes a base rate of \$0.978 plus a \$0.013 stormwater tax, is one of the lowest in the Northern Virginia region. Charts comparing current (CY 2016) tax rates and tax bills for various Northern Virginia jurisdictions can be found later in this section.

FINANCIAL STANDING

Arlington is one of approximately 39 counties in the United States to be awarded a triple Aaa/AAA/AAA credit rating. In April 2016, the three primary rating agencies all reaffirmed the highest credit rating attainable for jurisdictions. Ratings issued by Fitch, Inc. (AAA), Moody's Investors Service (Aaa), and Standard & Poor's (AAA) validate that Arlington's financial position is outstanding, and it reflects the strong debt position, stable tax base, and sound financial position.

TAX RATES, USER CHARGES, AND PERMIT FEE CHANGES FOR FY 2017

The following changes for FY 2017 are reflected in total revenue amounts.

General Fund

In the General Fund, changes in revenue are reflected in the department narratives and the General Fund total revenues. The FY 2017 budget includes the following:

- The County Board decreased the base real estate tax rate by \$0.005 from \$0.983 to \$0.978 per \$100 of assessment value.
- In the Department of Environmental Services (DES), the household solid waste rate increases from \$271.04 to \$307.28. The fee is charged per refuse unit and achieves the County's objective of 100 percent recovery of household refuse collection, disposal and recycling costs, leaf collection costs, and overtime costs associated with brush and metal collection.
- In the Fire Department, ambulance transport fees increase from \$400 to \$500 for Basic Life Support, \$500 to \$650 for Advanced Life Support, and \$675 to \$800 for Advanced Life Support II. These increased fees are expected to generate an additional \$750,000.
- In the Department of Parks and Recreation (DPR), fee changes and new fees are expected to generate \$84,971 in additional revenue in FY 2017 and reduce the County's tax support of DPR. New fees include activities and rentals offered for the first time in FY 2017 including new therapeutic recreation special events, 55+ dance sessions, and portable toilet rentals for special events. Additional fee changes are designed to more accurately reflect the actual cost of activities and create consistency including adjusting fees for the competitive team programs to reflect 100% cost recovery, adjusting fees for preschool based on the number of days in each session (MWF, T/Th) for the FY 2017 sessions, decreasing a drop-in fitness class fee for Seniors (non-OSAP) at Thomas Jefferson Community Center, increasing the rates for OSAP educational theater and the cost for Junior Jam Summer Camp both based on additional items and/or time added for each, and expanding the range of fees for Enjoy Arlington classes and therapeutic recreation classes to reflect increasing costs and additional offerings.
- In the Library Department, all library fines are now one daily rate at \$0.30/day. DVD fees decrease from \$1.00 to \$0.30 per day and juvenile/young adult fees increase from \$0.20 to \$0.30 per day. All other fees will remain at \$0.30/day. There is not projected to be any overall revenue impact to the Department for the adjustment of fees to \$0.30/day.
- *On May 14, 2016, the County Board adopted an ordinance to amend Chapter 40 (Transient Occupancy Tax) of the Code of Arlington County to add an additional 0.25% transient occupancy tax levy for the purpose of promoting tourism and business travel in Arlington County and appropriated \$1.25 million in revenue and expense to the FY 2017 Travel and Tourism Promotion Fund along with 2.0 limited term FTE's for the purpose of promoting tourism and business travel in Arlington County. The adopted expense and revenue will have no net impact to the General Fund.*

Stormwater Fund

- Maintain the sanitary district tax for stormwater at \$0.013 per \$100 of assessed value to manage and improve the County's stormwater system.

Utilities Fund

- Maintain the water/sewer rate at \$13.27 per thousand gallons.

Crystal City, Potomac Yard, Pentagon City Tax Increment Financing (TIF) Fund

- Fund the Crystal City, Potomac Yard, and Pentagon City TIF area using CY 2011 district assessments as the base year for valuation. Funding in FY 2017 is 33 percent of the incremental tax payment generated by the projected assessment tax base increase for properties in the defined Crystal City, Potomac Yard, and Pentagon City area. Total FY 2017 revenue for the TIF is projected to be \$4,812,420.

Columbia Pike Tax Increment Financing (TIF) Fund

- Fund the Columbia Pike TIF area, established by the County Board in December 2013, using CY 2014 district assessments as the base year for valuation. Funding in FY 2017 is 25 percent of the projected tax revenue generated from the incremental assessment growth forecast for CY 2016 in the defined Columbia Pike area. Total FY 2017 revenue for the TIF is projected to be \$952,180.

Transportation Capital Fund (formerly the Transportation Investment Fund)

- Maintain the tax rate for Transportation Capital Fund at \$0.125 for each \$100 of real estate assessment value to fund major transportation infrastructure projects. This tax rate is in addition to the real estate tax rate and is assessed to commercially zoned properties in Arlington. Total FY 2017 revenue for the Transportation Capital Fund is projected to be \$36.6 million including \$11.8 million of NVTa local share funding.

Special Assessment District Funds

- The Ballston Business Improvement Service District CY 2016 tax rate remains \$0.045 for each \$100 of real estate assessment value, no change from the CY 2015 rate. This tax is imposed to fund additional services in the Ballston area. This service district tax rate is in addition to the real estate tax rate and is assessed to commercially zoned properties in the District.
- The Crystal City Business Improvement Service District CY 2016 tax rate remains at \$0.043 for each \$100 of real estate assessment value, no change from the CY 2015 rate. This tax is imposed to fund additional services in the downtown Crystal City area. This service district tax rate is in addition to the real estate tax rate.
- The Rosslyn Business Improvement Service District CY 2016 tax rate is remains at \$0.078 for each \$100 of real estate assessment value, no change from CY 2015 rate. This tax is imposed to fund additional services in the downtown Rosslyn area. This service district tax rate is in addition to the real estate tax rate.

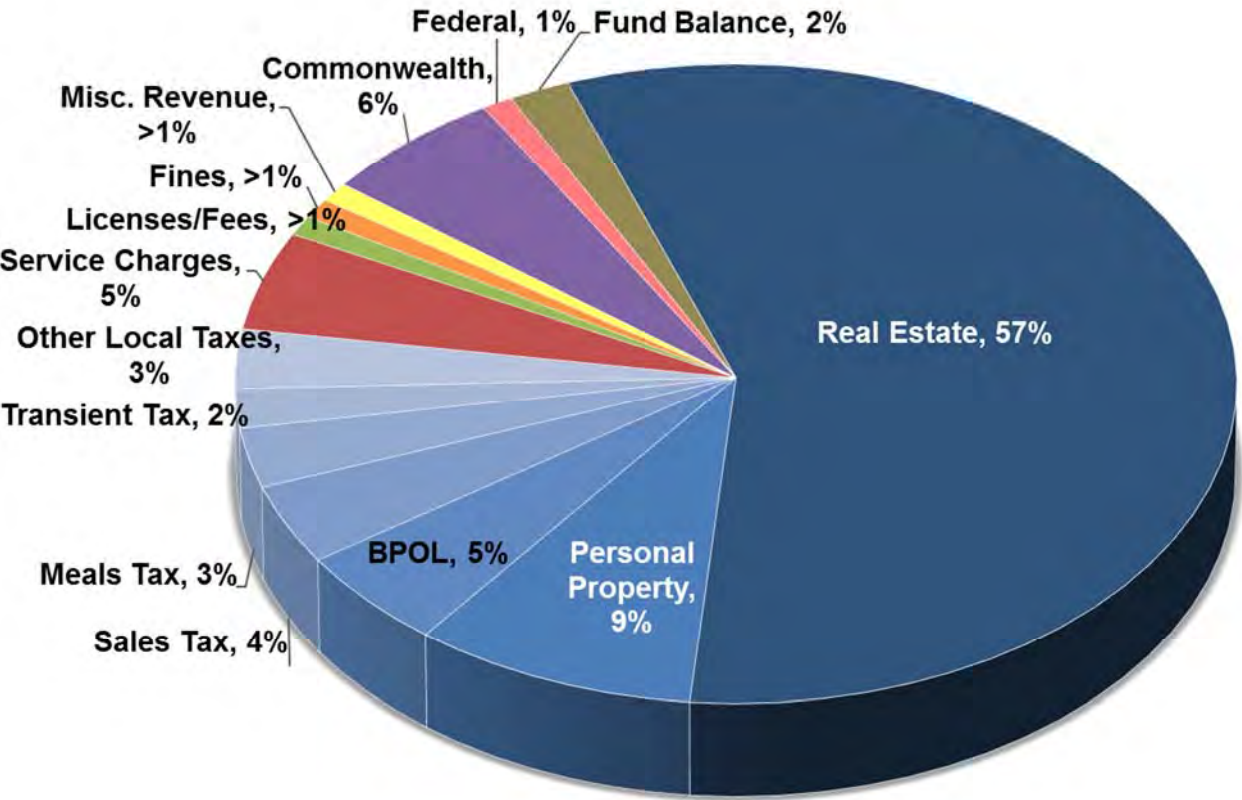
GENERAL FUND REVENUE SUMMARY

The FY 2017 General Fund budget is financed by a variety of revenue sources, which include local taxes, service charges, fees, and state and federal revenue.

- General Fund revenues are projected to total \$1.20 billion, an increase of \$37.8 million (3.3 percent) over the adopted FY 2016 budget. Net of fund balance, General Fund revenues are projected to total \$1,173,660,767, an increase of \$32.4 million (2.8 percent).
- Local tax revenues are projected to total \$997,018,702, an increase of \$26.5 million (2.7 percent) over the FY 2016 adopted budget.
 - Local taxes represent 85 percent of total General Fund revenue.
 - Real estate assessments are up 2.8 percent over last year.
 - The base real estate tax rate has been reduced by a half-cent to \$0.978 per \$100 of assessment value.
- License, Permits, and Fee revenue are projected to total \$10.2 million, a 3.8 percent decrease over FY 2016 adopted budget levels. This decrease is due primarily to a reduction in System Testing Fees based an adjustment to the number of annual tests completed.
- Fines and parking tickets are estimated to generate \$8.3 million, a 3.6 percent decrease, primarily due to a decrease in parking tickets, offset by an increase in various court fines.
- Interest income is forecast at \$2.4 million, a 42.4 percent increase (\$0.7 million) from FY 2016, partially due to a change in how departments are charged for credit card fees that were previously charged to interest.
- Charges for services revenue is projected to increase by \$3.3 million or 6.2 percent. This is primarily due to the increase in ambulance transport fees, refuse/recycling revenue based cost recovery, and Arlington Transit/Commuter Store revenue, offset by lower reimbursements from the City of Falls Church for services provided and adjustments in various Park and Recreation programs.
- State revenue is estimated to total \$72.9 million, a 0.8 percent increase from the FY 2016 adopted budget. This is primarily due to increased highway and law enforcement aid and Compensation Board reimbursements.
- Federal Government revenue is forecast to total \$14.5 million, a 4.7 percent decrease. This is primarily driven by the expiration of the Department of Human Services SAMHSA grant as well as the expiration of the HUD Adopt-a-Family grant, which was transferred directly to the program operator.
- Previous year fund balance carryover totals \$24.0 million funded by a combination of additional revenue and/or expense savings identified from previous fiscal years.

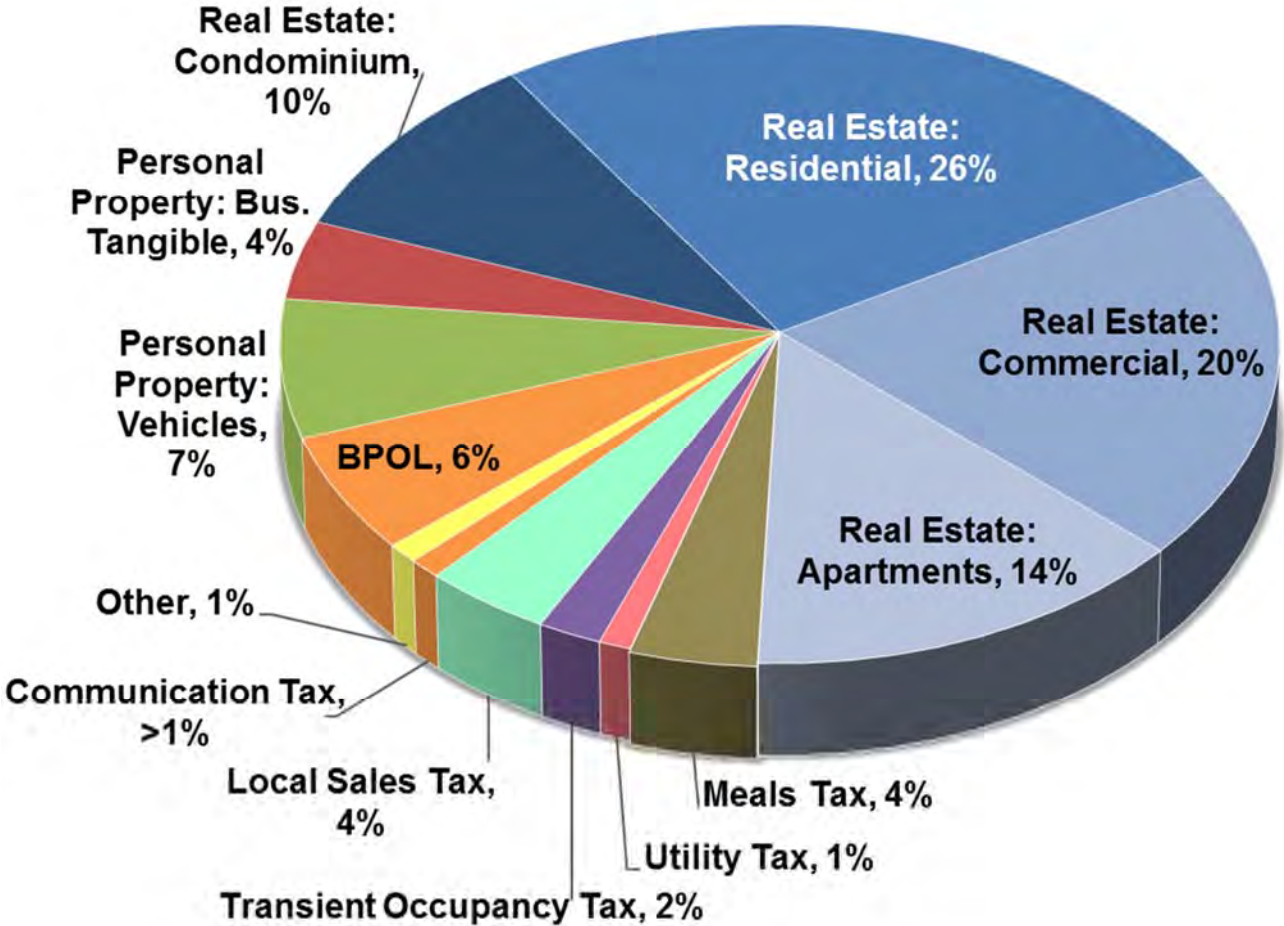
The pie chart on the next page illustrates the major sources of General Fund revenues.

FY 2017 General Fund Revenues



The pie chart below illustrates the local taxes that the County collects. As demonstrated by the chart, real estate and personal property taxes are the largest tax categories. Together, they account for 81 percent of local tax revenue. A description of the local taxes and a discussion of the FY 2017 revenue projections follow.

FY 2017 Local Taxes



REAL ESTATE TAX

Real estate taxes are the largest source of County revenues, generating \$687.2 million or 57 percent of all revenues for the FY 2017 General Fund budget and 69 percent of all local tax revenues. Fiscal Year 2017 General Fund revenues reflect the real estate tax rate of \$0.978 for each \$100 of assessed real property value, a half-cent tax rate reduction that was approved by the County Board at budget adoption.

Arlington County prorates real estate taxes for the value increase on new construction, a policy adopted in FY 1986. Previously, a property owner paid real estate taxes based on the January 1 value of a structure. No additional tax was assessed if the building was completed during the course of the year. With proration, property owners pay a prorated share of the real estate tax increase during the calendar year, based on when the building is substantially completed.

CY 2016 assessments showed modest growth of 2.8% over CY 2015 – sustained by a stable residential market and modest growth in all commercial properties. New construction in the County contributed to 0.7% of the overall property tax growth.

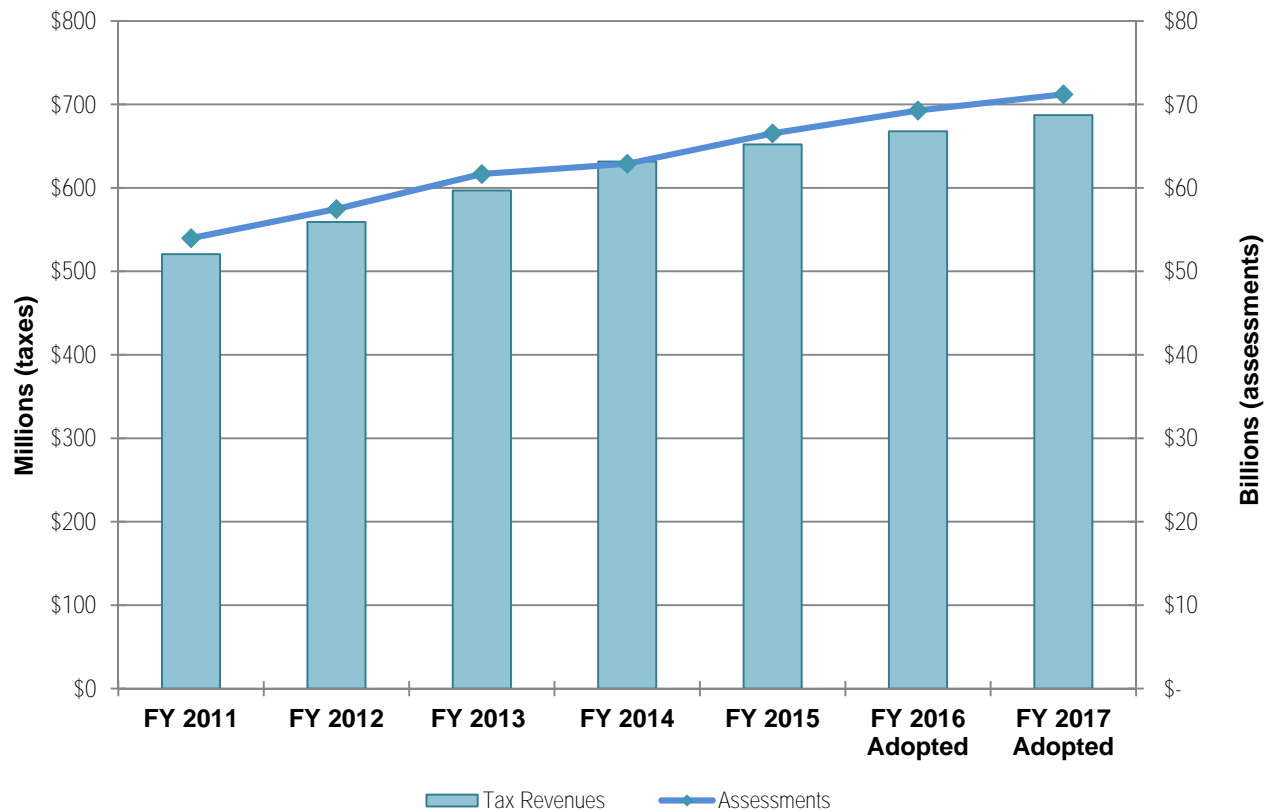
The combined value of commercial and apartment assessments increased 2.6 percent. Apartment buildings showed growth of 4.8 percent, which included a 2.7 percent increase from new construction. Commercial properties increased 1.1 percent due in part to continuing office vacancy rates. Increases in office and hotel assessments were partially offset by a reduction in general commercial properties, which reflect a small percent of the tax base.

Single-family residential assessments increased 3.0 percent in the aggregate. Including new construction, single-family houses (including townhomes) increased 3.3 percent, while condominium assessment totals increased by 2.4 percent in CY 2016. The average value of a single-family property increased by 2.8 percent: from \$587,100 in CY 2015 to \$603,500 in CY 2016. At the adopted real estate tax rate of \$0.991, which includes the \$0.013 cent sanitary district “stormwater” tax, the average single-family residential tax bill will increase by about \$133, or 2.3 percent, in CY 2016.

CHANGE IN ASSESSED VALUE OF REAL ESTATE IN ARLINGTON COUNTY Calendar Year 2015 to Calendar Year 2016 (In millions, numbers may not add due to rounding)

	Single-Family		Apartment	Commercial	Total
	Houses	Condominium			
Percentage of CY 2015 Tax Base	37%	14%	20%	29%	100%
CY 2015 Tax Base	\$25,749	\$9,730	\$13,654	\$20,136	\$69,269
Assessed Value Change	\$778	\$235	\$278	\$142	\$1,434
CY 2016 Tax Base (Excluding New Growth)	\$26,527	\$9,966	\$13,932	\$20,278	\$70,703
Percent Change	3.0%	2.4%	2.0%	0.7%	2.1%
New Construction	\$63	-	\$374	\$80	\$517
Percent Change	0.2%	0.0%	2.7%	0.4%	0.7%
CY 2016 With New Construction	\$26,590	\$9,966	\$14,307	\$20,358	\$71,220
Percent Change CY 2015 to CY 2016	3.3%	2.4%	4.8%	1.1%	2.8%

Real Estate Tax Revenues & Assessment Base



The following table shows the projected General Fund revenue generated by the real estate tax rate of \$0.978 per \$100 of assessed value (excluding the \$0.013 rate for the stormwater fund) in FY 2017. The FY 2017 real estate tax revenues account for \$8.0 million in anticipated tax refunds and \$0.8 million in penalty and interest revenue. The \$694.4 million in real estate tax revenue is net of \$4.3 million in tax relief for qualified elderly and disabled taxpayers, \$0.4 million in tax relief for disabled veterans (state exemption effective January 1, 2011), \$4.8 million set aside for the Crystal City Tax Increment Financing (TIF) fund, and \$1.0 million set aside for the Columbia Pike TIF fund. A new exemption from real estate taxes was approved by the state in 2015 effective for tax payments due on or after January 1, 2015. Surviving spouses of members of the armed forces may qualify for an exemption if the residence is single family and their principal residence; the assessed value of the dwelling unit cannot exceed the County's average assessed value.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Real Estate Taxes	\$662,526,538	\$675,209,330	\$694,406,555	3%
Additions, Delinquent Penalty & Interest	749,705	765,000	765,000	-
Tax Refunds	(11,141,234)	(8,200,000)	(8,000,000)	-2%
Total	\$652,135,009	\$667,774,330	\$687,171,555	3%

FY 2016 REVISED - REAL ESTATE TAX REVENUES

Description	Percent Change	Assessed Value	Tax Rate*	Tax Levy	Percent Collected	Total for Tax Year	Total for Fiscal Year
REAL ESTATE							
County Property, CY 2014		\$66,399,525,900					
Net Change in Assessments	4.3%	<u>2,869,612,500</u>					
County Property as of April 2015		69,269,138,400	\$0.983	\$680,915,630	99.6%	\$678,191,968	
PSC Property in Tax Year 2014		\$153,457,235					
PSC Estimated Net Change in Assessments	0.4%	<u>633,518</u>					
PSC Property in Tax Year 2015		\$154,090,753	\$0.983	\$1,514,712	100.0%	<u>\$1,514,712</u>	
Total Taxable Base, Fall 2015		\$69,423,229,153				\$679,706,680	
Taxes Due October 5, 2015							\$339,853,340
Less Tax Relief for Elderly and Disabled							(2,250,000)
Less Tax Relief for Disabled Veterans							(185,100)
Less Tax Increment for Crystal City TIF							(1,800,960)
Less Tax Increment for Columbia Pike TIF							(212,380)
ESTIMATED REVENUE FOR FY 2016 - FALL 2015							<u>\$335,404,900</u>
County Property as of April 2015		\$69,269,138,400					
Net Change in Assessments	2.8%	<u>1,951,122,800</u>					
County Property as of January 1, 2016		71,220,261,200	\$0.978	\$696,534,150	99.6%	\$693,748,010	
PSC Property in Tax Year 2016 (prior to Fall 2016 adjustment)		\$162,923,400	\$0.978	\$1,593,391	100.0%	<u>\$1,593,391</u>	
Total Taxable Base, Spring 2016		\$71,383,184,600				\$695,341,401	
Taxes Due June 15, 2016							\$347,670,700
Less Tax Relief for Elderly and Disabled							(2,250,000)
Less Tax Relief for Disabled Veterans							(185,100)
Less Tax Increment for Crystal City TIF							(2,393,980)
Less Tax Increment for Columbia Pike TIF							(385,000)
ESTIMATED REVENUE FOR FY 2015 - SPRING 2016							<u>\$342,456,620</u>
TOTAL ESTIMATED ASSESSMENT TAX REVENUE FOR FISCAL YEAR 2016							\$677,861,520

* The tax rate is per \$100 of assessed value.

* The tax rate excludes \$0.013 stormwater tax, \$0.125 commercial transportation tax, and tax rates for other special assessment districts.

FY 2017 ADOPTED - REAL ESTATE TAX REVENUES

Description	Percent Change	Assessed Value	Tax Rate*	Tax Levy	Percent Collected	Total for Tax Year	Total for Fiscal Year
REAL ESTATE							
County Property as of CY 2015 Land Book		\$69,269,138,400					
Net Change in Assessments	2.8%	<u>\$1,951,122,800</u>					
County Property as of January 1, 2016		\$71,220,261,200	\$0.978	\$696,534,150	99.6%	\$693,668,590	
PSC Property in Tax Year 2015		\$154,090,753					
PSC Estimated Net Change in Assessments	5.7%	<u>\$8,832,647</u>					
PSC Property in Tax Year 2016		\$162,923,400	\$0.978	\$1,593,390	100%	<u>\$1,593,390</u>	
Total Taxable Base, Fall 2016		\$71,383,184,600				\$695,261,980	
Taxes Due October 5, 2016							\$347,630,990
Less Tax Relief for Elderly and Disabled							(2,125,000)
Less Tax Relief for Disabled Veterans							(185,100)
Less Tax Increment for Crystal City TIF							(2,323,790)
Less Tax Increment for Columbia Pike TIF							(386,970)
ESTIMATED REVENUE FOR FY 2017 - FALL 2016							<u>\$342,610,130</u>
County Property as of January 1, 2016		\$71,220,261,200					
Net Change in Assessments	2.7%	<u>\$1,922,947,052</u>					
County Property as of January 1, 2017		\$73,143,208,252	\$0.978	\$715,340,580	99.6%	\$712,397,650	
PSC Property in Tax Year 2016 (prior to Fall 2015 adjustment)		\$162,923,400	\$0.978	\$1,593,390	100%	<u>\$1,593,390</u>	
Total Taxable Base, Spring 2017		\$73,306,131,652				\$713,991,040	
Taxes Due June 15, 2017							\$356,995,520
Less Tax Relief for Elderly and Disabled							(2,125,000)
Less Tax Relief for Disabled Veterans							(185,100)
Less Tax Increment for Crystal City TIF							(2,323,790)
Less Tax Increment for Columbia Pike TIF							(565,210)
ESTIMATED REVENUE FOR FY 2017 - SPRING 2017							<u>\$351,796,420</u>
TOTAL ESTIMATED ASSESSMENT TAX REVENUE FOR FISCAL YEAR 2016							\$694,406,550

* The tax rate is per \$100 of assessed value.

* Tax rate excludes the \$0.013 stormwater tax, \$0.125 commercial transportation tax, and tax rates for other special assessment districts.

PERSONAL PROPERTY TAX

This tax is levied on the tangible property of individuals and businesses. For individuals, personal property tax is primarily assessed on automobiles. For businesses, examples of tangible property include machines, furniture, computer equipment, fixtures, and tools. Personal property taxes are projected to generate 9.4 percent of the General Fund revenues in FY 2017.

It is anticipated that the County’s personal property tax revenues will increase 1.7 percent in FY 2017, from \$110.2 million to \$112.1 million. This increase reflects an increases in both business tangible property tax and motor vehicle property tax, both reflecting trends in actuals.

FY 2017 motor vehicle personal property tax revenue is projected to increase one percent over FY 2016 adopted amounts. The County bases its vehicle assessments on the National Automobile Dealer’s Association’s (NADA) assessment figures from January. However, the precise value of the assessment base is not known until July when the Commissioner of Revenue completes its primary assessment of vehicles on the tax rolls.

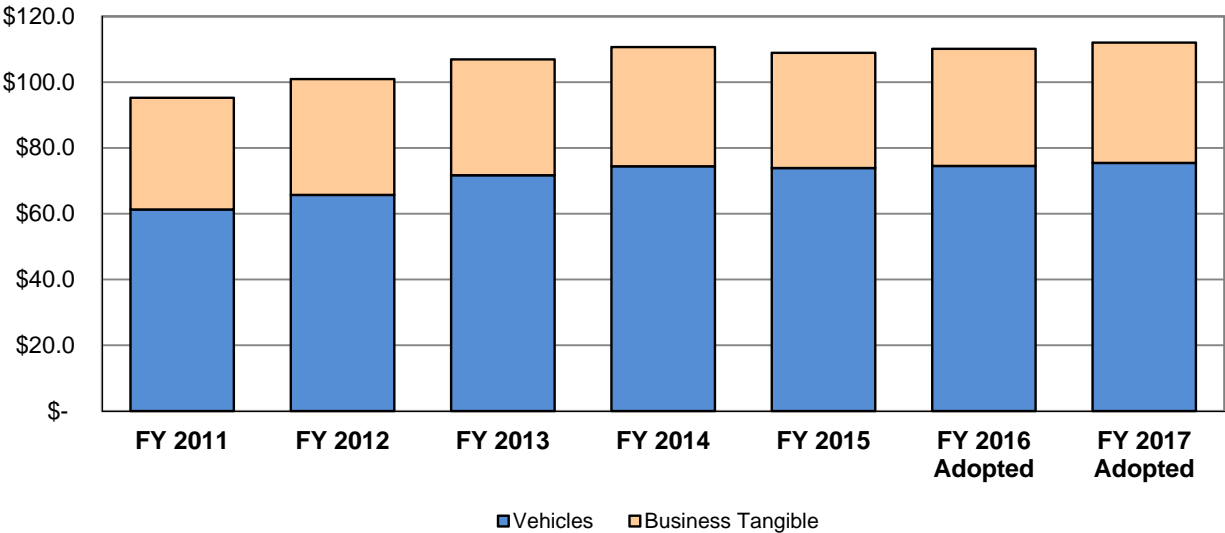
Meanwhile, business tangible tax assessments are expected to increase 2.8 percent in FY 2017.

The personal property tax rate remains unchanged for FY 2017. The personal property tax rate was last increased in CY 2006 from \$4.40 to \$5.00 per \$100 of assessed valuation in order to fund public safety compensation enhancements.

Personal Property and Business Tangible Assessments

The assessed value of personal property in the County (excluding Public Service Corporations) for CY 2015 totaled approximately \$2.2 billion. Fiscal Year 2017 personal property tax revenue is projected to increase 1.7 percent over the FY 2016 adopted levels.

Personal Property Tax Revenue



Vehicle Assessment

Vehicles in Arlington County are assessed using the average loan value from the NADA Used Car Guide, whereas other neighboring jurisdictions (except for Loudoun County) use the average trade-in value. Because the average loan value is 10 percent less than the average trade-in value, Arlington's effective personal property tax rate is 4.5 percent. This effective tax rate is among the lowest in the Northern Virginia region. If vehicles are in the County for only part of the year, the tax is prorated for the time the vehicle is located in Arlington.

The CY 2016 estimated average assessed value (average loan value) of vehicles in the County is estimated to be approximately \$9,493, up one percent from \$9,399 last year. The table below shows the ten-year history for average assessed value, tax rate, and average total tax per vehicle.

PERSONAL PROPERTY TAX PAID FOR AVERAGE CAR VALUE *

Calendar Year	Average Assessed Value	Tax Rate	Total Tax
2007	\$7,635	\$5.00	\$382
2008	\$7,905	\$5.00	\$395
2009	\$7,218	\$5.00	\$361
2010	\$7,264	\$5.00	\$363
2011	\$7,735	\$5.00	\$387
2012	\$8,421	\$5.00	\$421
2013	\$8,842	\$5.00	\$442
2014	\$9,284	\$5.00	\$464
2015	\$9,399	\$5.00	\$470
2016 (projected)	\$9,493	\$5.00	\$475

*Does not reflect the State's rebates per the Personal Property Tax Relief Act (prior to CY 2006) or the State's fixed block grant distribution (after CY 2006). The tax rate is per \$100 of assessed value.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personal Property Taxes	\$109,394,585	\$110,452,147	\$112,252,147	2%
Penalty & Interest	1,392,255	1,700,000	1,700,000	-
Tax Refunds - Personal Property	(1,873,295)	(2,000,000)	(1,900,000)	-5%
Total	\$108,913,545	\$110,152,147	\$112,052,147	2%

In June 2004, the State General Assembly fundamentally changed the Personal Property Tax Relief Act (PPTRA) originally enacted in 1998. Beginning in CY 2006, Arlington is no longer reimbursed for 70 percent of vehicle taxes for automobiles assessed below \$20,000. Rather, the State reimburses Arlington County a fixed amount (\$31.3 million) annually as a fixed block grant for vehicle tax reductions.

The State requires localities to distribute the fixed block grant to qualifying vehicle values below \$20,000. The State allows localities wide discretion in determining how the money should be spread

among the qualifying vehicle value range. For CY 2016, the County will provide 100 percent tax relief for assessed vehicle value at or below \$3,000. For assessed value between \$3,001 and \$20,000 for conventional vehicles, it is projected that the taxpayer will pay 73 percent of the tax liability, with the State block grant funds contributing the remaining 27 percent. However, the exact amount of the CY 2016 subsidy on the portion of conventional fuel value between \$3,001 and \$20,000 will not be known until July 2016, when the Commissioner of Revenue releases vehicle assessment data.

Owners of cars that the Virginia Department of Motor Vehicles has designated as “clean special fuel” vehicles—a designation that includes most hybrid vehicles—will receive 50 percent tax relief on the portion of vehicle value between \$3,000 and \$20,000. It is estimated that the average clean fuel vehicle in the County will have an assessed value of roughly \$11,500 in CY 2016. Thus, under the adopted tax relief formula, the owner of an average clean fuel vehicle would have a tax bill of \$213. This CY 2016 bill is roughly \$98 less than what the owner of a comparably priced conventional fuel vehicle would pay.

Finally, vehicles equipped to transport disabled persons may qualify for additional tax relief. The FY 2017 adopted budget provides that the owners of qualifying vehicles will receive 50 percent tax relief on the portion of vehicle value between \$3,000 and \$20,000. It is estimated that there are less than 50 of this type of vehicle owned by individuals and registered in Arlington County. Because additional tax relief is being applied through PPTRA, it does not apply to commercially owned vehicles that have been modified to transport the disabled. With the relatively few vehicles anticipated to qualify for this enhanced tax relief, the impact to the average Arlington tax payer is negligible. If a qualifying, altered vehicle is valued at \$14,000, then the vehicle owner is estimated to realize a reduction of \$127 in their portion of the personal property tax bill compared to a similarly assessed conventional fuel vehicle.

The tables on the following page illustrate the projected amount of tax that vehicle owners of conventional fuel vehicles, clean fuel vehicles, and vehicles modified to transport the disabled would be responsible for and the portion of the total tax paid by state grant monies in FY 2017, based on preliminary estimates.

CY 2016 State Block Grant Distribution (Based on Current Projections)

Conventional Vehicles

Tax on first \$3,000 of value paid by State at 100%. Tax on value from \$3,001 - \$20,000 paid by the State at 27%.

**Qualified Clean Fuel Vehicles and
Qualified Vehicles to Transport the
Disabled**

Tax on first \$3,000 of value paid by State at 100%. Tax on value from \$3,001 - \$20,000 paid by the State at 50%.

VEHICLE ASSESSMENT	TOTAL TAX	PORTION PAID BY STATE	PORTION PAID BY TAXPAYER	% OF TAX BILL PAID BY TAXPAYER	PORTION PAID BY STATE	PORTION PAID BY TAXPAYER	% OF TAX BILL PAID BY TAXPAYER
\$1,000	\$50	\$50	\$0	0%	\$50	\$0	0%
\$2,000	\$100	\$100	\$0	0%	\$100	\$0	0%
\$3,000	\$150	\$150	\$0	0%	\$150	\$0	0%
\$4,000	\$200	\$164	\$37	18%	\$175	\$25	13%
\$5,000	\$250	\$177	\$73	29%	\$200	\$50	20%
\$6,000	\$300	\$191	\$110	37%	\$225	\$75	25%
\$7,000	\$350	\$204	\$146	42%	\$250	\$100	29%
\$8,000	\$400	\$218	\$183	46%	\$275	\$125	31%
\$9,000	\$450	\$231	\$219	49%	\$300	\$150	33%
\$10,000	\$500	\$245	\$256	51%	\$325	\$175	35%
\$11,000	\$550	\$258	\$292	53%	\$350	\$200	36%
\$12,000	\$600	\$272	\$329	55%	\$375	\$225	38%
\$13,000	\$650	\$285	\$365	56%	\$400	\$250	38%
\$14,000	\$700	\$299	\$402	57%	\$425	\$275	39%
\$15,000	\$750	\$312	\$438	58%	\$450	\$300	40%
\$16,000	\$800	\$326	\$475	59%	\$475	\$325	41%
\$17,000	\$850	\$339	\$511	60%	\$500	\$350	41%
\$18,000	\$900	\$353	\$548	61%	\$525	\$375	42%
\$19,000	\$950	\$366	\$584	61%	\$550	\$400	42%
\$20,000	\$1,000	\$380	\$621	62%	\$575	\$425	43%
\$21,000	\$1,050	\$380	\$671	64%	\$575	\$475	45%

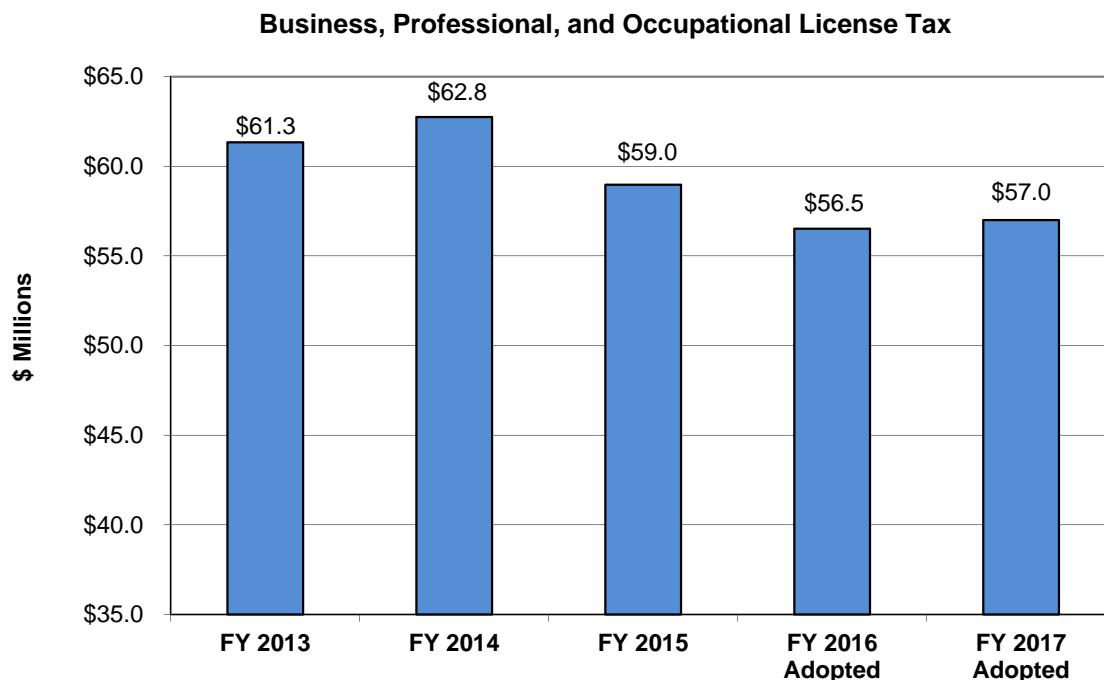
BUSINESS, PROFESSIONAL, AND OCCUPATIONAL LICENSE (BPOL) TAX

(State Code Section §58.1-3700, et al / County Code Section §11-57 thru §11-84)

These taxes are levied on entities doing business in the County and are in the form of fixed fees or a percentage of gross receipts. For the first year of business, a firm is required to obtain a business license within 75 days of operation. The business license tax is based on the previous year's gross receipts (except in the case of new businesses, which must estimate their receipts until they have been in business a full calendar year). All licenses that are paid based on estimates are subject to adjustment when the actual receipts are known. Effective in 2001, the due date for filing and renewal of business licenses changed from January 31 to March 1. A comparison of selected BPOL rates for Arlington and neighboring jurisdictions can be found at the end of this section.

For the FY 2017 budget, BPOL revenues are anticipated to increase slightly.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
BPOL Taxes	\$60,971,619	\$59,000,000	\$59,500,000	1%
Penalty & Interest	332,519	520,000	520,000	-
Tax Refunds - BPOL	(2,333,385)	(3,000,000)	(3,000,000)	-
Total	\$58,970,753	\$56,520,000	\$57,020,000	1%



LOCAL SALES TAX

(State Code Section §58.1-605 & 606 / County Code Section §27-6)

In Arlington, the total non-food sales tax is currently six percent, of which one percent is a local option tax that is returned to localities by the Commonwealth and supports General Fund expenditures. The sales tax rate on food is currently 2.5 percent, of which one percent is remitted to localities. Food items are defined under the Food Stamp Act of 1977 (7 U.S.C. § 2012) to be food for home consumption by humans. This classification includes most grocery food items and cold prepared foods. Excluded from the definition of food are alcoholic beverages, tobacco, and prepared hot foods sold for immediate consumption. Fiscal year 2017 local sales tax revenue is anticipated to decrease one percent compared to the FY 2016 adopted budget, reflecting trends in actuals.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Sales Tax	\$39,590,910	\$40,600,000	\$40,200,000	-1%

TRANSIENT OCCUPANCY TAX (TOT)

(State Code Section §58.1-3819, 3822 & 3833.3B / County Code Section §40, et al)

A five percent local tax is levied by Arlington on the amount paid for hotel and motel rooms. The FY 2017 TOT projections reflect increasing occupancy rates and room rates. Fiscal year 2017 revenues are projected to increase ten percent.

In March 2016, the General Assembly voted to allow Arlington County to impose an additional transient occupancy tax of 0.25% to be designated and spent for the purpose of promoting tourism and business travel in the County. The County Board adopted this additional TOT in May. The expected \$1.25 million of revenue from the additional TOT will be deposited into a separate Travel and Tourism Fund; thus, there will be no General Fund impact.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Transient Occupancy Tax	\$23,343,314	\$22,800,000	\$25,000,000	10%

MEALS TAX

(State Code Section §58.1-3833 & 3840 / County Code Section §65, et al)

The restaurant meals tax was enacted effective June 1, 1991. The tax of four percent is charged on most prepared foods offered for sale. The tax is in addition to the six percent sales tax. Meals taxes have been common in most Virginia cities and a number of Virginia counties for many years. Airline catering services are assessed at a rate of two percent. In FY 2017, meals tax is expected to increase four percent over FY 2016 adopted budget levels.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Meals Tax	\$36,508,910	\$37,080,000	\$38,500,000	4%

OTHER LOCAL TAXES

The chart below lists other sources of local taxes.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Car Rental	\$5,936,666	\$4,750,000	\$6,000,000	26%
Bank Stock	3,122,563	3,000,000	3,200,000	7%
Recordation	5,298,205	5,000,000	5,000,000	-
Cigarette	2,503,439	2,600,000	2,500,000	-4%
Utility	12,007,699	11,800,000	11,950,000	1%
Short-Term Rental	51,292	50,000	50,000	-
Wills & Administration	72,860	75,000	75,000	-
Consumption	801,849	800,000	800,000	-
Communication	7,537,511	7,500,000	7,500,000	-
Total	\$37,332,084	\$35,575,000	\$37,075,000	4%

Car Rental Tax

(State Code Section §58.1-2402)

The local car rental tax is collected by the State and remitted to localities where the rental transaction occurred. Arlington local car rental tax is four percent, which is in addition to the State's tax. In 2005, the State General Assembly increased the State tax portion from four percent to six percent. The revenue increase from the additional two percent tax increase was dedicated to the Virginia Public Building Authority for the Statewide Agencies Radio System. For FY 2017, a 26 percent increase in total revenue is projected based on recent actual receipts.

Bank Stock Tax

(State Code Section §58.1-1208 - 1211 / County Code Section §28, et al)

The bank stock tax is a franchise tax on the net capital gains of banks and trust companies. The tax is assessed at a rate of \$0.80 per \$100 of capital. FY 2017 revenue levels are expected to increase based on recent actual receipts.

Recordation Tax

(State Code Section §58.1-3800 / County Code Section §27-1)

The local recordation tax is assessed at the rate of \$0.0833 per \$100 of value for all transactions including the recording of deeds, deeds of trust, mortgages, leases, contracts, and agreements admitted to record by the Circuit Court Clerk's Office. In Virginia, localities can charge up to one-third of the State rate. Recordation tax revenues fluctuate due to the volume of home sales and mortgage refinancing as a result of lower or higher interest rates and other real estate market conditions.

The State increased recordation tax from \$0.10 to \$0.25 per \$100 effective September 1, 2004. With the State's legislation change, Arlington's locally imposed recordation tax increased \$0.033 to \$0.0833 per \$100 of transaction value.

Cigarette Tax

(State Code Section §58.1-3831 / County Code Section §39, et al)

The local cigarette tax on every pack of 20 cigarettes sold in Arlington County is \$0.30. The State increased cigarette tax from \$0.025 to \$0.20 per pack effective September 1, 2004, and to \$0.30 per pack effective July 1, 2005.

In July 2004, the Arlington County Board adopted an ordinance increasing the local cigarette tax commensurate with the State's rate. Arlington's tax on a package of cigarettes prior to September 2004 was \$0.05. Beginning September 1, 2004, the local tax rate was increased to \$0.20 per pack and on July 1, 2005 (FY 2006) to \$0.30 per package of 20 cigarettes. FY 2017 revenues are anticipated to decrease 4 percent based on recent actual receipts, which have declined in part due to consumers shifting to vapor tobacco products.

Commercial and Residential Utility Tax

(State Code Section §58.1-3814 / County Code Section §63, et al)

Arlington charges a utility tax on commercial users of electricity and natural gas. This tax is based on kilowatt hours (kWh) for electricity and hundred cubic feet (CCF) for natural gas delivered monthly to commercial consumers. The state froze utility tax rates in 2002 to allow supply companies to convert locality taxation from a percentage of cost to a tax rate per unit of utility consumed. This cap was lifted in January 2004, allowing the County future flexibility on this local tax revenue.

In FY 2006, the commercial utility tax rate for gas and electricity was increased 30 percent. The new rate for commercial and industrial consumers of natural gas was increased from \$0.05017/CCF to \$0.06522/CCF. The new rate for electricity was increased from \$0.004989/kWh to \$0.00649/kWh. The commercial utility tax is projected to generate \$10.2 million, consistent with the trend of actual receipts.

A residential utility tax was imposed on consumers of electricity and natural gas in FY 2008. The County Board dedicated the revenue for environmental initiatives as part of the Arlington Initiative to Reduce Emissions (Fresh AIRE) campaign. The tax on residential consumers is capped at \$3.00 per month for each utility. In addition, the first 400 kWh of electricity and the first 20 CCF of natural gas are excluded from taxation. The tax rate for residential consumers was set at \$0.00341/kWh for electricity and \$0.03/CCF for natural gas. The revenue projected from the residential utility tax in FY 2017 is \$1.8 million, up 9 percent when compared to FY 2016 budgeted levels.

Short-term Rental Tax

(State Code Section §58.1-3510 / County Code Section §64, et al)

A person is engaged in the short-term rental business if no less than 80 percent of the gross rental receipts of such business in any year arise from transactions involving rental periods between 31 and 92 consecutive days, including all extensions and renewals to the same person or a person affiliated with the lessee. The rate of the tax is one percent on the gross receipts of such business.

Wills and Administration Tax

(State Code Section §58.1-3805 / County Code Section §27-19)

This tax, which is collected by the Circuit Court Clerk's Office, is imposed on the probate of every will or grant of administration. The tax rate is \$0.033 per \$100 of estate value. Total revenues in FY 2017 are expected to be flat based on trends in recent actual receipts.

Consumption Tax

(State Code Section §58.1-2900 & 2904 / County Code Section §63, et al)

The deregulation of electric and gas utilities, enacted during the 1999 and 2000 General Assembly, eliminated the Business, Professional, and Occupational License (BPOL) tax on electric and natural gas companies and created a new tax charged to consumers based on usage. This consumption tax is collected by the utilities and remitted back to localities. Consumption tax revenue is projected to be flat in FY 2017.

Communications Tax

(State Code Section §58.1-651)

Effective January 1, 2007, the State adopted a communications sales tax that is imposed on customers of communication services at the rate of five percent of the sales price of the service. This tax was adopted as part of the 2006 House Bill 568 (Acts of Assembly 2006, Chapter 780) and replaces many of the prior State and local communications taxes and fees with a centrally-administered communications sales and use tax. Communications tax revenue is projected to be flat in FY 2017.

REVENUE SHARING WITH ARLINGTON PUBLIC SCHOOLS (APS)

The County and Schools entered into a cooperative effort in FY 2001 to design a revenue sharing agreement as a way to fairly and appropriately apportion revenue for budget development purposes. Over the succeeding years the structure and revenue sharing calculations were adjusted to reflect the changing economic and resource demands of both the County and Schools. Since FY 2002, various adjustments were made for enrollment, funding retiree healthcare (OPEB), maintenance capital, affordable housing, and other County and School priority initiatives.

From FY 2002 to FY 2012, the structure of the revenue sharing was modified for various reasons as noted above. By FY 2012, over \$58 million was excluded from the local tax revenue calculation adding confusion and complexity to the annual calculation of revenue sharing. Beginning in FY 2013, the base calculation was reset to include all local tax revenue. Increasing the base amount led to an adjustment – not in total of funds shared – but in the percentage shared. The following illustrates the adjustment in FY 2013 to local tax revenues between the County and Schools.

	Prior to Adjustment	Revised Revenue Sharing %
FY 2013 Tax Revenue	\$873 million	\$873 million
Tax Revenue Exclusions	(\$58 million)	\$0
Shared Tax Revenues	\$815 million	\$873 million
Revenue Share %	49.1%	45.8%
Revenue to Schools	\$400 million	\$400 million

The table below shows the percentage of local tax revenue that has been allocated to the County and the Schools since FY 2002, the first year that a revenue sharing agreement was in effect.

Fiscal Year	County's Share	School's Share
2002	52.2%	47.8%
2003	51.4%	48.6%
2004	51.4%	48.6%
2005	51.4%	48.6%
2006	51.9%	48.1%
2007	52.3%	47.7%
2008	52.2%	47.8%
2009	51.9%	48.1%
2010	50.9%	49.1%
2011	50.9%	49.1%
2012	53.9%	46.1%
2013	54.2%	45.8%
2014	54.4%	45.6%
2015	54.1%	45.9%
2016	53.5%	46.5%
2017	53.4%	46.6%

During 2014, the County Board and School Board worked collaboratively to structure revenue sharing principles that provide a framework for sharing local tax revenues in a predictable and flexible way. In January 2015, both Boards adopted principles that emphasize the community priority of high quality education and utilizing community resources in a balanced and fiscally responsible way. The agreement outlines four main principles:

- 1) Revenue sharing provides a transparent, predictable, and flexible framework for developing the County and School budgets.
- 2) The planning for the next budget year will begin with the revenue sharing allocation adopted for the current fiscal year and that any critical needs identified by the Schools, including enrollment growth, will be considered as a top funding priority.
- 3) One-time funding (shortfalls or gains) will be shared between the County and Schools based on the current year's allocated tax revenue percentage. One-time funds from bond premiums will be allocated to either the County or Schools based on the bonds issued and will be used solely for capital projects.
- 4) Funds available from the close-out of the fiscal year will be used to contribute to the County's required operating reserve based on the revenue sharing percentage for that fiscal year and APS will also contribute to a limited joint infrastructure reserve fund to meet the infrastructure needs with school expansions and new school construction.

These principles will be the basis for budget development and will be a starting point for collaborative funding discussions as both entities begin to develop their proposed budgets for their respective board.

Based on the revenue sharing principals, the FY 2017 adopted transfer is \$466,964,233, a 3.3 percent increase over FY 2016. This is a combination of \$464,510,831 in ongoing revenue and \$2,453,402 in one-time funding. The revenue sharing percentage is 46.6% of ongoing local tax revenues.

LICENSES, PERMITS, AND FEES

Revenues in this category are levied to offset the cost of licensing certain trades, inspecting various types of construction, and providing other services.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Motor Vehicle License Fees	\$4,982,387	\$5,000,000	\$5,000,000	-
Highway Permits	1,854,422	1,400,000	1,498,000	7%
Site Plan Fees	1,075,227	1,185,000	1,173,000	-1%
Right-of-Way Fees	977,014	900,000	975,000	8%
Other	2,342,153	2,132,350	1,571,950	-26%
Total	\$11,231,203	\$10,617,350	\$10,217,950	-4%

Motor Vehicle License Fees

The annual motor vehicle license fee increased \$8 to \$33 per vehicle in FY 2011. Funds generated from this incremental rate increase are dedicated to pedestrian and bike safety PAYG projects. Projected revenues for FY 2017 total \$5.0 million, which is based upon recent actual receipts. Motor vehicle license fee revenue is expected to be flat in FY 2017 based on trends in actual receipts.

Highway Permits

Highway permits are charged to contractors and utilities for right-of-way on County streets when necessary for construction projects, underground utilities repairs, and other purposes. For FY 2017, this revenue stream is expected to be seven percent higher compared to FY 2016 adopted budget levels primarily based on estimates of expected development and construction, which increase the use of the public right-of-way.

Site Plan Fees

Site plan fee revenue is anticipated to decrease slightly in FY 2017 based on recent actual receipts.

Right-of-Way Fees

Revenues from right-of-way fees are based on the current rate imposed by the State at \$1.11/line/month. This fee covers the use of highway and street right-of-way by certificated providers of telecommunication services and is charged to the ultimate end user. For FY 2017, revenues are projected at \$975,000 based upon historical receipts.

Other

Other license, permit, and fee revenue comes from rezoning permits, fire system fees, child care permits, and other miscellaneous use permits and fees. In FY 2017, "other" revenues are forecast to decrease 26 percent, primarily driven by decreases in fire systems testing fees due to a change in how the program is administered.

FINES, INTEREST, RENTS

These revenues include fines, interest, building rents, lease agreements, paid parking, rental, and sale of surplus properties.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Fines/Tickets	\$7,941,007	\$8,627,748	\$8,317,748	-4%
Interest	2,925,840	1,650,000	2,350,000	42%
Courthouse Plaza Rent	3,451,928	3,000,000	3,000,000	-
Paid parking	935,774	930,000	1,015,000	9%
Other Revenue	639,251	701,895	628,139	-11%
Total	\$15,893,800	\$14,909,643	\$15,310,887	3%

Fines/Tickets

This category is comprised of traffic moving violations, parking tickets, photo red light fines, arrest fees, false alarm fines, and civil penalties. For FY 2017, this category is projected to decrease four percent primarily based on actual receipts.

Interest

Interest is earned on County General Fund and bond fund balances, which are invested on a short-term basis until needed to pay for County expenditures. Interest earned varies due to changing balances and interest rates.

Courthouse Plaza

The County receives payments from Vornado Realty (formerly Charles E. Smith) for the land under 2100, 2110, and 2150 Clarendon Boulevard. The County shares in the net profit on the buildings' operations. FY 2017 revenues are expected to remain flat based on recent actual receipts.

Paid Parking

This revenue is generated by the monthly parking charges in various government buildings. FY 2017, revenue is projected to increase nine percent.

Other

Rentals, sales of surplus property, and lease agreements are included in this revenue category. The eleven percent decrease projected in FY 2017 is primarily a reflection of DES lease agreements.

CHARGES FOR SERVICES

This category encompasses revenues received for a variety of County services. Service charges are structured so that the users of a particular service are the ones to pay for a majority of its costs, as opposed to using general tax dollars to fund services that benefit a small segment of the population. The chart below highlights the major sources of revenues.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Refuse/Recycling Fee	\$8,963,785	\$8,525,760	\$10,201,696	20%
Parking Meters	7,604,837	7,669,500	8,785,000	15%
Recreation Fees	9,909,002	10,027,289	9,635,725	-4%
Ambulance Service Fees	3,103,845	3,300,000	3,850,000	17%
Arlington Transit / Commuter Store	4,674,527	5,456,686	6,261,490	15%
Indirect Administrative Charges	4,136,600	4,054,299	4,054,299	-
Mental Health Charges	2,256,223	1,780,724	2,327,259	31%
Falls Church Reimbursement	4,062,322	4,217,594	4,016,768	-5%
Other	7,970,860	8,082,397	7,272,017	-10%
Total	\$52,682,001	\$53,114,249	\$56,404,254	6%

Refuse/Recycling Fee

For FY 2017, the combined residential customer rate for refuse collection, disposal, and recycling is increasing 20 percent based on the new contract for refuse and recycling services including year-round yard waste and the rate of \$307.28. The County's policy for the refuse rate is recovery of 100 percent of disposal and collection costs, which includes refuse and recycling collection, landfill fees, leaf collection, cart management and administration, and associated overhead costs, which are partially offset by revenue from sale of recyclable materials.

Parking Meters

Parking meter revenue increases 15 percent based on the \$0.25 increased meter rate adopted by the County Board after budget adoption in May 2015.

Recreation Fees

Recreation fees include charges for summer camp programs, senior adult programs, competitive swimming, recreation classes, membership in County fitness centers, use of the athletic fields, and many other services.

Ambulance Service Fees

Ambulance service fee revenue is expected to increase due to the rate changes partially offset by a revision to the base collection rate assumption from prior year actuals.

	Current Rate	New Rate
Basic Life Support	\$400	\$500
Advanced Life Support	\$500	\$650
Advanced Life Support II	\$675	\$800

Arlington Transit / Commuter Store

Arlington Transit / Commuter Store revenue includes ART bus fares and business contributions for transportation demand management (TDM) programs. FY 2017 revenues are projected to increase due to the full year impact of the FY 2016 expansion of ART bus services and the creation of new routes.

Indirect Administrative Charges

Indirect administrative charges are reimbursements from the Utilities Fund, the CPHD Development Fund, and the Stormwater Fund for administrative functions (e.g. payroll, technology help desk, accounts payable) performed by County staff on behalf of the fund.

Mental Health Service Charges

The Department of Human Services provides counseling, case management, and psychiatric services to individuals needing mental health, substance abuse, and intellectual/developmental disability support services. Fees for services are paid by individuals receiving services or Medicaid, if applicable. In FY 2017, increases to mental health service charges are related to the improved accuracy of the third party payer billing process in the managed care operation.

City of Falls Church Reimbursement Revenue

Arlington County provides a number of services to residents of the City of Falls Church (the City), including fire, judicial, emergency communication services, and jailing of prisoners. Fire Station No. 6 is a joint-use facility, which is staffed by Arlington County firefighters but owned by the City. The County manages the facility maintenance and capital improvements at the station. The City reimburses the County for a portion of fire/EMS expenses and the capital expenses.

Under the terms of the County's judicial and public safety services agreement with the City, the City uses the County's alcohol safety program, Circuit Court, General District Court, Juvenile and Domestic Relations Court, Argus House, and community corrections. The County generally charges the City based on the City's proportionate use of these services. The County's Commonwealth Attorney also prosecutes cases on behalf of the City. Finally, the County answers all emergency 911 calls from the City. The County's Emergency Communications Center staff dispatches fire and ambulance crews for emergencies in the City. Emergency 911 calls necessitating police-related services are routed back to the City's police department.

In addition, the City of Falls Church utilizes the Arlington County detention facility to house prisoners and is charged a daily prisoner rate.

The table below provides greater detail on revenue from Falls Church. Under the terms of the County's agreements with the City, the budgeted revenue from Falls Church is based on the upcoming fiscal year's budget with an adjustment—either upwards or downwards—to account for the differences between the City's share of the County's budgeted and actual costs from the most recently-ended fiscal year. This reconciliation process explains the substantial swings for some departments' budgeted revenue from one year to the next.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Circuit Court	\$28,364	\$36,299	\$43,546	20%
Clerk of the Circuit Court	133,636	135,181	141,351	5%
Community Corrections	14,614	15,022	12,268	-18%
General District Court	7,982	10,969	10,375	-5%
Magistrate	2,104	2,319	2,305	-1%
Juvenile and Domestic Relations Court	91,329	93,227	127,962	37%
Commonwealth's Attorney	133,639	141,783	142,180	-
Sheriff	618,115	610,444	550,136	-10%
Fire	2,242,741	2,588,523	2,455,859	-5%
Emergency Communications Center	471,302	573,638	520,634	-9%
Department of Management and Finance	8,887	10,189	10,152	-
Fire Station 6 - Capital Improvements & Operations Maintenance	309,610	-	-	-
Total	\$4,062,323	\$4,217,594	\$4,016,768	-5%

Other

Major revenue sources in the "Other" category are: miscellaneous service charges (increasing \$66,570 or three percent); recycled materials sales (decreasing \$111,000 or 69 percent based on recent actuals); the wireless E-911 payments for the Office of Emergency Management (increasing \$36,242 or four percent); public health fees (decreasing \$10,579 or two percent); and engineering service charges (decreasing \$125,998 or 11%). An accounting adjustment has also been made to budget credit card fees within this category rather than netting them against interest revenue.

REVENUE FROM THE COMMONWEALTH

Arlington receives funds from the Commonwealth of Virginia for a variety of State-mandated and supported functions and services. The County also receives a portion of some revenues collected by the State. The chart below highlights the total amount received from the Commonwealth of Virginia and details the sources that comprise the total.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Highway Aid	\$17,338,675	\$17,362,976	\$17,794,168	2%
Law Enforcement Aid	5,962,106	6,149,639	6,389,475	4%
Health Reimbursement	3,483,145	3,513,704	3,288,551	-6%
Social Services	3,651,027	4,766,070	4,503,591	-6%
Mental Health/ Intellectual Disability	8,789,866	8,988,520	9,640,015	7%
Sheriff / Detention	7,410,018	7,690,328	7,859,658	2%
Prisoner Expense Reimbursement	1,147,334	950,000	950,000	-
Commuter Assistance	5,707,857	5,183,172	5,183,172	-
Comprehensive Services Act	1,037,996	2,983,713	2,983,713	-
Other	13,870,261	14,699,092	14,285,534	-3%
Total	\$68,398,285	\$72,287,214	\$72,877,877	1%

Highway Aid

The County receives Highway Aid as a result of Arlington's decision not to join the Commonwealth's secondary road system in 1932. The County assumed maintenance responsibilities for the secondary roads in Arlington and receives State highway aid for that function. These funds are derived primarily from the Commonwealth's collection of new car sales and gasoline taxes, and other vehicle-related fees and taxes. For the FY 2017 budget, highway aid is projected to increase two percent based on estimates for actual FY 2016 revenue.

Law Enforcement Aid

Law Enforcement Aid is provided to the County to partially fund salaries of law enforcement officers and to provide funds for their training in order to comply with the Code of Virginia Section 9.1-165. Arlington receives a percentage of law enforcement aid ("HB599") funding each year based on population, crime rates, and social service rates. For the FY 2017 budget, the County is projecting law enforcement aid at \$6.4 million based on the increase in the state budget.

Health Reimbursement

These funds are primarily from the Virginia Department of Health and allow Arlington to operate as one of two locally administered public health clinics in the Commonwealth. The County works with the community and regional organizations to prepare for public health emergencies, to control and prevent the spread of infectious diseases in the community, and to prevent disease and promote optimum health for at-risk populations. FY 2017 health reimbursement funds are decreasing six percent due to reductions in state-funded programs.

Social Services

Social service funds from the State are used to provide services to qualifying families, adults, and children. These funds help support a variety of services such as adoption, foster care, public assistance, and senior assistance. The state's formula for funding is based on variables including population, incident rates, and state program reviews.

Mental Health / Intellectual Disability

The Commonwealth provides funding to support community-based mental health and support services, which includes residential services, case and care management services, individual therapy, specialized psychological testing, and family support and education. In FY 2017, funds are increasing primarily due to increased collections due to the managed care initiative and clients receiving coordinated support, as well as increased funding for the Area Agency on Aging Plan and projected increases to allocations for state-funded programs.

Sheriff / Detention Center

The Compensation Board of the Commonwealth provides annual support toward the total cost of operations of the Sheriff's Office and the Arlington County Detention Facility.

Prisoner Expense Reimbursement

The Commonwealth reimburses localities for a portion of the cost to house inmates in local correctional facilities. The County receives a per diem amount (\$4/day for inmates held on misdemeanor convictions or felony sentences under one year; \$12/day for inmates held for felony convictions exceeding a one year sentence) for each inmate held.

Commuter Assistance

Commuter Assistance funding provided by the State is used to support local programs and efforts such as ridesharing and telecommuting programs, transit friendly site planning, on-site transit ticket sales, transportation demand management planning, and Clean Air Act compliance. In FY 2017, funds are expected to remain flat.

Comprehensive Services Act (CSA)

The Comprehensive Services Act for At-Risk Youth and Families (CSA) provides a pool of state funds to purchase services for at-risk youth and their families. The state funds, combined with local community funds, are managed by our Department of Human Services in collaboration with other County agencies to plan and oversee services to youth.

Other

The "Other" state revenue category includes transit aid, traffic signal reimbursements, the County's share of the grantor's tax, which is imposed on sellers of real property, and Compensation Board funding for support of elected officials who perform State-mandated and local functions, such as the Circuit Court Clerk, Commissioner of the Revenue, Treasurer, Sheriff, and Commonwealth's Attorney.

REVENUE FROM THE FEDERAL GOVERNMENT

The federal government provides funding for employment assistance, housing programs, drug enforcement, aid to the elderly, and other programs.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
WIA / JTPA	\$806,411	\$817,300	\$854,800	5%
HUD / HOME	139,760	666,075	698,075	5%
Health & Human Service	402,632	516,124	126,730	-75%
Mental Health	1,510,259	1,604,021	1,749,899	9%
Social Services	9,120,423	7,894,593	8,020,765	2%
Substance Abuse	750,303	758,541	758,541	-
Other	4,056,686	2,913,909	2,246,510	-23%
Total	\$16,786,474	\$15,170,563	\$14,455,320	-5%

WIA / JTPA

The Workforce Investment Act (WIA)/Job Training Partnership Act (JTPA) funding is based on unemployment data, poverty levels, and the current year's allocation by the state.

HUD / HOME

U.S. Department of Housing and Urban Development HOME grants provide funding to localities for a wide range of activities that build, buy, or rehabilitate affordable housing for rent or homeownership or provide direct rental assistance to low-income people.

Health & Human Service

The Department of Health & Human Services' Drug Free Communities Grant funds local drug-free community coalitions to increase collaboration among partners to prevent and reduce youth substance abuse. FY 2017 funding decreases 75 percent due to the expiration of DHS's SAMHSA grant at the end of the first quarter of FY 2017.

Mental Health

Federal pass through revenue (i.e. federal grants to the state) from the Department of Mental Health, Mental Retardation and Substance Abuse Services. Programs funded from the agency provide residential treatment for the seriously mentally ill, early intervention, and emergency response to mental health crises, as well as the People Assisting the Homeless (PATH) Program.

Social Services

Social services revenue represents the largest single category of federal funds—accounting for approximately \$8.0 million—and is passed through the State's budget to Arlington County. Since some of the federal social service programs are 100 percent reimbursable, revenue will change with changes in caseloads. The increase in FY 2017 of federal social service funding is due to increases in the allocations for federally-funded programs.

Substance Abuse

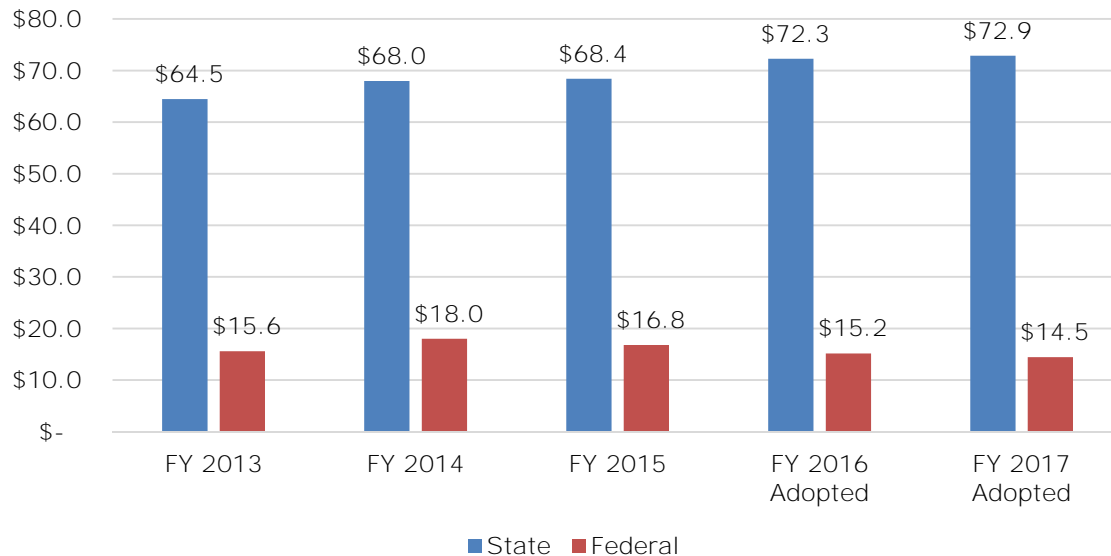
Federal substance abuse funds are used to prevent adverse social, legal, and medical conditions in individuals resulting from alcohol and drug dependency. Outpatient programs provide assessment, individual and group therapy, alcohol and drug education courses, relapse prevention services,

psychological evaluations, urinalysis, and referral to community-based support groups. Residential programs provide individuals with initial assessments, referrals to appropriate programs, support during and after treatment, and connecting to other community resources. In FY 2017, substance abuse funding is flat.

Other

The remaining federal revenue includes grant funding through the Older Americans Act, emergency management grants, prisoner reimbursements, and other miscellaneous grant and reimbursement funding. The 23 percent decrease in “other” federal funding is driven by a 33% decrease in federal reimbursement for prisoners due a decrease in the number of federal prisoners being held in the County’s jail as well as the expiration of the Commonwealth Attorney’s High Intensity Drug Trafficking Areas (HIDTA) grant in December 2015 and the expiration of the HUD Adopt-a-Family grant, which was transferred directly to the program operator.

State and Federal Government Revenue
(in millions)



MISCELLANEOUS REVENUE

These include revenue sources that do not fall under any other category and include one-time or pass through funds. Included in these payments are revenue from the sale of land and buildings and fees paid by Comcast Cable as part of the Public Education and Governance Grant. The “Other” category includes various revenue to the Department of Human Services for a lease agreement with Cherrydale Nursing Center, the Arlington Employment Center’s One Stop Comprehensive Services Team, Teens Against Tobacco, premiums from bond sales, Department of Environmental Services sale of right-of-way, Department of Parks and Recreation reimbursements, and loan repayments from Signature Theater.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Sale of Land and Buildings	\$74,479	\$15,000	\$15,000	-
Cable TV Administration	182,394	-	-	-
Affordable Housing Investment Fund	11,622,178	-	-	-
Gifts & Donations	306,825	390,000	5,000	-99%
Treasurer's Returned Checks	37,915	30,000	30,000	-
Other	5,215,096	1,066,385	1,446,088	36%
Total	\$17,438,887	\$1,501,385	\$1,496,088	-

TRANSFERS FROM OTHER FUNDS & PRIOR YEAR FUND BALANCE

Transfers to the General Fund include the Automotive Fund transfer to cover its share of insurance costs, funding for the administration of the business improvement districts (Rosslyn, Crystal City, and Ballston), and funding from various Trust and Agency accounts. Furthermore, there is a budgeted transfer of \$2.4 million from the Industrial Development Authority (IDA) to the County from the collection of user fees in the Ballston skating facility to pay the debt on the taxable revenue bonds that the County issued in CY 2006.

Funds unspent (under-expenditures or increased revenues) from previous fiscal years have been used to support one-time expenses in subsequent year's budgets. The FY 2017 budget includes \$24,044,470 in carryover funds, funded by a combination of additional revenue and/or expense savings identified from previous fiscal years.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Transfers	\$1,019,521	\$3,136,941	\$5,879,689	87%
Prior Year Adjusted Balance	155,468,577	18,708,831	24,044,470	29%
Total	\$156,488,098	\$21,845,772	\$29,924,159	37%

TOTAL GENERAL FUND REVENUES

Below is a summary of the revenue categories previously described as well as total revenues for the General Fund in Fiscal Years 2015, 2016 (adopted), and 2017 (adopted).

General Fund Revenues	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Real Estate Tax	\$652,135,009	\$667,774,330	\$687,171,555	3%
Personal Property Tax	108,913,545	110,152,147	112,052,147	2%
BPOL Tax	58,970,753	56,520,000	57,020,000	-
Local Sales Tax	39,590,910	40,600,000	40,200,000	-1%
Recordation Tax	5,298,206	5,000,000	5,000,000	-
Transient Occupancy Tax	23,343,314	22,800,000	25,000,000	10%
Cigarette Tax	2,503,439	2,600,000	2,500,000	-4%
Meals Tax	36,508,911	37,080,000	38,500,000	4%
Utility Tax	12,007,699	11,800,000	11,950,000	1%
Communications Tax	7,537,511	7,500,000	7,500,000	-
Other Taxes	9,985,230	8,675,000	10,125,000	17%
Total Local Taxes	956,794,527	970,501,477	997,018,702	3%
Licenses, Permits & Fees	11,231,203	10,617,350	10,217,950	-4%
Fines, Interest, Rents	15,893,800	14,909,643	15,310,887	3%
Charges for Services	52,682,001	53,114,249	56,404,254	6%
Commonwealth	68,398,285	72,287,214	72,877,877	1%
Federal Government	16,786,474	15,170,563	14,455,320	-5%
Miscellaneous Revenue	17,438,887	1,501,385	1,496,088	-
Transfer	1,019,521	3,136,941	5,879,689	87%
Total Non-tax Revenue	183,450,171	170,737,345	176,642,065	3%
TOTAL (excluding prior year balance)	1,140,244,698	1,141,238,822	1,173,660,767	3%
Prior Year Adjusted Balance	155,468,577	18,708,831	24,044,470	29%
Total (including Prior Year Balance)	\$1,295,713,275	\$1,159,947,653	\$1,197,705,237	3%

BALLSTON SPECIAL ASSESSMENT DISTRICT FUND (Fund 203)

In December 2010, the Arlington County Board established a service district in the Ballston area. The purpose of the district is to provide supplemental services to those already provided by the County government. In CY 2011, an additional real estate tax levy on commercially zoned properties was approved to fund additional services and programs within the district's boundaries. A non-profit organization, representing owners and tenants of properties in the district, was established to manage the additional services and related activities in the district.

- The CY 2016 real estate tax rate is \$0.045 for each \$100 of assessed value, no change from the CY 2015 rate.
- ↑ BID expenditures and revenues increase by four percent due to higher assessments.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Service District Revenue	\$1,540,925	\$1,544,770	\$1,610,085	4%

ROSSLYN SPECIAL ASSESSMENT DISTRICT FUND (Fund 204)

In December 2002, the Arlington County Board established a service district in the downtown Rosslyn area. The purpose of the district is to provide supplemental services to those already provided by the County government. Each year an additional real estate tax levy is approved to fund the additional services and programs within the district's boundaries. The Rosslyn Business Improvement Corporation, an organization whose board of directors and committee membership includes owners and tenants of properties in the district as well as County and neighborhood representatives, submits a work program and budget for the Arlington County Board's consideration.

- The CY 2016 real estate tax rate is \$0.078 for each \$100 of assessed value, no change from the CY 2015 rate.
- ↓ BID expenditures and revenues decrease by less than one percent due to lower assessments.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Service District Revenue	\$3,583,191	\$3,620,113	\$3,614,586	-

CRYSTAL CITY SPECIAL ASSESSMENT DISTRICT FUND (Fund 205)

In April 2006, the Arlington County Board established a service district in the downtown Crystal City area. The purpose of the district is to provide supplemental services to those already provided by the County government. Each year an additional real estate tax levy is approved to fund the additional services and programs within the district's boundaries. The Crystal City Business Improvement Corporation, an organization whose board of directors and committee membership includes owners and tenants of properties in the district as well as County representatives, submits a work program and budget for Arlington County Board consideration.

- The CY 2016 real estate tax rate is \$0.043 for each \$100 of assessed value, no change from the CY 2015 tax rate.
- ↑ BID expenditures and revenues increase less than one percent due to slightly higher assessments.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Service District Revenue	\$2,550,810	\$2,579,181	\$2,588,141	-

COMMUNITY DEVELOPMENT FUND (Fund 206)

The Community Development Fund is used to address low- and moderate-income housing needs and other community projects. The Community Development Block Grant (CDBG) program was established as a separate special revenue fund in FY 1987 to comply with requirements of the federal Department of Housing and Urban Development (HUD). FY 2017 revenue is expected to decrease five percent.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
CDBG Revenues	\$1,185,786	\$1,182,536	\$1,219,919	3%

SECTION 8 HOUSING ASSISTANCE FUND (Fund 208)

This program provides vouchers for housing to eligible Arlington County residents. The federal funds are used for the administrative costs of the program as well as for the rental subsidy payments.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Housing Assistance	\$14,846,764	\$17,350,778	\$17,255,115	-1%
Interest	6,152	-	-	-
HOPWA Grant	-	65,065	-	-100%
Shelter Plus Care	298,218	345,512	392,334	14%
Miscellaneous	35,235	40,900	40,900	-
Total	\$15,186,369	\$17,802,255	\$17,688,349	-1%

GENERAL CAPITAL PROJECTS FUND (Fund 313)

The General Capital Projects Fund accounts for the capital projects for general government functions, which are financed under the County's Pay-As-You-Go (PAYG) Capital Program. The program areas include local parks and recreation, transportation, community conservation, government facilities, technology, and regional contributions. In the FY 2017 adopted budget, the County's ongoing funding for PAYG capital projects is \$7.1 million and one-time funding is \$4.6 million.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Charges for Services	\$15,660,839	-	-	-
Miscellaneous Revenue	1,377,808	-	-	-
Cable TV	1,414,252	-	-	-
Falls Church Reimbursement	-	150,000	-	-100%
State Grant - Misc.	3,759,621	-	-	-
Proceeds for Lease Purchase	6,383,803	-	-	-
Transfer In	29,993,113	9,408,646	11,615,946	23%
Total	\$58,589,436	\$9,558,646	\$11,615,946	22%

STORMWATER FUND (Fund 321)

Under the Sanitary District Act of 1929 (Chapter 161, *Acts of Assembly*, as amended), local governments in Virginia are authorized to establish sanitary districts to fund a variety of infrastructure needs, including stormwater drainage. The County established its own sanitary district in 1930 that encompassed the entire jurisdiction.

As part of the FY 2009 budget process, in CY 2008 the County Board adopted a sanitary district tax of \$0.01 per \$100 of assessed value in order to fund stormwater management initiatives. For CY 2010, this tax was increased to \$0.013 per \$100.

This \$0.013 tax is included in the semi-annual real estate bills and, when combined with the CY 2016 base real estate rate of \$0.978, brings the total blended real estate rate to \$0.991 per \$100 of assessed real property value. The anticipated \$9.8 million in FY 2017 revenue will help ensure the future sustainability of the County's aging stormwater infrastructure and compliance with federal and State stormwater management requirements.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Sanitary District Tax	\$8,631,383	\$9,021,950	\$9,351,470	4%
Fines	6,550	-	-	-
Sediment/Erosion Control	132,042	250,000	450,000	80%
Misc. State & Federal Grants	63,044	-	-	-
Total	\$8,833,019	\$9,271,950	\$9,801,470	6%

TRANSPORTATION CAPITAL FUND (Funds 330 & 331)

In April 2007, the General Assembly passed HB 3202, which authorized northern Virginia localities to impose a tax of up to \$0.25 per \$100 of assessed real property on properties used or zoned for commercial or industrial purposes in order to fund transportation initiatives. As part of the FY 2009 budget deliberations, the County Board adopted a commercial real estate tax of \$0.125 per \$100, with revenue to be deposited in the new Transportation Capital Fund. In 2010, the General Assembly capped this tax rate at \$0.125 per \$100 of assessed real property value. For the FY 2017 budget, revenue for the transportation capital fund is projected at \$36.6 million, with the tax rate remaining at \$0.125 and commercial property assessments increasing slightly.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Commercial Real Estate Tax	\$24,533,145	\$24,703,462	\$24,783,311	-
Developer Contributions	1,005,496	-	-	-
NVTA Local Share	11,168,701	11,342,782	11,814,441	4%
NVTA Regional Share	797,696	-	-	-
State Aid	7,750,975	-	-	-
State Transportation Grants	5,384,847	-	-	-
Miscellaneous	719,082	-	-	-
Total	\$51,359,942	\$36,046,244	\$36,597,752	2%

CRYSTAL CITY, POTOMAC YARD, AND PENTAGON CITY TAX INCREMENT FINANCING FUND (Fund 335)

In October 2010, the Arlington County Board established a tax increment financing area in support of the Crystal City Sector Plan and infrastructure that will benefit Potomac Yard and Pentagon City. Tax increment financing (TIF) is a mechanism used to support development and redevelopment by capturing the projected increase in property tax revenues in the area and investing those funds in improvements located in the designated area. Unlike a special district, it is not an additional or new tax. Rather, it redirects and segregates the increase in property tax revenues that would normally flow to the General Fund so that it can be used for a specified purpose. The amount of the tax increment revenue is determined by setting a baseline assessed value of all property in the area on January 1, 2011. In each subsequent year, the incremental increase in assessed values relative to the base year is determined and a portion of this incremental tax revenue is segregated and deposited to a separate fund.

The adopted CY 2016 base real estate tax rate is \$0.978 for each \$100 of assessed property value. The FY 2017 budget allocates 33 percent of the projected tax revenue generated from the incremental assessment growth between January 2011 and January 2016 in the Crystal City TIF area at the CY 2016 tax rate. Total assessed value in the Crystal City TIF district increased 3.4 percent from CY 2015 to CY 2016.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Real Estate	\$3,332,465	\$3,096,740	\$4,812,420	55%
State Aid NVTC	84,599	-	-	-
Federal Funds Match	50,225	-	-	-
Total	\$3,467,289	\$3,096,740	\$4,812,420	55%

COLUMBIA PIKE TAX INCREMENT FINANCING FUND (FUND 336)

In December 2013, the Arlington County Board established a tax increment financing area in support of the Columbia Pike Neighborhoods Area Plan that will benefit affordable housing initiatives and other public services and improvements. Tax increment financing (TIF) is a mechanism used to support development and redevelopment by capturing the projected increase in property tax revenues in the area and investing those funds in improvements located in the designated area. Unlike a special district, it is not an additional or new tax. Rather, it redirects and segregates the increase in property tax revenues that would normally flow to the General Fund so that it can be used for a specified purpose. The amount of the tax increment revenue is determined by setting a baseline assessed value of all property in the area on January 1, 2014. In each subsequent year, the incremental increase in assessed values relative to the base year is determined and a portion of this incremental tax revenue is segregated and deposited to a separate fund.

The adopted CY 2016 base real estate tax rate is \$0.978 for each \$100 of assessed property value. The FY 2017 budget allocates 25 percent of the projected tax revenue generated from the incremental assessment growth between January 2014 and January 2016 in the Columbia Pike TIF area at the CY 2016 base tax rate. Total assessed value in the Columbia Pike TIF district increased 2.2 percent from CY 2015 to CY 2016.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Real Estate Tax Total	\$209,167	\$536,130	\$952,180	78%

UTILITIES FUND (Fund 503)

The revenues for this self-supporting enterprise fund are derived from water/sewer service charges, water service connection fees, sewage treatment service charges, interest earnings, and other fees for service.

Water/sewer service charges are the largest source of revenue for the Utilities Fund and are derived from quarterly utility bills paid by residents and monthly or quarterly bills paid by commercial establishments. The water/sewer rate remains unchanged at \$13.27 per thousand gallons for FY 2017. This corresponds to an estimated annual residential cost of \$929, assuming 70,000 gallons of water consumption.

Water service connection fees are paid by new users to connect to the water system. The fee amount is based on the size of the pipe being connected into the water system. Sewage treatment charges are revenues received for operations and maintenance cost reimbursements from neighboring jurisdictions (Falls Church, Alexandria, and Fairfax County) and federal government installations and other entities, including the Pentagon and Reagan National Airport, which use the County sewage system but receive drinking water from other sources.

In the FY 2017 adopted budget, Utilities Fund revenues are projected to total \$99.8 million.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Interest	\$87,264	\$50,000	\$50,000	-
Hazardous Household Material Fee	11,005	\$20,000	12,500	-38%
Utility Marking Fee	183,916	210,000	210,000	-
Water Sewer Service	94,542,664	93,726,068	93,726,068	-
Water Service Connection Fees	1,248,539	1,297,000	1,297,000	-
Sewage Treatment	4,447,291	4,252,119	4,241,469	-
Flow Test Fees	17,700	14,000	14,000	-
Miscellaneous Revenue	457,648	227,597	232,240	2%
Total	\$100,996,027	\$99,796,784	\$99,783,277	-

UTILITIES CAPITAL PROJECTS FUND (Fund 519)

The Utilities Capital Projects Fund accounts for capital projects for the sanitary sewer collection system, water distribution system, and wastewater treatment plant. The projects are funded through interest earnings from fund balance, infrastructure availability fees paid by developers for capital costs necessary to upgrade the water distribution and sewage collection systems, and transfers from the Utilities Operating Fund. Sewage treatment charges are revenues received from neighboring jurisdictions (Falls Church, Alexandria, and Fairfax County) for reimbursement of a portion of the upgrade costs at the Water Pollution Control Plant. In addition, significant portions of the Master Plan 2001 Update—the large-scale capital project to upgrade and expand the Water Pollution Control Plant to comply with State and federal environmental regulations—are being funded through the Virginia Revolving Loan Program and a grant from the state Water Quality Improvement Fund.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Interest	\$174,604	\$100,000	\$100,000	-
Water / Sewer Hook-up	6,273,269	5,000,000	5,000,000	-
Sewage Treatment Charges	402,764	585,650	1,371,000	134%
Miscellaneous	13,140	-	-	-
Transfer In	12,524,545	12,121,850	11,810,500	-3%
Total	\$19,388,322	\$17,807,500	\$18,281,500	3%

BALLSTON GARAGE (Funds 540 & 548)

Revenues received from the Ballston Garage Fund are used to offset costs of operating the garage. Interest accrues from earnings on the fund balance. Parking revenues are payments by the users of the public parking facility, which are collected by the County's contract operator. In FY 2007, the eighth level of the parking garage was completed in part to support the Kettler Capitals Iceplex. Revenue from the operation of the lower seven levels of the parking garage is posted to a separate fund from revenue from the operation of eighth floor. However, for the purposes of the table below, the revenues from the two funds are combined.

In May 2012, the County raised parking rates at the garage in order to make capital improvements and to pay down principal on the outstanding bonds. The approved pay structure keeps the \$1 rate for the first three hours of parking and increases the graduated hourly rates over three hours

anywhere from \$0.50 to \$1.00. The new graduated hourly rate also applies on the weekends. The five-day monthly rate is \$105, and the maximum daily rate is \$10.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Interest	\$8,123	\$12,000	\$5,000	-58%
Parking Revenue	4,707,209	4,474,528	3,826,249	-14%
Total	\$4,715,332	\$4,486,528	\$3,831,249	-15%

CPHD DEVELOPMENT FUND (Fund 570)

In September 2007, the County Board established the self-supporting CPHD Development Fund to provide a dedicated funding source for all building, trade, zoning and other development-related fee services. Beginning on July 1, 2008, revenue from a variety of fees that had previously gone to the General Fund began posting to this new fund, including building, electrical, plumbing, occupancy, and elevator certificate permits.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Building Permits	\$7,332,963	\$7,915,894	\$8,541,000	8%
Electrical Permits	1,995,357	1,603,110	1,811,151	13%
Plumbing Permits	1,556,586	1,168,080	1,325,000	13%
Mechanical Permits	571,107	712,890	750,000	5%
Occupancy Permits	610,023	630,000	635,000	1%
Elevator Certificate Fees	845,687	768,000	850,000	11%
Plan Review - Walk Throughs	809,822	668,182	738,000	10%
Other Revenue	268,497	140,799	159,345	13%
Total	\$13,990,042	\$13,606,955	\$14,809,496	9%

AUTOMOTIVE EQUIPMENT FUND (Fund 609)

The Automotive Equipment Division of the Department of Environmental Services operates as an internal service fund and supports the County's automotive fleet.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Sales of Surplus Equipment	\$803,573	\$250,000	\$250,000	-
Services from Other Agencies	19,455,270	17,374,057	17,022,712	-2%
Miscellaneous Revenue	708,890	331,000	441,000	33%
Transfer In	42,000	100,624	-	-100%
Total	\$21,009,733	\$18,055,681	\$17,713,712	-2%

PRINTING FUND (Fund 611)

Revenues in this internal service fund are received from outside agencies and the Arlington County Public Schools for printing and photocopying services, as well as a General Fund transfer for non-billable services.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Services to Agencies	\$2,557,880	\$1,688,473	\$1,902,106	13%
Transfer In	-	231,484	241,769	4%
Total	\$2,557,880	\$1,919,957	\$2,143,875	12%

RESIDENTIAL TAXATION AND FEE TRENDS

During each budget cycle, tax and fee rate changes are reviewed in light of the costs of providing services to County residents. The following section is a brief analysis of the residential tax burden in Arlington County and other area jurisdictions. Arlington's tax rates continue to be very competitive with other Washington metropolitan area jurisdictions.

Real Estate Tax

At the total tax rate of \$0.991 per \$100 of assessed value, which includes the base rate of \$0.978 plus the \$0.013 sanitary district tax rate for stormwater management, the real estate tax bill for the average residential home will increase \$133, or 2.3 percent, in calendar year 2016. The average assessment for a single-family home increased 2.8 percent, from \$587,100 in CY 2015 to \$603,500 in CY 2016.

REAL ESTATE TAX PAYMENT Average Single Family Home

Calendar Year	Average Assessed Value	Tax Rate*	Tax Payment	Tax Payment Increase
2007	\$537,500	\$0.818	\$4,397	-\$35
2008	\$530,800	\$0.848	\$4,501	\$104
2009	\$520,100	\$0.875	\$4,551	\$50
2010	\$503,200	\$0.958	\$4,821	\$270
2011	\$510,200	\$0.958	\$4,888	\$67
2012	\$519,400	\$0.971	\$5,043	\$155
2013	\$524,700	\$1.006	\$5,278	\$235
2014	\$552,700	\$0.996	\$5,505	\$227
2015	\$587,100	\$0.996	\$5,848	\$343
2016	\$603,500	\$0.991	\$5,981	\$133

*In CY 2008 and CY 2009, the tax rate includes the \$0.01 sanitary district tax dedicated for stormwater management. In CY 2010, this tax rate was increased to \$0.013.

Personal Property Tax

For residents, vehicles are generally the item for which the personal property tax is paid. In CY 2006, the personal property tax rate was increased from \$4.40 per \$100 of assessed valuation to \$5.00. The valuation method uses the average loan value, which is approximately ten percent lower than

the trade-in value, and results in an effective personal property tax rate of \$4.50. The following chart illustrates the average assessed value of motor vehicles in the County over the past decade.

PERSONAL PROPERTY TAX BILL FOR TYPICAL HOUSEHOLD*
(Assumes 2.0 Cars Per Household)

Calendar Year	Average Assessed Value per Car	Tax Rate	Tax Payment For 2 Cars
2007	\$7,635	\$5.00	\$764
2008	\$7,905	\$5.00	\$791
2009	\$7,218	\$5.00	\$722
2010	\$7,264	\$5.00	\$726
2011	\$7,409	\$5.00	\$741
2012	\$8,421	\$5.00	\$842
2013	\$8,842	\$5.00	\$884
2014	\$9,284	\$5.00	\$928
2015	\$9,399	\$5.00	\$940
2016	\$9,493	\$5.00	\$949

*Does not reflect the State's fixed block grant distribution, which reduces the amount each household pays.

Refuse Collection and Disposal Fees

The annual residential charge for refuse and recycling increases from \$271.04 to \$307.28. This rate achieves the County's objective of 100 percent recovery of household refuse collection, disposal and recycling costs, leaf collection costs and overtime costs associated with brush and metal collection.

Fiscal Year	Refuse/ Recycling Fee
2008	\$295.80
2009	\$306.56
2010	\$325.68
2011	\$344.24
2012	\$325.72
2013	\$293.92
2014	\$293.76
2015*	\$271.04
2016	\$271.04
2017 Adopted	\$307.28

*Reflects revised rate adopted in July 2014.

Water/Sewer Service Fees

As costs for water and sanitary sewer projects have risen, additional funding is required to sustain the self-supporting Utilities Fund. The FY 2017 water/sewer rate remains unchanged at \$13.27 per thousand gallons.

Fiscal Year	Water/Sewer Service Rate*	Average Annual Residential Cost
2008	\$9.20	\$644.00
2009	\$10.54	\$737.80
2010	\$11.20	\$784.00
2011	\$11.74	\$821.80
2012	\$12.19	\$853.30
2013	\$12.61	\$882.70
2014	\$12.61	\$882.70
2015	\$13.04	\$912.80
2016	\$13.27	\$928.90
2017 Adopted	\$13.27	\$928.90

*Per thousand gallons; average usage equals 70,000

Major Residential Taxes and Fees

The following chart summarizes the major residential taxes and fees for Arlington County for the average household. The chart uses the adopted tax and fee rates for CY 2013 through CY 2016. Due primarily to the real estate assessment increase, the average tax and fee burden on County households is expected to increase 2.5% over CY 2015.

	CY 2013	CY 2014	CY 2015	CY 2016	% Change '15 to '16
Real Estate Tax (includes sanitary district tax)	\$5,278	\$5,505	\$5,848	\$5,981	2%
Personal Property (taxpayer share only)*	410	459	454	474	4%
Annual Decal Fee*	66	66	66	66	-
Refuse Fee**	294	271	271	307	13%
Water / Sewer Service**	883	913	929	929	-
Residential Utility Tax**	72	72	72	72	-
Total	\$7,003	\$7,286	\$7,640	\$7,829	2%

* Assumes two conventional vehicles per household, the approximate average number of vehicles owned per Arlington household. The personal property tax figures reflect the PPTRA subsidy for personal property tax relief. For CY 2016, it is projected that 27% of vehicle value between \$3,000 and \$20,000 will be exempt from taxation; values below \$3,000 are 100% exempt.

** Reflects the next fiscal year. Water/sewer rate reflects 70 thousand gallons of water consumption. Residential utility tax assumptions are based on the ceiling tax rates.

The following chart compares the estimated major residential taxes and fees for the Northern Virginia jurisdictions for the average household using Calendar Year 2016 rates and assessments.

Calendar Year 2016 Regional Comparison
Estimated Annual Local Taxes and Fees Per Average Household

	Arlington County	City of Alexandria	Fairfax County	City of Falls Church	City of Fairfax	Prince William County	Loudoun County
Average Residential Assessment	\$603,500	\$521,227	\$527,648	\$647,800	\$472,742	\$338,587	\$434,801
Estimated Taxes							
Real Estate ¹	\$5,981	\$5,593	\$6,113	\$8,519	\$5,021	\$4,046	\$4,978
Personal Property ²	950	950	868	950	784	702	798
Residential Consumer Utility ³	72	72	96	120	54	72	65
Subtotal	\$7,003	\$6,615	\$7,077	\$9,589	\$5,859	\$4,820	\$5,841
Estimated Fees							
Water/Sewer ⁴	\$929	\$1,004	\$794	\$1,029	\$736	\$874	\$730
Solid-Waste/Recycling ⁵	307	363	345	n/a	n/a	408	338
Decal Fee ²	66	66	66	66	66	48	50
TOTAL	\$8,305	\$8,048	\$8,282	\$10,684	\$6,661	\$6,151	\$6,960
Amount more (less) than Arlington		(\$257)	(\$23)	\$2,378	(\$1,645)	(\$2,155)	(\$1,345)
Percent more or less than Arlington		-3.1%	-0.3%	28.6%	-19.8%	-25.9%	-16.2%

¹ Represents the estimate real estate tax bill based on each locality's average single family home value and the adopted tax rate(s). Rates include the base real estate tax rate plus jurisdiction wide add-on rates for stormwater, pest control, fire and rescue services, etc. as appropriate for each jurisdiction. See table on next page.

² Estimate based upon 2.0 cars per household, and assumes the same average vehicle value of \$9,493. However, given that Arlington and Loudoun uses a lower assessment, the actual average car value for the other jurisdictions may be higher. Taxes do not reflect the State's fixed block grant to localities for vehicle tax relief and the adopted method of distribution.

³ Average household utility tax bills are based on the ceiling tax rate.

⁴ Assumes average single family residence uses 70,000 gallons of water per year. Estimates are based on either the proposed or adopted FY 2017 rates.

⁵ Residents in Falls Church and Fairfax City pay for the solid-waste/recycling fee as part of their real estate taxes. Loudoun & Prince William Counties do not offer this service. Instead, residents pay private haulers, such as BFI, directly. Most Fairfax County residents also pay a private hauler, but County collection is available in designated areas. For Loudoun and Prince William County, the amounts shown represent the average fees charged in Arlington, Alexandria and Fairfax County. For Prince William County, a \$70 annual solid waste fee is charged to single-family homeowners.

COMPARISON OF NORTHERN VIRGINIA JURISDICTIONS' REAL ESTATE TAX BILL ⁽¹⁾
FOR THE AVERAGE SINGLE-FAMILY HOME ⁽²⁾

	TAX YEAR 2015			TAX YEAR 2016			CHANGE FROM 2015 TO 2016			PERCENT CHANGE		
	Tax Rate	Average Assessed Value	Estimated Tax Payment	Tax Rate	Average Assessed Value	Estimated Tax Payment	Change in Tax Rate	Change in Average Assessed Value	Change in Tax Payment	Change in Tax Rate	Change in Average Assessed Value	Change in Tax Payment
Arlington ³	\$0.996	\$587,100	\$5,848	\$0.991	\$603,500	\$5,981	(\$0.005)	\$16,400	\$133	-0.5%	2.8%	2.3%
Alexandria	\$1.043	\$509,853	\$5,318	\$1.073	\$521,227	\$5,593	\$0.030	\$11,374	\$275	2.9%	2.2%	5.2%
City of Fairfax ³	\$1.052	\$462,883	\$4,870	\$1.062	\$472,742	\$5,021	\$0.010	\$9,859	\$151	1.0%	2.1%	3.1%
City of Falls Church ⁴	\$1.315	\$643,900	\$8,467	\$1.315	\$647,800	\$8,519	\$0.000	\$3,900	\$52	0.0%	0.6%	0.6%
Fairfax County ⁵	\$1.129	\$519,134	\$5,858	\$1.159	\$527,648	\$6,113	\$0.030	\$8,514	\$255	2.7%	1.6%	4.4%
Loudoun County	\$1.135	\$429,000	\$4,869	\$1.145	\$434,801	\$4,978	\$0.010	\$5,801	\$109	0.9%	1.4%	2.2%
Prince William Co. ⁶	\$1.194	\$331,768	\$3,960	\$1.195	\$338,587	\$4,046	\$0.001	\$6,819	\$86	0.1%	2.1%	2.2%

¹ Real Estate tax bill is calculated at each jurisdiction's current real estate tax rate per \$100 of the jurisdiction's average single-family home value.

² Average single-family home value is based on all residential property including single family detached, semi-detached dwellings, condominiums, cooperatives, and townhouse residences.

³ Tax rates listed for Arlington and the City of Fairfax include the levy for stormwater funds.

⁴ City of Falls Church uses the median home value.

⁵ Tax rate for Fairfax County includes additional levies for stormwater and pest control.

⁶ Prince William's tax rate includes additional levies for fire and rescue and moth/mosquito control.

CALENDAR YEAR 2016 SELECTED BUSINESS, PROFESSIONAL, AND OCCUPATIONAL LICENSE TAX RATES*

	Arlington County	City of Alexandria	City of Falls Church	Fairfax City	Fairfax County	Loudoun County	Prince William County
FINANCIAL, REAL ESTATE, AND PROFESSIONAL SERVICES							
Professional Occupations	0.36	0.58	0.52	0.40	0.31	0.33	0.33
Real Estate Occupations	0.36	0.58	0.50	0.40	0.31	0.33	0.33
Renting	0.43 Com 0.28 Res	0.35 Com 0.50 Res	0.52 Com 0.38 Res	0.23 Com 0.50 Res	0.26	0.16	0.00
REPAIR, PERSONAL, AND BUSINESS SERVICES							
Special Occupational	0.36	0.35	0.36	0.27	0.31	0.33	N/A
Personal Services	0.35	0.35	0.36	0.27	0.19	0.23	0.21
Business Services	0.35	0.35	0.36	0.27	0.19	0.17	0.21
Repair Services	0.35	0.35	0.36	0.27	0.19	0.16	0.21
Amusements	0.25	0.36	0.36	0.27	0.26	0.21	0.21
Parking Lots	0.36	0.35	0.36	0.27	0.19	0.17	0.21
RETAIL SALES							
Retail Merchants	0.20	0.20	0.19	0.20	0.17	0.17	0.17
Restaurants	0.20	0.20	0.19	0.20	0.17	0.17	0.17
Filling Stations	0.10	0.20	0.19	0.20	0.17	0.17	0.17
CONTRACTING AND CONSTRUCTING							
Contractors	0.16	0.16	0.16	0.16	0.11	0.13	0.13
Builders/Developers	0.16	0.16	0.16	0.16	0.05 ***	0.13	0.13
Wholesalers	0.08	0.05	0.08	0.05	0.04 **	0.05 **	0.05

* Based on each \$100 of gross receipts, unless otherwise noted.

** Based on each \$100 of gross purchases.

*** Based on each \$100 of gross expenditures.

CALENDAR YEAR 2016 TAX RATES IN NORTHERN VIRGINIA JURISDICTIONS

Tax	Arlington County	City of Alexandria	City of Falls Church	City of Fairfax	Fairfax County	Loudoun County	Pr. William County
Real Estate Tax Rate (base)	\$0.978	\$1.073	\$1.315	\$1.040	\$1.130	\$1.145	\$1.122
Additional Real Estate Tax Rates (all properties)	\$0.013	-	-	\$0.023	\$0.029	-	\$0.0730
Special Districts Add-on Tax Rate	\$0.043 - \$0.078	-	-	\$0.060	\$0.02-\$0.21	\$0.18-\$0.20	\$0.02 - \$0.165
Commercial Real Estate Add-on Tax Rate	\$0.125	-	-	\$0.095	\$0.125	-	-
Personal Property							
Vehicle Rate	\$5.00	\$5.00	\$5.00	\$4.13	\$4.57	\$4.20	\$3.70
Effective Vehicle Rate	\$4.50	\$4.25	\$5.00	\$4.13	\$4.57	\$3.78	\$3.70
Business Rate	\$5.00	\$4.75	\$5.00	\$4.13	\$4.57	\$4.20	\$3.70
Newly Registered Vehicle Tax (state)	4.05%	4.05%	4.05%	4.05%	4.05%	4.05%	4.05%
Car Rental Tax							
State	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
Local	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Motor Fuel Tax							
Gasoline	5.1%	5.1%	5.1%	5.1%	5.1%	5.1%	5.1%
Diesel	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
Distributor Sales	2.1%	2.1%	2.1%	2.1%	2.1%	2.1%	2.1%
Sales Tax							
State (see note)	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Local	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Meals Tax	4.0%	4.0%	4.0%	4.0%	-	-	-
Transient Occupancy Tax							
State	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Local	5.25%	6.5% plus \$1.00 per night/room	5.0%	4.0%	4.0%	5.0%	5.0%
BPOL							
Business Services	\$0.35	\$0.35	\$0.36	\$0.27	\$0.19	\$0.17	\$0.21
Professionals	\$0.36	\$0.58	\$0.52	\$0.40	\$0.31	\$0.33	\$0.33
Contractors	\$0.16	\$0.16	\$0.16	\$0.16	\$0.11	\$0.13	\$0.13
Retail	\$0.20	\$0.20	\$0.19	\$0.20	\$0.17	\$0.17	\$0.17
Repair Services	\$0.35	\$0.35	\$0.36	\$0.27	\$0.19	\$0.16	\$0.21
Recordation Tax							
State (see note)	\$0.25	\$0.25	\$0.25	\$0.25	\$0.25	\$0.25	\$0.25
Local (see note)	\$0.0833	\$0.0833	\$0.0833	\$0.0833	\$0.0833	\$0.0833	\$0.0833
Grantor's Tax							
State	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00
Local	\$0.50	\$0.50	\$0.50	\$0.50	\$0.50	\$0.50	\$0.50
Bank Stock Tax							
State	\$0.20	\$0.20	\$0.20	\$0.20	\$0.20	\$0.20	\$0.20
Local	\$0.80	\$0.80	\$0.80	\$0.80	\$0.80	\$0.80	\$0.80
Cigarette Tax, per 20 Cigarettes							
State (see note)	\$0.30	\$0.30	\$0.30	\$0.30	\$0.30	\$0.30	\$0.30
Local	\$0.30	\$1.26	\$0.85	\$0.85	\$0.30	-	-
Utility Tax on Commercial Users							
Electricity	\$1.15 plus \$0.00649/kWh	\$1.18 plus \$0.005578/kWh	\$0.92 plus \$0.004807/kWh	\$1.72 plus \$0.010112/kWh max=\$75.00	\$1.15 plus \$0.00594/kWh max=\$1,000	\$0.92 per mo. + \$0.005393/kWh max=\$72.00	\$2.29 plus \$0.013487/kWh max=\$100/mo.
Gas	\$0.845 plus \$0.06522/CCF	\$1.42 plus \$0.050213/CCF	\$0.676 plus \$0.04098/CCF	\$1.27 plus \$0.05295/CCF max=\$75.00	\$0.845 plus \$0.04794/CCF max=\$300	\$0.676 per mo. + \$0.0304/CCF max=\$72.00	\$3.35 plus \$0.085/CCF max=\$100/mo.
Water	-	20% /1st \$150	8%	15% /1st \$500	-	-	-
Utility Tax on Residential Users							
Electricity	\$0.0 plus \$0.00341/kWh max=\$3.00 with first 400 kWh exempt	\$1.12 plus \$0.12075/kWh max=\$3.00	\$0.70 plus \$0.007535/kWh max=\$5.00	\$1.05 plus \$0.01136/kWh max=\$2.25	\$0.56 plus \$0.00605/kWh max=\$4.00	\$0.63 per mo. + \$0.006804/kWh max=\$2.70	\$1.40 plus \$0.01509/kWh max=\$3.00/mo.
Gas	\$0.0 plus \$0.03/CCF max = \$3.00 / first 20 CCF exempt	\$1.28 plus \$0.124444/CCF max=\$3.00	\$0.70 plus \$0.0039/CCF max=\$5.00	\$1.05 plus \$0.05709/CCF max=\$2.25	\$0.56 plus \$0.05259/CCF max=\$4.00	\$0.63 plus \$0.06485/CCF max=\$2.70	\$1.60 plus \$0.06/CCF max=\$3.00
Water	-	15% of monthly bill	10% /1st \$50	15% /1st \$15	-	-	-
Communications Sales Tax							
State	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Local	-	-	-	-	-	-	-
Wireless E-911 Tax							
State	\$0.75	\$0.75	\$0.75	\$0.75	\$0.75	\$0.75	\$0.75

NOTES

ADDITIONAL REAL ESTATE TAX RATE: Arlington (\$0.013), Alexandria (\$0.005), Fairfax City (\$0.0225), and Fairfax County (\$0.0275) impose or dedicate a tax rate on all properties for stormwater management. Prince William County charges a flat fee for stormwater management ranging from \$18.56 per thousand square feet for a business to \$38.21 for a single family housing unit. As a part of the FY 2014 budget adoption, the City of Falls Church established a Stormwater Utility Fund; their Stormwater Fees are based on the square footage of impervious surface per parcel. In the FY 2017 adopted budget, that stormwater fee is \$18.34 per 200 square feet of impervious surface. Fairfax County imposes a county-wide levy for pest control (\$0.0010). Prince William imposes a near county-wide tax rate for mosquito and gypsy moth control (\$0.0025) and fire and rescue services.

SPECIAL DISTRICTS ADD-ON TAX RATES: There are three special taxing districts in Arlington: in the Rosslyn, Crystal City, and Ballston business districts. The additional tax is used to fund additional services and programs within the districts' boundaries. Other jurisdictions have special tax districts related to transportation, sanitary sewers, water services, leaf collection, etc.

COMMERCIAL REAL ESTATE RATE: HB 3202, which was passed in 2007, allows Northern Virginia localities to impose an additional real estate tax on properties zoned or used for commercial and industrial purposes in order to fund transportation initiatives.

EFFECTIVE VEHICLE PERSONAL PROPERTY TAX RATE COMMERCIAL AND CONSUMER: Vehicles in Arlington County and Loudoun County are assessed using the average loan value from the N.A.D.A. Used Car Guide. Other neighboring jurisdictions use the average trade-in value. This results in a lower assessment (about 10% less) for vehicles or an effective rate in Arlington of approximately \$4.50 and \$3.78 in Loudoun County. All vehicles including those of businesses are included in this category.

PERSONAL PROPERTY: Several of the jurisdictions have separate classes of vehicle rates for personal property (e.g. vehicles owned by elderly or disabled) which charge reduced rates. Arlington does not classify personal property via this method.

NEWLY REGISTERED VEHICLE TAX (STATE): The State of Virginia is phasing in a 1.15% increase to the newly registered vehicle, or "tinting," tax over a four-year period. A 4% rate was effective July 1, 2013; each year, the rate will increase by 0.05% until it reaches 4.15% on July 1, 2016. The revenue generated by the incremental increase in this tax rate will be deposited into the State Highway Maintenance and Operating Fund.

CAR RENTAL: In July 1992, the locality portion of the Virginia car rental tax was increased from 2.5% to 4.0% of gross proceeds. Beginning July 2004, the state increased its portion of the car rental tax to 6% with the additional 2% dedicated to the Virginia Public Building Authority for the Statewide Agencies Radio System (STARS).

MOTOR FUEL TAX: Effective July 1, 2013, the \$0.175 per gallon tax on motor fuels was being replaced with a percentage-based tax of 3.5% for gasoline and 6% for diesel fuel. Users of passenger cars, pickup or panel trucks, and trucks having a gross vehicle weight rating of 10,000 pounds or less can receive a refund of an amount equal to a 2.5% tax paid on diesel fuel. Effective January 1, 2015, the per gallon tax on gasoline increased to 5.1%.

SALES TAX: In 2004, sales tax was increased 1/2 percent from 3.5% to 4.0% (State portion excluding local option 1%). One-half of this rate change goes to the Schools in the various jurisdictions. Effective July 1, 2013, the statewide sales and use tax increases from 4.0% to 4.3% with the increased revenues dedicated to the Highway Maintenance and Operating Fund, the Intercity Passenger Rail Operating and Capital Fund, and the Commonwealth Mass Transit Fund. Further, the adoption of House Bill 2313 also established a 0.70% retail sales tax applicable to the Northern Virginia Planning District, which includes the counties of Arlington, Fairfax, Loudoun, and Prince William Counties; the cities of Alexandria, Fairfax, Falls Church, Manassas, and Manassas Park Cities; and the towns of Dumfries, Herndon, Leesburg, Purcellville, and Vienna. The additional revenues generated from this 0.70% increase in retail sales tax will be deposited in the Northern Virginia Transportation Authority Fund, with 30% of the funds distributed to the member localities for use on transportation projects and the remainder to be used for regional transportation projects.

SALES TAX (Food): Effective July 1, 2006 the tax rate on food was reduced 0.5 percent to 2.0 percent. Effective July 1, 2007, the tax rate is reduced from 2.0 percent to 1.5 percent (State portion). Food items are defined under the Food Stamp Act of 1977 (7 U.S.C. § 2012) to be food for home consumption by humans. This includes most grocery food items and cold prepared foods. Excluded from the definition of food are alcoholic beverages, tobacco, and prepared hot foods sold for immediate consumption. The food tax described above does not include the local option 1.0 percent.

MEALS TAX: The meals tax is paid in addition to sales tax. In 1991, Arlington instituted a 4% restaurant meals tax on most prepared foods offered for sale.

TRANSIENT OCCUPANCY TAX: This tax is paid in addition to sales tax; the local rate is 5%. A new 2% state rate for the Northern Virginia Planning District is effective July 1, 2013. The additional revenues generated from this new 2% transient occupancy tax will be deposited in the Northern Virginia Transportation Authority Fund, with 30% of the funds distributed to the member localities for use on transportation projects and the remainder to be used for regional transportation projects. In March 2016, the General Assembly voted to allow Arlington County to impose an additional transient occupancy tax of 0.25% to be designated and spent for the purpose of promoting tourism and business travel in the County. The County Board adopted this additional TOT in May to be effective beginning July 1, 2016.

BPOL TAX: For CY 1997 Virginia jurisdictions changed the BPOL thresholds to comply with state law so that businesses with gross receipts under \$10,000 would not pay BPOL tax, and businesses with gross receipts between \$10,000 and \$100,000 would pay a flat fee of \$50 or less. Effective January 1, 2001, the BPOL on electric and natural gas is eliminated and replaced with a consumption tax.

RECORDATION TAX: The tax rate is per \$100. In Virginia, localities can impose a tax of up to one third of the state rate. The state rate increased from \$0.15 per \$100 of recorded value to \$0.25 effective September 1, 2004. Arlington's current rate is \$0.0833 (1/3 of the state rate).

GRANTOR'S TAX (§58.1-802): This is a tax on the grantor and is imposed. \$1.00 per \$1,000 of the tax is split evenly between the state and the locality. The state rate increases by \$1.50 per \$1,000 effective July 1, 2013, in the Northern Virginia Planning District. The additional revenues generated from this increase will be deposited in the Northern Virginia Transportation Authority Fund, with 30% of the funds distributed to the member localities for use on transportation projects and the remainder to be used for regional transportation projects.

BANK STOCK TAX: This is a franchise tax on the net capital gains of banks and trust companies. In Virginia, the rate is \$1.00 per \$100 of taxable value as of January 1. In Northern Virginia, localities receive 80% of this collection and the State receives 20%.

CIGARETTE TAX: On June 3, 2004, the Governor signed HB 5018 which is the revenue budget for the FY 2004 - FY 2006 biennium. As part of this bill, the state increased the state imposed cigarette tax from \$0.025 to \$0.20 effective September 1, 2004, and \$0.30 effective July 1, 2005.

UTILITIES TAX: In FY 2008, Arlington imposed a residential utility tax rate on electricity and natural gas, the funds to be dedicated for environmental initiatives. The tax rate on electricity is \$0.00341 per kWh with the first 400 kWh excluded from taxation and the monthly tax bill not to exceed \$3.00. The tax rate on natural gas is \$0.03 per CCF with the first 20 CCF excluded from taxation and the monthly tax bill not to exceed \$3.00. Effective July 1, 2005, the commercial utility tax rates for electricity and natural gas were increased from \$0.04989/kWh and \$0.05017/CCF respectively. Beginning in January 2007, the State eliminated local authority to impose a utility tax on telephones instead imposing a 5% tax on the sale price of all services provided. This tax law change affected all other local jurisdictions except Arlington since the other jurisdictions imposed a tax on telephones prior to CY 2007.

COMMUNICATIONS SALES TAX: Effective January 1, 2007, the State adopted a communications sales tax that is imposed on customers of communication services at the rate of 5% of the sales price of the service. This tax was adopted as part of the 2006 House Bill 568 (Acts of Assembly 2006, Chapter 780) and replaces many of the prior state and local communications taxes and fees with a centrally administered communications sales and use tax. Local authority to impose a utility tax on telephones was repealed by the State and replaced with a 5% communications tax. Arlington was not affected by this change since there was no tax in place at the time.

SIX-YEAR REVENUE SUMMARY		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
CODE	DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED
FUND: 001 GENERAL							
REVENUE CATEG: LOCAL TAXES							
101	REAL ESTATE TAX	563,732,045	603,766,303	638,468,630	662,526,538	675,209,330	694,406,555
105	REAL ESTATE PENALTY	764,441	800,264	1,309,028	649,693	615,000	615,000
106	REAL ESTATE INTEREST	176,024	174,676	150,535	100,012	150,000	150,000
	TAX REFUNDS - REAL ESTATE	(5,557,823)	(7,922,121)	(8,412,777)	(11,141,234)	(8,200,000)	(8,000,000)
	SUBTOTAL	559,114,687	596,819,122	631,515,416	652,135,009	667,774,330	687,171,555
121	PERSONAL PROPERTY TAX	69,797,389	76,034,044	79,678,815	78,142,438	79,200,000	81,000,000
	STATE REIMBURSEMENT	31,252,147	31,252,147	31,252,147	31,252,147	31,252,147	31,252,147
123	PERSONAL PROPERTY PENALTY	1,414,442	1,392,360	1,377,930	1,162,813	1,380,000	1,380,000
125	PERSONAL PROPERTY INTEREST	350,432	326,966	275,248	229,442	320,000	320,000
	TAX REFUNDS - PERSONAL PROP	(1,886,344)	(2,048,304)	(1,895,201)	(1,873,295)	(2,000,000)	(1,900,000)
	SUBTOTAL	100,928,066	106,957,213	110,688,939	108,913,545	110,152,147	112,052,147
131	BPOL TAX	63,280,867	63,435,966	63,931,225	60,971,619	59,000,000	59,500,000
133	BPOL TAX PENALTY	87,474	63,344	94,562	80,792	260,000	260,000
134	BPOL TAX INTEREST	543,226	239,015	458,152	251,727	260,000	260,000
	TAX REFUNDS - BPOL	(1,972,355)	(2,397,171)	(1,731,448)	(2,333,385)	(3,000,000)	(3,000,000)
	SUBTOTAL	61,939,212	61,341,154	62,752,491	58,970,753	56,520,000	57,020,000
140	CAR RENTAL GROSS RECEIPTS TAX	5,630,079	6,173,823	5,270,912	5,936,666	4,750,000	6,000,000
141	LOCAL SALES TAX	38,630,486	39,447,636	39,046,328	39,590,910	40,600,000	40,200,000
143	BANK STOCK TAX	2,953,089	2,910,052	3,285,489	3,122,563	3,000,000	3,200,000
144	RECORDATION TAX	6,536,109	6,974,187	5,318,784	5,298,206	5,000,000	5,000,000
145	CIGARETTE TAX	3,125,075	3,109,154	2,901,924	2,503,439	2,600,000	2,500,000
146	TRANSIENT TAX	21,789,115	22,270,626	20,784,241	23,343,314	22,800,000	25,000,000
147	UTILITY TAX	11,947,382	11,815,946	12,095,016	12,007,699	11,800,000	11,950,000
148	SHORT TERM RENTAL	41,857	47,895	50,698	51,292	50,000	50,000
149	MEALS TAX	33,409,537	34,707,200	34,951,030	36,508,911	37,080,000	38,500,000
151	WILLS AND ADMINISTRATION TAX	72,779	64,011	67,790	72,860	75,000	75,000
152	CONSUMPTION TAX	781,684	800,128	807,733	801,849	800,000	800,000
153	COMMUNICATION TAX	7,552,604	7,784,666	7,501,814	7,537,511	7,500,000	7,500,000
	SUBTOTAL	132,469,796	136,105,324	132,081,759	136,775,220	136,055,000	140,775,000
	TOTAL LOCAL TAXES	854,451,761	901,222,813	937,038,605	956,794,527	970,501,477	997,018,702
REVENUE CATEG: LICENSES, PERMITS, & FEES							
215	CONCEALED WEAPONS	7,661	43,159	29,653	21,258	22,000	20,000
219	USE PERMITS	119,819	93,955	85,951	147,745	112,000	120,000
220	RIGHT OF WAY FEES	842,913	861,527	1,026,234	977,014	900,000	975,000
221	HIGHWAY PERMITS	1,376,965	1,100,743	2,172,497	1,854,422	1,400,000	1,498,000
222	BUILDING PERMITS	-	(2,854)	746	-	-	-
240	MOTOR VEHICLE LICENSE TAGS	4,931,030	4,971,835	4,981,832	4,982,387	5,000,000	5,000,000
241	LICENSE PLATE PENALTY FEES	265,483	284,307	297,050	253,224	250,000	250,000
243	SITE PLAN FEES	1,437,569	1,114,585	1,235,474	1,075,227	1,185,000	1,173,000
244	TRANSFER FEES	4,690	5,287	4,802	4,729	5,000	5,000
245	ZONING ADVERTISING	68,166	93,157	74,354	46,161	55,000	55,000
248	ZONING COMPLIANCE LETTERS	-	-	-	-	-	-
251	BUILDING PLANS/WALK-THROUGH	(50)	-	-	-	-	-
259	MIS LICENSES, PERMITS & FEES	1,551,870	1,936,436	2,488,251	1,869,036	1,688,350	1,121,950
	TOTAL REV CATEG	10,606,116	10,502,137	12,396,844	11,231,203	10,617,350	10,217,950

SIX-YEAR REVENUE SUMMARY		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
CODE	DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED
REVENUE CATEG: FINES							
301	FINES	2,319,086	2,278,061	2,919,379	2,845,654	3,035,888	3,225,888
302	PARKING TICKETS	8,214,861	6,088,693	5,077,757	5,020,197	5,500,000	5,000,000
305	CIVIL PENALTIES	107,713	101,499	116,727	75,156	91,860	91,860
	TOTAL REV CATEG	10,641,660	8,468,253	8,113,863	7,941,007	8,627,748	8,317,748
REVENUE CATEG: INTEREST, RENTS & SURPLUS SALES							
311	INTEREST ON GENERAL FUND	583,978	(1,014,489)	2,182,979	2,640,949	1,500,000	2,200,000
312	INTEREST ON BOND FUNDS	553,043	110,676	449,535	284,891	150,000	150,000
320	COURTHOUSE PLAZA	2,753,071	3,394,743	2,568,952	3,451,928	3,000,000	3,000,000
321	RENTALS & SALES OF SURPLUS	244,853	312,167	296,549	288,295	295,363	292,030
322	PAID PARKING	822,406	851,223	891,198	935,774	930,000	1,015,000
335	DES LEASE AGREEMENTS	514,776	344,215	383,500	350,956	406,532	336,109
355	MISCELLANEOUS	750	-	-	-	-	-
	TOTAL REV CATEG	5,472,877	3,998,535	6,772,713	7,952,793	6,281,895	6,993,139
REVENUE CATEG: CHARGES FOR SERVICES							
400	INMATE MEDICAL COSTS	23,612	24,065	22,649	23,066	9,300	9,000
401	COURT COSTS	549,367	581,075	339,379	348,525	350,000	350,000
402	COMMONWEALTH'S ATTORNEY FEES	10,741	11,232	11,825	11,855	12,000	12,000
403	A S A P ENTRANCE FEES	486,639	480,879	483,681	468,908	483,401	422,386
404	IMPOUNDED VEHICLES STORAGE FEE	47,423	29,584	16,900	14,508	30,000	20,000
405	FALLS CHURCH REIMBURSEMENT	2,964,712	3,240,561	4,017,472	4,062,322	4,217,594	4,016,768
406	AMBULANCE SERVICE FEES	3,569,809	3,302,338	3,202,726	3,103,845	3,300,000	3,850,000
407	JAIL SERVICE CHARGES	6,455	16,505	12,195	9,386	14,800	6,500
408	DOG LICENSE FEES	66,188	59,250	59,664	65,270	60,000	60,000
409	SIDEWALK FRONTAGE ASSESSMENTS	64,701	59,329	50,820	56,497	55,000	55,000
410	PARKING METER CHARGES	8,293,226	7,885,752	7,450,797	7,604,837	7,669,500	8,785,000
411	ENGINEERING SERVICES CHARGES	1,352,603	1,652,086	1,727,296	1,488,723	1,137,124	1,011,126
412	REFUSE/RECYCLING FEES	10,716,241	9,697,424	9,707,996	8,963,785	8,525,760	10,201,696
413	MULCH FEES	152,673	143,873	135,071	144,674	144,000	144,000
414	RECYCLED MATERIALS SALES	655,565	251,070	109,612	82,891	161,000	50,000
415	MENTAL HEALTH CLINIC CHARGES	1,442,731	1,404,140	1,717,611	2,256,223	1,780,724	2,327,259
416	DRUG & ALCOHOL PROG. PAYMENTS	38,552	35,012	46,204	47,429	44,000	44,000
417	MADISON CENTER CHARGES	152,347	194,106	221,920	162,660	202,000	202,000
420	RECREATION INSTRUCTION SRVCS.	3,006,164	3,862,091	4,277,872	4,227,963	4,310,085	3,642,076
421	SUPPLEMENTAL RECREATION FEES	4,814,171	5,208,345	5,986,055	5,856,861	5,897,204	6,144,268
422	LIBRARY FEES & FINES	563,061	513,046	533,965	514,521	530,000	515,000
423	OLDER AMERICANS ACT PROGS.	32,942	27,204	23,843	19,529	22,683	20,513
424	GROUP HOME CHARGES ARGUS	2,398	6,736	1,492	1,148	1,750	1,750
425	FEE REDUCTIONS	-	-	(170,924)	(175,822)	(180,000)	(150,619)
426	APPLIANCE PICK UP FEE	23,255	25,270	36,944	23,220	25,000	25,000
430	INDIRECT ADMIN CHARGES	3,444,688	3,890,258	3,742,931	4,136,600	4,054,299	4,054,299
431	HEALTH SERVICES FEES	2,257	2,166	1,598	204	2,500	2,500
443	WIRELESS E-911 SURCHARGE	584,341	1,132,804	837,036	858,631	888,128	924,370
445	GIS PROGRAM REVENUES	36,861	40,630	40,280	35,136	44,000	40,000
447	SERVICES TO OUTSIDE AGENCIES	144,572	144,171	109,675	168,042	120,000	135,000
449	MISC SERVICE CHARGES	1,811,704	1,867,214	2,432,706	2,323,985	2,240,153	2,306,723
450	ARLINGTON TRANSIT / COMMUTER STORE	4,325,659	4,229,926	4,368,069	4,674,527	5,456,686	6,261,490
453	COURT HOUSE SECUR.-COURT FEE	559,659	572,066	543,521	517,595	534,830	520,000
455	CHESAPEAKE BAY FEE	103,530	164,460	224,163	198,570	90,000	90,000

SIX-YEAR REVENUE SUMMARY		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
CODE	DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED
460	PROJECT RECEIPTS	308,044	316,426	272,112	441,769	291,984	291,984
471	PUBLIC HEALTH FEES	617,104	630,248	553,193	590,852	608,744	598,165
472	CREDIT CARD FEES - TREAS.	2,567	(45,420)	(11,729)	(646,734)	(20,000)	(585,000)
	TOTAL REV CATEG	50,988,156	51,655,922	53,136,620	52,682,001	53,114,249	56,404,254

REVENUE CATEG: MISCELLANEOUS REVENUE

501	SALE OF LAND & BUILDINGS	1,799,470	2,450	1,335,278	74,479	15,000	15,000
509	MISCELLANEOUS REVENUES	2,024,268	2,747,498	1,863,380	2,035,855	1,066,385	1,446,088
525	CABLE TV ADMINISTRATION	223,132	233,171	239,076	182,394	-	-
570	AHIF	12,443,380	21,235,748	24,729,385	11,622,178	-	-
595	CABLE TV SCHOOL ANNUAL PAYMENTS	-	-	62,172	-	-	-
599	GIFTS AND DONATIONS	567,850	327,388	347,986	306,825	390,000	5,000
	TOTAL REV CATEG	17,058,100	24,546,255	28,577,277	14,221,731	1,471,385	1,466,088

REVENUE CATEG: COMMONWEALTH OF VIRGINIA

612	MOTOR VEHICLE CARRIERS TAX	21,937	17,122	19,248	19,788	12,000	19,000
613	TAX ON DEEDS-GRANTOR'S TAX	1,448,992	1,516,252	1,384,585	1,232,973	1,400,000	1,400,000
621	COMMONWEALTH'S ATTORNEY	1,071,145	1,097,558	1,180,886	1,230,793	1,305,202	1,307,748
622	SHERIFF	6,959,120	7,243,190	7,550,650	7,410,018	7,690,328	7,859,658
623	COMMISSIONER OF THE REVENUE	405,116	410,633	444,528	392,245	456,702	460,125
624	TREASURER	432,001	435,579	480,433	421,820	501,141	499,971
625	REGISTRAR/ELECTORAL BOARD	142,913	76,627	83,552	82,441	152,400	81,600
626	LAW ENFORCEMENT AID	5,807,300	5,863,810	6,149,640	5,962,106	6,149,639	6,389,475
627	CLERK -COMP BOARD FUNDS	821,225	829,994	888,719	870,646	920,307	918,391
628	DCJS FORFEITED ASSETS	51,512	72,558	379,231	278,607	-	-
629	VICTIM WITNESS GRANT	130,235	214,300	166,710	175,172	178,966	178,966
631	HIGHWAY AID	15,880,379	16,126,094	16,230,852	17,338,675	17,362,976	17,794,168
632	TRANSIT AID	3,138,452	3,138,452	3,244,416	3,962,240	4,543,517	4,543,517
633	JUVENILE DETENTION-ARGUS	255,025	325,022	340,331	194,326	270,059	270,059
634	JUVENILE & DOMESTIC RELATIONS	486,601	491,336	638,420	704,175	726,275	726,275
635	PRISONER EXPENSE REIMBURSE.	806,722	826,521	933,923	1,147,334	950,000	950,000
638	COMP COMM CORRECTIONS ACT	298,227	377,300	409,086	434,202	404,556	408,730
640	COMMUTER ASSISTANCE GRANTS	5,440,811	5,090,210	5,855,674	5,707,857	5,183,172	5,183,172
641	HEALTH REIMBURSEMENTS	3,482,120	3,418,232	3,485,712	3,483,145	3,513,704	3,288,551
642	LIBRARY SUPPLEMENTS	161,831	163,077	176,293	171,705	171,026	171,026
643	FIRE PROGRAMS	555,032	592,166	448,302	833,054	623,566	658,050
644	HIGHWAY SAFETY GRANTS	17,956	14,094	11,908	3,546	625	-
645	MENTAL HEALTH/ INTELLECTUAL DISAB.	7,447,319	7,479,245	8,300,453	8,789,866	8,988,520	9,640,015
646	SUBSTANCE ABUSE	1,148,563	1,122,251	1,144,057	1,148,876	1,138,417	1,138,417
647	SOCIAL SERVICES	4,095,871	3,244,405	3,595,836	3,651,027	4,766,070	4,503,591
648	SIGNAL REIMBURSEMENT	601,820	632,396	679,960	788,800	1,008,839	750,815
649	MISC STATE GRANTS	2,592,060	1,755,914	1,869,662	672,740	642,622	457,195
651	JAIL CONSTRUCTION REIMBURS.	1,818,130	-	-	-	-	-
652	STATE EMERGENCY MGMT GRANTS	-	7,680	8,100	21,556	-	-
654	COMPREHENSIVE SERVICES ACT (CSA)	1,681,132	1,677,752	1,657,897	1,037,996	2,983,713	2,983,713
655	DEPARTMENT OF AGING	186,437	214,160	225,597	230,556	242,872	295,649
	TOTAL REV CATEG	67,385,984	64,473,930	67,984,661	68,398,285	72,287,214	72,877,877

REVENUE CATEG: FEDERAL GOVERNMENT

714	WORKFORCE INVESTMENT ACT (WIA)	1,392,336	1,291,508	898,276	806,411	817,300	854,800
718	HUD EDI GRANT	153,901	96,224	-	-	-	-
719	HUD RENTAL REHAB/HOME	2,507,518	283,490	1,505,550	139,760	666,075	698,075

SIX-YEAR REVENUE SUMMARY		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
CODE	DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED
722	U S MARSHAL PRISONERS	163,644	127,382	108,705	45,379	100,000	66,600
724	FBI REIMBURSEMENT	474,453	202,875	250,205	449,089	-	-
725	OLDER AMERICANS ACT	548,804	610,493	510,672	331,379	492,561	587,698
730	HIDTA GRANT	95,124	195,754	180,826	304,704	207,890	0
741	FEDERAL HEALTH REIMB	66,437	61,080	111,305	60,000	70,000	50,000
742	HEALTH & HUMAN SERVICE	355,791	532,419	498,460	402,632	516,124	126,730
745	MENTAL HEALTH / M. R.	1,456,465	1,077,756	2,014,725	1,510,259	1,604,021	1,749,899
746	SUBSTANCE ABUSE	802,071	791,357	651,886	750,303	758,541	758,541
747	SOCIAL SERVICES	9,802,973	8,022,625	8,741,265	9,120,423	7,894,593	8,020,765
748	WIC PROGRAM FUNDS	671,654	601,255	667,976	770,592	687,426	687,426
749	MISC FEDERAL GRANTS	2,018,495	1,177,715	1,349,817	1,669,708	981,432	482,758
752	FEDERAL EMERGENCY MGMT GRANTS	578,673	523,823	525,621	425,835	374,600	372,028
	TOTAL REV CATEG	21,088,340	15,595,756	18,015,289	16,786,474	15,170,563	14,455,320
REVENUE CATEG: NON-REVENUE RECEIPTS							
805	OTHER	6,712,155	8,394,143	2,274,572	3,179,898	-	-
847	TREASURERS CASH OVER & SHORT	144	(66)	(213)	(657)	-	-
848	TREASURER'S RETURNED CHECKS	29,609	37,899	35,467	37,915	30,000	30,000
	TOTAL REV CATEG	6,741,908	8,431,976	2,309,826	3,217,156	30,000	30,000
REVENUE CATEG: TRANSFERS IN							
900	TRANSFER IN FROM OTHER FUNDS	196,461	988,128	130,000	206,726	207,441	208,128
913	TRANSFER IN FROM 313	-	-	-	-	400,000	-
981	TRANSFERS IN FROM OTHER FUNDS	-	-	25,363	28,527	2,400,000	5,591,561
987	TRANSFERS IN FROM FUND 887	-	140,846	-	-	-	-
999	TRANSFERS IN FROM FUND 799	584,500	331,126	398,855	784,268	129,500	80,000
	TOTAL REV CATEG	780,961	1,460,100	554,218	1,019,521	3,136,941	5,879,689
TOTAL GENERAL FUND REVENUES		1,045,215,863	1,090,355,677	1,134,899,916	1,140,244,698	1,141,238,822	1,173,660,767
860	FUND BALANCE ADJ -PREV YEAR	95,565,845	129,373,675	124,845,794	155,468,577	18,708,831	24,044,470
TOTAL GENERAL FUND WITH FUND BALANCE		1,140,781,708	1,219,729,352	1,259,745,710	1,295,713,275	1,159,947,653	1,197,705,237
FUND: 202 TRAVEL & TOURISM PROMOTION							
146	TRANSIENT OCCUPANCY	523,744	-	-	-	-	-
505	COUNTY STORE REVENUE	-	-	-	-	-	-
509	MISC. REVENUE	-	-	-	-	-	-
980	TRANSFER FROM GENERAL FUND	247,000	-	-	-	-	-
	TOTAL FUND	770,744	-	-	-	-	-
FUND: 203 BALLSTON SPECIAL ASSESSMENT DISTRICT							
101	REAL ESTATE TAX	1,234,580	1,472,863	1,494,123	1,540,629	1,544,770	1,610,085
311	INTEREST EARNINGS	332	488	611	296	-	-
	TOTAL FUND	1,234,912	1,473,351	1,494,734	1,540,925	1,544,770	1,610,085
FUND: 204 ROSSLYN SPECIAL ASSESSMENT DISTRICT							
101	REAL ESTATE CURRENT TAXES	3,142,598	3,491,943	3,523,214	3,581,809	3,620,113	3,614,586
311	INTEREST EARNINGS	3,038	1,592	864	1,382	-	-
509	MISCELLANEOUS	-	30,281	-	-	-	-
	TOTAL FUND	3,145,636	3,523,816	3,524,078	3,583,191	3,620,113	3,614,586

SIX-YEAR REVENUE SUMMARY		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
CODE	DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED
FUND: 205 CRYSTAL CITY SPECIAL ASSESSMENT DISTRICT							
101	REAL ESTATE CURRENT TAXES	2,268,894	2,531,034	2,522,688	2,550,186	2,579,181	2,588,141
311	INTEREST EARNINGS	904	730	474	624	-	-
	TOTAL FUND	2,269,798	2,531,764	2,523,162	2,550,810	2,579,181	2,588,141
FUND: 206 COMMUNITY DEVELOPMENT							
311	INTEREST EARNINGS	-	69	1	-	-	-
509	MISCELLANEOUS	(500,000)	500,000	-	-	-	-
718	FEDERAL AID - CDBG	1,912,323	3,970,870	2,773,078	1,152,831	1,133,749	1,166,896
719	FEDERAL RENTAL REHAB	24,395	21,297	21,297	32,955	48,787	53,023
901	TRANSFERS IN FROM FUND 101	500,000	-	-	-	-	-
	TOTAL FUND	1,936,718	4,492,236	2,794,376	1,185,786	1,182,536	1,219,919
FUND: 208 SECTION 8 HOUSING							
311	INTEREST	-	-	5,990	6,152	-	-
509	MISCELLANEOUS REVENUES	40,901	25,429	16,445	35,235	40,900	40,900
727	SECTION 8 HOUSING	16,034,411	16,096,216	16,796,091	14,846,764	17,761,355	17,255,115
749	MISC FEDERAL REVENUE	291,019	326,256	320,885	298,218	-	392,334
	TOTAL FUND	16,366,331	16,447,901	17,139,411	15,186,369	17,802,255	17,688,349
FUND: 313 CAPITAL							
301	FINES	9,302	12,916	29,190	14,204	-	-
311	INTEREST	-	2,826	-	-	-	-
321	RENTAL & SALES OF SURPLUS	-	5,168	926	-	-	-
335	LEASE AGREEMENTS	46,130	-	-	-	-	-
405	FALLS CHURCH REIMBURSEMENTS	-	-	-	-	150,000	-
460	DEVELOPERS STREET LIGHTS	794,565	312,165	1,365,427	410,368	-	-
461	DEVELOPER/PROJECT RECEIPTS	507,866	259,068	2,997,527	15,236,267	-	-
501	SALE OF LAND	-	-	627,985	-	-	-
509	MISCELLANEOUS	299,899	204,873	673,243	1,377,808	-	-
520	CABLE TV - PEG	884,962	954,321	985,176	1,061,895	-	-
521	CABLE TV - INET	151,524	158,239	162,212	291,559	-	-
525	CABLE TV & ADMIN	-	-	-	60,798	-	-
632	STATE AID NVTC	5,735,451	3,118,826	6,322,862	1,980,934	-	-
640	STATE TRANSPORTATION GRANTS	1,863,139	9,687,339	1,918,445	219,430	-	-
648	SIGNAL REIMBURSEMENT	3,664,628	174,823	7,545,304	894,357	-	-
649	MISC STATE GRANTS	6,516	12,429	14,454	-	-	-
655	VA GENERAL FUND-FED FUND MATCH	145,232	232,888	1,076,678	400,515	-	-
660	VA TRANS DEPT GRANTS	2,901,273	2,497,292	401,359	264,385	-	-
808	PROCEEDS FROM LEASE PURCHASE	1,435,230	4,473,803	5,459,004	6,383,803	-	-
980	TRANSFER FROM GENERAL FUND	28,980,839	31,166,645	29,553,643	29,993,113	9,408,646	11,615,946
999	TRANSFER FROM FUND 799	121	3,742,285	-	-	-	-
	TOTAL FUND	48,605,510	57,015,906	59,133,435	58,589,436	9,558,646	11,615,946
FUND: 321 STORMWATER FUND							
101	REAL ESTATE TAX	7,853,960	7,755,271	8,331,275	8,631,383	9,021,950	9,351,470
301	FINES	-	200	3,050	6,550	-	-
411	SEDIMENT/EROSION CONTROL	-	-	-	132,042	250,000	450,000
428	MISC REVENUE	-	-	8,000	-	-	-
649	MISC STATE GRANTS	41,656	152,808	89,606	43,044	-	-

SIX-YEAR REVENUE SUMMARY		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
CODE	DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED
749	MISC FEDERAL GRANTS	-	-	60,000	20,000	-	-
913	TRANSFER FROM CAPITAL	-	1,227,686	-	-	-	-
	TOTAL FUND	7,895,616	9,135,965	8,491,931	8,833,019	9,271,950	9,801,470
FUNDS: 330 & 331 TRANSPORTATION CAPITAL FUND							
101	REAL ESTATE TAX	23,874,833	25,399,599	25,734,105	24,533,145	24,703,462	24,783,311
311	INTEREST	-	1,339	-	-	-	-
449	MISC SERVICE CHARGES	-	-	61,133	367,530	-	-
461	DEVELOPER CONTRIBUTIONS	-	-	750,000	1,005,496	-	-
509	MISC REVENUES	-	-	-	351,552	-	-
530	NVTA LOCAL SHARE	-	-	10,799,261	11,168,701	11,342,782	11,814,441
531	NVTA REGIONAL SHARE	-	-	-	797,696	-	-
632	STATE AID	17,131,883	3,876,968	667,284	7,750,975	-	-
640	STATE TRANSPORTATION GRANTS	-	-	-	5,384,847	-	-
	TOTAL FUND	41,006,716	29,277,906	38,011,783	51,359,942	36,046,244	36,597,752
FUND: 335 CRYSTAL CITY TIF FUND							
101	REAL ESTATE TAX	1,520,190	2,735,430	2,975,380	3,332,465	3,096,740	4,812,420
632	STATE AID NVTC	-	-	8,901	84,599	-	-
655	VIRGINIA GENERAL FUND - FED FUND MATCH	-	-	18,698	50,225	-	-
	TOTAL FUND	1,520,190	2,735,430	3,002,979	3,467,289	3,096,740	4,812,420
FUND 336: COLUMBIA PIKE TIF FUND							
101	REAL ESTATE TAX	-	-	-	209,168	536,130	952,180
	TOTAL FUND	-	-	-	209,168	536,130	952,180
FUND: 503 UTILITIES OPERATING							
311	INTEREST	299,612	(31,197)	73,482	87,264	50,000	50,000
321	RENTALS & SALES OF SURPLUS	144,572	143,208	153,733	144,945	154,762	159,405
426	APPLIANCE FEE RECYCLING	20,062	16,600	11,674	11,005	20,000	12,500
444	UTILITY MARKING FEE	174,349	191,228	213,419	183,916	210,000	210,000
482	WATER SEWER SERVICE	86,840,829	87,398,588	89,341,133	94,542,664	93,726,068	93,726,068
484	WATER SERVICE CONNECTIONS	1,363,492	1,250,765	1,423,100	1,248,539	1,297,000	1,297,000
486	SEWAGE TREAT. SERVICE CHARGES	3,922,783	3,700,442	4,173,429	4,447,291	4,252,119	4,241,469
488	FLOW TEST FEES	21,730	34,960	20,939	17,700	14,000	14,000
509	MISCELLANEOUS REVENUES	28,946	103,185	84,438	105,107	72,835	72,835
805	MISC. OTHER BOND REVENUE	1,278,652	593,030	142,031	207,596	-	-
	TOTAL FUND	94,095,027	93,400,809	95,637,378	100,996,027	99,796,784	99,783,277
FUND: 519 UTILITIES CAPITAL							
311	INTEREST ON GENERAL FUND	233,192	1,713	113,285	174,604	100,000	100,000
312	INTEREST ON BOND FUNDS	76,841	57,187	15,595	13,140	-	-
485	WATER SEWER HOOK-UP CHARGES	4,419,474	5,042,836	5,039,414	6,273,269	5,000,000	5,000,000
486	SEWAGE TREATMENT SERVICE CHRG	4,491,010	3,924,147	2,380,361	402,764	585,650	1,371,000
509	MISCELLANEOUS	1,073	20,144	13,494	-	-	-
649	MISCELLANEOUS STATE REVENUES	1,314,524	3,494,285	-	-	-	-
771	REVENUE FROM FEDERAL GOVT	199,667	215,740	-	-	-	-
814	PROCEEDS FROM VRA LOAN	2,142,126	5,471,152	-	-	-	-
953	TRANSFER FROM FUND 503	17,671,116	14,805,834	14,000,000	12,524,545	12,121,850	11,810,500
913	TRANSFER FROM FUND 313	-	-	102,027	-	-	-
	TOTAL FUND	30,549,023	33,033,038	21,664,176	19,388,322	17,807,500	18,281,500
FUND: 540 BALLSTON GARAGE							
312	INTEREST	11,914	12,031	7,483	8,123	12,000	5,000
428	PARKING REVENUES	4,528,050	4,811,697	4,411,414	4,337,754	4,169,150	3,564,147
848	RETURNED CHECK FEE	-	-	-	-	-	-
	TOTAL FUND	4,539,964	4,823,728	4,418,897	4,345,877	4,181,150	3,569,147

SIX-YEAR REVENUE SUMMARY		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
CODE	DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED
FUND: 548 BALLSTON GARAGE - 8th LEVEL							
428	PARKING REVENUES	272,133	337,133	328,547	369,455	305,378	262,102
913	TRANSFER FROM FUND 313	-	-	1,267,321	-	-	-
981	TRANSFERS FROM OTHER FUNDS	173,632	826,368	100,000	-	-	-
	TOTAL FUND	445,765	1,163,501	1,695,868	369,455	305,378	262,102
FUND: 570 CPHD DEVELOPMENT FUND							
211	HOME IMPROVEMENT CONTRACT	-	150	225	2,167	-	-
222	BUILDING PERMITS	10,148,726	8,293,030	8,033,214	7,332,963	8,541,000	8,541,000
223	ELECTRICAL PERMITS	1,758,488	1,778,270	2,036,078	1,995,357	1,811,151	1,811,151
224	PLUMBING PERMITS	1,277,233	1,301,512	1,405,699	1,556,586	1,325,000	1,325,000
225	MECHANICAL PERMITS	852,368	642,711	804,890	571,107	750,000	750,000
226	OCCUPANCY PERMITS	710,555	597,975	619,857	610,023	635,000	635,000
228	SIGN PERMITS	57,830	45,666	57,901	46,759	50,000	50,000
242	ELEVATOR CERTIFICATE FEES	834,348	858,291	818,753	845,687	850,000	850,000
247	VARIANCES/S F EXISTING	63,622	74,734	76,455	65,228	50,000	50,000
248	ZONING COMPLIANCE LETTERS	38,329	34,932	30,845	33,966	30,636	30,636
251	PLAN REVIEW - WALK THROUGH	738,415	776,196	709,542	809,822	738,000	738,000
252	SUBDIVISION PLAT REVIEW	12,254	16,887	15,322	10,338	12,000	12,000
259	MISC LICENSES PERMITS & FEES	11,270	16,193	14,145	10,160	12,409	12,409
311	INTEREST	126,263	(17,606)	73,045	97,435	-	-
422	CASH OVER/SHORT	-	-	-	308	-	-
449	MISC SERVICE CHARGES	1,376	(2,015)	(1,343)	2,136	4,300	4,300
509	MISC REVENUE	(3,445)	(1,451)	(70)	-	-	-
	TOTAL FUND	16,627,632	14,415,475	14,694,558	13,990,042	14,809,496	14,809,496
FUND: 609 AUTOMOTIVE EQUIPMENT							
321	RENTALS & SALES OF SURPLUS	625,555	1,347,139	901,618	803,573	250,000	250,000
448	SERVICES TO OUTSIDE AGENCIES	21,716,541	19,884,293	20,965,417	19,455,270	17,374,057	17,022,712
509	MISCELLANEOUS REVENUE	43,241	2,332	184,024	691,463	271,000	381,000
512	THIRD PARTY RECOVERY	-	16,811	47,973	17,427	60,000	60,000
808	PROCEEDS FROM LEASE PURCHASE	-	2,861,645	2,500,213	-	-	-
901	TRANSFER FROM GENERAL FUND	-	102,520	-	-	-	-
903	TRANSFER IN FROM FUND 503	-	569,960	-	-	100,624	-
980	TRANSFER FROM GENERAL FUND	171,374	-	-	42,000	-	-
	TOTAL FUND	22,643,111	24,784,700	24,599,245	21,009,733	18,055,681	17,713,712
FUND: 611 PRINTING							
446	SERVICES TO AGENCIES	2,304,501	2,213,754	2,476,508	2,557,880	1,688,473	1,902,106
448	SERVICES TO OUTSIDE AGENCIES	3,064	2,613	288	-	-	-
980	TRANSFER FROM GENERAL FUND	155,421	172,203	195,853	-	231,484	241,769
	TOTAL FUND	2,462,986	2,388,570	2,672,649	2,557,880	1,919,957	2,143,875
ARLINGTON PUBLIC SCHOOLS FUNDS							
FUND: 880 SCHOOL OPERATING FUND							
400	CHARGES FOR SERVICES	2,278,038	8,540	5,356,128	3,208,423	2,782,000	2,795,500
500	CARRYOVER AND OTHER	-	8,515,738	-	(12,266,451)	9,319,401	13,964,537
692	VIRGINIA SALES TAX	17,782,467	18,171,301	19,368,051	21,198,389	22,550,106	25,052,595
690	COMMONWEALTH	28,263,194	31,439,865	32,508,765	34,129,956	36,132,740	37,963,354
700	FEDERAL FUNDS	-	115,474	-	-	-	-
808	PROCEEDS FROM LEASE PURCHASE	1,372,600	2,106,706	1,199,435	1,630,162	-	-
900	TRANSFERS IN	313,491,928	357,365,958	347,480,865	386,901,359	393,287,621	405,733,301
	TOTAL FUND	363,188,227	417,723,582	405,913,244	434,801,838	464,071,868	485,509,287

SIX-YEAR REVENUE SUMMARY		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
CODE	DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED
FUND: 881 FOOD AND NUTRITION SERVICES FUND							
400	CHARGES FOR SERVICES	3,341,200	3,325,576	3,450,361	3,834,514	3,706,118	4,013,143
600	COMMONWEALTH	78,255	82,961	84,838	87,287	90,246	87,287
700	FEDERAL FUNDS	3,958,650	4,118,654	4,374,332	4,549,060	4,223,000	4,361,000
900	TRANSFERS IN	-	-	-	-	-	-
	TOTAL FUND	7,378,105	7,527,191	7,909,531	8,470,861	8,019,364	8,461,430
FUND: 882 COMMUNITY ACTIVITIES FUND							
400	CHARGES FOR SERVICES	7,812,510	9,003,233	9,639,778	9,850,950	9,955,760	10,368,538
500	CARRYOVER/OTHER	-	-	63,000	-	-	-
900	TRANSFERS IN	6,550,552	5,438,115	4,712,193	5,299,491	6,266,646	6,330,369
	TOTAL FUND	14,363,062	14,441,348	14,414,971	15,150,441	16,222,406	16,698,907
FUND: 883 SPECIAL GRANTS							
400	CHARGES FOR SERVICES	3,349,802	3,075,411	2,629,690	2,929,212	1,833,727	2,065,155
600	COMMONWEALTH	3,117,177	3,328,119	3,468,316	3,366,447	3,634,359	3,587,662
700	FEDERAL FUNDS	10,742,501	9,438,504	8,546,480	7,917,957	8,082,885	8,435,679
	TOTAL FUND	17,209,480	15,842,034	14,644,486	14,213,616	13,550,971	14,088,496
FUND: 886 SCHOOL CONSTRUCTION AND CAPITAL FUND							
500	CARRYOVER AND OTHER	-	-	3,493,705	6,871,451	1,259,600	2,075,000
600	COMMONWEALTH	-	-	-	-	-	131,585
900	TRANSFERS IN	7,667,642	44,972,045	2,821,345	19,004,782	4,358,329	4,231,910
	TOTAL FUND	7,667,642	44,972,045	6,315,050	25,876,233	5,617,929	6,438,495
FUND: 888 SCHOOL DEBT SERVICE FUND							
500	CARRYOVER AND OTHER	-	1,975,000	1,400,000	265,000	100,000	650,000
900	TRANSFERS IN	34,826,307	35,448,396	41,545,385	43,834,000	45,339,449	46,095,244
	TOTAL FUND	34,826,307	37,423,396	42,945,385	44,099,000	45,439,449	46,745,244
FUND: 889 SCHOOL COMPREHENSIVE SERVICES FUND							
600	COMMONWEALTH	1,939,734	2,241,727	1,894,309	1,704,312	2,115,000	1,880,000
900	TRANSFERS IN	2,363,602	2,533,972	2,535,915	1,909,165	2,385,000	2,120,000
	TOTAL FUND	4,303,336	4,775,699	4,430,224	3,613,477	4,500,000	4,000,000
TOTAL ARLINGTON PUBLIC SCHOOLS		448,936,159	542,705,295	496,572,891	546,225,467	557,421,987	581,941,859

GENERAL FUND

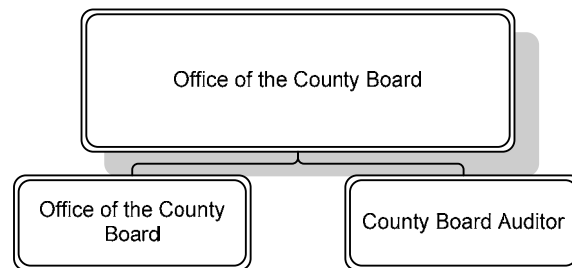
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Our Mission: To provide high quality administrative support services to the County Board for efficient and effective service delivery to the public

The County Board Office is responsible for receiving and resolving resident concerns; managing incoming and outgoing Board correspondence; recording and maintaining official records of Board actions at meetings; publishing legal notices of public hearings; codification of County Code; and working proactively with County departments under the County Manager’s charge to carry out the policies, goals, and initiatives of the County Board.

LINE OF BUSINESS



SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the County Board Office is \$1,509,416, a five percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↑ Personnel increases due to employee salary increases, an increase in the County’s cost for employee health insurance, and the conversion of a part-time Policy Analyst position to full-time (0.50 FTE). The increase is partially offset by adjustments to retirement contributions based on current actuarial projections.
- ↑ Non-personnel increases due to the addition of non-personnel funding for the County Board Auditor to continue funding at the same level as FY 2016 (\$18,498).
 - The FY 2017 budget also includes a technical adjustment to correct the authorized FTE count for the Office of the County Board (0.25 FTE), there is no impact to net tax support.
 - Beginning in the FY 2017 adopted budget the County Board Auditor is included as a separate line of business.

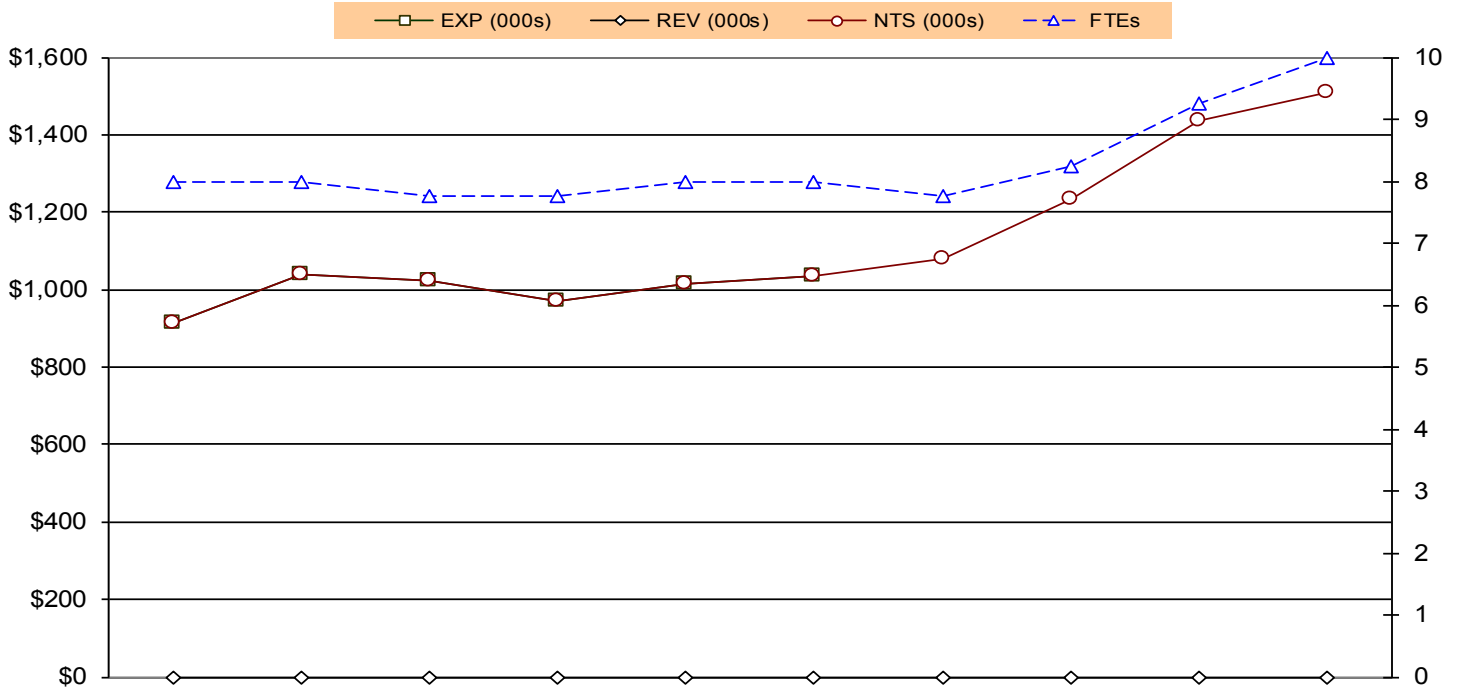
DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$1,171,242	\$1,357,381	\$1,412,581	4%
Non-Personnel	63,754	78,337	96,835	24%
Total Expenditures	1,234,996	1,435,718	1,509,416	5%
Total Revenues	-	-	-	-
Net Tax Support	\$1,234,996	\$1,435,718	\$1,509,416	5%
Permanent FTEs	8.25	9.25	10.00	
Temporary FTEs	-	-	-	
Total Authorized FTEs	8.25	9.25	10.00	

Expenses by Line of Business

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
County Board Office	\$1,234,996	\$1,235,718	\$1,309,416	6%
County Board Auditor	-	200,000	200,000	-
Total Expenditures	\$1,234,996	\$1,435,718	\$1,509,416	5%

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$912	\$1,039	\$1,023	\$971	\$1,013	\$1,033	\$1,078	\$1,235	\$1,436	\$1,509
REV (000s)	-	-	-	-	-	-	-	-	-	-
NTS (000s)	\$912	\$1,039	\$1,023	\$971	\$1,013	\$1,033	\$1,078	\$1,235	\$1,436	\$1,509
FTEs	8.00	8.00	7.75	7.75	8.00	8.00	7.75	8.25	9.25	10.00

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ The personnel budget reflects a Board adopted increase in Board Member salaries beginning in January of 2008, with the new rates of \$53,900 for the chairperson and \$49,000 for the other members of the County Board. ▪ An increase in non-personnel charges (\$16,020) for printing and translation services (\$8,000), Board related travel and events (\$4,500), telecommunications (\$1,520) and temporary positions in order to maintain a fully staffed office (\$2,000). 	
FY 2009	<ul style="list-style-type: none"> ▪ The personnel budget reflects an increase due to the adoption in January 2007 of new County Board salaries effective January 1, 2008 through December 2011, with the new rates of \$53,900 for the Chairman, and \$49,000 for the other members on the Board. Since the increase occurred in the middle of FY 2008, the first half of the funding was included in the FY 2008 budget and the second half (\$54,318) is added in the FY 2009 budget. 	
FY 2010	<ul style="list-style-type: none"> ▪ Funding was added for a one-time lump-sum payment of \$500 for employees, excluding County Board Members (\$4,446). ▪ A vacant Administrative Specialist position was eliminated (\$15,016). ▪ Non-personnel expenses reflect a 50% reduction in travel (\$9,204) and savings realized in postage (\$750) and legal advertising (\$474) due to advancement in technology and efficiencies. 	(0.25)
FY 2011	<ul style="list-style-type: none"> ▪ Non-personnel expenses are decreased in postage (\$500), printing (\$1,000), consultants (\$1,000), employment agency temporaries (\$1,000), and legal advertising (\$1,000). 	
FY 2012	<ul style="list-style-type: none"> ▪ The County Board restored an Aide position to full-time (\$17,671). ▪ The County Board set a new maximum salary ceiling for the period January 1, 2012 through December 31, 2015 of \$57,337 for Board members and \$63,071 for the Board Chairman. Actual Board salaries for FY 2012 are the same as FY 2011. 	0.25
FY 2013	<ul style="list-style-type: none"> ▪ The County Board approved a 2.3% increase in County Board salaries (\$7,268). The Chair's salary will increase from \$53,900 to \$55,140, and Member salaries will increase from \$49,000 to \$50,127. 	
FY 2014	<ul style="list-style-type: none"> ▪ Eliminated a portion of an Administrative Assistant position (\$14,170). 	(0.25)
FY 2015	<ul style="list-style-type: none"> ▪ The County Board added ongoing funding for a Policy Analyst position (\$45,000). 	0.5

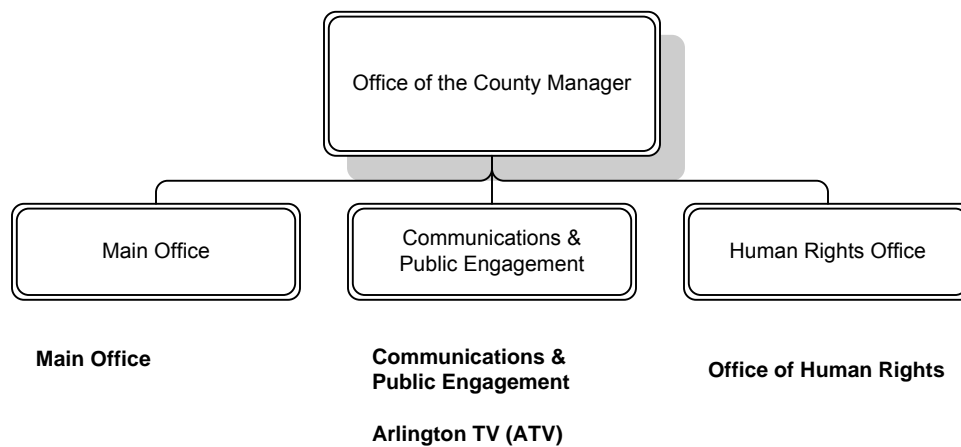
FY 2016	▪ The County Board added an internal auditor position that will report to the County Board (\$200,000).	1.0
FY 2017	▪ Converted a part-time Policy Analyst position to full-time.	0.50
	▪ Added non-personnel funding for the County Board Auditor to continue funding at the same level as FY 2016 (\$18,498).	
	▪ The FY 2017 budget also includes a technical adjustment to correct the authorized FTE count for the Office of the County Board, there is no impact to net tax support.	0.25

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Our Mission: To assure that Arlington's government works

The County Manager's Office provides professional recommendations to, and implements the vision and policies of the County Board; ensures high quality services, with outstanding customer service, at a good value to taxpayers; fosters economic and fiscal sustainability; and enhances Arlington's reputation as a high performing, learning, caring organization that operates in a manner consistent with its mission and values, making Arlington an employer of choice.

LINE OF BUSINESS



SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the County Manager's Office is \$5,257,227, a six percent decrease from the 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↓ Personnel decreases due to the transfer of the Community Corrections Unit to the Department of Human Services (\$389,443, 4.0 FTEs), and adjustments to retirement contributions based on current actuarial projections. The decrease is offset by employee salary increases and an increase in the County's cost for employee health insurance.
- ↑ Non-personnel increases due to the addition of consultant funds to enable the County to live stream County Board work sessions and Transportation and Planning Commissions meetings (\$42,000), and one-time funding for the Fair Housing Study (\$50,000). The survey was last conducted in FY 2015 and is scheduled to take place every two years. The increase is offset by the transfer of Community Corrections non-personnel funding to the Department of Human Services (\$40,540).
- ↓ Revenue decreases due to the transfer of the Community Corrections Unit to the Department of Human Services (\$187,994).

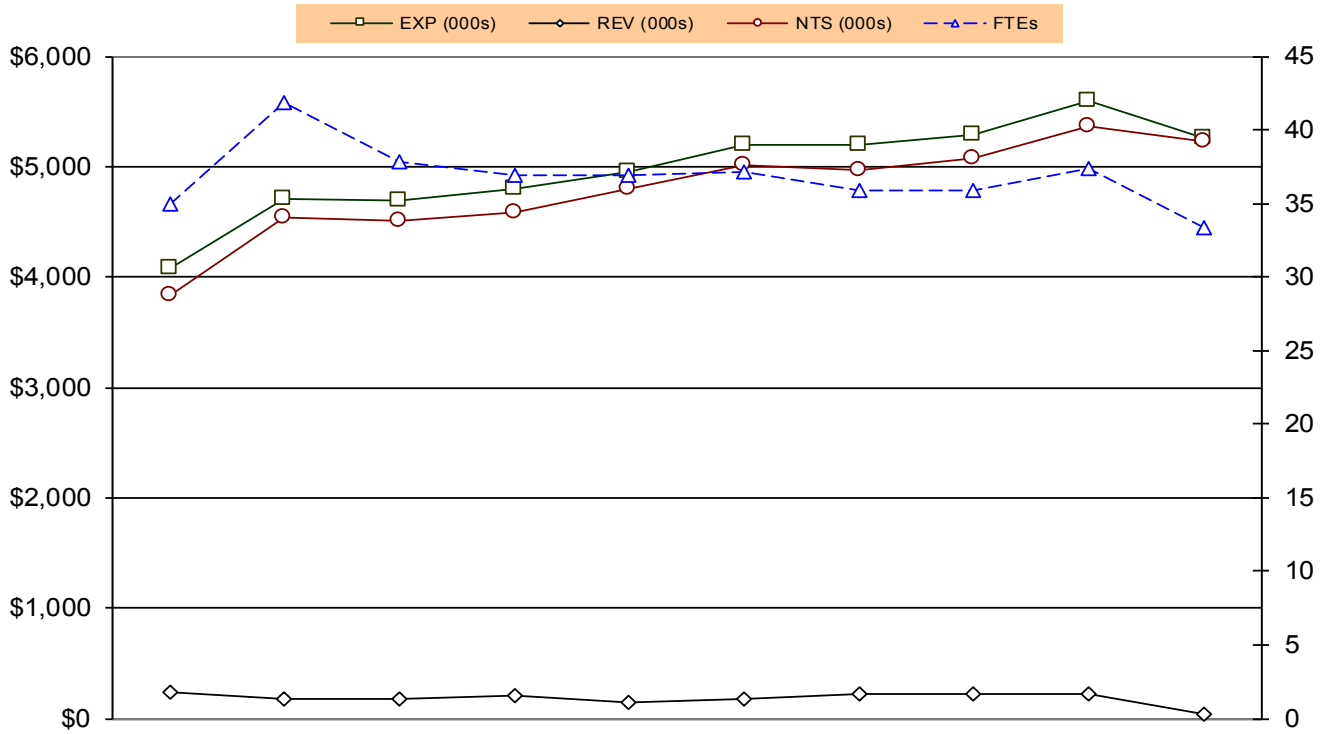
DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$4,751,219	\$5,161,278	4,775,353	-7%
Non-Personnel	603,335	490,414	541,874	10%
Sub-total Expenditures	5,354,554	5,651,692	5,317,227	-6%
Intra-County Charges	(67,346)	(60,000)	(60,000)	-
Total Expenditures	5,287,208	5,591,692	5,257,227	-6%
Fees	17,369	18,022	3,000	-83%
Grants	202,141	201,472	28,500	-86%
Total Revenues	219,510	219,494	31,500	-86%
Net Tax Support	\$5,067,698	\$5,372,198	\$5,225,727	-3%
Permanent FTEs	35.50	37.00	33.00	
Temporary FTEs	0.35	0.35	0.35	
Total Authorized FTEs	35.85	37.35	33.35	

Expenses by Line of Business

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Main Office	\$2,206,883	\$2,399,338	\$2,108,878	-12%
Communications and Public Affairs	1,243,999	1,189,974	1,578,501	33%
Arlington TV (ATV)	592,499	627,676	673,724	7%
Office of Human Rights	872,777	938,073	896,124	-4%
Community Corrections Unit	371,050	436,631	-	-100%
Total Expenditures	\$5,287,208	\$5,591,692	\$5,257,227	-6%

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$4,076	\$4,706	\$4,688	\$4,794	\$4,947	\$5,199	\$5,192	\$5,287	\$5,592	\$5,257
REV (000s)	\$238	\$169	\$175	\$209	\$141	\$183	\$227	\$220	\$220	\$32
NTS (000s)	\$3,838	\$4,537	\$4,513	\$4,585	\$4,806	\$5,016	\$4,965	\$5,067	\$5,372	\$5,226
FTEs	35.00	41.85	37.85	36.85	36.85	37.11	35.85	35.85	37.35	33.35

NOTE: FY 2009 includes expense and FTEs for the 7.35 FTE positions transferred from Libraries to the County Manager's Office during the fiscal year.

Fiscal Year	Description	FTEs
FY 2011	<ul style="list-style-type: none"> ▪ Reduced the consultant budget in the Main Office (\$1,500), Communications and Public Affairs (\$2,500), and Arlington Virginia Network (AVN) (\$16,000). ▪ Eliminated one issue of <i>The Citizen</i>, saving outside printing costs (\$8,000) and postage (\$14,000). ▪ Reduced general printing in Communications and Public Affairs (\$5,180). ▪ Eliminated the van used as a mobile production truck by AVN (\$9,936). ▪ Eliminated the Human Rights Supervisor (\$88,438). ▪ Restored funds (\$47,000) for the Fair Housing Survey to be conducted in FY 2011 to test for potential housing discrimination issues. The survey has been conducted every three years. 	(1.0)
FY 2012	<ul style="list-style-type: none"> ▪ Eliminated funding for the Fair Housing Survey (\$47,000). On March 12, 2011, as part of the revision to the goals and targets for affordable housing, the County Board set a goal of conducting the survey every other year; it will next be conducted in FY 2013. ▪ Decreased revenue due to the state's elimination of grants to local Disability Services Boards (\$7,750) and reduction in community corrections funding (\$1,417). Equal Employment Opportunity revenue reduced based on estimated number of complaints (\$4,500). 	
FY 2013	<ul style="list-style-type: none"> ▪ The County Board added one-time funding for two walking town meetings (\$29,600 personnel, \$11,400 non-personnel, 0.26 temporary FTE). ▪ The County Board added \$100,000 in one-time funding for civic engagement. ▪ Personnel includes the transfer of funding supporting a position in the Main Office from the Pay-As-You-Go Capital fund (\$130,000). ▪ One-time funding is included for the Fair Housing Survey in the Office of Human Rights (\$50,000). The survey was last conducted during FY 2011 and is now scheduled to take place every two years instead of the previous schedule of every three years. ▪ New fee revenue is included for fees for copying and postage for Freedom of Information Act (FOIA) requests (\$3,000) not previously budgeted. ▪ Fee revenue includes Falls Church reimbursements for Community Corrections (\$12,786), not previously budgeted. 	0.26

Fiscal Year	Description	FTEs
FY 2014	<ul style="list-style-type: none"> Personnel includes the transfer of 0.5 FTE to the Department of Human Resources (\$45,836) and the elimination of 0.26 temporary FTE added in FY 2013 with one-time funds to initiate the PLACE Walking Town Meetings (\$29,600). 	(0.76)
	<ul style="list-style-type: none"> Eliminated one-time funding for the FY 2013 PLACE initiative project (\$11,400) and the County fair housing study (\$50,000). 	
	<ul style="list-style-type: none"> Eliminated an Administrative Specialist position (\$45,836). 	(0.5)
	<ul style="list-style-type: none"> Reduced funding for travel (\$1,500) and print shop (\$2,500) accounts. 	
	<ul style="list-style-type: none"> Reduced funding in unclassified services (\$1,035), consultants (\$2,000), and operating supplies (\$1,500). 	
	<ul style="list-style-type: none"> Reduced funding for printing (\$2,000). 	
FY 2015	<ul style="list-style-type: none"> Eliminated one-time funding for civic engagement (\$100,000). 	
	<ul style="list-style-type: none"> Added one-time funding for the Fair Housing Study in the Office of Human Rights (\$50,000). The survey was last conducted in FY 2013 and is scheduled to take place every two years. 	
	<ul style="list-style-type: none"> Intra-County charges decreased due to a projected drop in agency requests for Citizen newsletter inserts (\$7,000). 	
FY 2016	<ul style="list-style-type: none"> The County Board eliminated one issue of the Citizen (\$28,056). 	
	<ul style="list-style-type: none"> Reduced funding for close captioning of ATV programs (\$12,100). 	
	<ul style="list-style-type: none"> Eliminated one-time funding for the Fair Housing Study (\$50,000). 	
	<ul style="list-style-type: none"> Added funding for contractual services for an enterprise e-news distribution tool (\$25,000). 	
	<ul style="list-style-type: none"> Intra-County charges decreased due to a projected drop in agency requests for Citizen newsletter inserts (\$11,000). 	
	<ul style="list-style-type: none"> Authorized FTEs were increased 0.5 to properly reflect the grant compliance position which must report to the Human Rights office. The salary for this position remains charged to the Transportation Capital Fund. 	0.50
	<ul style="list-style-type: none"> <i>Technical adjustment to correct the County Manager's authorized FTE count to include Deputy County Manager's position that was already funded in the FY 2016 budget.</i> 	1.0
	<ul style="list-style-type: none"> <i>The County Board took action after the FY 2016 budget was adopted in May to increase parking meter rates by \$0.25. The budget information in the FY 2016 Adopted Budget does not reflect the parking meter rate increase appropriated by the Board in June. As part of that action, the County Board appropriated one-time funding from PAYG to fund the restoration of one issue of the Citizen cut during the FY 2016 budget process.</i> 	

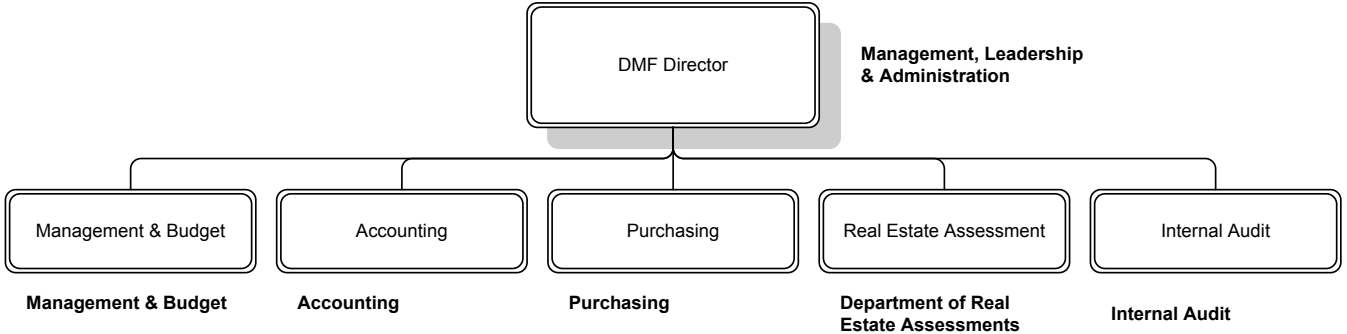
Fiscal Year	Description	FTEs
FY 2017	<ul style="list-style-type: none"> ▪ Transferred the Community Corrections Unit to the Department of Human Services (\$429,983 in expense and \$187,944 in revenue). ▪ Added consultant funds to enable the County to live stream County Board work sessions and Transportation and Planning Commission meetings (\$42,000). ▪ Added one-time funding for the Fair Housing Study (\$50,000). The survey was last conducted in FY 2015 and is scheduled to take place every two years. 	(4.0)

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Our Mission: To ensure the prudent use of County resources

The Department of Management and Finance (DMF) provides sound, accurate, and timely financial analysis to ensure the prudent use of County resources and enable the delivery of high quality services. Specific services provided include: financial management, innovative problem-solving and policy support, annual real property assessments, project finance assistance, economic analysis, purchasing, internal auditing, accounting and auditing assistance, and financial information for the County Board, the public, the County Manager, and County departments.

LINE OF BUSINESS



SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Department of Management and Finance is \$7,347,047 a two percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↑ Personnel increases due to employee salary increases and an **increase in the County’s cost for** employee health insurance, partially offset by adjustments to retirement contributions based on current actuarial projections.
- ↓ Non-personnel decreases due to adjustments to the annual expense for maintenance and replacement of County vehicles (\$5,539).
- ↑ Revenue increases based on the increase in Business Improvement District (BID) assessments (\$687). The County receives one percent of the BID revenues as reimbursement for administrative expenses.

DEPARTMENT FINANCIAL SUMMARY

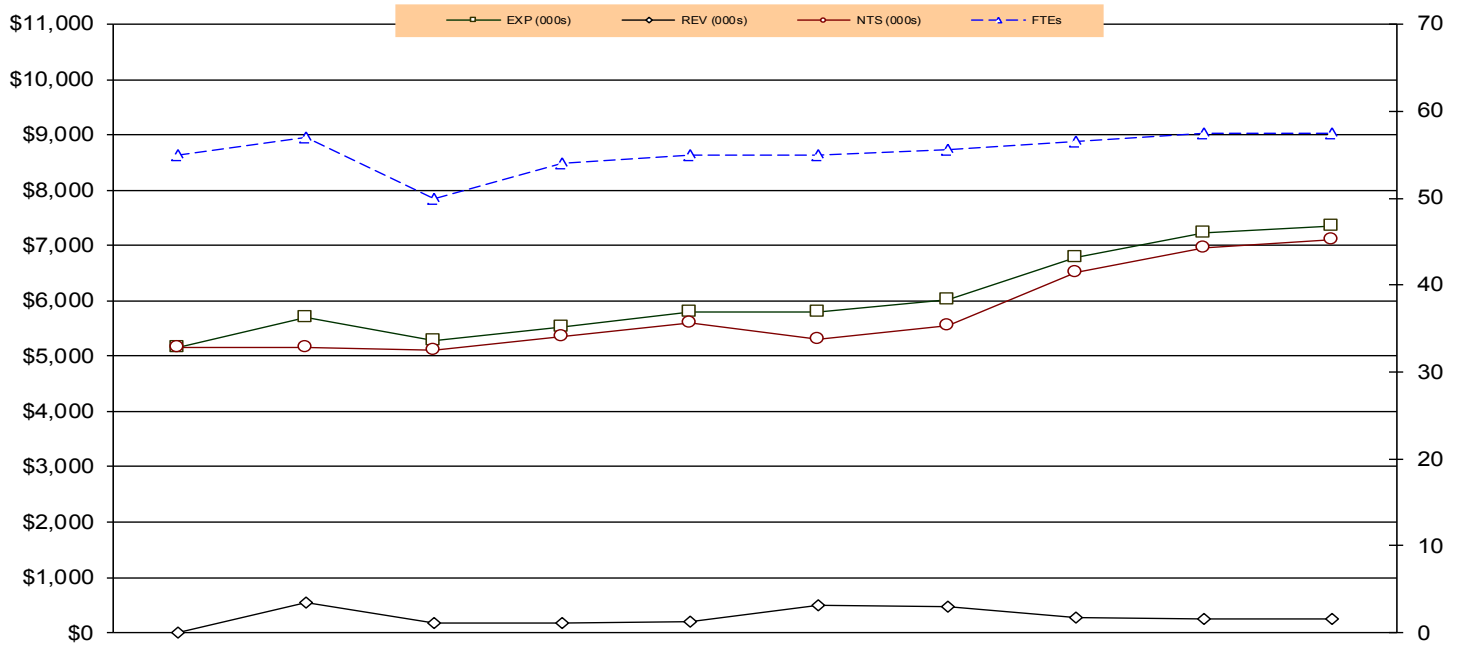
	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$5,870,127	\$6,459,877	\$6,593,872	2%
Non-Personnel	910,491	758,714	753,175	-1%
Total Expenditures	6,780,618	7,218,591	7,347,047	2%
Fees	65,945	40,000	40,000	-
Other	-	3,000	3,000	-
Transfers From Other Funds	206,726	207,441	208,128	-
Total Revenues	272,671	250,441	251,128	-
Net Tax Support	\$6,507,947	\$6,968,150	\$7,095,919	2%
Permanent FTEs	56.50	57.50	57.50	
Temporary FTEs	-	-	-	
Total Authorized FTEs	56.50	57.50	57.50	

Expenses by Lines of Business

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Management and Budget	\$1,933,129	\$1,897,836	\$1,908,816	1%
Accounting	1,173,508	1,060,118	1,071,322	1%
Internal Audit*	-	426,194	484,686	14%
Purchasing	1,046,845	979,910	1,048,359	7%
Real Estate Assessments	2,627,136	2,854,533	2,833,864	-1%
Total Expenditures	\$6,780,618	\$7,218,591	\$7,347,047	2%

*The Internal Audit line of business was created in FY 2016.

EXPENDITURE, REVENUE, NET TAX SUPPORT AND FULL-TIME EQUIVALENT TRENDS



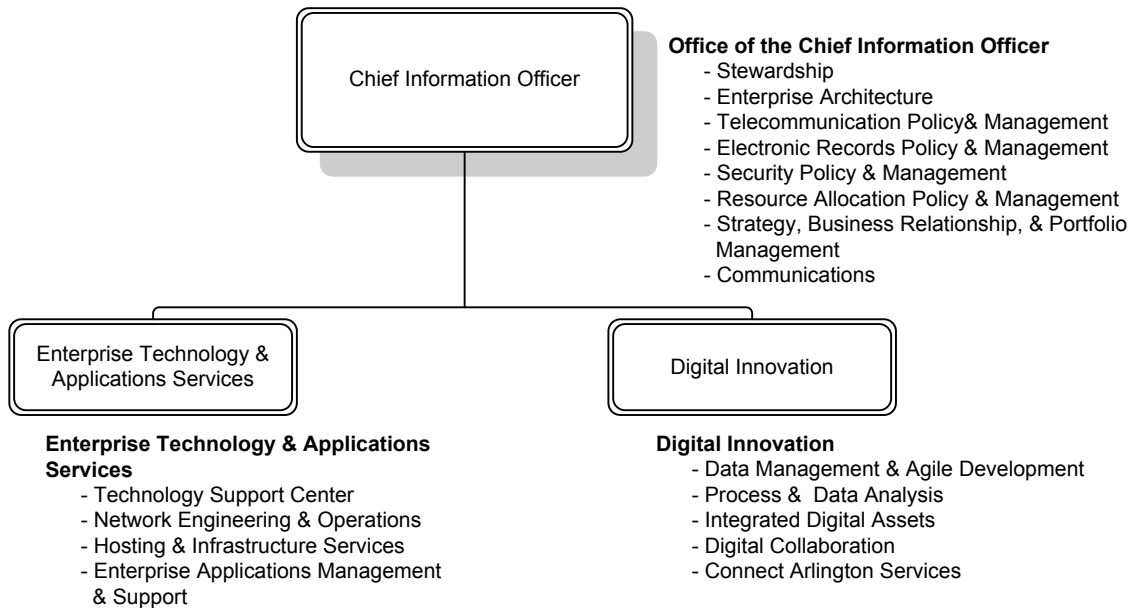
	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$5,166	\$5,706	\$5,276	\$5,529	\$5,805	\$5,797	\$6,018	\$6,781	\$7,218	\$7,347
REV (000s)	\$13	\$544	\$172	\$174	\$204	\$492	\$474	\$273	\$250	\$251
NTS (000s)	\$5,153	\$5,162	\$5,104	\$5,355	\$5,601	\$5,305	\$5,544	\$6,508	\$6,968	\$7,096
FTEs	55.00	57.00	50.00	54.00	55.00	55.00	55.50	56.50	57.50	57.50

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ Added \$149,000 for two Real Estate Appraiser positions (2.0 FTEs) and nominal equipment and technology to reduce the backlog of building permits in the Real Estate Assessment Office. ▪ <i>Transferred two positions to the Department of Technology Services for PRISM support during FY 2007.</i> 	<p>2.0</p> <p>(2.0)</p>
FY 2009	<ul style="list-style-type: none"> ▪ The County Board added \$178,159 in expense and offsetting revenue and two Real Estate Appraiser positions (2.0 FTE) to aid in the classification and assessment of commercial properties. The revenue is transferred from the Transportation Investment Fund, which was funded by an increase in the commercial real estate tax rate, in order to fund transportation related projects. ▪ Revenue increased as a result of newly implemented purchase card management program (\$73,000). ▪ Eliminated Intra-County charges (\$106,018) to Department of Environmental Services (DES) and Police Department’s High Intensity Drug Trafficking Area (HIDTA) program. 	<p>2.0</p>
FY 2010	<ul style="list-style-type: none"> ▪ The County Board approved funding for one-time lump-sum payments of \$500 for employees (\$28,685). ▪ The Transportation Investment Fund transfer was eliminated. FY 2009 one-time funds are no longer required (\$63,100) and other costs will be funded through the General Fund (\$113,000). ▪ As part of County-wide administrative reductions, reception services were consolidated among the Departments of Management and Finance (DMF), Technology Services and Human Resources (\$248,092). The services provided previously by the four DMF positions were either reassigned to the consolidated administrative group or redistributed to remaining DMF staff. ▪ As part of County-wide administrative reductions, three positions were eliminated including: one Accounting Coordinator in the Accounting Division (\$125,406); one Administrative Technician in the Purchasing Division (\$43,128); and one position in the Management and Budget Division (\$124,283). ▪ Eliminated consultant funds available to the Committee on Program Performance (\$104,500). ▪ As part of County-wide administrative reductions, non-personnel funds were reduced for consultant services (\$30,500), contractual services (\$19,008), employee training (\$2,220), printing services (\$6,785) and rental of buildings (\$2,500). 	<p>(4.00)</p> <p>(3.00)</p>
FY 2011	<ul style="list-style-type: none"> ▪ The County Board added 6.0 FTEs (2.0 FTE permanent real estate appraisers, 1.0 FTE limited term real estate appraiser 2.0 FTE limited term data collectors and 1.0 FTE limited term administrative assistant), \$256,500 in personnel funds, and \$24,500 in non-personnel expenses to the Department of Real Estate Assessment. Additional staff will decrease 	<p>6.0</p>

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ <i>During FY 2015, reallocated a 0.5 FTE position from the Real Estate Assessment line of business to serve as a budget and financial analyst in the Management and Budget line of business</i> 	
FY 2016	<ul style="list-style-type: none"> ▪ Converted temporary Internal Audit Position to permanent (\$50,912). ▪ Converted previously authorized overstrength employee to permanent Financial Analyst to continue capital project monitoring in support of the County's growing CIP (\$55,212). ▪ Converted previously authorized limited term full-time employee to permanent Financial Analyst to continue capital project financial monitoring. The salary for this position remains fully charged to Pay-As-You-Go Fund and does not change the authorized FTE count. ▪ Reallocated funds and personnel within the department to create the Internal Audit line of business and added \$200,000 in ongoing non-personnel funding to support the internal audit operations. 	<p>0.5</p> <p>0.5</p>
FY 2017	<ul style="list-style-type: none"> ▪ No significant changes. 	

Our Mission: To provide technology resources for the County and set the vision for future technology investments

LINE S OF BUSINESS



There has been significant growth in the demand for technology solutions. To meet this demand, the Department of Technology Services has realigned its organization, with an emphasis on greater flexibility and efficiency in the provision of technology services.

The new structure will increase the transparency of technology and the accountability of technology investments. The areas of focus are as follows:

- Office of the CIO – will provide overall governance, resource allocation, strategy, policy, and communication direction for the Department of Technology Services.
- Enterprise Infrastructure and Application Services – will support the **County’s existing** technology operations, including network infrastructure, applications, hosting, infrastructure, and technology support services.
- Digital Innovation – will support the development of new technology solutions and services.

SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Department of Technology Services is \$19,985,285, a three percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↓ Personnel decreases due to adjustments to retirement contributions based on current actuarial projections and reductions in the budget for expected vacancies, offset by employee salary **increases and an increase in the County's cost for employee health insurance.**
- ↑ Non-personnel increases are due to increased software licensing and contractor costs (\$344,939), **maintenance costs for the County's revenue and collection system (\$130,000)**, increased data storage costs (\$90,000), and adjustments to the annual expense for maintenance and replacement of County vehicles (\$6,612).

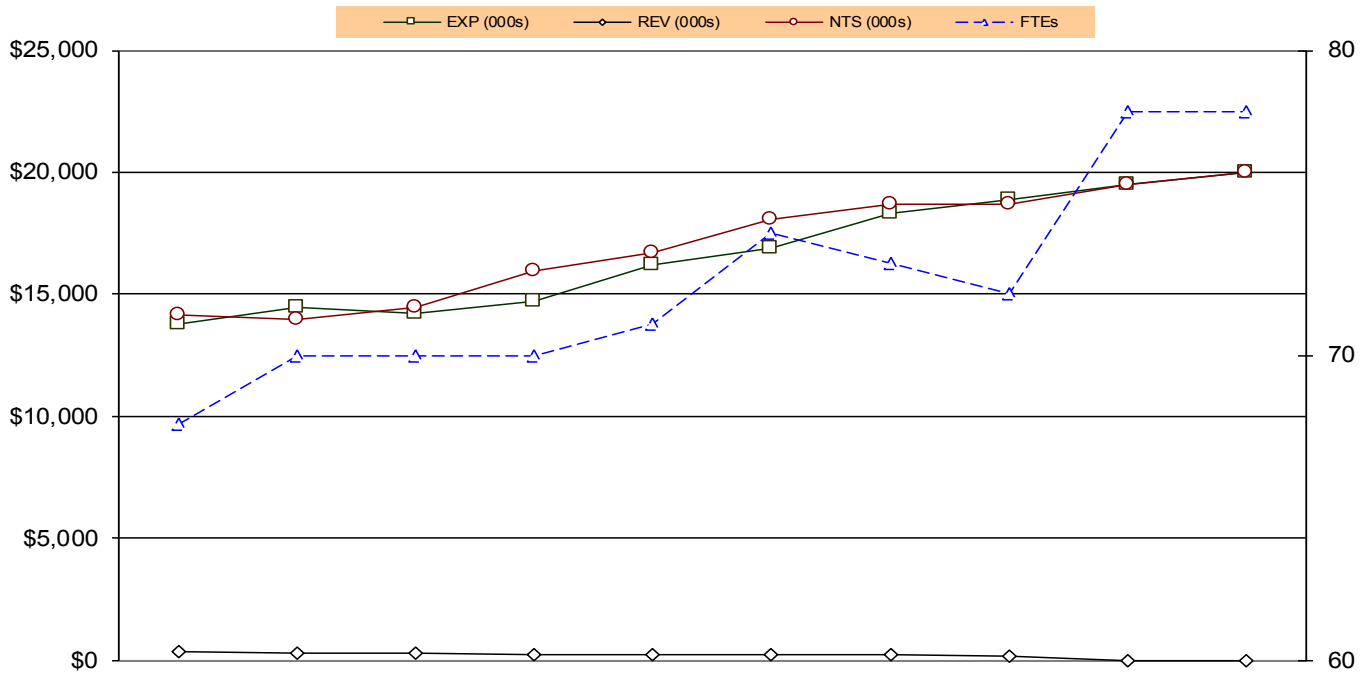
DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$10,479,015	\$12,069,479	\$12,008,611	-1%
Non-Personnel	12,096,330	10,900,987	11,472,538	5%
Subtotal	22,575,345	22,970,466	23,481,149	2%
Intra County Charges	(3,699,650)	(3,495,864)	(3,495,864)	-
Total Expenditures	18,875,695	19,474,602	19,985,285	3%
Total Revenues	182,394	-	-	-
Net Tax Support	\$18,693,301	\$19,474,602	\$19,985,285	3%
Permanent FTEs	72.00	78.00	78.00	
Temporary FTEs	-	-	-	
Total Authorized FTEs	72.00	78.00	78.00	

Expenses by Line of Business

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Office of the Chief Information Officer	\$1,803,121	\$1,936,784	\$1,934,759	-
Enterprise Infrastructure and Application Services	14,110,674	14,763,562	15,235,571	3%
Digital Innovation	2,961,900	2,774,256	2,814,955	1%
Total Expenditures	\$18,875,695	\$19,474,602	\$19,985,285	3%

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$13,746	\$14,453	\$14,232	\$14,679	\$16,204	\$16,908	\$18,319	\$18,876	\$19,475	\$19,985
REV (000s)	\$371	\$292	\$262	\$240	\$235	\$233	\$239	\$182	-	-
NTS (000s)	\$14,161	\$13,970	\$14,439	\$15,969	\$16,675	\$18,080	\$18,693	\$18,694	\$19,475	\$19,985
FTEs	67.75	70.00	70.00	70.00	71.00	74.00	73.00	72.00	78.00	78.00

NOTE: The FY 2009 actuals reflect the expenses associated with the transfer of the Website Team from the Department of Libraries to the Department of Technology Services (\$501,692, 2.0 FTEs).

Fiscal Year	Description	FTEs
FY 2007	<ul style="list-style-type: none"> ▪ Transferred all debt service funding from DTS to Non-Departmental lease purchase accounts (\$2,139,825). ▪ Increased contractual obligations (\$111,596) for ongoing contractual services due to inflationary increases. 	
FY 2008	<ul style="list-style-type: none"> ▪ Increased contractual obligations (\$139,000) for ongoing contractual services due to inflationary increases. ▪ Added expenses for Granicus Meeting Management software to include licensing costs (\$13,200) as well as the servers required to run the application (\$20,000). ▪ <i>Includes the transfer as an FY 2008 supplemental appropriation of two positions from the Department of Management and Finance for the PRISM Team.</i> ▪ FTE rounding adjustment. 	<p>2.0</p> <p>0.05</p>
FY 2009	<ul style="list-style-type: none"> ▪ The County Board eliminated a vacant Administrative Assistant position (\$31,363, 1.0 FTE) in the Office of the Chief Information Officer. ▪ Transferred 1.0 FTE from Human Resources to DTS for PRISM Support. ▪ Non-personnel increases reflect non-discretionary contract increases partially offset by service reductions in Network and Infrastructure support (\$160,000), the elimination of a test instance for the PRISM database (\$70,000), and various reductions to outside consultants (\$85,000), contracted staff (\$26,194), training (3,500) and travel (5,000). ▪ <i>Includes the transfer as an FY 2008 supplemental appropriation of two positions from Libraries for web technical services.</i> ▪ <i>Includes a technical correction to the FTE count for the Department.</i> 	<p>(1.0)</p> <p>1.0</p> <p>2.0</p> <p>0.25</p>
FY 2010	<ul style="list-style-type: none"> ▪ The County Board added funding for a one-time lump-sum payment of \$500 for employees (\$40,159). ▪ Transfer of 1.0 FTE to the Human Resources Department (\$104,431) and reduction in the use of administrative contractual services (\$62,312) as part of a consolidation of reception services between the Departments of Management and Finance, Human Resources and Technology Services. ▪ Added funding for an overstrength position (\$139,252) in the Applications Division to work on application development and implementation efforts. ▪ Eliminated the e-Government Services Director (\$182,788, 1.0 FTE) and an Applications Developer (\$87,839, 1.0 FTE) in the Applications Services Division, and repurposed these positions to allow DTS to convert two analyst positions currently filled by contractors to FTEs. By converting contractors to full time employees, the Application Services Division reduced contracting costs by \$374,400, resulting in a net savings to the County of \$103,773. ▪ Reduced contract costs associated with the County website (\$51,242), County mainframe contract costs (\$144,000), maintenance and support 	<p>(1.0)</p>

Fiscal Year	Description	FTEs
	(\$10,252), and increased network operations costs for the new Artisphere facility (\$20,000). These increases are partially offset by a transfer of Network Operating Center maintenance costs to the Department of Environmental Services (\$49,000) and deduction of one-time support in FY 2011 for the ACE system (\$128,000).	
FY 2013	<ul style="list-style-type: none"> ▪ The County Board added \$10,000 of one-time funding and \$20,000 of ongoing funding to support electronic court records. ▪ Increased licensing costs related to the County's email system (\$53,000), data backup system (\$38,000) and initial implementation of an encrypted email system (\$30,000). ▪ Increased bandwidth costs for one of the County's internet circuits (\$86,820). ▪ Increased support costs for the County's Emergency Communications Center (\$100,000). ▪ Addition of a security engineer contractor (\$244,400). ▪ <i>One position was transferred from the Printing Fund to create a Chief Records Management Officer.</i> ▪ <i>One position was transferred from the Office of Emergency Management to create the Public Safety Technology Coordinator.</i> 	<p>1.0</p> <p>1.0</p>
FY 2014	<ul style="list-style-type: none"> ▪ Increased software license and maintenance costs (\$133,215). ▪ Increased network support costs related to the new Arlington Mill Community Center (\$14,439). ▪ Eliminated the SharePoint Administrator position (\$128,912). ▪ Eliminated a Senior IT Analyst/Project Manager position (\$166,050). ▪ Eliminated the Electronic Records Management (ERMS) OnBase Technical Lead position (\$185,768). ▪ Eliminated after hours support for the Help Desk (\$25,000). ▪ Removal of FY 2013 one-time funding for electronic court records (\$10,000). ▪ Decreased revenue due to the expiration of the cable franchise agreement with Comcast. ▪ <i>In FY 2014, the County entered an enterprise agreement with Microsoft in order to more efficiently purchase currently-used Office software and to add several collaboration and productivity software products to the suite of tools (\$538,438).</i> 	<p>(1.0)</p> <p>(1.0)</p> <p>(1.0)</p>
FY 2015	<ul style="list-style-type: none"> ▪ A Public Safety Technology Coordinator position was transferred from DTS to Police (\$171,805). ▪ Reallocated ConnectArlington maintenance costs from Non-Departmental to DTS (\$300,000) and added additional funding (\$115,879). ▪ Added ongoing funding for Systems Center Configuration Management, Mobile Device Management, and Network Security Audits (\$305,440). 	(1.0)

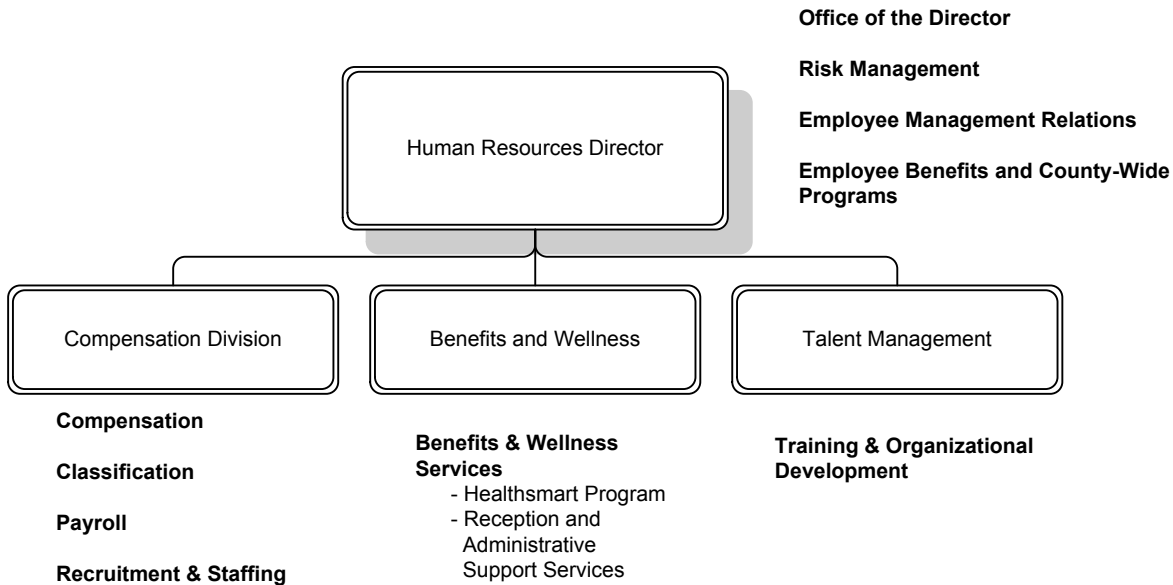
- FY 2016
- The County Board reduced non-personnel funding for the Electronic Records Management System (ERMS) (\$38,250).
 - The County Board approved the conversion of contractor positions to County Staff to realize net non-personnel savings (\$152,939). 4.0
 - Addition of a Project Manager and Administrative Specialist associated with the operation of the second phase of Connect Arlington (\$208,000). 2.0
 - Addition of operating costs for the second phase of Connect Arlington (\$292,000).
- FY 2017
- Added expenses for software licensing and contractor costs (\$344,939), maintenance to **the County's revenue and collection system (\$130,000)**, and increased data storage costs (\$90,000).

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Our Mission: To provide leadership and expertise to attract, develop, and retain a high performing and diverse workforce

The Human Resources Department accomplishes its mission by continuing to be Arlington’s organizational leader in managing human resources in the pursuit and achievement of the County’s mission.

LINE OF BUSINESS



SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Human Resources Department is \$9,308,291, a five percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↑ Personnel increases due to the addition of a Human Resources/OD Specialist (\$131,230, 1.0 FTE), employee salary increases, actual salary and benefits of new hires, and **an increase in the County’s cost for employee health insurance, partially offset by** adjustments to retirement contributions based on current actuarial projections. In addition, the County Manager increased ongoing funding for Tuition Reimbursement (\$38,000) and Live Where You Work (\$22,000).
- ↑ Revenue increases reflect the salary and benefits increase of the Safety Specialist funded by Arlington Public Schools (\$5,500).

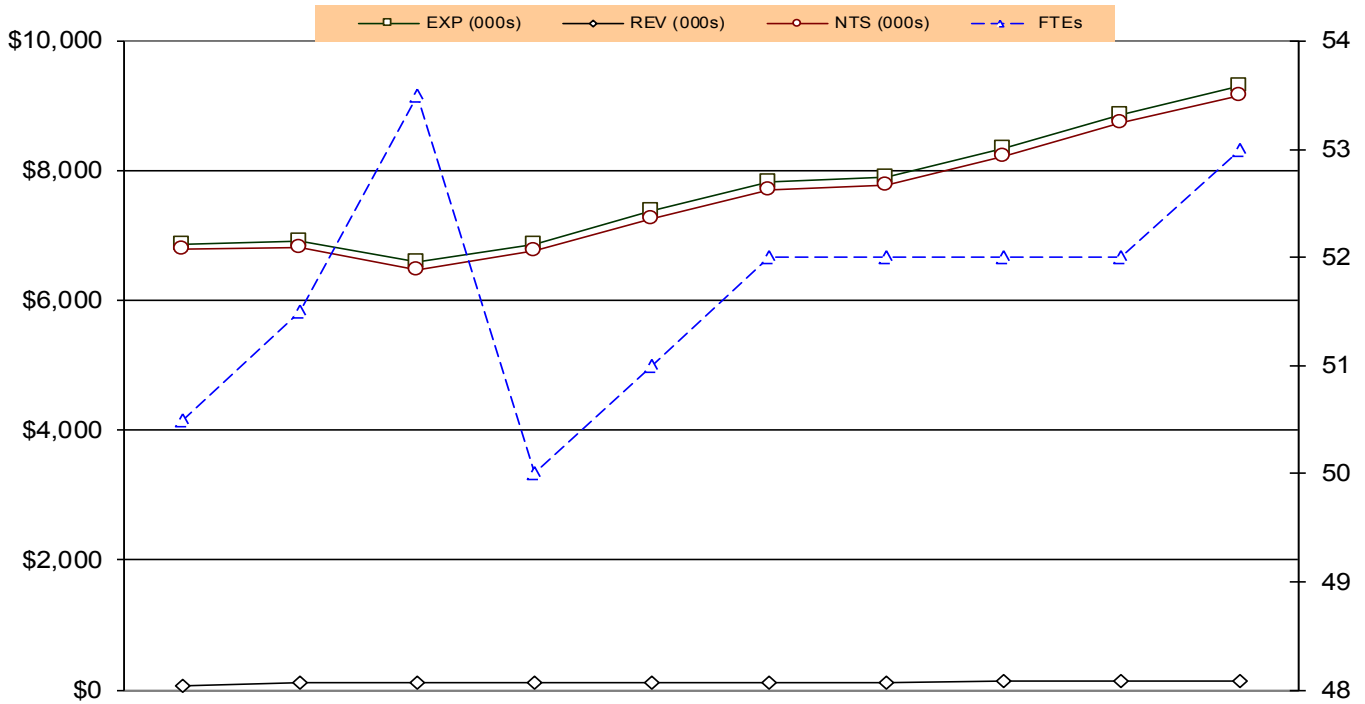
DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$6,261,417	\$6,476,660	\$6,843,510	6%
Non-Personnel	503,513	608,033	610,235	-
Employee Benefits and County-wide Programs	1,588,906	1,792,284	1,854,546	3%
Total Expenditures	8,353,836	8,876,977	9,308,291	5%
Total Revenues	132,464	132,464	137,964	4%
Net Tax Support	\$8,221,372	\$8,744,513	\$9,170,327	5%
Permanent FTEs	52.00	52.00	53.00	
Temporary FTEs	-	-	-	
Total Authorized FTEs	52.00	52.00	53.00	

Expenses by Line of Business

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Office of the Director	\$990,302	\$1,059,976	\$1,423,139	34%
Risk Management	674,345	674,538	671,360	0%
Employee Management Relations	190,075	242,148	263,257	9%
County-wide Programs	1,588,906	1,792,284	1,854,546	3%
Talent Management	756,726	792,957	825,384	4%
Staffing and Compensation	2,394,384	2,453,265	2,595,938	6%
Benefits and Wellness Services	1,759,098	1,861,809	1,674,667	-10%
Total Expenditures	\$8,353,836	\$8,876,977	\$9,308,291	5%

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$6,871	\$6,913	\$6,590	\$6,871	\$7,384	\$7,818	\$7,909	\$8,354	\$8,877	\$9,308
REV (000s)	\$75	\$106	\$110	\$111	\$120	\$116	\$123	\$132	\$132	\$138
NTS (000s)	\$6,796	\$6,807	\$6,480	\$6,760	\$7,264	\$7,702	\$7,786	\$8,222	\$8,745	\$9,170
FTEs	50.50	51.50	53.50	50.00	51.00	52.00	52.00	52.00	52.00	53.00

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ Increased revenue to offset the full cost of the additional 1.0 FTE, a risk management and safety specialist, funded by Arlington Public Schools (\$96,862) ▪ Increased funding to the Employee Assistance Program (\$24,862) to reflect program and salary increases as adopted by Arlington Public Schools. 	1.0
FY 2009	<ul style="list-style-type: none"> ▪ Personnel budget reflects the transfer of one FTE to the Department of Technology Services to support PRISM. ▪ Non-personnel budget reflects the elimination of costs associated with one counselor for the Employee Assistance Program (\$100,000), reducing the total number of counselors from 4.5 to 3.5, as well as a \$26,750 reduction in a variety of accounts within Countywide Programs including employee development and recognition programs. ▪ <i>Transferred Healthsmart program from the Department of Parks, Recreation and Cultural Resources during FY 2008.</i> 	(1.0)
FY 2010	<ul style="list-style-type: none"> ▪ The County Board added funding for a one-time lump-sum payment of \$500 for employees (\$30,693). ▪ Eliminated the Deputy Director (1.0 FTE, \$155,680). ▪ Reduced administrative expenses for items such as postage, publications, office supplies and memberships (\$36,000) ▪ Reduced tuition reimbursement (\$287,500 to \$20,000) to reflect the suspension of the benefit in FY 2010 except for costs related to the current George Mason University MPA cohort program, which graduates in FY 2010. ▪ Reduced County-wide training by \$84,250. ▪ Reduced overtime by 50 percent (\$14,100). ▪ Eliminated the Recruitment and Staffing Division Chief (1.0 FTE, \$127,452). ▪ Eliminated one of two Employee Services reception staff (1.0 FTE, \$62,854) and transferred in 4.0 FTEs (\$269,876) from Department of Management and Finance and Department of Technology Services to fully implement the consolidation of reception area staff to serve all three departments. ▪ Transferred 1.0 FTE from the County Manager’s Office (1.0 FTE, \$112,263) to Training and Organizational Development to manage Arlington’s Corporate University Program. 	(1.0)
FY 2011	<ul style="list-style-type: none"> ▪ Eliminated two Human Resources Staff Specialist positions (one each in the Recruitment and Staffing Division and the Compensation Division) (2.0 FTE, \$213,534). ▪ Eliminated an Information Systems Analyst III position (0.5 FTE, \$60,737). 	(2.0)
		(0.50)

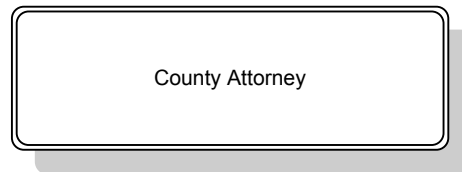
Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Eliminated a Human Resources Staff Support Technician position in the Employee Services Division (1.0 FTE, \$66,869). 	(1.0)
FY 2012	<ul style="list-style-type: none"> ▪ Restored a Staff Specialist III in Director’s Office to meet growing demands relating to retiree services, federal regulations, and the compensation maintenance plan. (1.0 FTE, \$122,000). ▪ Restored Tuition Reimbursement Program that was suspended in FY 2010 (\$287,500) ▪ County-wide Safety Coordination increased to provide funding for online defensive driving (\$31,500) for employees who either do not need the instructor-led training or cannot attend an instructor led class because of work schedules. ▪ County-wide Safety Coordination increased to provide funding for online safety training (\$11,000) that will be tailored to employees’ work schedules and job descriptions as well as augment generic training. 	1.0
FY 2013	<ul style="list-style-type: none"> ▪ Personnel budget reflects the addition of a diversity outreach position (1.0 FTE, \$115,000). ▪ The revenue decrease reflects the salary and benefits of the Safety Specialist that is funded by Arlington Public Schools (\$3,162). 	1.0
FY 2014	<ul style="list-style-type: none"> ▪ Transferred 0.5 FTE (\$45,836) from the County Manager’s Office to the Staffing Section of the Talent Management Division to support recruitment activities. ▪ Eliminate 0.5 FTE (\$61,817) from the Staffing Section of the Talent Management Division. ▪ County-wide Employee Development increased one-time only funding for Civic Engagement Training to support the County Board PLACE Initiative (\$50,000). ▪ HeathSmart Program increased one-time only funding for additional programming (\$25,000). ▪ The revenue increase reflects the salary and benefits of the Safety Specialist that is funded by Arlington Public Schools (\$6,388). 	0.5 (0.5)
FY 2015	<ul style="list-style-type: none"> ▪ Eliminated FY 2014 one-time funding for Healthsmart Program enhancements (\$25,000). ▪ Eliminated FY 2014 one-time funding for Civic Engagement Training (\$50,000). ▪ Added ongoing funding for the County Ethics Initiative (\$20,000). 	
FY 2016	<ul style="list-style-type: none"> ▪ The revenue increase reflects the salary and benefits of the Safety Specialist that is funded by Arlington Public Schools (\$5,059). ▪ Live Where You Work Grants were restored (\$133,012). ▪ The revenue increase reflects the salary and benefits of the Safety Specialist that is funded by Arlington Public Schools (\$4,657). 	

- FY 2017
- Live Where You Work Grant Funding was increased (\$22,000).
 - Tuition Reimbursement Funding was increased (\$38,000).
 - The revenue increase reflects the salary and benefits of the Safety Specialist that is funded by Arlington Public Schools (\$5,500).
 - Personnel increase reflects the addition of a Human Resources/OD Specialist (1.0 FTE, \$131,230). 1.0

Our Mission: To ensure that all County transactions are conducted in a legal and ethical manner

The County Attorney’s Office provides legal counsel and advice to the County Board, County Manager, County departments and their staff, and County Board appointed agencies, boards and commissions, and provides representation for them in state and federal court, as well as before various administrative agencies.

LINE OF BUSINESS



Office of the County Attorney

SIGNIFICANT BUDGET CHANGES

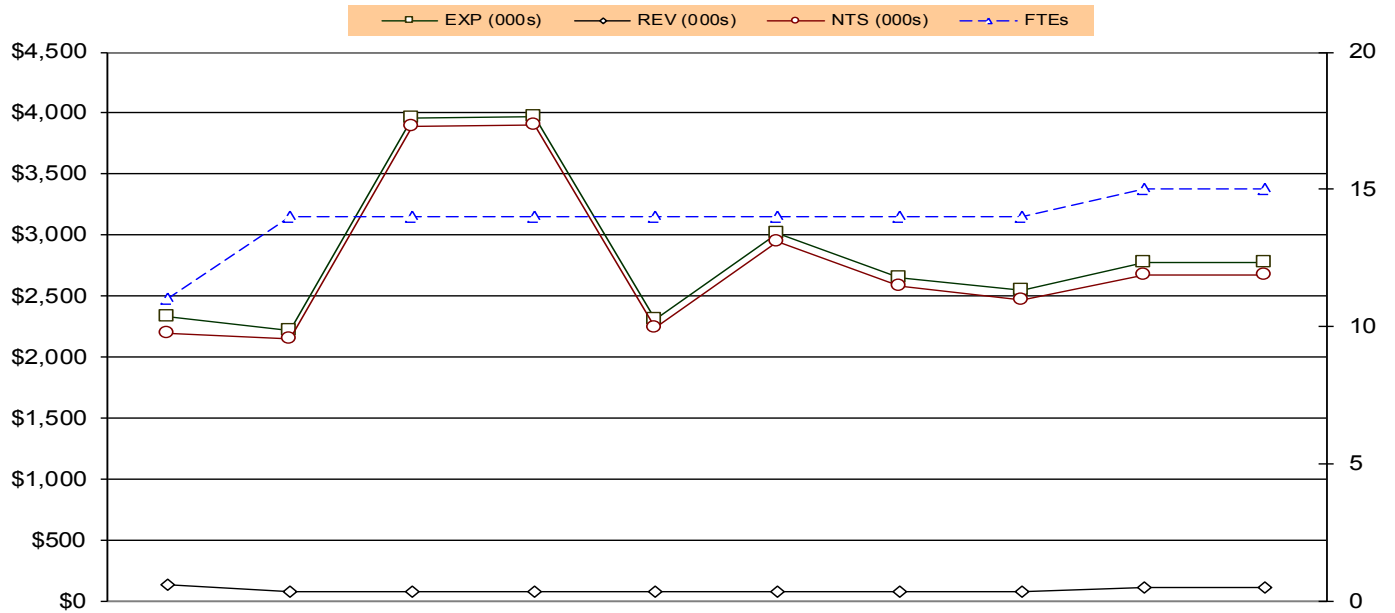
The FY 2017 adopted expenditure budget for the Office of the County Attorney is \$2,772,065, a less than one percent decrease from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↓ Personnel decreases due to adjustments to retirement contributions based on current actuarial projections, offset by employee salary increases and an increase in the County’s cost for employee health insurance.

DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$2,281,904	\$2,548,156	\$2,546,192	-
Non-Personnel	260,453	308,873	308,873	-
Subtotal	2,542,357	2,857,029	2,855,065	-
Intra County Charges	-	(83,000)	(83,000)	-
Total Expenditures	2,542,357	2,774,029	2,772,065	-
Fees	70,000	105,000	105,000	-
Total Revenues	70,000	105,000	105,000	-
Net Tax Support	\$2,472,357	\$2,669,029	\$2,667,065	-
Permanent FTEs	14.00	15.00	15.00	
Temporary FTEs	-	-	-	
Total Authorized FTEs	14.00	15.00	15.00	

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$2,326	\$2,220	\$3,957	\$3,968	\$2,306	\$3,016	\$2,653	\$2,542	\$2,774	\$2,772
REV (000s)	\$130	\$70	\$70	\$70	\$70	\$70	\$70	\$70	\$105	\$105
NTS (000s)	\$2,196	\$2,150	\$3,887	\$3,898	\$2,236	\$2,946	\$2,583	\$2,472	\$2,669	\$2,667
FTEs	11.00	14.00	14.00	14.00	14.00	14.00	14.00	14.00	15.00	15.00

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> Revenues reflect a 17 percent increase in fees (\$10,000) due to an increase in the fee charged by the County Attorney for work provided to Virginia Railway Express (VRE). 	
FY 2009	<ul style="list-style-type: none"> The County Board approved two additional Assistant County Attorney positions due to increased litigation and other workload impacts (\$191,028). Increased consultant funding by \$51,972 for specialized outside legal and other services. <i>During FY 2008, an additional Assistant County Attorney position was added as part of FY 2007 closeout. The new position was authorized to assist with the increasingly large volume of child protective services cases, as well as related administrative matters in the Department of Human Services.</i> 	2.00 1.00
FY 2010	<ul style="list-style-type: none"> The County Board added funding for a one-time lump-sum payment of \$500 for employees (\$8,032). Personnel increases, in part, reflect a full year's funding for the two Assistant County Attorney positions added in FY 2009 as well as the reclassification of an existing paralegal position to an Assistant County Attorney position (\$103,020). 	
FY 2011	<ul style="list-style-type: none"> No significant changes. 	
FY 2012	<ul style="list-style-type: none"> The County Board added funding for a one percent one-time lump sum payment for employees at the top step. 	
FY 2013	<ul style="list-style-type: none"> Personnel increases include reclassification of positions identified to be substantially below comparative pay studies. 	
FY 2014	<ul style="list-style-type: none"> Personnel increases include reclassification of positions identified to be substantially below comparative pay studies. Non-personnel reductions include reduced funding for consultants (\$30,000). 	
FY 2015	<ul style="list-style-type: none"> No significant changes. 	
FY 2016	<ul style="list-style-type: none"> Personnel increases due to the conversion of an overstrength Assistant County Attorney position added during FY 2015 to permanent status (\$166,000, 1.0 FTE), employee step increases, and an increase in the County's cost for employee health insurance, partially offset by adjustments to retirement contributions based on current actuarial projections. 	1.00

Fiscal Year	Description	FTEs
FY 2017	<ul style="list-style-type: none"> ▪ Non-personnel increases due to additional consultant workload in the County Attorney's Office (\$35,000). ▪ Intra-County charges increase due to the Assistant County Attorney, referenced above, being partially charged to the CPHD Development Fund (\$83,000). ▪ Revenue increases due to anticipated payment from Northern Virginia Transportation Commission for legal services provided by Arlington County Counsel (\$35,000). 	
	<ul style="list-style-type: none"> ▪ No significant changes. 	

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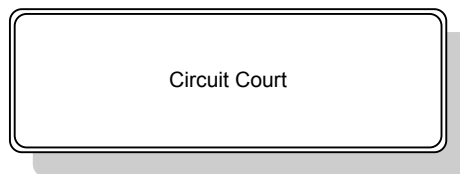
Our Mission: To Provide an Independent, Accessible, Responsive Forum for Just Resolution of Disputes in Order to Preserve the Rule of Law and to Protect All Rights and Liberties Guaranteed by the United States and Virginia Constitutions.

The 17th Judicial Circuit is comprised of three judges with jurisdiction over Arlington County and the City of Falls Church. The Circuit Court is a trial court of general jurisdiction and the highest court in the County for both civil and criminal cases. The Circuit Court has jurisdiction concerning civil claims exceeding \$4,500, with exclusive original jurisdiction for claims exceeding \$25,000. The Circuit Court also has jurisdiction over all equity related matters, which include, but are not limited to divorce, child custody, child and spousal support and maintenance, guardianship, conservatorship, and disputes concerning wills and estates. Additionally, the court has jurisdiction over all civil cases appealed from the General District Court. The appellate jurisdiction is de novo which means that, notwithstanding a final civil judgment in the General District Court, once the case is appealed to the Circuit Court, there is a new or de novo trial in the Circuit Court, as if the trial below never occurred.

For criminal cases, the Circuit Court has original jurisdiction over all felonies and misdemeanors originally charged in Circuit Court, plus all misdemeanor cases, criminal bond motions and traffic cases previously adjudicated by the General District Court, but appealed to the Circuit Court. Additionally, the Circuit Court has jurisdiction over juveniles aged 15 years and older who are charged with felonies and whose cases have been certified by a Judge of the Juvenile and Domestic Relations District Court for trial in Circuit Court, and all properly appealed cases previously adjudicated by the Juvenile and Domestic Relations District Court.

The Circuit Court operates an Adult Drug Treatment Court (Drug Court) for probation violators. The Drug Court is an intensive, community-based treatment, rehabilitation, and supervision program for felony drug defendants. The mission of the drug treatment court is to enhance public safety by providing a cost-effective, integrated system of treatment and judicial supervision, in order to reduce recidivism.

LINE S OF BUSINESS



Judiciary

The FY 2017 adopted expenditure budget for the Circuit Court is \$1,022,871, a four percent increase from the FY 2016 adopted budget. The adopted budget reflects:

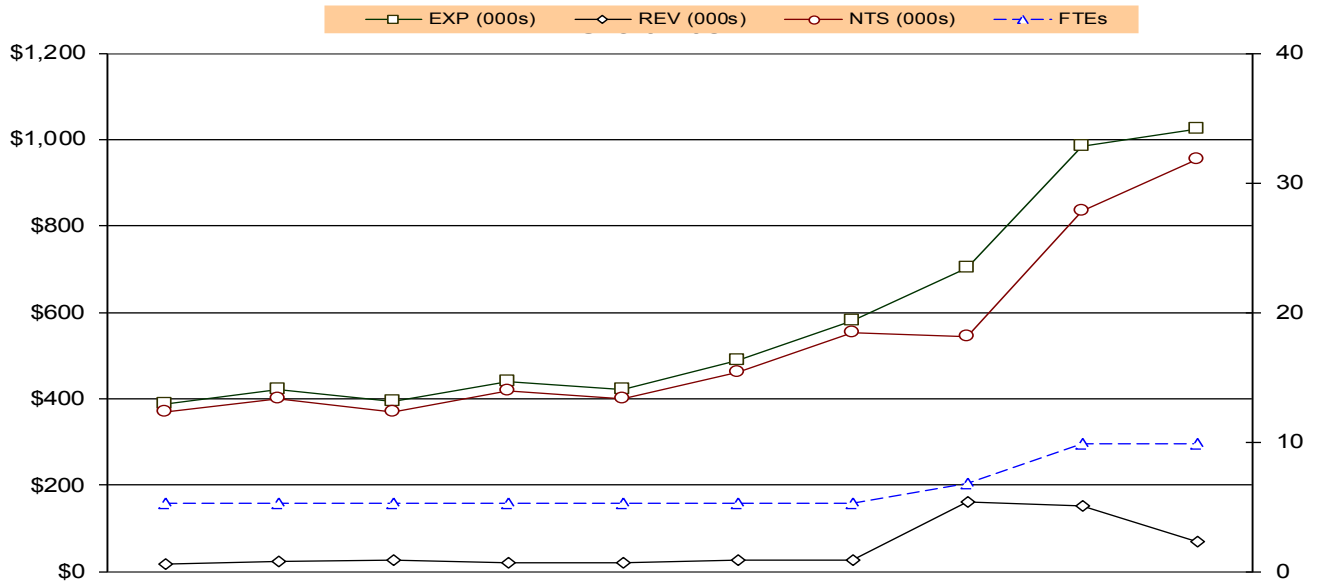
- ↑ **Personnel increases due to employee salary increases and an increase in the County’s cost for employee health insurance, offset by adjustments to retirement contributions based on current actuarial projections.**
- ↑ Non-personnel increases due to adjustments to the annual expense for the maintenance and replacement of County vehicles (\$10,093).
- ↑ Fee revenue increases due to higher projections in Falls Church reimbursements based on the FY 2017 budget and reconciliation of prior year payments with actual expenditures (\$7,247).

- ↓ Grant revenue decreases due to the September 2016 expiration of the Bureau of Justice Assistance grant for the Arlington County Drug Court (\$89,394).

PROGRAM FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$628,187	\$924,070	\$951,569	3%
Non-Personnel	75,171	61,209	71,302	16%
Total Expenditures	703,358	985,279	1,022,871	4%
Fees	28,364	36,299	43,546	20%
Grants	132,383	116,124	26,730	-77%
Total Revenues	160,747	152,423	70,276	-54%
Net Tax Support	\$542,611	\$832,856	\$952,595	14%
Permanent FTEs	6.50	9.50	9.50	
Temporary FTEs	0.30	0.30	0.30	
Total Authorized FTEs	6.80	9.80	9.80	

EXPENDITURE, REVENUE, NET TAX SUPPORT AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$386	\$420	\$394	\$438	\$421	\$489	\$580	\$703	\$985	\$1,023
REV (000s)	\$18	\$22	\$25	\$21	\$20	\$26	\$27	\$161	\$152	\$70
NTS (000s)	\$369	\$398	\$369	\$417	\$401	\$462	\$553	\$543	\$833	\$953
FTEs	5.30	5.30	5.30	5.30	5.30	5.30	5.30	6.80	9.80	9.80

	<ul style="list-style-type: none"> ▪ Increased revenues in Falls Church reimbursements (\$57,227) and State reimbursements for technology (\$55,000) partially offset by a decrease in the State Compensation Board reimbursements (\$19,710) and court fines (\$3,000). 	
FY 2013	<p>The County Board added funding for replacement of the land record system (\$450,000 one-time funding, \$70,000 ongoing funding), partially offset with \$70,000 in anticipated new fee revenue.</p> <ul style="list-style-type: none"> ▪ The County Board added funding for an electronic court records system (\$326,000 one-time funding, \$95,000 ongoing funding), partially offset with \$40,000 in anticipated new fee revenue. ▪ The County Board added one-time funding for a Jury Coordinator position (\$79,000 one-time funding). ▪ A limited term position was eliminated. ▪ Falls Church revenue decreased (\$13,068). ▪ Decreases are included for State Compensation Board reimbursements (\$4,900) and Technology Trust Fund grant funding (\$6,000). 	<p>1.0</p> <p>(1.0)</p>
FY 2014	<ul style="list-style-type: none"> ▪ The County Board added ongoing funding for a Jury Coordinator / Information Clerk position (\$80,378). ▪ Eliminated FY 2013 one-time funding for a Jury Coordinator / Information Clerk position (\$79,000). ▪ Eliminated FY 2013 one-time funding for replacement of the land records system (\$450,000) and electronic court records system (\$326,000). ▪ Fee revenue decreased for the land records (\$70,000). ▪ Fee revenues increased for reimbursement to the locality of excess copy fees (\$14,000) and interest on criminal fees (\$3,000). ▪ Fee revenues increased for Falls Church reimbursements (\$4,131). ▪ Grant revenues increased for State Compensation Board reimbursements (\$66,460). ▪ Reduced contractual maintenance for microfilm equipment (\$8,960). ▪ Eliminated non-personnel funding in the Clerk's Office for equipment purchase (\$15,104). 	<p>1.0</p> <p>(1.0)</p>
FY 2015	<ul style="list-style-type: none"> ▪ The County Board added funding for a part-time Administrative Assistant (\$21,752). ▪ The County Board added one-time funding for travel and training supplies (\$17,500). ▪ Added a limited term grant funded Drug Court Coordinator (\$89,495) funded by a Bureau of Justice Assistance Grant. ▪ Added funding (\$22,907) for operating supplies and miscellaneous costs funded by the Bureau of Justice Assistance grant. ▪ Fall Church revenue increased (\$1,626). ▪ Grant revenue increased due to a Bureau of Justice Assistance grant 	<p>0.5</p> <p>1.0</p>

(\$112,402).

- | | |
|---------|--|
| FY 2016 | <ul style="list-style-type: none"> ▪ The County Board added funding for 1.5 FTEs to support the Circuit Court's high performing court initiative (\$100,000). 1.5 ▪ The County Board added one-time funding to continue to grow the Arlington County Drug Court Program (\$250,000). In addition to the 1.5 FTEs, the \$250,000 one-time funding added by the County Board also funds a Deputy Sheriff added in the Sheriff's Office to support the expansion of the Drug Court Program. The salary for this position will be fully charged to the Circuit Court. 1.5 ▪ Eliminated one-time funding for travel and training and office supplies (\$17,500). ▪ Increased funding to miscellaneous costs (\$2,250) due to the Bureau of Justice Assistance grant for Arlington County Drug Court. ▪ Fee revenue increased for Falls Church reimbursements (\$7,935). ▪ Grant revenue increased due to the Bureau of Justice Assistance grant for Arlington County Drug Court (\$3,722). |
| FY 2017 | <ul style="list-style-type: none"> ▪ Increased fee revenue due to higher projections in Falls Church reimbursements based on the FY 2016 budget and reconciliation of prior year payments with actual expenditures (\$7,247). ▪ Grant revenue decreased due to the September 2016 expiration of the Bureau of Justice Assistance grant for the Arlington County Drug Court (\$89,394). |

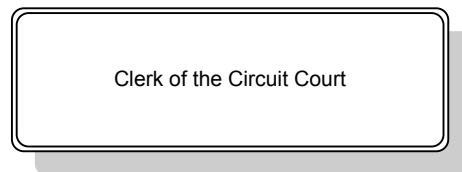
Our Mission: To ensure that Circuit Court records are easily accessible and maintained in an orderly and secure fashion; that the public is fully and fairly served; and that justice is administered promptly and without favor to any party.

The Clerk of the Circuit Court (the Clerk) is an elected constitutional office in each county and large city in Virginia. The Clerk of Court handles a variety of functions necessary for the efficient administration of justice in the Circuit Court for Arlington County and the City of Falls Church.

The Clerk is the official recorder of Circuit Court civil and criminal court proceedings. The Clerk issues marriage licenses, notary certifications, concealed handgun permits and similar documents, and admits wills and other testamentary documents to probate. The Clerk creates and maintains all civil, criminal and probate court files and records of proceedings, issues summons and court process, prepares court orders, and summons petit and grand jurors for jury service. The Clerk collects and disseminates criminal fines, costs, and restitution. In FY 2014, the Clerk of the Circuit Court initiated *Project Paperless*, an electronic filing and records management system designed to streamline and automate Circuit Court filings and public access to Court files. The goal of this initiative is to eliminate, to the greatest extent possible, the processing and tracking of paper records.

The Land Records Division of the Clerk's Office is responsible for recording and maintaining deeds, judgments, and other documents affecting title to real property located in Arlington County and the City of Falls Church. In addition, the Land Records Division assesses and collects required recordation taxes and fees and is responsible for filing and maintaining records of judgments and U.C.C Financing Statements.

LINE S OF BUSINESS



Circuit Court Clerk's Office

SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Clerk of the Circuit Court is \$3,171,946 a two percent increase from the 2016 adopted budget. The budget reflects:

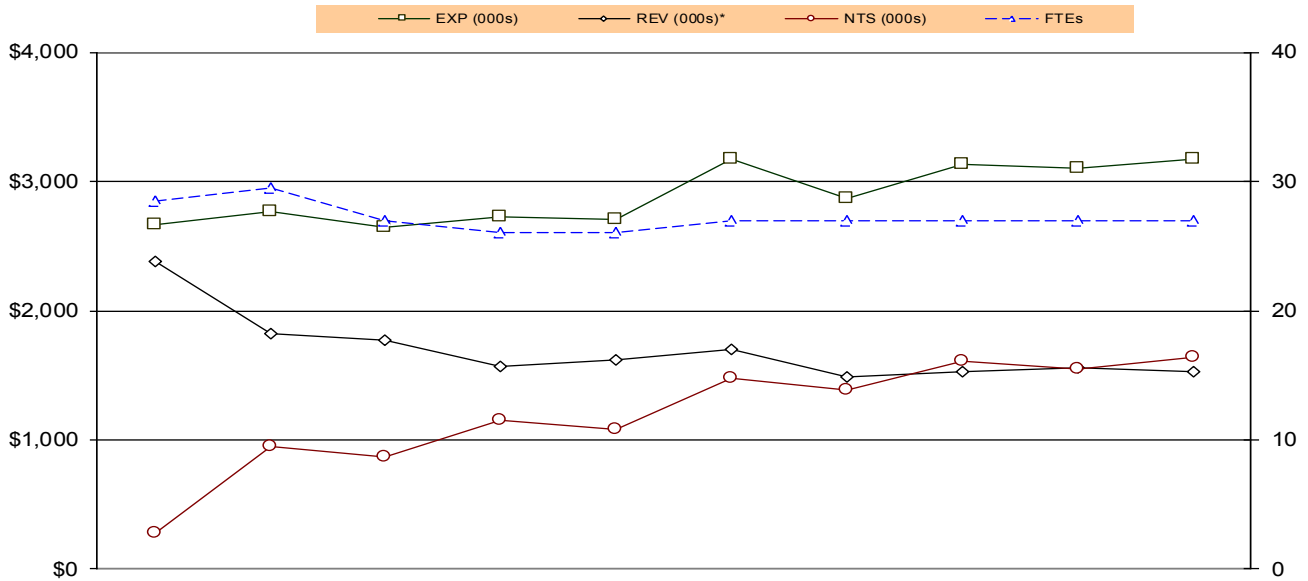
- ↑ The County Board added one-time funding to upgrade jury phone and application scanning systems (\$55,000).
- ↑ Personnel increases due to employee **salary increases and an increase in the County's cost** for employee health insurance, offset by adjustments to retirement contributions based on current actuarial projections.

- ↓ Fee revenue decreases due to a reduction in miscellaneous fees (\$40,000), offset by increases in excess copy fees (\$10,000), higher projections in Falls Church reimbursements based on the FY 2017 budget and reconciliation of prior year payments with actual expenditures (\$6,170), and increased e-ticket fees (\$2,200).
- ↓ Grant revenue decreases due to adjustments in Compensation Board reimbursements (\$1,916) and a decrease in state technology reimbursements (\$4,000).

DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$2,508,320	\$2,460,034	\$2,470,769	-
Non-Personnel	621,084	646,177	701,177	9%
Total Expenditures	3,129,404	3,106,211	3,171,946	2%
Fees	559,918	569,681	548,051	-4%
Grants	964,218	987,307	981,391	-1%
Total Revenues	1,524,136	1,556,988	1,529,442	-2%
Net Tax Support	\$1,605,268	\$1,549,223	\$1,642,504	6%
Permanent FTEs	27.00	27.00	27.00	
Temporary FTEs	-	-	-	
Total Authorized FTEs	27.00	27.00	27.00	

EXPENDITURE, REVENUE, NET TAX SUPPORT AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$2,663	\$2,767	\$2,641	\$2,726	\$2,703	\$3,179	\$2,871	\$3,129	\$3,106	\$3,172
REV (000s)*	\$2,381	\$1,818	\$1,773	\$1,573	\$1,618	\$1,702	\$1,483	\$1,524	\$1,557	\$1,529
NTS (000s)	\$282	\$949	\$868	\$1,153	\$1,085	\$1,477	\$1,388	\$1,605	\$1,549	\$1,643
FTEs	28.5	29.5	27.00	26.00	26.00	27.00	27.00	27.00	27.00	27.00

NOTE: For comparative purposes, prior to FY 2015 the expense and revenue associated with the Circuit Court Judiciary has been excluded. For FY 2015, the Clerk of the Circuit Court has been established as a separate department.

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ The County Board added \$58,000 and 0.55 FTE for administrative support in the Circuit Court Clerk's Office. ▪ Revenue increased due to miscellaneous state grants (\$190,000) and Court Fees (\$362,887). 	0.55
FY 2009	<ul style="list-style-type: none"> ▪ The County Board added 1.45 limited-term FTEs for administrative support in the Circuit Court Clerk's Office (\$136,228). ▪ Revenue decreased due to projections of Court Excess Fees (\$751,888) based on prior year actual revenues, partially offset by increases in Falls Church reimbursements (\$61,614) and Compensation Board reimbursements (\$47,888). 	1.45
FY 2010	<ul style="list-style-type: none"> ▪ The County Board added funding for a one-time lump-sum payment of \$500 for employees (\$19,219). ▪ Eliminated a Court Specialist and a Judgment Clerk position in the Clerk's Office (\$120,549, 2.0 FTEs). ▪ Decreased revenue in Court Excess Fee (\$850,011) due to reduced court activity and a change in the State formula for how fees are remitted to localities; reduced projections in miscellaneous state grants (\$40,000), Falls Church reimbursements (\$5,548) and transfer fees (\$1,500), partially offset by an increase in Compensation Board reimbursements (\$9,704). ▪ <i>Includes elimination of a part-time Court Assistant position in the Civil Division as part of FY 2009 state cuts.</i> 	(2.0) (0.5)
FY 2011	<ul style="list-style-type: none"> ▪ Eliminated a vacant limited-term position (\$99,884, 1.0 FTE) ▪ Encumbered a Deputy Clerk position with a lower level position which saves \$34,183. ▪ Non-personnel reductions include operating supplies (\$5,793), travel (\$5,000), postage (\$2,000), and jury funds (miscellaneous court costs) (\$24,000). ▪ Increased revenues in Court Fees (\$21,899), Commonwealth reimbursements (\$34,683), and Falls Church reimbursements (\$4,860) partially offset by a decrease in State grant reimbursements for technology (\$40,000). 	(1.0)
FY 2012	<ul style="list-style-type: none"> ▪ The County Board added funding for a one percent one-time lump sum payment for employees at the top step. ▪ Added funding for maintenance and support fees for the audio/video recording system installed in the courts (\$45,000) and for day forward redaction of social security and other sensitive information from court records (\$57,000). ▪ Increased revenues in Falls Church reimbursements (\$57,227) and State reimbursements for technology (\$55,000), partially offset by a decrease in the State Compensation Board reimbursements (\$19,710) and court 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ fines (\$3,000). 	
FY 2013	<ul style="list-style-type: none"> ▪ The County Board added funding for replacement of the land records system (\$450,000; one-time funding, \$70,000; ongoing funding), partially offset with \$70,000 in anticipated new fee revenue. ▪ The County Board added funding for an electronic court records system (\$326,000; one-time funding, \$95,000; ongoing funding), partially offset with \$40,000 in anticipated new fee revenue. ▪ The County Board added one-time funding for a Jury Coordinator position (\$79,000; one-time funding). ▪ A limited term position was eliminated. ▪ Falls Church revenue decreased (\$13,068). ▪ Decreases are included for State Compensation Board reimbursements (\$4,900) and Technology Trust Fund grant funding (\$6,000). 	<p>1.0</p> <p>(1.0)</p>
FY 2014	<ul style="list-style-type: none"> ▪ The County Board added ongoing funding for a Jury Coordinator / Information Clerk position (\$80,378). ▪ Eliminated FY 2013 one-time funding for replacement of the land records system (\$450,000) and electronic courts records system (\$326,000). ▪ Fee revenues decreased for the land records (\$70,000). ▪ Fee revenues increased for reimbursement to the locality for excess copy fees (\$14,000) and interest on criminal fees (\$3,000). ▪ Fee revenues increased for Falls Church reimbursements (\$4,131). ▪ Grant revenues increased for State Compensation Board reimbursements (\$66,460). ▪ Reduced contractual maintenance for microfilm equipment. ▪ Eliminated non-personnel funding in the Clerk's Office for equipment purchases (\$15,104). 	1.0
FY 2015	<ul style="list-style-type: none"> ▪ Fee revenues increased for Falls Church reimbursements (\$32,443). ▪ Grant revenues increased for State Compensation Board reimbursements (\$9,008). ▪ Non-personnel increased due to operating system upgrades related to the jury management system (\$12,000). ▪ Fee revenue decreased in the land records due to reduced activity in re-financings; partially offset by excess copy fees and local fines and interest (\$189,500). ▪ Grant revenue decreased due to lower projections in State Compensation Board reimbursements (\$21,235) and technology reimbursements based on state formula (\$26,306). 	

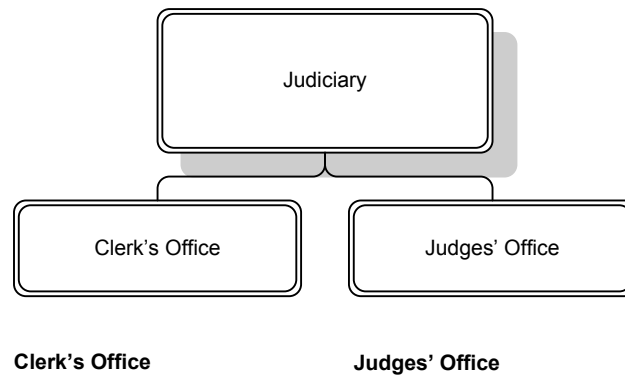
Fiscal Year	Description	FTEs
FY 2016	<ul style="list-style-type: none"> ▪ Fee revenue decreased due to decline in number of land records documents recorded related to the leveling of mortgage refinancing (\$200,000), offset by increased fines (\$10,500) and increased Falls Church reimbursements (\$1,546). ▪ Grant Revenue decreased due to a reduction in technology reimbursements (\$42,000), partially offset by increased State Compensation Board reimbursements (\$33,739). 	
FY 2017	<ul style="list-style-type: none"> ▪ The County Board added one-time funding to upgrade jury phone and application scanning systems (\$55,000). ▪ Decreased fee revenue due to a reduction in miscellaneous fees (\$40,000). ▪ Increased fee revenue due to higher projections in excess copy fees (\$10,000). ▪ Increased fee revenue due to higher projections in Falls Church reimbursements based on the FY 2017 budget and reconciliation of prior year payments with actual expenditures (\$6,170). ▪ Increased revenue due to higher projections in e-ticket fees (\$2,200). ▪ Increased grant revenue due to an expected increase in Compensation Board reimbursements (\$18,406), offset by a decrease in state technology reimbursements (\$4,000). 	

Note: The ten-year history through FY 2014 includes the Circuit Court Judicial Chambers. Since FY 2015, the Clerk of the Circuit Court has been established as a separate department.

Our Mission: To administer justice in a fair, timely and efficient manner in the areas of criminal, traffic, civil, small claims, and involuntary civil commitment

The General District Court is the court with the greatest public contact. It has the largest and most varied caseload of the three courts in Arlington County. The General District Court has five divisions: criminal, traffic, civil, small claims, and involuntary civil commitment.

LINE OF BUSINESS



SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the General District Court is \$388,115, a less than one percent increase from the FY 2016 adopted budget. The budget reflects:

- ↑ Personnel increases due to **employee salary increases and an increase in the County's cost** for employee health insurance, partially offset by to adjustments to retirement contributions based on current actuarial projections.
- ↓ Fee revenue decreases due to lower projections in Falls Church reimbursements based on the FY 2017 budget and reconciliation of prior year payments with actual expenditures (\$594).

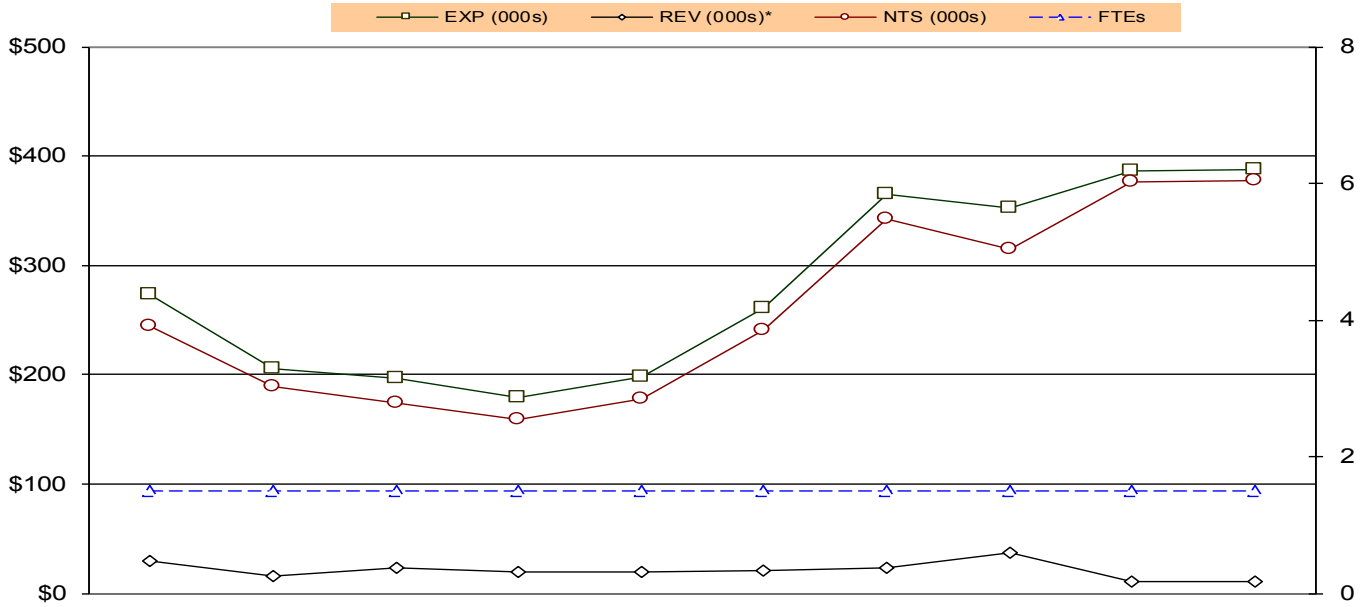
DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$224,671	\$241,581	\$242,876	1%
Non-Personnel	127,906	145,239	145,239	-
Total Expenditures	352,577	386,820	388,115	-
Fees	21,854	10,969	10,375	-5%
Total Revenues	21,854	10,969	10,375	-5%
Net Tax Support	\$330,723	\$375,851	\$377,740	1%
Permanent FTEs	1.50	1.50	1.50	
Temporary FTEs	-	-	-	
Total Authorized FTEs	1.50	1.50	1.50	

Expenses by Line of Business

	FY 2015 Adopted	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Clerk's Office	\$181,709	\$192,180	\$192,267	-
Judiciary	170,868	194,640	195,848	1%
Total Expenditures	\$352,577	\$386,820	\$388,115	-

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



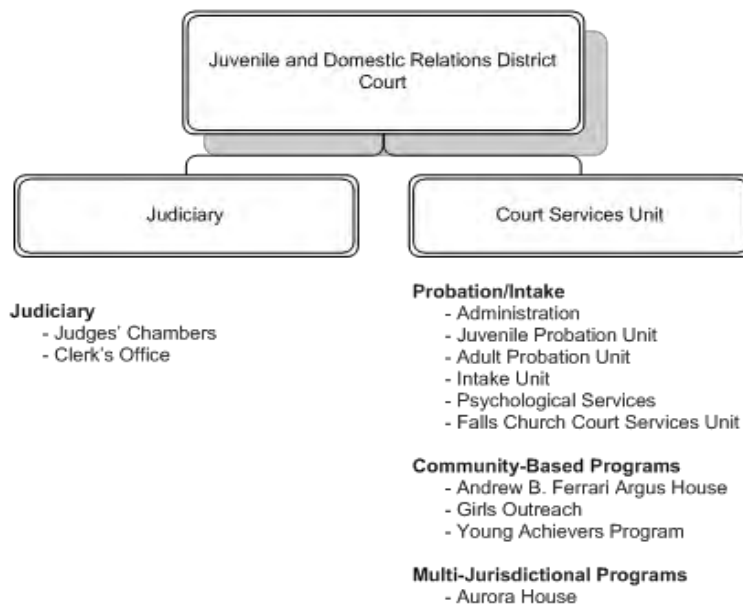
	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$273	\$205	\$197	\$179	\$198	\$261	\$365	\$352	\$387	\$388
REV (000s)*	\$29	\$16	\$23	\$20	\$20	\$21	\$23	\$37	\$11	\$10
NTS (000s)	\$244	\$189	\$174	\$159	\$178	\$240	\$342	\$315	\$376	\$378
FTEs	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50

Note: Expenses and revenues through FY 2009 include the Magistrates' Office, which was subsequently moved out of the General District Court and set up as a separate Department.

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ No significant changes. 	
FY 2009	<ul style="list-style-type: none"> ▪ No significant changes. 	
FY 2010	<ul style="list-style-type: none"> ▪ The County Board added funding for a one-time lump-sum payment of \$500 for employees (\$861). ▪ Reduced funding for legal costs for victims/witnesses (\$6,870). ▪ Reduced funding for miscellaneous non-personnel costs (\$3,519). 	
FY 2011	<ul style="list-style-type: none"> ▪ Reduced funding for legal costs for victims/witnesses (\$12,102). ▪ Revenue increased due to higher projections in Falls Church reimbursements (\$2,552). 	
FY 2012	<ul style="list-style-type: none"> ▪ Decreased revenue due to lower projections in Falls Church reimbursements (\$6,132). 	
FY 2013	<ul style="list-style-type: none"> ▪ Increase in revenues is due to higher projections in Falls Church reimbursements based on the FY 2013 budget and reconciliation of FY 2011 reimbursements with the corresponding expenditures (\$788). 	
FY 2014	<ul style="list-style-type: none"> ▪ Personnel increases due to a full year funding of a salary supplement for state court clerks adopted by the County Board in FY 2013 (\$125,581). ▪ Increase in revenues due to higher projections in Falls Church reimbursements based on the FY 2014 budget and reconciliation of FY 2012 reimbursements with the corresponding expenditures (\$1,784). ▪ Reduced funding for rental communication equipment (\$3,333). ▪ Reduced funding for print shop charges (\$269). 	
FY 2015	<ul style="list-style-type: none"> ▪ Decreased revenue due to lower projections in Falls Church reimbursements (\$1,063). 	
FY 2016	<ul style="list-style-type: none"> ▪ Increased revenue due to higher projections in Falls Church reimbursement (\$2,987). 	
FY 2017	<ul style="list-style-type: none"> ▪ No significant changes. 	

Our Mission: To provide effective, efficient and quality services, programs and interventions for juveniles, adults and families while addressing public safety, victim impact, offender accountability and competency development in conformance with court orders, provisions of the Code of Virginia and standards set forth by the Department of Juvenile Justice

LINES OF BUSINESS



SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Juvenile and Domestic Relations Court is \$6,400,759 a one percent increase from the FY 2016 adopted budget. The adopted budget reflects:

- ↑ Personnel increases due to employee salary increases and an **increase in the County's cost** for employee health insurance, offset by adjustments to retirement contributions based on current actuarial projections.
- ↓ Non-personnel decreases due primarily to a **decrease in funding for Aurora House Girls' Group Home Services** based on the FY 2017 budget and reconciliation of prior year payments with corresponding actual expenditures (\$58,000).
- ↑ Fee revenue increases due to higher projections in Falls Church reimbursements based on the FY 2017 budget and reconciliation of prior year payments with actual expenditures (\$34,735).

JUVENILE AND DOMESTIC RELATIONS DISTRICT COURT
DEPARTMENT BUDGET SUMMARY

DEPARTMENT FINANCIAL SUMMARY

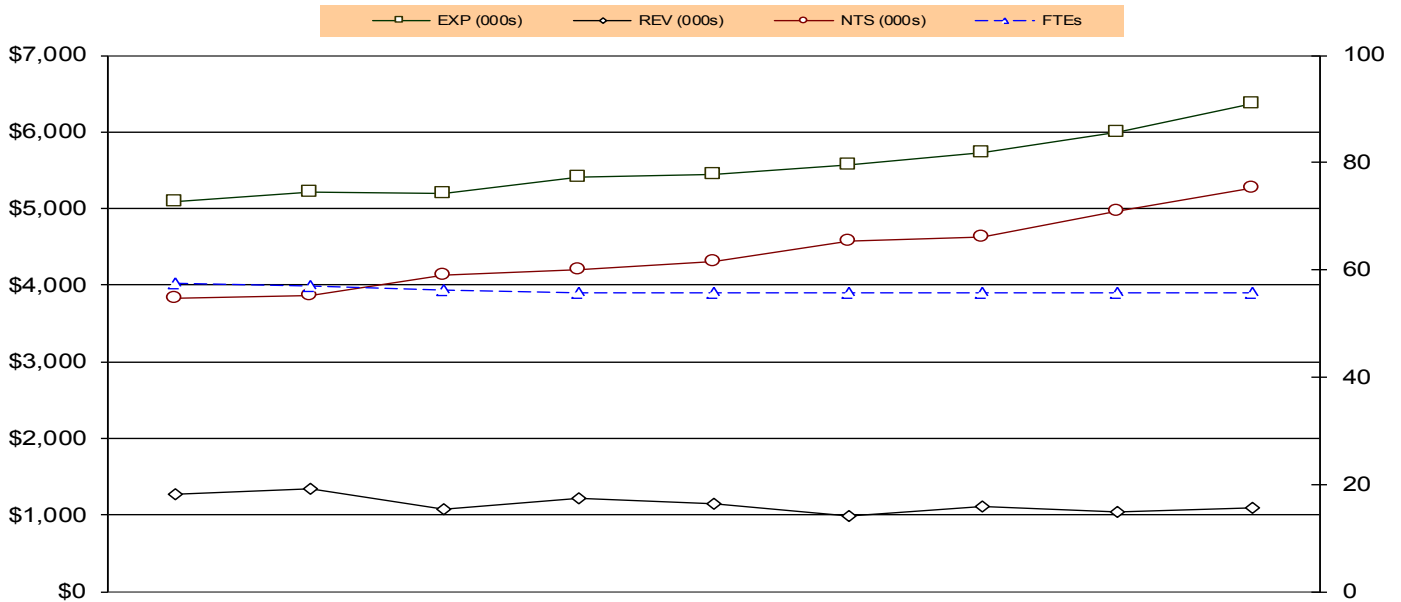
	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16-'17
Personnel	\$4,939,600	\$5,281,417	\$5,372,241	2%
Non-Personnel	1,115,552	1,154,882	1,097,018	-5%
Subtotal	6,055,152	6,436,299	6,469,259	1%
Intra County Charges	(60,267)	(68,500)	(68,500)	-
Total Expenditures	5,994,885	6,367,799	6,400,759	1%
Fees	93,295	96,477	131,212	36%
Grants	940,043	1,002,334	1,002,334	-
Total Revenues	1,033,338	1,098,811	1,133,546	3%
Net Tax Support	\$4,961,547	\$5,268,988	\$5,267,213	-
Permanent FTEs	51.50	51.50	51.50	
Temporary FTEs	4.30	4.30	4.30	
Total Authorized FTEs	55.80	55.80	55.80	

Expenses by Line of Business

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Judiciary	\$136,206	\$158,976	\$165,552	4%
Probation/Intake	3,756,192	4,115,368	4,174,155	1%
Community-Based Programs	1,321,674	1,309,219	1,334,816	2%
Multi-Jurisdictional Programs	780,813	784,236	726,236	-7%
Total Expenditures	\$5,994,885	\$6,367,799	\$6,400,759	1%

JUVENILE AND DOMESTIC RELATIONS DISTRICT COURT
TEN-YEAR HISTORY

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$5,090	\$5,212	\$5,192	\$5,412	\$5,449	\$5,570	\$5,731	\$5,995	\$6,368	\$6,401
REV (000s)	\$1,263	\$1,339	\$1,067	\$1,218	\$1,139	\$993	\$1,105	\$1,033	\$1,099	\$1,134
NTS (000s)	\$3,827	\$3,873	\$4,125	\$4,194	\$4,310	\$4,577	\$4,626	\$4,962	\$5,269	\$5,267
FTEs	57.50	57.00	56.30	55.80	55.80	55.80	55.80	55.80	55.80	55.80

JUVENILE AND DOMESTIC RELATIONS DISTRICT COURT
TEN-YEAR HISTORY

Fiscal Year	Description	FTEs
FY 2008	<p>Added \$21,145 for Aurora House Girl’s Group Home; \$15,171 for Northern Virginia Sheltercare Program.</p> <ul style="list-style-type: none"> ▪ Added \$10,000 for maintenance of the Prober Case Management System by Department of Technology Services. ▪ Eliminated rental charge by Department of Environmental Services for the Girl’s Outreach Program (\$28,727). 	
FY 2009	<p>Added funding for Aurora House Girls’ Group Home (\$66,433), the Northern Virginia Sheltercare Program (\$12,473) and operating costs for Gang Task Force position (\$13,750). The increases are partially offset by budget reductions in travel and training.</p> <ul style="list-style-type: none"> ▪ <i>Eliminated a part-time Senior Clinical Psychologist position as part of FY 2009 state cuts (\$43,761, 0.5 FTE).</i> ▪ Revenue decreased due to a 25% reduction in the Northern Virginia Gang Task Force Grant (\$21,504), anticipated decreases in State reimbursement for salaries and benefits for Probation Officers (\$15,992), and the Virginia Juvenile Community Crime Control Act grant (VJCCCA) (\$9,435), and lower projections in the Falls Church reimbursements (\$12,074). 	(0.5)
FY 2010	<ul style="list-style-type: none"> ▪ The County Board added funding for a one-time lump-sum payment of \$500 for employees (\$29,832). ▪ Eliminated maintenance fees associated with a web based case management system (\$23,475). ▪ Reduced funding for temporary Detention Diversion Program (DDP) relief counselors (\$15,649, 0.2 temporary FTE). ▪ Eliminated a part-time Administrative Assistant IV position in the Girls’ Outreach Program (\$30,873, 0.5 FTE). ▪ Reduced funding for Sheltercare by \$115,932, from \$188,932 to \$73,000. ▪ Decreased revenues primarily due to State reimbursements for probation services (\$126,226), the Virginia Juvenile Community Crime Control Act grant (VJCCCA) (\$15,160) due to State cuts, and reduced projections in Falls Church reimbursements (\$38,890), partially offset by an increase in federal funding from the U.S. Department of Agriculture (USDA) (\$3,000). 	(0.2) (0.5)
FY 2011	<ul style="list-style-type: none"> ▪ The County Board added funding for Aurora House Girls’ Group Home (\$13,434). ▪ Eliminated one half-time Probation Counselor II position (36,258; 0.5 FTE). ▪ Eliminated remaining funding for the Sheltercare Program (\$73,000). ▪ Increase in fee revenues is primarily due to higher projections for Falls Church reimbursements (\$91,947) based on the FY 2011 adopted budget and reconciliation of FY 2009 reimbursements with the corresponding actual expenditures. ▪ Decrease in grant revenues reflects state cuts in the Juvenile Community Crime control funds (\$53,468) and the Juvenile Court’s probation 	(0.5)

reimbursements (\$5,245), partially offset by an increase in the Gang Task Force Grant (\$15,844).

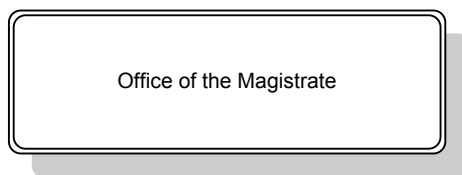
- FY 2012 The County Board added funding for the continuation of a position previously funded with the Gang Task Force Grant (\$86,109).
- The County Board added funding for a one percent one-time lump sum payment for employees at the top step.
 - Decreased revenues primarily due to the loss of the Northern Virginia Gang Task Force grant (\$77,490), partially offset by an increase in the Juvenile Accountability Block Grant (\$2,607) and higher projections in Falls Church reimbursements (\$46,337).
- FY 2013 ▪ The County Board added one-time funding for the Northern Virginia Family **Service’s Gang Prevention Program for two years (\$180,000)**.
- Expenses and revenue increase for the Probation and Curfew Enforcement (PACE) grant (\$13,324).
 - Non-personnel expenses increase due to additional funding for Aurora **House Girls’ Group Home (\$75,307) and for food expenses at Argus House (\$10,000)**.
 - Decrease in fee revenues is due to lower projections for Falls Church reimbursements based on the FY 2013 proposed budget and reconciliation of FY 2011 reimbursements with the corresponding actual expenditures (\$3,905).
 - Decrease in grant revenue reflects a cut by the Commonwealth of Virginia to the Virginia Juvenile Community Crime Control funds (\$25,927).
 - Decrease in Juvenile Accountability Block Grant (\$13,221).
 - Increase in Virginia State Probation reimbursement (\$18,310).
- FY 2014 ▪ Personnel increases primarily due to the full year funding of a salary supplement for state court clerks adopted by the County Board in FY 2013 (\$50,521), partially offset by the elimination of grant-funded overtime (\$13,324) due to the Regional Gang Task Force Grant ending.
- Non-personnel expenses decrease primarily due to the reduction of the FY 2013 one-time two-year funding for the Intervention, Prevention and Education (IPE) gang prevention program (\$90,000), partially offset by an **increase in funding for Aurora House Girls’ Group Home (\$64,643)**.
 - Intra-County Charges increase reflects an accounting adjustment related to Comprehensive Services Act (CSA) revenue received for services provided by Argus House (\$68,500).
 - Fee revenues decrease due to lower projections in Falls Church reimbursements (\$84,393).
 - Grant revenues decrease due to a decrease in CSA revenue from the accounting treatment described above (\$68,500) as well as the elimination of both the Regional Gang Task Force Grant (\$13,324) and the Juvenile Accountability Block Grant (\$36,324); partially offset by increases in Virginia Juvenile Community Crime Control Act (\$15,034) and Juvenile and Domestic Relations Probation (\$28,700) revenues.

- FY 2015
- Non-personnel increased due to an increase in funding for Aurora House **Girls' Group Home** (\$17,162).
 - Fee revenues decreased due to lower projections in Falls Church reimbursements (\$4,945).
- FY 2016
- Non-personnel increased due to an increase in funding for Aurora House **Girls' Group Home** (\$14,998).
 - Fee revenues increased due to higher projections in Falls Church reimbursements (\$15,132).
 - Grant revenues increased in the Commonwealth of Virginia reimbursement for court services (\$210,989).
- FY 2017
- Non-personnel decreased due primarily to a decrease in funding for Aurora **House Girls' Group Home Services based on the FY 2017 budget and reconciliation of prior year payments with corresponding actual expenditures** (\$58,000).
 - Fee revenue increased due to higher projections in Falls Church reimbursements based on the FY 2017 budget and reconciliation of prior year payments with actual expenditures (\$34,735).

Our Mission: To protect and preserve the rights and liberties of all of the people, as guaranteed by the Constitution and laws of the United States and the County, by providing a fair, independent, and accessible forum to the resolution of their legal rights.

The Office of the Magistrate issues warrants for the arrest of violators of state law and County ordinances; admits to bail or commits to jail all persons charged with offenses subject to the limitations and in accordance with the general laws on bail; issues civil warrants; issues temporary detention orders; and emergency protective orders. The Magistrate administers oaths, takes acknowledgements, and acts as conservators for the peace.

LINES OF BUSINESS



Office of the Magistrate

SIGNIFICANT BUDGET CHANGES

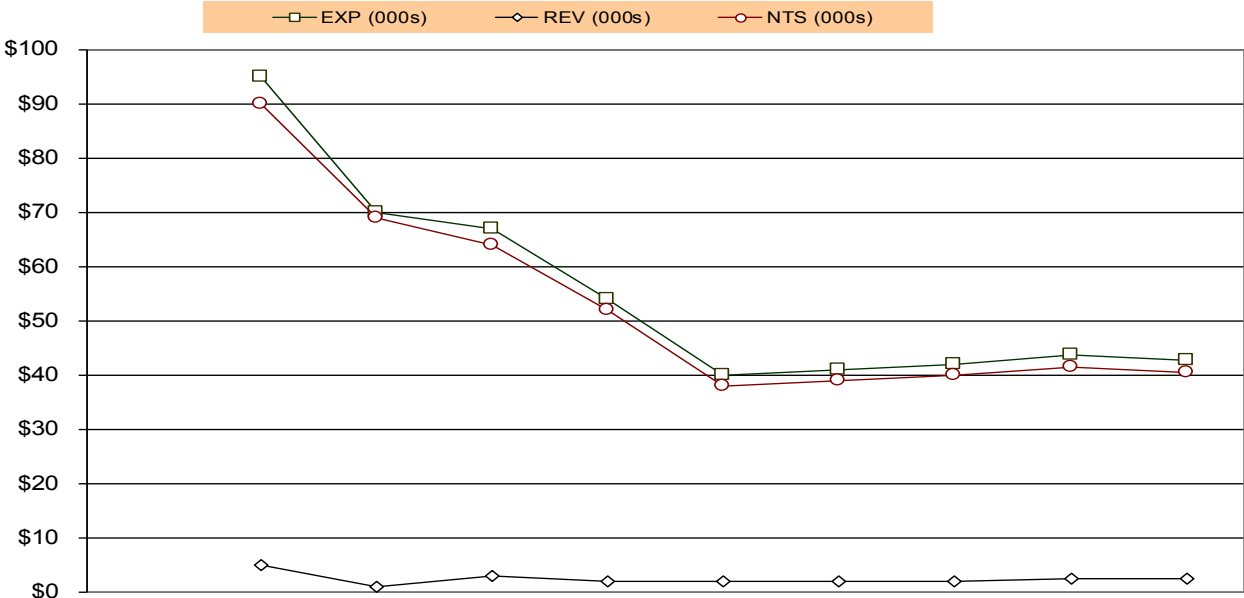
The FY 2017 adopted expenditure budget for the Office of the Magistrate is \$42,616, a three percent decrease from the FY 2016 adopted budget. The budget reflects:

- ↓ Personnel decreases due to a reduction in payroll taxes.
- ↓ Revenue decreases due to lower projections in Falls Church reimbursements based on FY 2015 actuals and reconciliation of prior year payments with actual expenditures (\$14).

DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$32,568	\$32,568	\$31,438	-3%
Non-Personnel	9,673	11,178	11,178	-
Total Expenditures	42,241	43,746	42,616	-3%
Fees	2,104	2,319	2,305	-1%
Total Revenues	2,104	2,319	2,305	-1%
Net Tax Support	\$40,137	\$41,427	\$40,311	-3%
Permanent FTEs	-	-	-	
Temporary FTEs	-	-	-	
Total Authorized FTEs	-	-	-	

EXPENDITURE, REVENUE, AND NET TAX SUPPORT



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)		\$95	\$70	\$67	\$54	\$40	\$41	\$42	\$44	\$43
REV (000s)		\$5	\$1	\$3	\$2	\$2	\$2	\$2	\$2	\$2
NTS (000s)		\$90	\$69	\$64	\$52	\$38	\$39	\$40	\$41	\$40

Note: Expenses and revenues through FY 2008 are included in the General District Court. Figures for FY 2009 onwards reflect the split of the Office of the Magistrate out of the General District Court into a separate department.

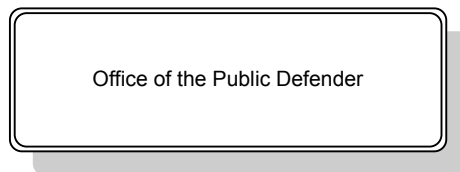
Fiscal Year	Description	FTEs
FY 2009	<ul style="list-style-type: none"> ▪ No significant changes. 	
FY 2010	<ul style="list-style-type: none"> ▪ Reduced funding for miscellaneous non-personnel costs (\$3,519). 	
FY 2011	<ul style="list-style-type: none"> ▪ Eliminated the County supplement for two positions as a result of the departure of the employees from the County. 	
FY 2012	<ul style="list-style-type: none"> ▪ Decrease in revenue from Falls Church reimbursements based on the FY 2012 budget and reconciliation of prior year payments with actual expenditures (\$1,916). 	
FY 2013	<ul style="list-style-type: none"> ▪ Personnel charges are for a County supplement to the salaries of eligible Magistrate’s staff, who are state employees, and are unaffected by changes to County salary and fringe benefit levels. In FY 2013, the supplement decreases due to there being one fewer state employee receiving the County’s salary supplement (\$12,200). ▪ Increase in revenue is due to higher projections in Falls Church reimbursements based on the FY 2013 budget and reconciliation of prior year payments with actual expenditures (\$1,828). 	
FY 2014	<ul style="list-style-type: none"> ▪ Personnel changes are for a County supplement to the salaries of eligible Magistrate’s staff, who are state employees, and are unaffected by changes to County salary and fringe benefit levels. In FY 2014, the supplement decreases due to there being one fewer state employee receiving the County’s salary supplement (\$13,796). ▪ Decrease in revenue is due to lower projections in Falls Church reimbursements based on the FY 2014 budget and reconciliation of prior year payments with actual expenditures (\$1,860). ▪ Reduced funding for rental of operating equipment (\$819). 	
FY 2015	<ul style="list-style-type: none"> ▪ Fee revenue increases due to higher projections in Falls Church reimbursements (\$193). 	
FY 2016	<ul style="list-style-type: none"> ▪ Fee revenue increases due to higher projections in Falls Church reimbursements (\$215). 	
FY 2017	<ul style="list-style-type: none"> ▪ No significant changes. 	

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Our Mission: The Office of the Public Defender provides holistic, client-centered representation to indigent persons charged with offenses in Arlington County or the City of Falls Church.

The Office of the Public Defender represents individuals in the General District Court, Juvenile and Domestic Relations District Court, Circuit Court, Court of Appeals and Supreme Court. It engages in community outreach, criminal justice education, reentry programming, and has spearheaded the initiation and development of problem solving courts in Arlington County. It also zealously protects the liberty interests of justice-involved clients, while also partnering with community agencies and organizations to reduce recidivism and promote public safety.

LINE S OF BUSINESS



Office of the Public Defender

SIGNIFICANT BUDGET CHANGES

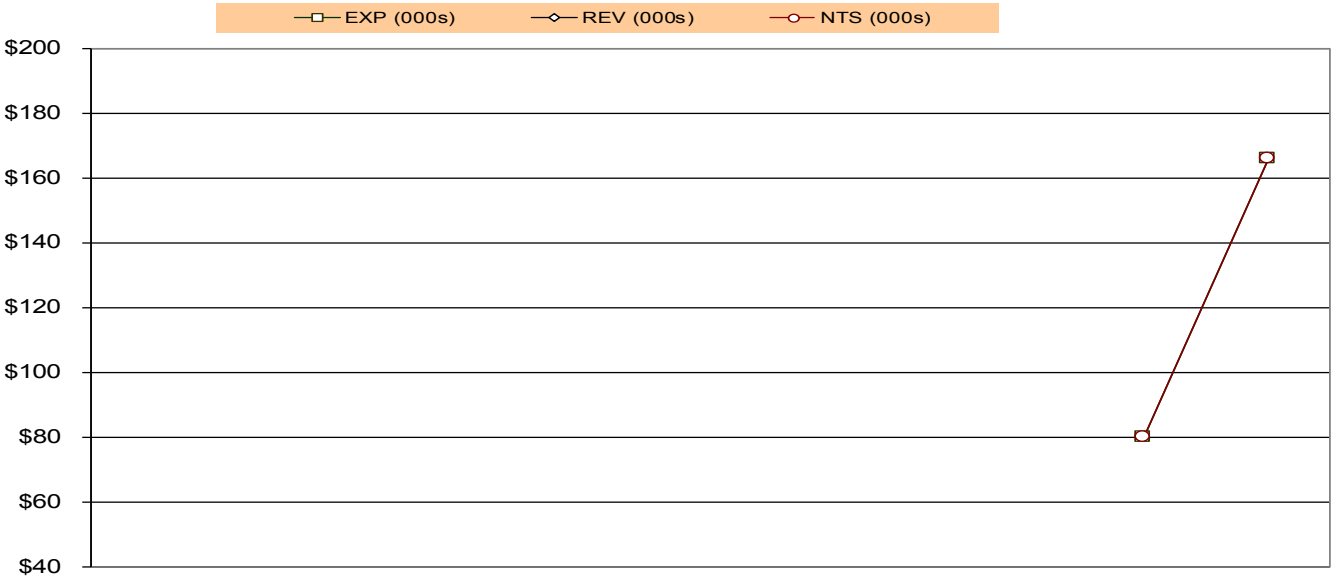
The FY 2017 adopted expenditure budget for the Office of the Public Defender is \$166,111, a 108 percent increase from the FY 2016 adopted budget. The budget reflects:

- ↑ Added funding for the second year of phasing in the Public Defender salary supplement (\$86,111).

DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	-	\$80,000	\$166,111	108%
Non-Personnel	-	-	-	-
Total Expenditures		80,000	166,111	108%
Fees	-	-	-	-
Total Revenues				
Net Tax Support		\$80,000	\$166,111	108%
Permanent FTEs	-	-	-	-
Temporary FTEs	-	-	-	-
Total Authorized FTEs				

EXPENDITURE, REVENUE, AND NET TAX SUPPORT



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)									\$80	\$166
REV (000s)									-	-
NTS (000s)									\$80	\$166

Note: The County Board began supplemental funding of the Public Defender in FY 2016.

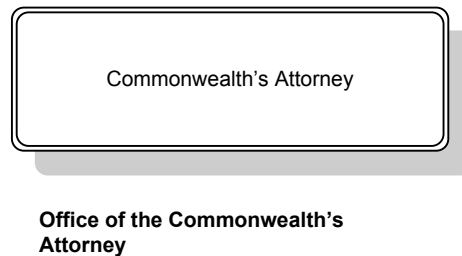
Fiscal Year	Description	FTEs
FY 2016	▪ Added funding for a Public Defender salary supplement, phased in over two years (\$80,000).	
FY 2017	▪ Added funding for a Public Defender salary supplement (\$86,111).	

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Our Mission: "To see that the innocent go free and the guilty are convicted"

The Commonwealth's Attorney, a Constitutional Officer for the Commonwealth of Virginia, is responsible for the prosecution of all criminal offenses occurring within Arlington County, Ronald Reagan Washington National Airport and the City of Falls Church. In addition, this function also entails the review of criminal complaints and the rendering of legal assistance to police officers. **The Commonwealth's Attorney and Deputies assign** and schedule all cases, as well as oversee their **evaluation and preparation**. **The Commonwealth's Attorney, or her Assistants, appears in the General District Court, Juvenile and Domestic Relations District Court and the Circuit Court.**

LINE OF BUSINESS



SIGNIFICANT BUDGET CHANGES

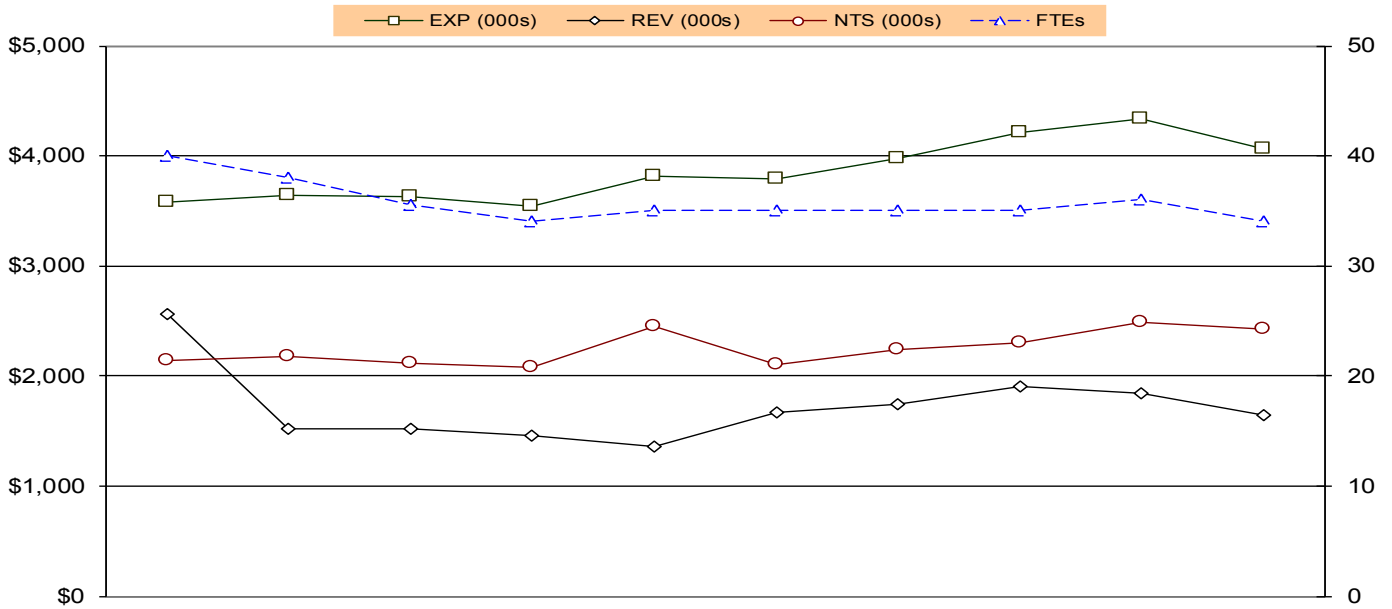
The FY 2017 adopted expenditure **budget for the Office of the Commonwealth's Attorney** is \$4,066,913, a six percent decrease from the FY 2016 adopted budget. The budget reflects:

- ↓ Personnel decreases due to the elimination of two full-time **Assistant Commonwealth's Attorney** positions partially funded by the High Intensity Drug Trafficking Area (HIDTA) grant (\$244,730, 2.0 FTEs) and by adjustments to retirement contributions based on current actuarial projections, offset by increases due to employee salary increases and an increase in **the County's cost for employee health insurance**.
- ↓ Fee revenue decreases due to lower projections in the share of concealed weapon permit fees **allocated to the Commonwealth's Attorney** (\$2,000), offset by higher projections in Falls Church reimbursements based on the FY 2017 budget and reconciliation of prior year payments with actual expenditures (\$397).
- ↓ Grant revenue decreases due to termination of the High Intensity Drug Trafficking Area (HIDTA) grant (\$207,890), partially offset by adjustments in Compensation Board reimbursements (\$2,546).
- Loss of the High Intensity Drug Trafficking Area (HIDTA) grant does not impact County **services**. **The Assistant Commonwealth's Attorney** positions funded by the grant prosecuted drug related federal cases in **the U.S. Attorney's Office for the Eastern District of Virginia** and performed no prosecutorial functions in Arlington County.

DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$4,001,619	\$4,186,291	\$3,923,022	-6%
Non-Personnel	213,108	144,238	143,891	-
Total Expenditures	4,214,727	4,330,529	4,066,913	-6%
Fees	145,861	155,783	154,180	-1%
Grants	1,761,670	1,692,058	1,486,714	-12%
Total Revenues	1,907,531	1,847,841	1,640,894	-11%
Net Tax Support	\$2,307,196	\$2,482,688	\$2,426,019	-2%
Permanent FTEs	35.00	36.00	34.00	
Temporary FTEs	-	-	-	
Total Authorized FTEs	35.00	36.00	34.00	

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$3,576	\$3,636	\$3,633	\$3,536	\$3,809	\$3,790	\$3,981	\$4,215	\$4,331	\$4,067
REV (000s)	\$2,562	\$1,524	\$1,522	\$1,460	\$1,358	\$1,667	\$1,745	\$1,908	\$1,848	\$1,641
NTS (000s)	\$2,144	\$2,172	\$2,111	\$2,076	\$2,451	\$2,103	\$2,237	\$2,307	\$2,483	\$2,426
FTEs	40.00	38.00	35.50	34.00	35.00	35.00	35.00	35.00	36.00	34.00

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ No significant changes. 	
FY 2009	<ul style="list-style-type: none"> ▪ County Board eliminated a vacant Management Specialist IV position (\$76,694). ▪ <i>Eliminated an Assistant Commonwealth Attorney position as part of FY 2009 State cuts (\$69,961).</i> ▪ Fee revenue increased due to higher Falls Church projections based on reconciliation with FY 2007 actual Falls Church payments and the corresponding expenditures (\$17,962). ▪ Grant revenue increased due to a four percent increase in Compensation Board salaries effective December, 2007 (\$40,058), additional funding for the High Intensity Drug Trafficking Area (HIDTA) grant (\$4,568) and an anticipated increase to the Department of Criminal Justice Services Victim Witness grant (\$3,341). 	<p>(1.0)</p> <p>(1.0)</p>
FY 2010	<ul style="list-style-type: none"> ▪ The County Board added funding for a one-time lump-sum payment of \$500 for employees (\$20,079). ▪ As part of County-wide service reductions, one out of five Victim Specialist positions was eliminated (\$72,805). ▪ As part of County-wide service reductions, one Information Technology Technician and one part-time Compensation Board funded Administrative Assistant position were eliminated (\$105,508). Non-personnel expenditures for consultant services were increased to partially offset the loss of permanent technology staff (\$32,650). 	<p>(1.0)</p> <p>(2.0)</p>
FY 2011	<ul style="list-style-type: none"> ▪ Eliminated a Compensation Board funded Assistant Commonwealth's Attorney and a part-time Temporary Services Assistant position (1.0 permanent FTE, 0.5 temporary FTEs; \$127,997). ▪ Reduced non-personnel funding for travel (\$1,127), operating supplies (\$2,500), memberships (\$1,500), training (\$2,592), telephone costs (\$250), unclassified services (\$2,000), postage (\$2,500), operating equipment (\$3,867) and consultant services (\$19,081). ▪ Decreased revenues in Falls Church projections (\$7,473), Compensation Board funding (\$18,346) and High Intensity Drug Trafficking Area (HIDTA) grant reimbursements (\$3,043), partially offset by the restoration of funding to the Department of Criminal Justice Services Victim Witness Grant (\$13,628). 	<p>(1.5)</p> <p>(1.5)</p>
FY 2012	<ul style="list-style-type: none"> ▪ The County Board added funding for a position previously funded with the Grants to Encourage Arrest Policies and Enforcement of Protective Orders (GEAP) program (\$64,590; 1.0 FTE). ▪ The County Board added funding for a one percent one-time lump sum payment for employees at the top step. 	<p>1.0</p>

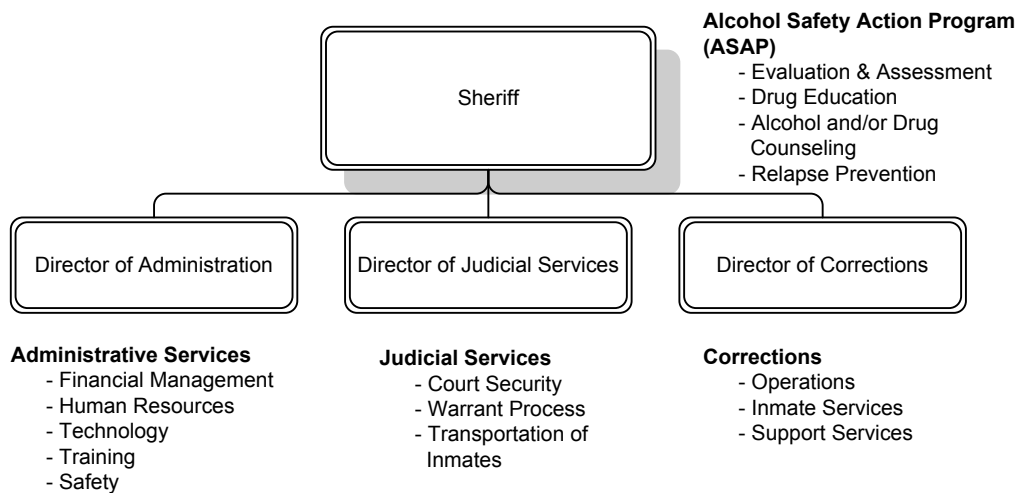
Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Increased revenues in Falls Church projections (\$2,427), Compensation Board reimbursements as a result of partial restoration of funding (\$56,318), and High Intensity Drug Trafficking Area (HIDTA) grant reimbursements (\$26,578). 	1.0
FY 2013	<ul style="list-style-type: none"> ▪ Increase in Falls Church reimbursements based on the FY 2013 proposed budget and reconciliation of FY 2011 reimbursements with the corresponding actual expenditures (\$107,876). ▪ Decrease in Compensation Board reimbursements (\$5,849) based on a reduction in Aid to Localities. ▪ Decrease in the High Intensity Drug Trafficking Area (HIDTA) grant reimbursements (\$9,751) based on projected personnel expenditures for the grant funded positions. ▪ Increase in the Department of Criminal Justice Services (DCJS) Victim Witness Grant (\$3,407). 	
FY 2014	<ul style="list-style-type: none"> ▪ Fee revenues increase due to higher projections in Falls Church reimbursements (\$2,619). ▪ Grant revenues increase due to an increase in State Compensation Board reimbursements (\$77,298) as a result of restoration of previous state aid reductions and salary increases, partially offset by a decrease in the High Intensity Drug Trafficking Area (HIDTA) grant reimbursements (\$3,758) based on projected personnel expenditures for the grant funded positions. 	
FY 2015	<ul style="list-style-type: none"> ▪ Fee revenues decreased due to lower projections in Falls Church reimbursements (\$14,096), offset by an increase in revenue for services related to Commonwealth's Attorney's costs (\$5,000). ▪ Grant revenues increased due to an increase in State Compensation Board reimbursements (\$159,811) and an increase in the High Intensity Drug Trafficking Area (HIDTA) grant reimbursements (\$12,149). 	
FY 2016	<ul style="list-style-type: none"> ▪ The County Board added ongoing funding for an Administrative Assistant position (\$50,000). ▪ Fee revenues increased due to higher projections in Falls Church reimbursements (\$8,114) and revenue for services related to Commonwealth's Attorney's costs (\$1,000). ▪ Grant revenues increased due to an increase in State Compensation Board reimbursements (\$79,611) and an increase in the Department of Criminal Justice Services Victim Witness Program Grant (\$5,213). 	1.0
FY 2017	<ul style="list-style-type: none"> ▪ Eliminated two full-time Assistant Commonwealth's Attorney positions partially funded by the High Intensity Drug Trafficking Area (HIDTA) grant (\$244,730 in expenses, \$207,890 in revenue, and 2.0 FTEs). Loss of the HIDTA grant does not impact County services because the employees performed no prosecutorial functions in Arlington County. 	(2.0)

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none">▪ Decreased fee revenue due to lower projections in the share of concealed weapon permit fees allocated to the Commonwealth's Attorney (\$2,000).▪ Increased fee revenue due to higher projections in Falls Church reimbursements based on the FY 2017 budget and reconciliation of prior year payments with actual expenditures (\$397).▪ Increased grant revenue due to adjustments in Compensation Board reimbursements (\$2,546).	

Our Mission: Partnering to make the justice system work

The Arlington County Sheriff's Office is responsible for the management and operation of the Arlington County Detention Facility and all related correctional responsibilities; providing courthouse/courtroom security and court support services; service/execution of civil and criminal warrants and court orders; transportation of inmates; providing administrative support; as well as management and oversight of the Arlington Alcohol Safety Action Program (ASAP).

LINE OF BUSINESS



SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Sheriff's Office is \$41,585,320, a four percent increase from the FY 2016 adopted budget. The budget reflects:

- Seven new positions are included in the FY 2017 budget. The seven new positions include five Deputy positions, one Americans with Disabilities Coordinator (ADA) position, and one Human Resource position (\$499,740, 7.0 FTEs).
- The County Board increased the number of Deputy positions from 3 to 5, with the positions to be hired half-way through the year.
- ↑ Personnel increases primarily due to employee salary increases, **an increase in the County's cost** for employee health insurance, and increases due to FLSA adjustments, offset by adjustments to retirement contributions based on current actuarial projections.
- ↑ Non-personnel increases primarily due to contractual agreements for inmate medical and pharmaceutical services (\$52,446), one-time funding for consultant services to assist in any facilities redesign efforts in either the Detention Center or Courts facilities (\$50,000, one-time), and the purchase of wearing apparel and equipment for the new deputy positions added (\$44,644, one-time).
- ↓ Fee revenue decreases primarily due to lower projections in Falls Church reimbursements projections based on the FY 2017 budget and reconciliation of prior year payments with actual expenditures (\$60,308), lower courthouse security fees revenue (\$14,830), a decrease in fingerprinting fees (\$3,000), electronic monitoring (\$8,000), and ASAP program fees (\$61,015).

↑ Grant revenue increases due to an expected increase in Compensation Board reimbursements (\$169,330), and an increase in the Comprehensive Corrections Act grant (\$4,174), offset by a decrease in Federal Prisoner reimbursement (\$33,400), and the elimination of the Highway Safety Grant (\$625).

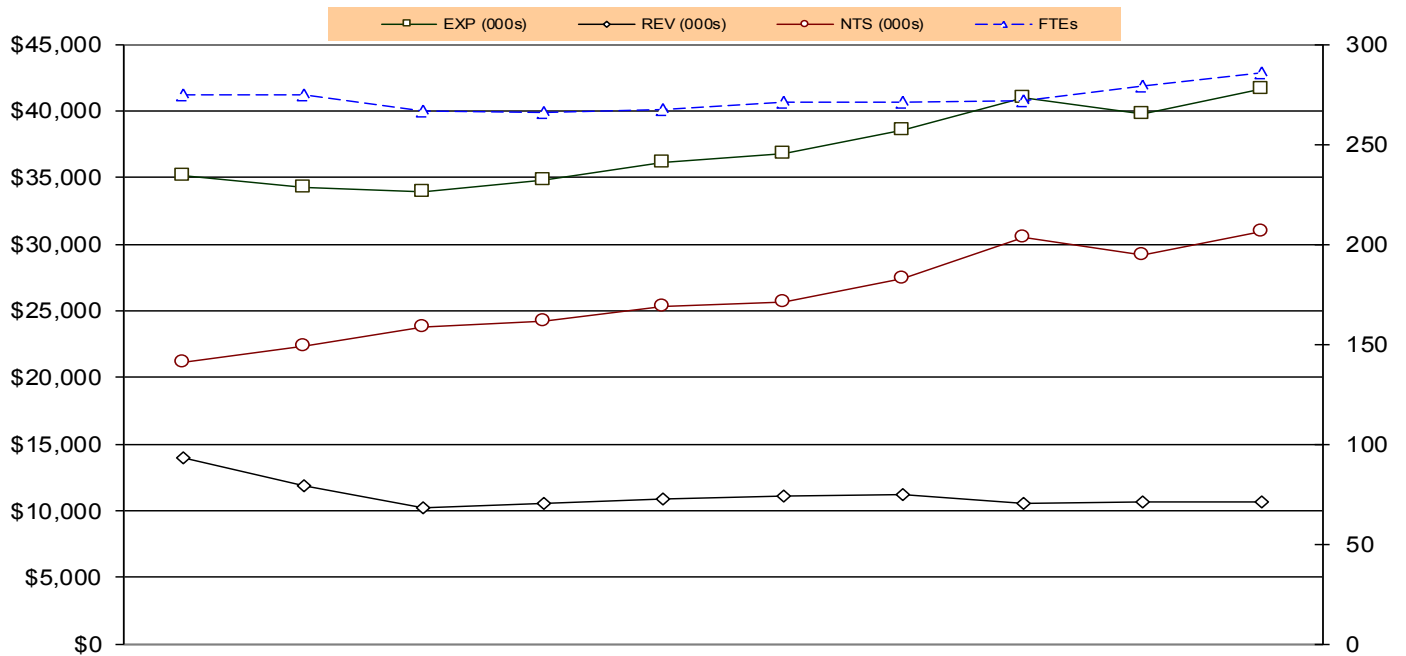
DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$34,375,490	\$32,770,177	\$34,401,895	5%
Non-Personnel	6,734,074	7,264,140	7,403,395	2%
Subtotal	41,109,564	40,034,317	41,805,290	4%
Intra-County Charges	(104,267)	(219,970)	(219,970)	-
Total Expenditures	41,005,297	39,814,347	41,585,320	4%
Fees	1,632,606	1,650,025	1,502,382	-9%
Grants	8,867,687	8,972,537	9,112,016	2%
Total Revenues	10,500,293	10,622,562	10,614,398	-
Net Tax Support	\$30,505,004	\$29,191,785	\$30,970,922	6%
Permanent FTEs	267.00	273.00	280.00	
Temporary FTEs	5.00	6.00	6.00	
Total Authorized FTEs	272.00	279.00	286.00	

Expenses by Line of Business

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Administrative Services	\$4,110,161	\$3,966,438	\$4,334,602	9%
Judicial Services	5,633,021	5,135,041	5,373,069	5%
Corrections	30,641,956	30,050,897	31,195,856	4%
Alcohol Safety Action Program	620,159	661,971	681,793	3%
Total Expenditures	\$41,005,297	\$39,814,347	\$41,585,320	4%

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$35,148	\$34,228	\$33,965	\$34,780	\$36,148	\$36,728	\$36,728	\$38,527	\$41,005	\$39,814	\$41,585
REV (000s)	\$13,989	\$11,905	\$10,242	\$10,518	\$10,855	\$11,051	\$11,051	\$11,159	\$10,500	\$10,623	\$10,614
NTS (000s)	\$21,159	\$22,323	\$23,723	\$24,262	\$25,293	\$25,677	\$25,677	\$27,368	\$30,505	\$29,191	\$30,971
FTEs	274.80	274.80	266.40	266.00	267.00	271.00	271.00	271.00	272.00	279.00	286.00

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ Added funding for increased inmate medical care contract and new pharmacy contract (\$1,055,600). ▪ Added one-time increase in FY 2008 for holiday premiums (\$115,500). ▪ Increased funding for County vehicle charges (\$24,487), electricity (\$2,927), water and sewer (\$97,509), natural gas (\$11,888) and fuel (\$14,219). ▪ Eliminated revenues and expenses related to Traffic Safety grant funding for additional overtime expenses included in the FY 2007 revised budget (\$26,409). ▪ Increased revenues from Falls Church reimbursements (\$80,498), collection of fees in the Alcohol Safety Action Program (\$38,513), State Compensation Board reimbursements (\$401,450), and federal prisoner expense reimbursements (\$412,996). ▪ Decreased revenues in State prisoner expense reimbursements (\$203,254). 	
FY 2009	<ul style="list-style-type: none"> ▪ Added grant funding for the State Criminal Alien Assistance Program (SCAAP) (\$350,000) and increased utility cost and nondiscretionary contracts. The increases were partially offset by budget reductions in a variety of accounts (\$61,577). ▪ Increased revenues from Courthouse Security fees (\$97,550), Weekender fees (\$7,834) and other ASAP fees (\$29,101), grant funding for the State Criminal Alien Assistance Program (\$350,000), State Compensation Board reimbursements for salaries and benefits (\$214,819), and reimbursements for housing federal prisoners (\$125,000). ▪ Decreased projections in Falls Church reimbursements (\$47,507). 	
FY 2010	<ul style="list-style-type: none"> ▪ The County Board added funding for a one-time lump-sum payment of \$500 for employees (\$150,882). ▪ Added funding for contractual increases in inmate care (\$178,036). ▪ Eliminated the Personnel Technician position (\$53,467, 1.0 FTE) and reduced the training budget (\$9,801) in Administrative Services. (1.0) ▪ Eliminated a Service Assistant IV (Lobby Aide) position (\$46,055, 1.0 FTE), a Property Clerk position (\$46,055, 1.0 FTE), three Deputy Sheriff II positions (\$268,988, 3.0 FTEs), an Administrative Assistant III position (\$61,000, 1.0 FTE), and overtime expenses (\$500,000) in the Corrections Division. (6.0) ▪ Eliminated temporary positions as part of FY 2009 State cuts (\$49,562, 1.4 FTEs). (1.4) ▪ Transferred projected savings from utilities at the Detention Center to the County's Master Lease (\$394,651). These savings will be used towards the payment of the debt service incurred to retrofit the Arlington County Detention Facility and Police/Courts building making them more energy efficient and lowering utility costs. 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Decreased revenues due to State cut in Compensation Board reimbursements for salaries and benefits (\$116,503), State funding for prisoners expense (\$234,953), Federal prisoners expense reimbursements (\$675,000), Falls Church reimbursements (\$84,746) and other fees and fines (\$39,221). 	
FY 2011	<ul style="list-style-type: none"> ▪ Converted 2.0 FTEs for the Jail Industries Program from an Internal Service Fund into the General Fund in the Sheriff's Office (\$187,987, 2.0 FTEs). ▪ Encumbered the Business Systems Analyst (BSA) II position by a Computer Technician position (\$31,196). ▪ Eliminated two Deputy Sheriff positions (\$266,069, 2.0 FTEs), a Records Assistant IV position (\$47,126, 1.0 FTE) and an Inmate Service Counselor I position (\$69,963, 1.0 FTE). ▪ Added temporary FTEs for Deputy Sheriff Assistants (1.6 FTEs). ▪ Increased funding for contractual services for inmate care (\$105,382) and transferred non-personnel funds from Jail Industries (\$31,983). ▪ Added Intra-County charges (\$219,970) for services of Jail Industries that offset the expenses of the Program. ▪ Decrease in grant revenues primarily due to lower projections for reimbursement of expenses for prisoners (\$648,930) due to reductions in the reimbursement rate that the state pays localities for housing these prisoners. Revenues also decreased in the Compensation Board reimbursements (\$76,869) due to state reductions and reimbursement for federal prisoners (\$331,174) due to fewer federal prisoners. 	<p>2.0</p> <p>(4.0)</p> <p>1.6</p>
FY 2012	<ul style="list-style-type: none"> ▪ The County Board restored a Deputy Sheriff position (\$72,583, 1.0 FTE) and added one-time funding for one over-strength Deputy Sheriff position (\$72,583). ▪ The County Board approved a one percent one-time lump sum payment for employees at the top step. ▪ Added contractual increase for inmate care (\$75,683). ▪ Increased revenues in Falls Church reimbursement (\$333,002) and state prisoner reimbursement (\$450,000) partially offset by decreases in Compensation Board reimbursement (\$100,000) and federal prisoner reimbursement (494,826). 	<p>1.0</p>
FY 2013	<ul style="list-style-type: none"> ▪ The County Board restored three Deputy Sheriff Positions (\$219,617, 3.0 FTE) to help alleviate staffing issues at the Detention Center. ▪ The County Board restored a Warrant Processor position (\$45,000, 1.0 FTE). ▪ The County Board approved two additional holidays for FY 2013 (\$80,000). ▪ FY 2012 one-time funding for an overstrength position (\$72,853) was eliminated. ▪ Decrease in the annual expense for the maintenance and replacement of County vehicles (\$13,421). 	<p>3.0</p> <p>1.0</p>

Fiscal Year	Description	FTEs
FY 2014	<ul style="list-style-type: none"> ▪ Eliminated State Criminal Alien Assistance Program (SCAAP) expenses (\$350,000) and corresponding grant revenues (\$350,000) due to uncertainty of the federal grant funds. ▪ Fuel expenses increased (\$26,000). ▪ Increased revenue from miscellaneous fees (\$60,927). ▪ Reduced fee revenue from the City of Falls Church (\$51,309). ▪ Decrease in State Compensation Board revenue (\$70,471) that anticipates ongoing reductions in aid to localities. ▪ State prisoner reimbursement revenue increases (\$51,000) based on the projected number of prisoners to be held for the state; federal prisoner reimbursement decreased (\$9,000). <ul style="list-style-type: none"> ▪ The County Board added one-time funding in additional overtime funding to help reduce detention facility lockdowns (\$80,000). ▪ Personnel increases included reclassification of uniform positions (\$842,336). ▪ Removed one-time funding for FY 2013 additional County Board approved holidays (\$80,000). ▪ Increased annual expense for the maintenance and replacement of County vehicles (\$17,693) and contractual increases in Inmate Medical Services (\$77,117) and Pharmaceutical (\$9,329) contracts. ▪ Fee revenues increased primarily due to higher projections in Courthouse security fees (\$40,000), fingerprinting fees (\$2,500) and ASAP fees (\$68,077). The increase in fee revenue is partially offset by lower projections in Falls Church reimbursements (\$4,950). ▪ Grant revenues increased due to increased State Compensation Board reimbursements (\$611,403), increased federal prisoner reimbursements (\$48,300), and increased Comprehensive Correction Act revenue (\$12,507). ▪ Reduced Inmate Medical Services (\$100,000). ▪ <i>Includes a PREA Coordinator position for the Corrections division as part of FY 2013 closeout.</i> 	1.0
FY 2015	<ul style="list-style-type: none"> ▪ Added funding for a Prison Rape Elimination Act (PREA) Coordinator (\$166,508). ▪ Increase in annual expense for operating equipment for Telestaff maintenance charges (\$25,000) and contractual agreements for inmate medical and pharmaceutical services (\$34,126). ▪ Fee revenue increases due to higher projections in Courthouse security fees (\$24,830), ASAP fees (\$2,432), electronic monitoring and other outside service fees (\$13,700) and an increase in Falls Church reimbursements (\$24,277). ▪ Grant revenue increases due to State Compensation Board reimbursements (\$206,323), Highway Safety Grants (\$7,150), and Comprehensive Correction Act revenue (\$6,920) as a result of an increase 	1.0

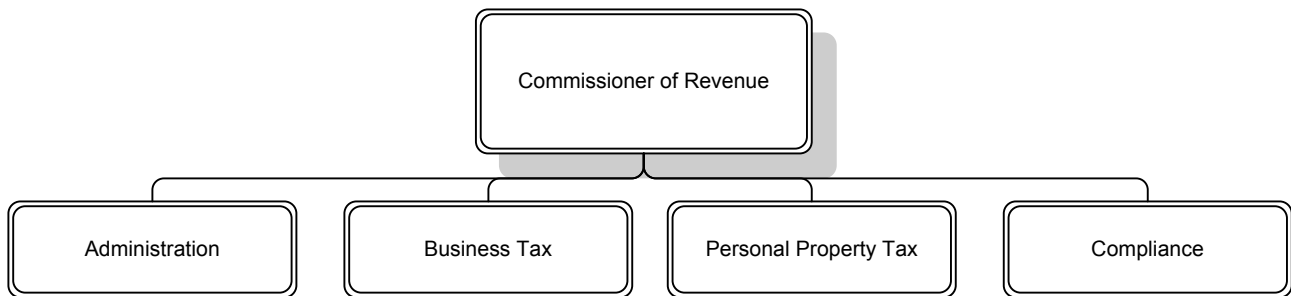
Fiscal Year	Description	FTEs
	in salaries and tuition, which is offset by decreasing federal prisoner reimbursements (\$163,300).	
FY 2016	<ul style="list-style-type: none"> <li data-bbox="302 453 1325 516">▪ The County Board added funding to begin to address ongoing Sheriff staffing issues (\$325,000 personnel, \$25,000 non-personnel). <li data-bbox="302 527 1325 642">▪ The authorized FTEs were increased 1.0 to reflect the County Board's action to add one-time funding for a Deputy Sheriff (1.0 FTE) for the expansion of the Drug Court Program. The salary for this position will be fully charged to the Circuit Court. <li data-bbox="302 653 1325 747">▪ Swapped contractual services budget (\$50,900) to personnel in the conversion of part-time contractors to temporary employees in ASAP (\$50,900). <li data-bbox="302 758 1325 821">▪ Increase due to contractual agreements for inmate medical and pharmaceutical services (\$102,835). <li data-bbox="302 831 1325 957">▪ Decreased fee revenue due to lower projections in Falls Church reimbursements (\$172,361), a decrease in concealed weapons fees (\$2,500) and other miscellaneous fees (\$3,450), which are offset by an increase in ASAP referrals (\$10,824). <li data-bbox="302 968 1325 1136">▪ Grant revenue increases due to an increase in prisoner expense reimbursement (\$150,000) and an increase in State Compensation Board reimbursements including salary increases for some deputies (\$157,151), offset by a decrease in Federal prisoner reimbursement (\$25,000) and Highway Safety Grants (\$6,525). 	<p>5.0</p> <p>1.0</p> <p>1.0</p>
FY 2017	<ul style="list-style-type: none"> <li data-bbox="302 1188 1325 1314">▪ Seven new positions are included in the FY 2017 budget. The seven new positions include five Deputy positions, one Americans with Disabilities Coordinator (ADA) position, and one Human Resource position (\$499,740, 7.0 FTEs). The Deputies will be hired half-way through the year. <li data-bbox="302 1325 1325 1388">▪ Increased funding for contractual services for inmate medical and pharmaceutical services (\$52,446). <li data-bbox="302 1398 1325 1493">▪ Increased one-time funding for consultant services to assist in any facilities redesign efforts in either the Detention Center or Courts facilities (\$50,000). <li data-bbox="302 1503 1325 1566">▪ Increased one-time funding for the purchase of wearing apparel and equipment for the new deputy positions added (\$44,644). <li data-bbox="302 1577 1325 1671">▪ Decreased fee revenue due to lower projections in Falls Church reimbursements projections based on the FY 2017 budget and reconciliation of prior year payments with actual expenditures (\$60,308). <li data-bbox="302 1682 1325 1776">▪ Decreased fee revenue in courthouse security (\$14,830), fingerprinting (\$3,000), electronic monitoring (\$8,000), and ASAP program revenue (\$61,015). <li data-bbox="302 1787 1325 1879">▪ Increased grant revenue due to an expected increase in Compensation Board reimbursements (\$169,330) and an increase in the Comprehensive Corrections Act grant (\$4,174). 	7.0

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none">▪ Decreased grant revenue due to reduced Federal Prisoner reimbursement (\$33,400) and the elimination of the Highway Safety Grant (\$625).	

Our Mission: To provide Arlington County residents and businesses with high quality service in meeting their tax obligations.

The Office of the Commissioner of Revenue provides Arlington County residents and businesses with high-quality service in meeting their tax obligations by applying Virginia State and Arlington County tax laws with uniformity, fairness, and integrity. The Office is committed to providing customer advocacy to protect the rights of individual and business taxpayers and resolving those issues not satisfactorily addressed through normal channels.

LINES OF BUSINESS



Administration

- Administration
- Legal Counsel
- Customer Advocacy

Business Tax

Personal Property

- Personal Property Registration & Assessment
- DMV Select

Compliance

- Personal Property Enforcement
- State Income Tax Assistance

SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Commissioner of Revenue is \$5,572,714, a three percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↑ Personnel increases due to employee salary increases and an increase in the County's cost for employee health insurance, offset by adjustments to retirement contributions based on current actuarial projections.
- ↑ Non-personnel increases due to adjustments to the annual expense for maintenance and replacement of County vehicles (\$181).
- ↑ Fee revenue increases due to increased revenue from the Department of Motor Vehicles for satellite office services provided by the Commissioner of Revenue (\$15,000).
- ↑ Grant revenue increases due to an increase in State Compensation Board reimbursements (\$3,423).

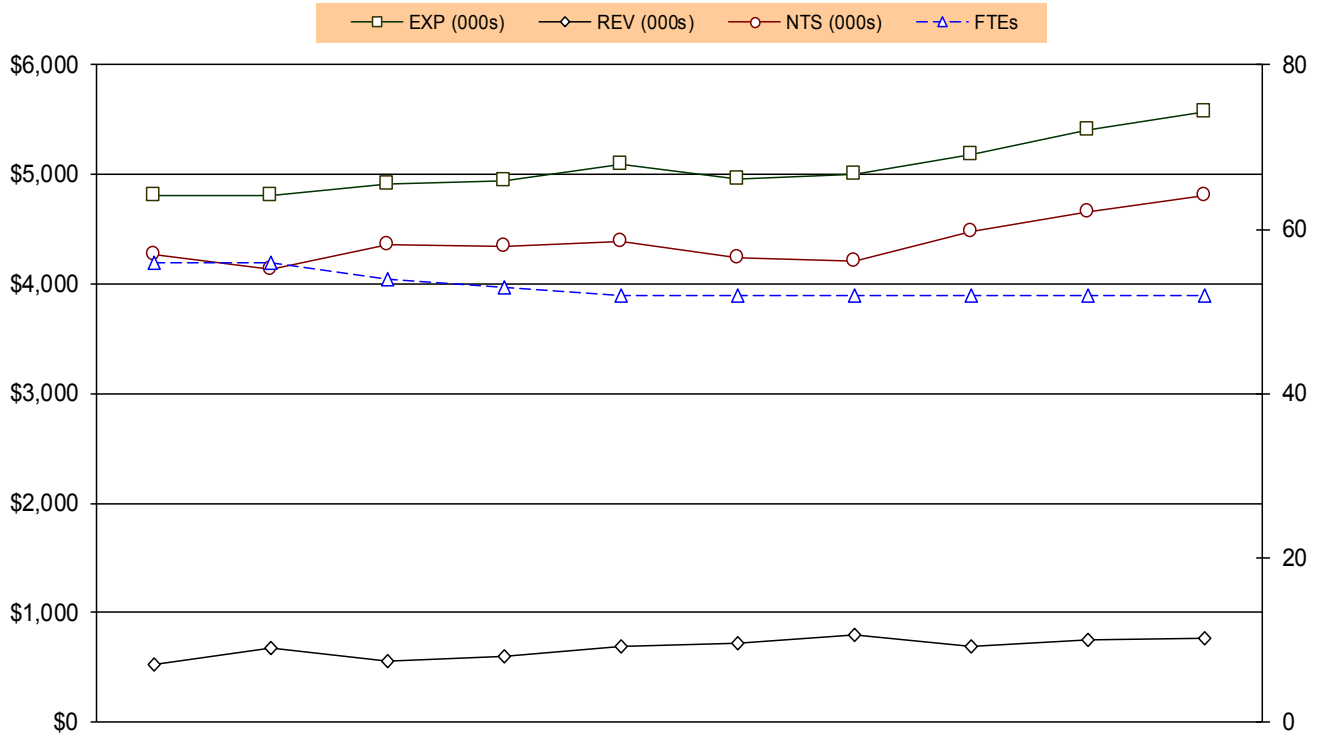
DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$4,784,784	\$5,046,654	\$5,210,020	3%
Non-Personnel	391,578	362,513	362,694	-
Total Expenditures	5,176,362	5,409,167	5,572,714	3%
Fees	304,959	295,000	310,000	5%
Grants	392,245	456,702	460,125	1%
Total Revenues	697,204	751,702	770,125	2%
Net Tax Support	\$4,479,158	\$4,657,465	\$4,802,589	3%
Permanent FTEs	52.00	52.00	52.00	
Temporary FTEs	-	-	-	
Total Authorized FTEs	52.00	52.00	52.00	

Expenses by Lines of Business

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Administration	\$1,291,430	\$1,393,569	\$1,447,959	4%
Business Tax	1,696,244	1,945,245	2,019,040	4%
Personal Property	1,602,697	1,494,032	1,525,086	2%
Compliance	585,991	576,321	580,629	1%
Total Expenditures	\$5,176,362	\$5,409,167	\$5,572,714	3%

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$4,801	\$4,801	\$4,907	\$4,940	\$5,085	\$4,959	\$4,995	\$5,176	\$5,409	\$5,573
REV (000s)	\$527	\$672	\$554	\$595	\$691	\$718	\$793	\$697	\$752	\$770
NTS (000s)	\$4,274	\$4,129	\$4,353	\$4,345	\$4,394	\$4,241	\$4,202	\$4,479	\$4,657	\$4,803
FTEs	56.00	56.00	54.00	53.00	52.00	52.00	52.00	52.00	52.00	52.00

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ Funding added (\$82,007) for contractual costs associated with process management improvements in the Business and Personal Property Tax Divisions. 	
FY 2009	<ul style="list-style-type: none"> ▪ No significant changes. 	
FY 2010	<ul style="list-style-type: none"> ▪ Eliminated an Assistant Deputy Commissioner of Revenue position (1.0 FTE, \$119,609) and a Word Processing Operator I position (1.0 FTE, \$64,852). ▪ Funding added for a one-time lump-sum payment of \$500 for employees (\$30,980). 	(2.0)
FY 2011	<ul style="list-style-type: none"> ▪ Eliminated a Tax Assessor position (1.0 FTE, \$71,174). ▪ Funding reduced for travel (\$925), public outreach (\$3,000), repair of equipment (\$700), employee training (\$2,200), telephones (\$90) and gasoline (\$243). ▪ Decreased personnel expenses (\$2,842) in anticipation of higher staff turnover. 	(1.0)
FY 2012	<ul style="list-style-type: none"> ▪ Eliminated an Information System Analyst III position (1.0 FTE, \$120,483). ▪ Small decrease in non-personnel expenses due to the adjustments to the annual expense for the maintenance and replacement of County vehicles (\$663). 	(1.0)
FY 2013	<ul style="list-style-type: none"> ▪ Fee revenue increased (\$25,000) to more closely align with previous years' actual revenue for out-of-state license plate fees for vehicles garaged in the County. 	
FY 2014	<ul style="list-style-type: none"> ▪ Fee revenue increased (\$15,000) to more closely align with previous years' actual revenue for various service fees. ▪ Grant revenues increased due to a partial restoration of cuts in local aid from the State (\$18,300) and an increase in State Compensation Board reimbursements (\$12,699). ▪ Hold Assistant Deputy of Business Tax position vacant for six months (\$59,971). 	
FY 2015	<ul style="list-style-type: none"> ▪ Fee revenue increased (\$80,000) to more closely align with previous years' actual revenue for out-of-state license plate fees for vehicles garaged in the County. ▪ Grant revenues decrease to realign State Compensation Board reimbursements with actual levels (\$1,647). 	
FY 2016	<ul style="list-style-type: none"> ▪ Fee revenues increase due to an increase in the license plate penalty fee revenue based on recent actual receipts (\$50,000) and the transfer of and an increase in DMV select revenue from the Treasurer's Office 	



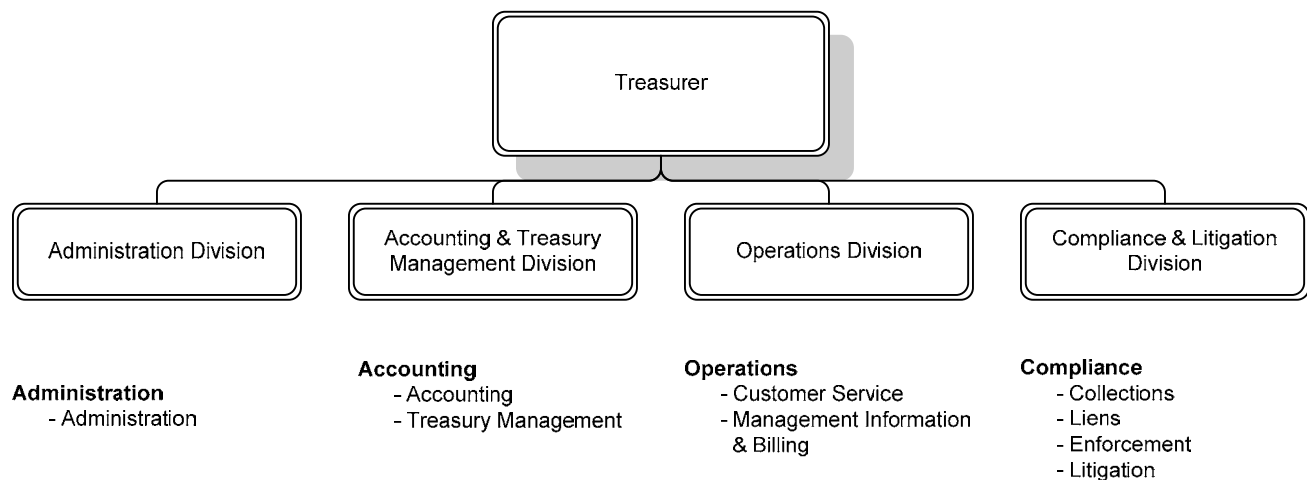
Fiscal Year	Description	FTEs
FY 2017	<p data-bbox="318 296 1312 352">(\$25,000). The DMV Select is now solely operated by the Commissioner's Office.</p> <ul style="list-style-type: none"> <li data-bbox="289 369 1312 426">▪ Grant revenues increase due to an increase in State Compensation Board reimbursements (\$22,350). <li data-bbox="289 478 1312 573">▪ Fee revenue increases due to increased revenue from the Department of Motor Vehicles for satellite office services provided by the Commissioner of Revenue (\$15,000). <li data-bbox="289 583 1312 646">▪ Grant revenue increases due to an increase in State Compensation Board reimbursements (\$3,423). 	

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Our Mission: To receive, safeguard, and disburse County funds

In order that society can conduct itself in a civilized manner, that the ends of justice can be served, and that government can ensure the provision of services to its citizenry, it is the mission of the Treasurer’s Office, as defined by the Constitution of Virginia, to receive or collect state and local taxes and other revenues; to safeguard the funds; and to disburse the funds in accord with the dictates of the local governing body.

LINE OF BUSINESS



SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Treasurer’s Office is \$6,900,367, a two percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↑ The County Board added a partial FTE to assist with Court Fines and Fee collections (\$19,304, 0.25 FTE); the position is funded through additional Court Collections fees (\$19,304).
- ↑ Personnel increases due to employee salary increases and an increase in the County’s cost for employee health insurance, offset by adjustments to retirement contributions based on current actuarial projections.
- ↑ Non-personnel increases due to adjustments to the annual expense for maintenance and replacement of County vehicles (\$1,548).
- The two limited-term collector positions were converted to permanent FTEs.
- ↓ Revenues decrease due to lower administrative compliance fees (\$200,000), decreased iPark fees (\$60,000), reload fees (\$8,500) and deposits (\$4,000), partially offset by an increase in court collections (\$138,588) and Easy Park revenue (\$48,000).

- ↓ Grant revenue decreases due to a decrease in State Compensation Board reimbursements (\$1,170).

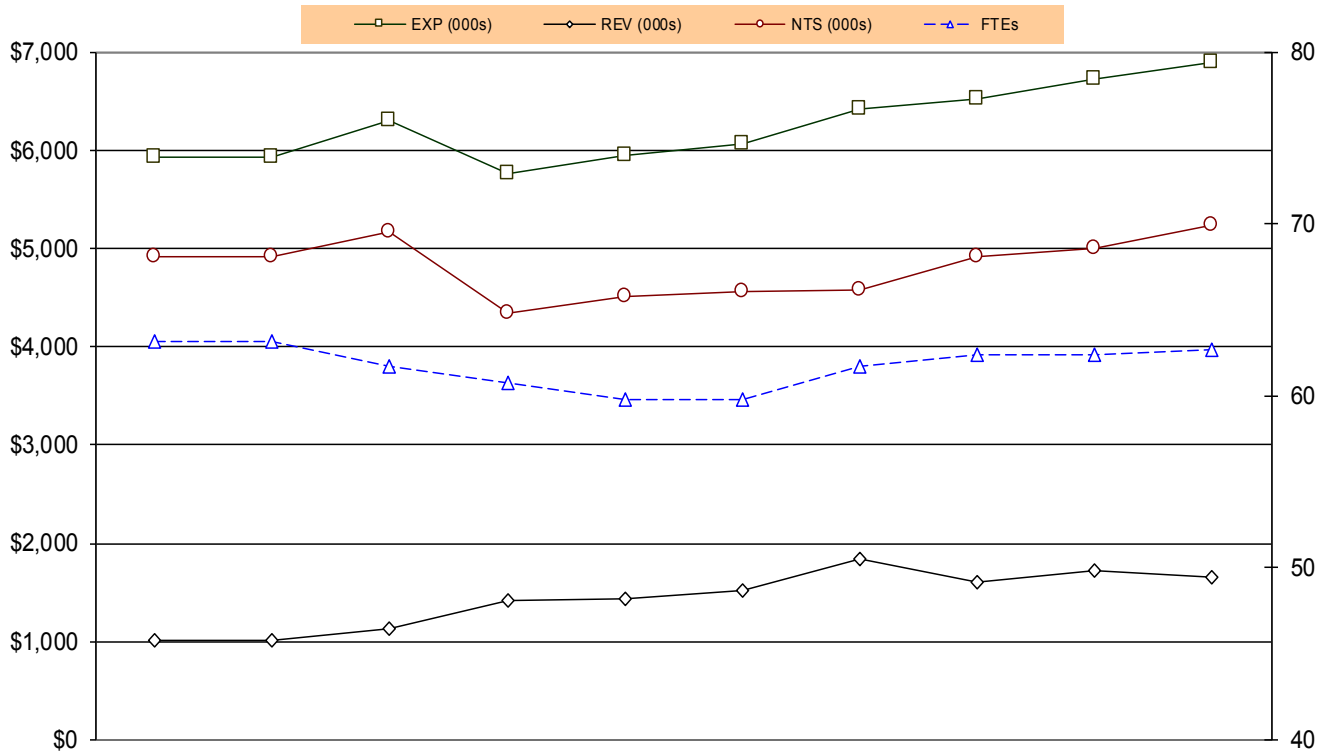
DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$5,672,125	\$6,057,335	\$6,222,231	3%
Non-Personnel	844,112	676,588	678,136	-
Total Expenditures	6,516,237	6,733,923	6,900,367	2%
Fees	1,185,104	1,226,445	1,159,837	-5%
Grants	421,820	501,141	499,971	-
Total Revenues	1,606,924	1,727,586	1,659,808	-4%
Net Tax Support	\$4,909,313	\$5,006,337	\$5,240,559	5%
Permanent FTEs	61.75	61.75	62.00	
Temporary FTEs	0.66	0.66	0.66	
Total Authorized FTEs	62.41	62.41	62.66	

Expenses by Line of Business

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Administration and Special Projects	\$1,341,753	\$1,144,953	\$1,270,473	11%
Accounting	1,320,813	1,237,728	1,279,767	3%
Operations	1,530,108	1,922,730	1,812,109	-6%
Compliance	2,323,563	2,428,512	2,538,018	5%
Total Expenditures	\$6,516,237	\$6,733,923	\$6,900,367	2%

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actuals	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$5,931	\$5,925	\$6,300	\$5,761	\$5,943	\$6,068	\$6,423	\$6,516	\$6,734	\$6,900
REV (000s)	\$1,017	\$1,015	\$1,136	\$1,425	\$1,430	\$1,512	\$1,840	\$1,607	\$1,728	\$1,660
NTS (000s)	\$4,914	\$4,910	\$5,164	\$4,336	\$4,513	\$4,556	\$4,583	\$4,909	\$5,006	\$5,241
FTEs	63.15	63.15	61.75	60.75	59.75	59.75	61.75	62.41	62.41	62.66

Fiscal Year	Description	FTEs
FY 2016	<ul style="list-style-type: none"> ▪ Decreased fee revenues due to lower delinquent court fine collections (\$139,055), a reduction in court fine collection fees to the County due to General Assembly action (\$114,000), decreased iPark fees (\$45,700), and a transfer of DMV select revenue to the Commissioner of Revenue's Office (\$22,000), partially offset by an increase in administrative compliance fees (\$75,000) and returned check fees (\$10,000). ▪ Increased grant revenues due to an increase in State Compensation Board reimbursements (\$24,656). ▪ <i>The County Board reduced the Real Estate late payment penalty for taxpayers who pay after but within 30 days of the due date to 5 percent. Taxpayers who are more than 30 days delinquent continue to incur a 10 percent late payment penalty.</i> 	
FY 2017	<ul style="list-style-type: none"> ▪ The County Board added a partial FTE to assist with Court Fines and Fee collections. ▪ The two limited-term collector positions were converted to permanent FTEs. ▪ Decreased fee revenues due to lower administrative compliance fees (\$200,000), decreased iPark fees (\$60,000), reload fees (\$8,500) and deposits (\$4,000), partially offset by an increase in court collections (\$157,892) and Easy Park revenue (\$48,000). ▪ Decreased grant revenues due to a decrease in State Compensation Board reimbursements (\$1,170). 	0.25

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Our Mission: To maintain an accurate list of registered voters and to administer elections fairly and efficiently in an open, transparent, and equitable manner

The Electoral Board maintains an accurate list of registered voters and administers elections fairly and efficiently in an open, transparent, and equitable manner.

LINE OF BUSINESS

Office of the Electoral Board and Voter
Registration

**Office of the Electoral Board and Voter
Registration**

SIGNIFICANT BUDGET CHANGES

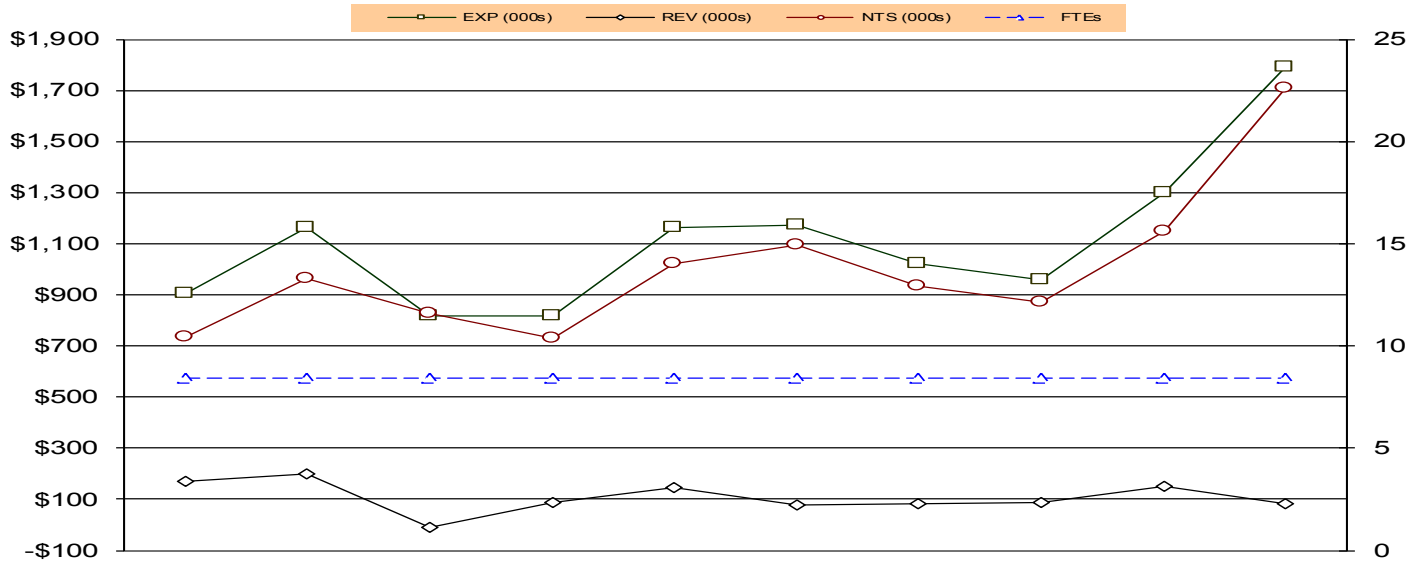
The FY 2017 adopted expenditure budget for the Electoral Board is \$1,788,646, a 38 percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↑ Personnel increases due to one-time funding for the calendar year 2016 Presidential Election (\$366,554), **employee salary increases and an increase in the County's cost for employee health insurance**, offset by adjustments to retirement contributions based on current actuarial projections.
- ↑ Non-personnel increases due to one-time funding for the calendar year 2016 Presidential Election (\$113,137).
- ↓ Revenue decreases due to the removal of one-time revenue for the Presidential Primary election in June 2016 (\$72,400), offset by a two percent increase for State Compensation Board reimbursements (\$1,600).

DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$659,442	\$785,760	\$1,161,533	48%
Non-Personnel	300,575	513,976	627,113	22%
Total Expenditures	960,017	1,299,736	1,788,646	38%
Total Revenues	88,719	152,600	81,800	-46%
Net Tax Support	\$871,298	\$1,147,136	\$1,706,846	49%
Permanent FTEs	6.60	6.60	6.60	
Temporary FTEs	1.80	1.80	1.80	
Total Authorized FTEs	8.40	8.40	8.40	

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$906	\$1,161	\$815	\$815	\$1,164	\$1,172	\$1,020	\$960	\$1,300	\$1,789
REV (000s)	\$172	\$199	-\$11	\$85	\$144	\$77	\$84	\$89	\$153	\$82
NTS (000s)	\$734	\$962	\$826	\$730	\$1,020	\$1,095	\$936	\$871	\$1,147	\$1,707
FTEs	8.40	8.40	8.40	8.40	8.40	8.40	8.40	8.40	8.40	8.40

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ No significant changes. 	
FY 2009	<ul style="list-style-type: none"> ▪ The adopted budget includes funding for the November 2008 General Election for the offices of President and Vice President of the United States, U.S. Senate, U.S. House of Representatives (8th District), County Board, and School Board (two seats). It also includes funding for a possible primary election in June 2009. Additional funding will cover: additional temporary staff (\$82,568); overtime for permanent staff (\$4,072); funds to compensate citizens who serve as election officials (\$30,086); and the purchase and ongoing costs for additional telephones (\$4,940) and computers (\$25,200). ▪ Revenues decrease one percent (\$571) to reflect an initial increase in state funding for compensation to Electoral Board members and the General Registrar from the State Board of Elections in FY 2008 (\$3,429) which is offset by an anticipated reduction in state funding in FY 2009 (\$4,000). 	
FY 2010	<ul style="list-style-type: none"> ▪ The County Board added a one-time lump-sum payment of \$500 for employees (\$3,786). ▪ Personnel decrease reflects the removal of one-time funds budgeted for the November 2008 presidential election including additional temporary staff (\$82,568) and overtime for permanent employees (\$4,072); the removal of funds budgeted for a possible June 2010 congressional primary including additional temporary staff (\$3,000) and overtime for permanent employees (\$3,100). ▪ Non-personnel decrease reflects the removal of one-time funds budgeted for the November 2008 presidential election (\$59,175) and the removal of funds budget for a possible June 2010 congressional primary (\$46,695). ▪ Revenue decreased due to anticipated reductions in funding from the State Board of Elections (\$3,546). 	
FY 2011	<ul style="list-style-type: none"> ▪ Non-personnel decreases reflect a reduction in election officers in all precincts by two or three workers in November 2010 and in June 2011 (\$25,449) and the elimination of issuing cell phones to chief election officers (\$800). 	
FY 2012	<ul style="list-style-type: none"> ▪ Personnel includes the County Board's approval of a one percent one-time lump sum payment for employees at the top step (\$561). Personnel expenses also increase because additional temporary staff and overtime are needed to implement the four primaries/elections and redistricting in FY 2012 (\$109,339), employee step increases, a six percent increase in the County's cost for employee health insurance, and adjustments to retirement contributions based on current actuarial projections, partially offset by a decrease in some position salaries due to turnover. 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Non-personnel expense increases include the printing and mailing costs for redistricting (\$137,750) as well as the additional costs for the four primaries/elections in FY 2012 including Electoral Board, Election Officers, operating supplies, building rental, and software costs (\$203,435). On-going costs for automated systems and equipment have also increased (\$20,483). ▪ The FY 2012 budget includes revenue from the state for reimbursement of the presidential primary (\$90,000), which is partially offset by a decrease in state revenue for reimbursement of salaries (\$4,793). 	
FY 2013	<ul style="list-style-type: none"> ▪ The County Board added one-time funding related to the CY 2012 Presidential election (\$342,407). ▪ Decreased revenue due to a reduction in state aid (\$4,400). ▪ Removal of FY 2012 revenue for the Presidential Primary election (\$44,752). 	
FY 2014	<ul style="list-style-type: none"> ▪ Increased revenue due to the restoration of state aide cuts (\$4,400) and an increase in the salary reimbursement level (\$2,264). ▪ Reduced funding for election officers (\$16,800). ▪ Eliminated FY 2013 one-time funding for the Presidential election (\$342,407). 	
FY 2015	<ul style="list-style-type: none"> ▪ Revenue decreased based on the projected reimbursement percentage from the State (\$30,456). 	
FY 2016	<ul style="list-style-type: none"> ▪ Revenue increased based on State reimbursement for the 2016 Presidential Primary (\$65,700) and a two percent increase for State Compensation Board reimbursements (\$1,700). 	
FY 2017	<ul style="list-style-type: none"> ▪ The County Board added one-time funding related to the CY 2016 Presidential Election (\$479,691). ▪ Revenue decreased due to the removal of one-time revenue for the Presidential Primary election in June 2016 (\$72,400), offset by a two percent increase for State Compensation Board reimbursements (\$1,600). 	

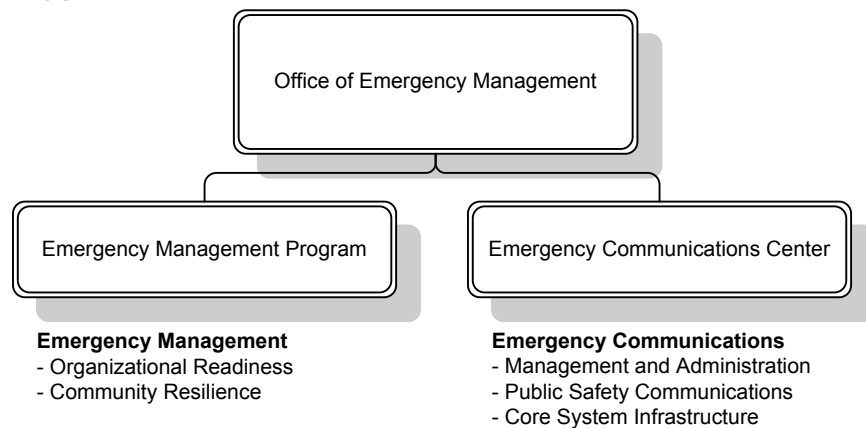
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Our Mission: To coordinate emergency preparedness and response capabilities, resources and outreach for the Arlington Community

The mission of the Office of Emergency Management (OEM) is to coordinate emergency preparedness and response capabilities, resources and outreach for the Arlington community. The mission will be achieved through the success of the three outcome areas defined in the OEM Strategic Plan: Developing internal capabilities to achieve organizational readiness; providing an immediate, coordinated link to emergency information and services; and building a resilient, whole community.

To accomplish these goals, OEM programs include emergency planning, emergency exercises/drills; 24/7 public safety communication, coordination and dispatch; public education; and volunteer management. OEM provides the leadership, coordination, and operational planning that enables the County's response to, and recovery from, the impact of natural, man-made and technological hazards.

LINES OF BUSINESS



SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Office of Emergency Management (OEM) is \$11,756,311, a less than one percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↓ Personnel decreases reflect regular staff turnover and attrition savings, adjustments to retirement contributions based on current actuarial projections, offset by employee salary **increases and an increase in the County's cost** for employee health insurance.
- ↑ Non-personnel increases reflect contractual obligations for 9-1-1 phone and radio costs (\$97,753), adjustments to the annual expense for maintenance and replacement of County vehicles (\$803), offset by a transfer of funds to the Police Department for Public Safety Information Technology (PSIT) activities (\$11,151), and a re-allocation of grant funds from non-personnel expenses to personnel expenses to cover the cost of regular salary increases and new hires (\$17,541).

- ↓ Fee revenue decreases due to lower projections in Falls Church reimbursements based on the reconciliation of prior year payments with actual expenditures (\$53,004), offset by an increase to the wireless E-911 reimbursement from the Commonwealth of Virginia (\$36,242).
- ↓ Grant revenue decreases slightly due to UASI grants expected to be received in FY 2017 (\$3,543).

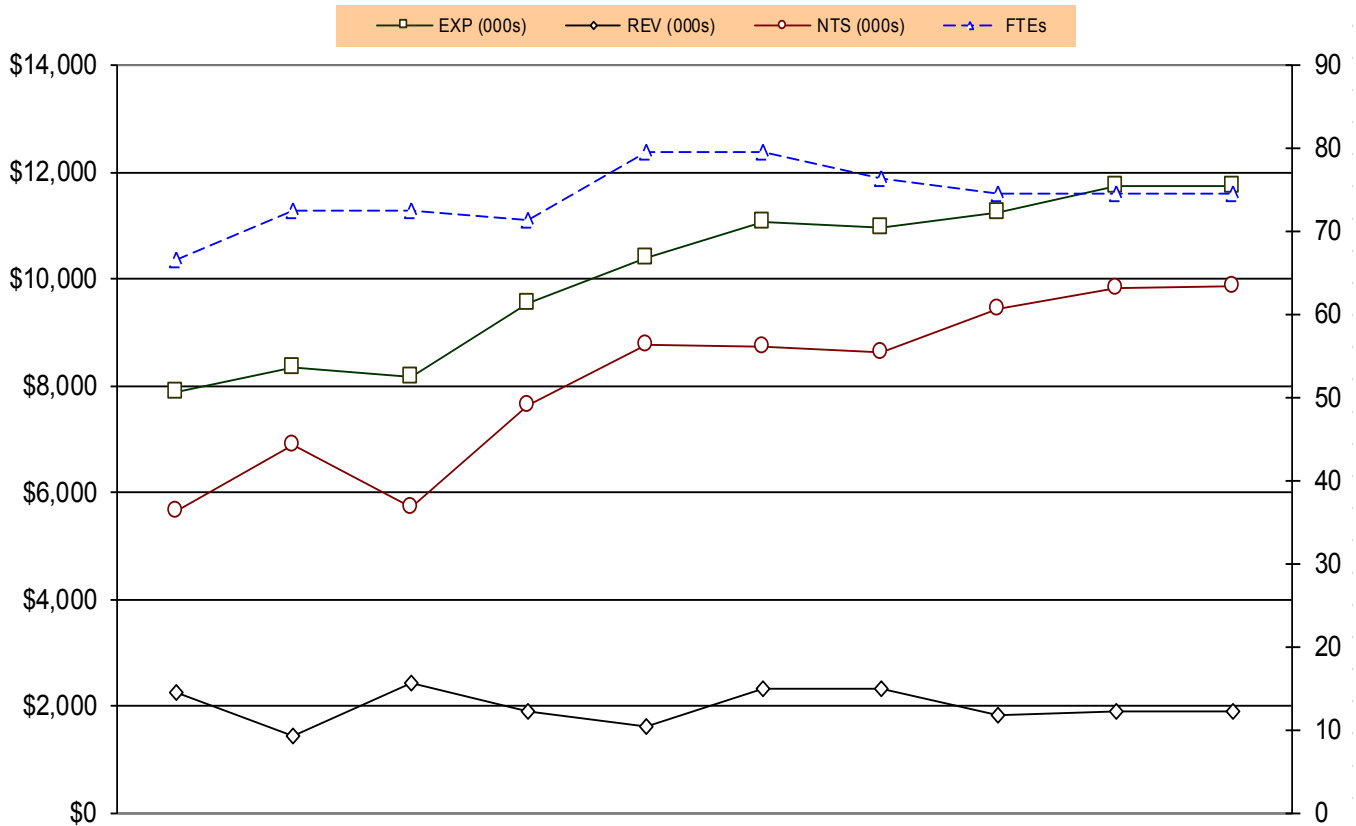
DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$8,475,710	\$8,562,559	\$8,519,051	-1%
Non-Personnel	2,844,327	3,245,126	3,314,810	2%
Sub-total Expenditures	11,320,037	11,807,685	11,833,861	-
Intra-County Charges	(77,550)	(77,550)	(77,550)	-
Total Expenditures	11,242,487	11,730,135	11,756,311	-
Fees	1,330,336	1,461,766	1,445,004	-1%
Grants	488,924	448,100	444,557	-1%
Total Revenues	1,819,260	1,909,866	1,889,561	-1%
Net Tax Support	\$9,423,227	\$9,820,269	\$9,866,750	-
Permanent FTEs	74.50	74.50	74.50	
Temporary FTEs	-	-	-	
Total Authorized FTEs	74.50	74.50	74.50	

Expenses by Line of Business

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Emergency Management	\$2,130,074	\$2,050,505	\$2,361,434	15%
Emergency Communications	9,112,413	9,679,630	9,394,877	-3%
Total Expenditures	\$11,242,487	\$11,730,135	\$11,756,311	-

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$7,895	\$8,349	\$8,153	\$9,547	\$10,386	\$11,071	\$10,966	\$11,242	\$11,730	\$11,756
REV (000s)	\$2,244	\$1,452	\$2,438	\$1,896	\$1,628	\$2,339	\$2,340	\$1,819	\$1,910	\$1,889
NTS (000s)	\$5,651	\$6,897	\$5,715	\$7,651	\$8,758	\$8,732	\$8,626	\$9,423	\$9,820	\$9,867
FTEs	66.50	72.50	72.50	71.50	79.50	79.50	76.50	74.50	74.50	74.50

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ Added \$77,000 to fully fund the operating cost of the Emergency Management Program. ▪ Replaced the E9-1-1 fee revenue (\$4,900,000) with a state imposed communications tax which will be reflected as a tax and not included as revenue to OEM’s budget beginning January 2007. ▪ Added one-time funding for holiday premiums in FY 2008 (\$5,400). 	
FY 2009	<ul style="list-style-type: none"> ▪ Added 5.0 grant-funded FTEs approved as supplemental appropriations in prior years and expected to continue in FY 2009; and transferred 1.0 FTE from Arlington Economic Development to the Office of Emergency Management. ▪ Added \$411,280 for maintenance expenses of the new Emergency Communications Center. ▪ Increased funding for utility costs and non-discretionary contractual expenses (\$11,094). ▪ Reduced the budget for expenses such as travel (\$7,000), consultants (\$12,500), printing charges (\$18,000), wearing apparel (\$18,000), operating supplies (\$22,000) and other miscellaneous expenses (\$71,200), and overtime expenses (\$18,136). ▪ Increased revenue due to the addition of 5.0 grant funded FTEs (\$337,015) and higher projections in wireless servicing costs (\$384,000) and Falls Church reimbursements (\$4,068). 	6.0
FY 2010	<ul style="list-style-type: none"> ▪ The County Board added funding for a one-time lump-sum payment of \$500 for employees (\$41,593). ▪ Increased funding for electricity (\$16,316), telephone charges (\$3,555) and fuel charges (\$9,347); partially offset by a reduction in County vehicle charges (\$2,048). ▪ Increased fee revenues due to an increase in the estimated reimbursement for wireless service costs (\$76,000). 	
FY 2011	<ul style="list-style-type: none"> ▪ Eliminated a grant-funded position for which the funding ends in FY 2010 (\$84,208; 1.0 FTE). ▪ Added funding for maintenance contracts due to the upcoming expiration of the extended warranty for the Motorola radio system (\$580,682). ▪ Decreased revenues due to the elimination of a grant-funded position (\$84,208), lower projections in reimbursements for wireless service costs (\$321,820) and Falls Church reimbursements (\$4,068), partially offset by increases in grant budgets for higher level positions (\$65,366). 	(1.0)
FY 2012	<ul style="list-style-type: none"> ▪ The County Board added a one percent one-time lump sum payment for employees at the top step. ▪ Converted 4.0 overstrength FTEs into permanent positions and reallocated 4.0 permanent FTEs from Non-Departmental (\$473,861) and added funding for overtime (\$174,747) and for upgrading supervisory 	8.0

- positions (\$89,000).
- Added funding for contractual increases (\$58,217) partially offset by a reduction in the electricity budget based on reduced usage (\$10,273).
- FY 2013
- Increased revenues in reimbursement for wireless service costs (\$352,380) based on actual receipts and grant revenues due to adjustments made for grant-funded positions (\$44,833).
 - **Decrease in fee revenue reflects a change in the Commonwealth’s methodology in calculating disbursements to jurisdictions related to wireless calls to 9-1-1, resulting in a projected loss of \$307,505.**
 - Increase in the reimbursement from the City of Falls Church for services provided by the County (\$190,603).
- FY 2014
- Transferred National Incident Management System (NIMS) Grant Coordinator position and associated grant revenue from OEM to the Fire Department (\$125,000). (1.0)
 - Transferred a position to the Department of Technology Services in the role of Public Safety Technology Officer (\$56,784). (1.0)
 - Added funding for contractual increases (\$9,137), maintenance and replacement of County vehicles (\$1,530) and increased maintenance costs of the County 9-1-1 telephone systems (\$144,437).
 - Revenues increase from the City of Falls Church for emergency call center services under a newly negotiated agreement (\$202,101).
 - Eliminated an Emergency Communications Specialist (\$102,780) serving the ECC Training Unit as part of the County-wide budget reductions. (1.0)
 - Hold an Emergency Communications Technician position vacant for six months (\$50,720).
- FY 2015
- Added a grant funded Emergency Management Specialist (\$71,804) 1.0
 - Eliminated grant funded positions for Virginia Department of Emergency Management (VDEM) and the Metropolitan Medical Response System (MMRS) programs (\$260,054). (3.0)
 - Increased funding for rental space for public safety radio sites (\$7,673), public safety radio operations (\$418,738) and Local Emergency Management Program Grant (LEMPG) (\$23,537).
 - Fee revenues increased due to higher projections in Falls Church reimbursements (\$60,234), as well as an increase to the wireless E-911 revenue from the Commonwealth of Virginia (\$127,865).
 - Grant revenues decreased due to the loss of the Virginia Department of Emergency Management (VDEM) and the Metropolitan Medical Response System (MMRS) grants (\$260,054), which are partially offset by increases to Federal Homeland Security grant revenue (\$71,804).
- FY 2016
- Added ongoing funding for in-building wireless connectivity maintenance (\$10,000) and the full appropriation of UASI grant non-personnel (\$62,753).
 - Fee revenue increased due to higher projections in Falls Church reimbursements based on the FY 2016 budget and reconciliation of prior

year payments with actual expenditures (\$102,336), as well as an increase to the wireless E-911 reimbursement from the Commonwealth of Virginia (\$37,208).

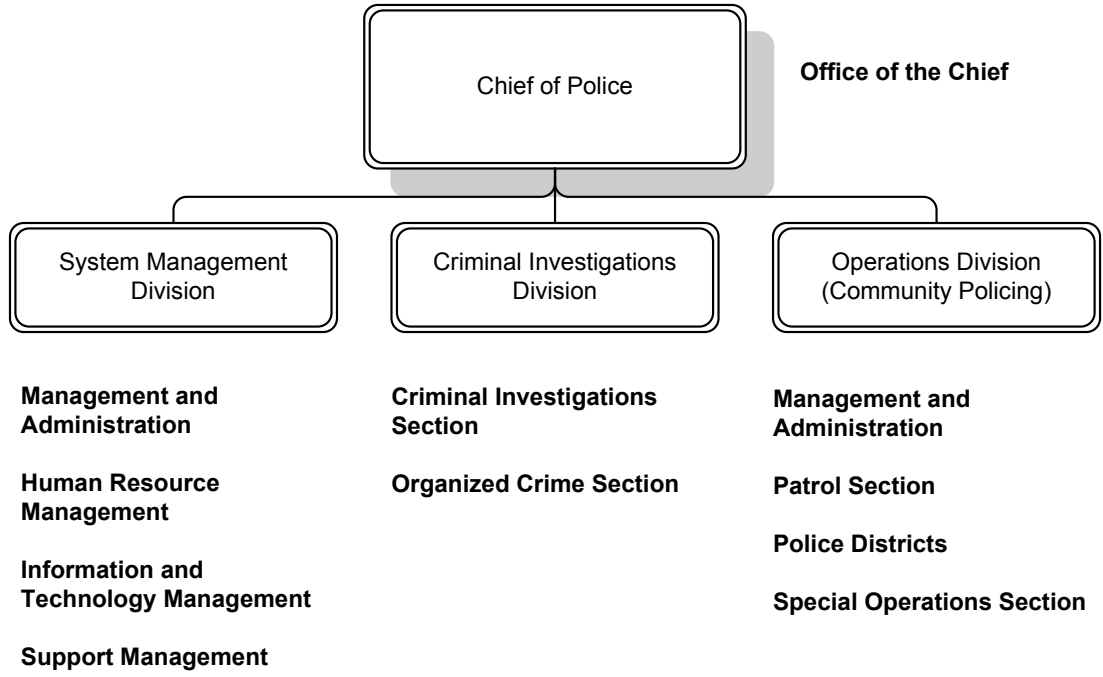
- Grant revenue increased due to UASI grants expected to be received in FY 2016 (\$66,073).

FY 2017

- Non-personnel increased to reflect contractual obligations for 9-1-1 phone and radio costs (\$97,753), adjustments to the annual expense for maintenance and replacement of County vehicles (\$803), offset by a transfer of funds to the Police Department for Public Safety Information Technology (PSIT) activities (\$11,151), and a re-allocation of grant funds from non-personnel expenses to personnel expenses to cover the cost of regular salary increases and new hires (\$17,541).
- Fee revenue decreased due to lower projections in Falls Church reimbursements based on the reconciliation of prior year payments with actual expenditures (\$53,004), offset by an increase to the wireless E-911 reimbursement from the Commonwealth of Virginia (\$36,242).
- Grant revenue decreased slightly due to UASI grants expected to be received in FY 2017 (\$3,543).

Our Mission: To reduce the incidence of crime and to improve the quality of life in Arlington County by making it a place where all people can live safely and without fear

LI NES OF BUSINESS



SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Police Department is \$65,823,027, a less than one percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↑ Personnel increases due to the addition of six patrol officers (\$491,500, 6.0 FTEs), employee salary increases, **and an increase in the County’s cost** for employee health insurance, partially offset by adjustments to retirement contributions based on current actuarial projections.
 - The FY 2017 Adopted Budget includes the addition of six officers to the Patrol Section to provide support to the Operations Division in order to help maintain minimum staffing levels to ease call-back overtime and mandatory hold-overs so Police can carry out day-to-day core Police services.
- ↑ Non-personnel increases primarily due to wearing apparel and equipment for the new patrol officers (\$124,722, one-time), contractual increases for the parking ticket system (\$149,000), the transfer of funds to the Police Department for Public Safety Information Technology (PSIT) activities from the Office of Emergency Management, Fire Department, and the Sheriff Department (\$38,453) and transportation by others (\$23,384). These

increases are partially offset by adjustments to the annual expense for maintenance and replacement of County vehicles (\$125,038).

- ↓ Revenue decreases due to a reduction in the Community Oriented Policing Sources Grant (COPS) (\$161,783) and a decrease in the impound vehicle storage fee (\$10,000), partially offset by increases in false alarm fines (\$15,000), solicitor permit revenue (\$3,500), and taxicab license revenue (\$5,000).

DEPARTMENT FINANCIAL SUMMARY

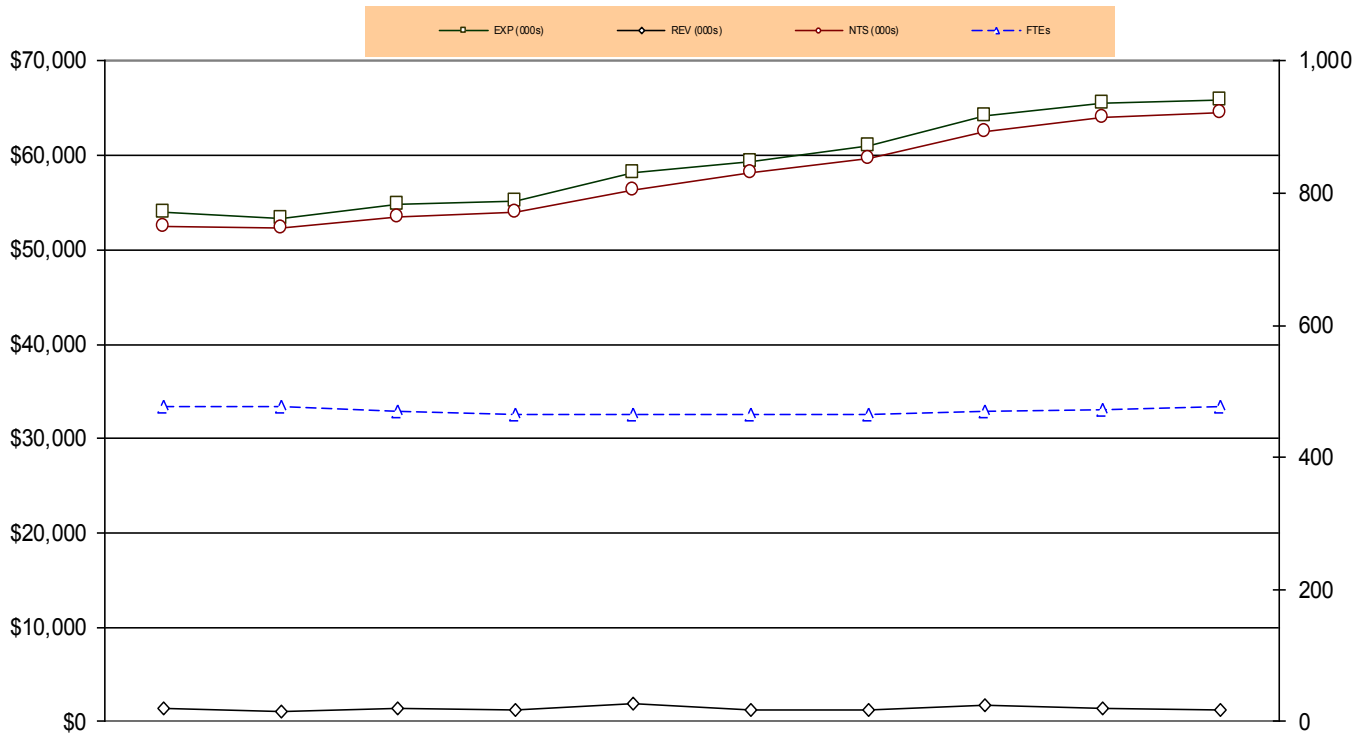
	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$56,664,081	\$58,587,241	\$58,669,860	-
Non-Personnel	7,607,708	6,949,412	7,163,167	3%
Intra-County Charges	(83,496)	(10,000)	(10,000)	-
Total Expenditures	64,188,293	65,526,653	65,823,027	-
Fees	665,052	1,227,108	1,235,188	1%
Grants	352,293	184,874	23,091	-88%
Seized Assets/Reimbursements	678,788	-	-	-
Total Revenues	1,696,133	1,411,982	1,258,279	-11%
Net Tax Support	\$62,492,160	\$64,114,671	\$64,564,748	1%
Permanent FTEs	463.00	465.00	471.00	
Temporary FTEs	7.00	7.00	7.00	
Total Authorized FTEs	470.00	472.00	478.00	

Note: Seized Assets/Reimbursements are appropriated annually through the closeout process and are not included in the proposed/adopted budgets.

Expenses by Line of Business

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Office of the Chief	\$1,853,684	\$3,194,606	\$3,288,742	3%
Systems Management Division - Management and Administration	1,147,155	1,568,599	1,551,239	-1%
Human Resources Management	3,443,965	3,203,646	3,233,371	1%
Information and Technology Management	3,773,260	2,701,400	2,855,226	6%
Support Management	5,589,843	6,316,356	5,870,994	-7%
Criminal Investigations Section	9,967,086	10,535,892	10,675,722	1%
Organized Crime Section	4,386,717	3,805,046	3,735,740	-2%
Operations Division - Management and Administration	4,316,522	5,680,584	6,086,546	7%
Patrol Section	21,325,740	19,351,834	19,288,272	-
Police Districts	2,750,829	2,820,443	2,806,021	-1%
Special Operations Section	5,633,492	6,348,247	6,431,154	1%
Total Expenditures	\$64,188,293	\$65,526,653	\$65,823,027	-

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$53,917	\$53,343	\$54,894	\$55,241	\$58,157	\$59,296	\$60,965	\$64,188	\$65,527	\$65,823
REV (000s)	\$1,494	\$1,070	\$1,410	\$1,314	\$1,866	\$1,182	\$1,248	\$1,696	\$1,412	\$1,258
NTS (000s)	\$52,423	\$52,273	\$53,484	\$53,927	\$56,291	\$58,114	\$59,717	\$62,492	\$64,115	\$64,565
FTEs	476.00	476.00	469.00	465.00	466.00	466.00	466.00	470.00	472.00	478.00

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ Eliminated credit for turnover adjustment (\$114,798) ▪ Added one-time increase in FY 2008 for holiday premiums (\$133,500). ▪ Continued a grant-funded position (\$98,864, 1.0 FTE) for a member in the Northern Virginia Gang Task Force originally approved during FY 2007. ▪ Decrease in revenue from the Department of Justice (\$11,000) for overtime reimbursements. 	1.0
FY 2009	<ul style="list-style-type: none"> ▪ Elimination of the Parking Adjudication Office and the transfer of its employees (3.0 FTEs) to the Parking Enforcement Office. ▪ Increased funds for lease costs (\$230,000), contract costs associated with implementing the Photo Red Light Program (\$369,600); non-discretionary contractual increases, (\$72,636); increase fuel charges (\$31,901). Decreased vehicle charges (\$33,503) and reductions to a variety of accounts including travel and training. ▪ Increased revenue from fines and fees collected due to anticipated revenue from the Photo Red Light Program (\$569,600), a combination of revenue adjustments and increases to false alarm fine rates (\$238,000). 	(3.0)
FY 2010	<ul style="list-style-type: none"> ▪ The County Board added funding for a one-time lump-sum payment of \$500 for employees (\$268,490). ▪ Non-personnel expenses reflect increases in fuel (\$145,591) and telephone and communications (\$16,369) as well as adjustments to electricity, gas, and water (\$18,618), and one-time County training funds in anticipation of new COPS grant supported positions (\$43,506). These increases are partially offset by decreases in charges for County owned vehicles (\$195,686) and building repairs (\$15,000). ▪ Revenue increased due to an anticipated grant award from the COPS Hiring Recovery Program to restore sworn officer positions which were eliminated in the proposed budget (6.00 FTEs; \$480,532). The increase was partially offset by decreases in revenue from fees (\$73,000) and other grants (\$111,000) to better reflect the current and anticipated economic climate. ▪ Eliminated one of four Identification Technician positions in the Forensic Identification Unit (\$77,108). ▪ As part of Department-wide administrative reductions, funds were decreased for overtime pay (\$86,324), memberships (\$4,800), training (\$24,000), travel (\$5,378), consultants (\$108,741), recruitment (\$15,155), postage (\$11,832), printing (\$23,915), subscriptions and books (\$9,790), office supplies (\$50,906), operating supplies (\$50,906), wearing apparel (\$50,905), operating equipment (\$100,000), rental of privately owned vehicles (\$73,049), telephone and paging services (\$14,714), equipment repair (\$8,379), and unclassified services (\$500). ▪ De-appropriated six positions and the corresponding grant revenue after 	(1.0)
		(6.0)

Fiscal Year	Description	FTEs
	the Department did not receive an anticipated COPS Hiring Grant (\$480,532; 6.0 FTEs).	
FY 2011	<ul style="list-style-type: none"> <li data-bbox="289 453 1308 548">▪ The County Board added one-time funding for operating supplies to cover additional expenses that will be incurred due to the parking ticket fee increase that goes into effect on July 1, 2010 (\$20,000). <li data-bbox="289 558 1308 653">▪ Eliminated one of two Office of Emergency Management Liaison positions (1.0 FTE; \$153,762) and one of three Corporals responsible for background investigation (1.0 FTE; \$116,830). <li data-bbox="289 663 1308 726">▪ Eliminated a vacant Management Specialist V position, one of two positions that serve as Public Information Officers (1.0 FTE; \$82,369). <li data-bbox="289 737 1308 768">▪ Eliminated one of three Records Assistant positions (1.0 FTE; \$44,078). <li data-bbox="289 779 1308 835">▪ Reduced funding for training based on not receiving the COPS Hiring Recovery Grant (\$43,506). 	<p>(2.0)</p> <p>(1.0)</p> <p>(1.0)</p>
FY 2012	<ul style="list-style-type: none"> <li data-bbox="289 888 1308 982">▪ The County Board increased authorized over-strength positions from five to ten and provided one-time funding for 50 percent of the cost of the positions (\$354,645). <li data-bbox="289 993 1308 1119">▪ The County Board approved funding for the continuation of two positions previously funded with grant funds: the Grants to Encourage Arrest Policies and Enforcement of Protective Orders (GEAP) program (\$67,718, 1.0 FTE) and the Gang Task Force grant (115,339). <li data-bbox="289 1129 1308 1192">▪ The County Board approved a one percent one-time lump sum payment for employees at the top step. <li data-bbox="289 1203 1308 1423">▪ Increased funding for critical maintenance services of public safety information technology systems (\$307,946), annual maintenance and replacement of County vehicles (\$213,989), and normal contractual increases (\$2,039) partially offset by adjustments to fuel (\$150,000), contract expenses for the Photo Red Light Enforcement Program (\$184,800) and the deduction of one-time funding added in FY 2011 for operating supplies related to the parking ticket fee increase (\$20,000). <li data-bbox="289 1434 1308 1591">▪ Decreased revenues in Photo Red Light Enforcement Program to reflect current number of intersections monitored (\$369,600), other miscellaneous fees (\$4,000), grant revenue due to the loss of the Gang Task Force grant (\$108,025) and elimination of prisoner travel expense reimbursements (\$1,000) which are now credited to travel expense. <li data-bbox="289 1602 1308 1665">▪ Increased revenues in taxicab licenses (\$25,000) and concealed weapons (\$900). 	1.0
FY 2013	<ul style="list-style-type: none"> <li data-bbox="289 1717 1308 1780">▪ The County Board added funding for enhanced weekend and holiday staffing for the entertainment districts (\$60,000). <li data-bbox="289 1791 1308 1854">▪ The County Board approved two additional holidays for FY 2013 (\$107,500). <li data-bbox="289 1864 1308 1919">▪ One-time funding included for overstrengths (\$339,170 in personnel, \$40,830 in non-personnel). 	

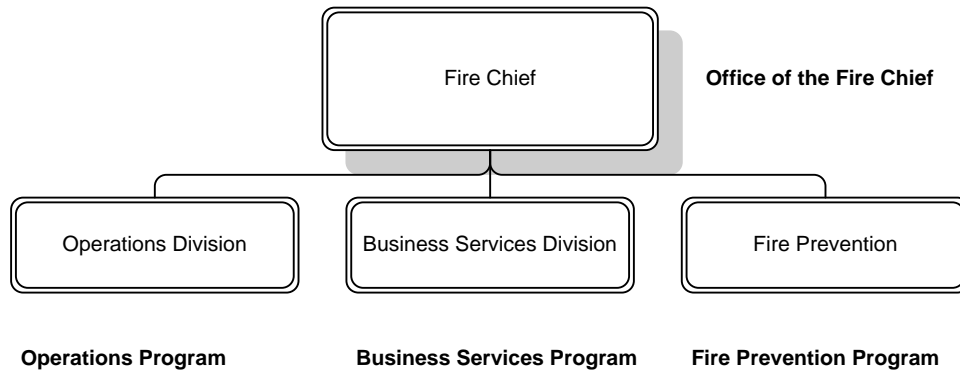
Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ One position was added for the Photo Red Light program (\$66,794). A grant funded position was eliminated. 	<p>1.0 (1.0)</p>
	<ul style="list-style-type: none"> ▪ Increased funding for vehicle fuel (\$106,500). ▪ Increased funding for maintenance services of public safety information technology (IT) systems (\$26,625) and Public Safety Network (\$65,000). ▪ Added equipment funding for new recruits (\$40,830). ▪ Increased contract funding for Photo Red Light for eight additional cameras (\$371,308). ▪ Reduced the annual expense for the maintenance and replacement of County vehicles (\$94,902). ▪ Revenue increased for higher projections for the Photo Red Light Enforcement Program based on the current number of intersections monitored and prior year actual revenues (\$125,000), and additional Photo Red Light revenues for eight new cameras (\$558,688). ▪ Taxicab license revenue increased based on prior year actuals (\$20,000). 	
FY 2014	<ul style="list-style-type: none"> ▪ Revenue from impound vehicles storage fees increased (\$10,000). ▪ Removed one-time funding for overstrength positions (\$339,170) and recruit equipment (\$40,830). ▪ Added funding for pay reclassifications for public safety positions (\$1,032,677). ▪ Reduced the annual expense for the maintenance and replacement of County vehicles (\$5,947). ▪ Added funding for maintenance of public safety information technology systems (\$48,416). ▪ Increased Intra-county charges reflecting an administrative fee to cover costs associated with staffing special events (\$10,000). ▪ Increased hourly rate from \$50 to \$60 per hour charged for sworn staff working special events (\$100,000). 	
FY 2015	<ul style="list-style-type: none"> ▪ The County Board added one-time funding for additional overtime to address the costs associated with pub crawl events (\$42,000). ▪ The County Board added one-time funding to continue participation in the Regional Gang Task Force (\$25,000). ▪ Added funding for three Police Officer positions (\$373,789) for the implementation of a Community Oriented Policing Services (COPS) Grant. ▪ Transferred a Public Safety Technology Manager (\$171,805) from the Department of Technology Services to the Police Department. ▪ Added one-time funding for non-personnel expenses related to the COPS grant (\$113,156). ▪ Increased fees for accident reports, background checks, and police report verifications (\$31,920). ▪ Grant revenue increased due to the receipt of a COPS Grant (\$245,669). 	<p>3.0 1.0</p>

Fiscal Year	Description	FTEs
FY 2016	<p>The County Board reduced the personnel budget to adjust for expected vacancies (\$189,619).</p> <ul style="list-style-type: none"> ▪ Transferred 2.0 FTEs from the Fire Department for the consolidation of public safety information technology (\$248,473). ▪ Added one-time funding for additional overtime for the Rosslyn Pedestrian Safety Initiative during peak traffic congestion period (\$176,400). ▪ Fee revenue increased due to an increased concealed weapons revenue (\$18,000), partially offset by reductions to storage/boot fees (\$10,000) and taxicab license revenue (\$5,000) based on prior year actuals. ▪ Grant revenue decreased due to adjustments to the Community Oriented Policing Services (COPS) grant (\$60,795). ▪ Included ongoing funding for continued participation in the regional gang task force (\$25,000) and additional overtime to provide additional staffing in the Clarendon business district to meet weekend and special event demands (\$113,378), both of which had been funded in prior fiscal years by the County Board with one-time funds. 	2.0
FY 2017	<ul style="list-style-type: none"> ▪ Added funding for the addition of six patrol officers (\$491,500, 6.0 FTEs) to provide support to the Operations Division in order to help maintain minimum staffing levels to ease call-back overtime and mandatory hold-overs so Police can carry out day-to-day core Police services. ▪ Added one-time funds for wearing apparel and equipment for the new patrol officers (\$124,722, one-time). ▪ Added funds for contractual increases for the parking ticket system (\$149,000) and transportation by others (\$23,384). ▪ Transferred funds for Public Safety Information Technology (PSIT) activities from the Office of Emergency Management, Fire Department, and the Sheriff Department (\$38,453). ▪ Decreased funds for adjustments to the annual expense for maintenance and replacement of County vehicles (\$125,038). ▪ Revenue increases in false alarm fines (\$15,000), solicitor permit revenue (\$3,500), and taxicab license revenue (\$5,000). ▪ Revenue decreased due to a reduction in the Community Oriented Policing Sources Grant (COPS) (\$161,783) and a decrease in the impound vehicle storage fee revenue (\$10,000). 	6.0

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Our Mission: To mitigate threats to life, property and the environment through education, prevention, and effective response to fire, medical, and environmental emergencies

LINE OF BUSINESS



SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Fire Department is \$56,453,836, a three percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↑ The County Board added funding for an additional four Firefighter/EMT I positions to staff a peak time medic unit (\$332,468, 4.0 FTEs). The County Board also added one-time funding for wearing apparel for the additional positions (\$73,584).
- ↑ Personnel increases due to employee salary increases, an **increase in the County’s cost** for employee health insurance, the addition of eight Firefighter/EMT I positions (\$664,936, 8.0 FTEs) to address the remaining staffing needs to meet national standards for four person staffing of all County Fire units, and the conversion of a contract Physician Assistant (PA) to a permanent position (\$137,327, 1.0 FTE), partially offset by adjustments to retirement contributions based on current actuarial projections.
- ↑ Non-personnel increases due to wearing apparel funded by the Fire Programs grant (\$34,484), increases in wearing apparel for the additional Firefighter/EMT I positions (\$147,168, one-time funding), recruit class costs (\$19,245), increases for operating equipment funded by Four-for-Life grant (\$4,101), and adjustments to the annual expense for maintenance and replacement of County vehicles (\$120,978). These increases are partially offset by a transfer of funds to the Police Department for Public Safety Information Technology (PSIT) activities (\$16,151), and for the conversion of a contract Physician Assistant (PA) to a permanent position (\$137,327).
- ↑ Fee revenue increases due to an adopted rate increase in ambulance fees (\$750,000), partially offset by a projected decrease in volume of ambulance transports (\$200,000), and an increase in miscellaneous revenues (\$150,000). These increases are partially offset by lower Falls Church reimbursements for firefighter salaries and overtime (\$132,664), and decreases in System Testing Fees due to an adjustment to the number of annual tests completed (\$540,000).
- ↑ Grant revenue increases due to increases to the Fire Programs grant (\$34,484) offset by decreases to the Four-for-Life Grant (\$6,928).

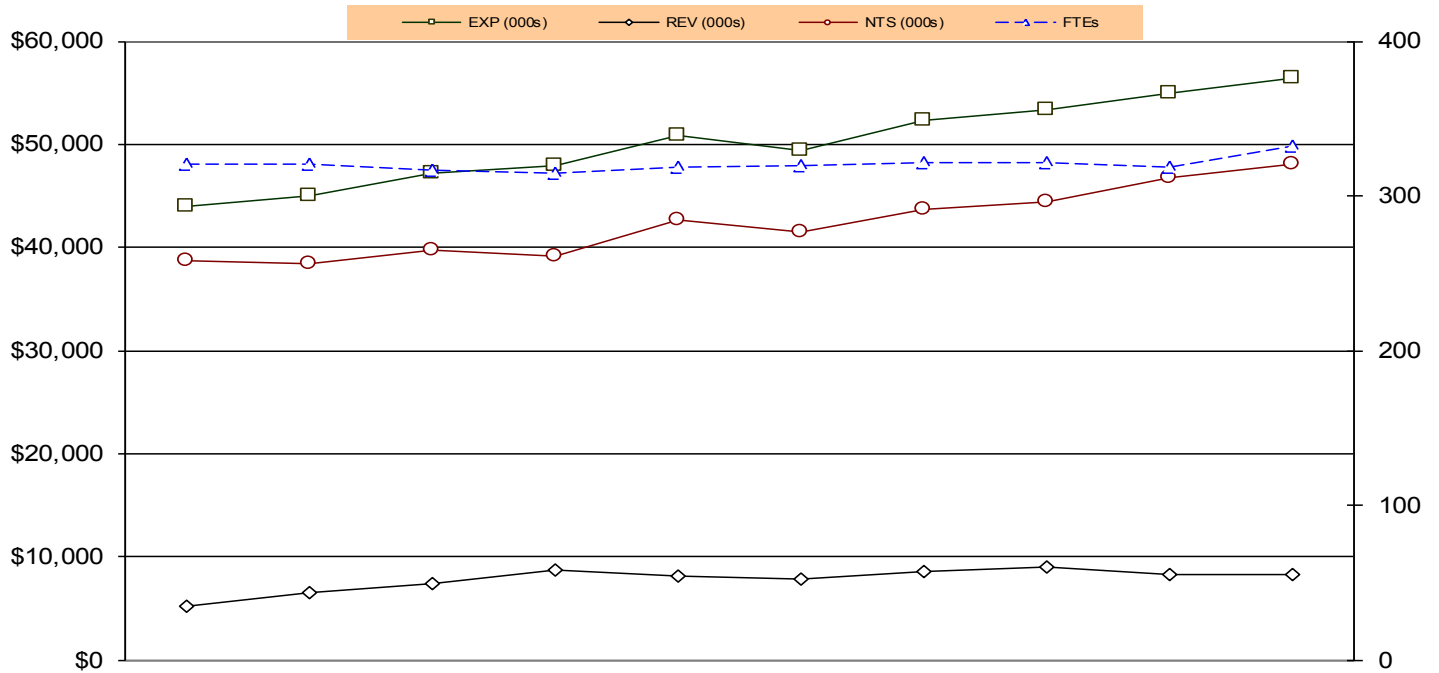
DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$47,048,048	\$47,875,163	\$49,198,276	3%
Non-Personnel	6,341,661	7,082,961	7,255,560	2%
Total Expenditures	53,389,709	54,958,124	56,453,836	3%
Fees	7,222,889	7,362,023	7,391,359	-
Grants	1,289,890	905,595	933,151	3%
Transfer from Fund 799	516,000	-	-	-
Total Revenues	9,028,779	8,267,618	8,324,510	1%
Net Tax Support	\$44,360,930	\$46,690,506	\$48,129,326	3%
Permanent FTEs	321.00	319.00	332.00	
Temporary FTEs	-	-	-	
Total Authorized FTEs	321.00	319.00	332.00	

Expenses by Line of Business

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Office of the Fire Chief	\$1,372,879	\$1,562,108	\$1,804,720	16%
Operations Program	43,526,947	43,593,154	44,627,982	2%
Fire Prevention	2,143,718	2,248,145	2,271,276	1%
Business Services	6,346,165	7,554,717	7,749,858	3%
Total Expenditures	\$53,389,709	\$54,958,124	\$56,453,836	3%

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$43,948	\$45,010	\$47,138	\$47,908	\$50,813	\$49,378	\$52,274	\$53,390	\$54,958	\$56,454
REV (000s)	\$5,177	\$6,523	\$7,354	\$8,729	\$8,182	\$7,873	\$8,614	\$9,029	\$8,267	\$8,325
NTS (000s)	\$38,771	\$38,487	\$39,784	\$39,179	\$42,631	\$41,505	\$43,660	\$44,361	\$46,691	\$48,129
FTEs	320.30	320.30	316.55	315.00	319.00	320.00	321.00	321.00	319.00	332.00

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ The County vehicle rental increased (\$228,416) as well as fuel for County vehicles (\$63,175). ▪ Decreases for FY 2007 one-time funding for Fire Programs grant, (\$205,618) and personal protective clothing for recruits (\$27,125). ▪ Ambulance billing collections increased (\$638,842) as well as the cost to the contractor for collection of the billings (\$47,913). ▪ Increases in the Pentagon Fire Marshal, HAZMAT and NMRT grants all due to corresponding increases in personnel costs (\$57,853). ▪ The SAFER grant decreased (\$64,094), due to the declining balance. ▪ The Falls Church billing decreased (\$4,931) based on the reconciliation of prior year payments and a decrease is reflected for the FY 2007 one-time funding for the Fire Programs grant (\$205,618). ▪ <i>Added a grant-funded 0.6 FTE and \$102,562 for the National Metropolitan Response Team (NMRT) and reallocated 6.0 FTEs and \$590,929 from Fire contingent in Non-Departmental as part of the FY 2007 Closeout.</i> 	6.6
FY 2009	<ul style="list-style-type: none"> ▪ <i>Added funding for overtime expenses (\$312,821), recruitment classes (\$156,494) and grant funding increases for overtime (\$20,562).</i> ▪ Decreased personnel expenses due to 1.0 frozen FTE (\$53,497), 2.0 uniformed FTEs converted to civilian positions (\$53,995), and the conversion of 2.0 grant funded uniformed positions into fee supported civilian positions (\$65,241). ▪ Increased funding for utility cost and non-discretionary contractual expenses (\$41,134), special telephone expenses (\$79,934), maintenance for mobile data terminals (\$51,165), operating supplies (\$164,948), protective clothing for the Firefighters (\$289,906), ambulance billing contract due to higher revenue projections (\$57,087), and additional Fire Programs grant for operating equipment (\$245,507). ▪ Reduced funding in a variety of accounts including training, equipment repairs and travel (\$167,512). ▪ Increased revenue for ambulance fees based on FY 2007 actual revenues and fee increases (\$726,158), Fire Inspection Program due to an increase of the system inspection fee from \$85/hour to \$130/hour (\$210,600) and a new charge of \$130/hour for inspection of permitted buildings (\$379,080), and Falls Church reimbursements (\$180,874). ▪ Increased revenue for Fire Programs grant (\$245,507), the National Metropolitan Response Team (\$114,673) and the Pentagon Force Protection Agency grant (\$32,249). ▪ Decreased revenue due to the phase out of the Staffing for Adequate Fire & Emergency Response (SAFER) grant (\$82,667) and the elimination of the Pentagon Fire Marshalls grant (\$242,362). 	

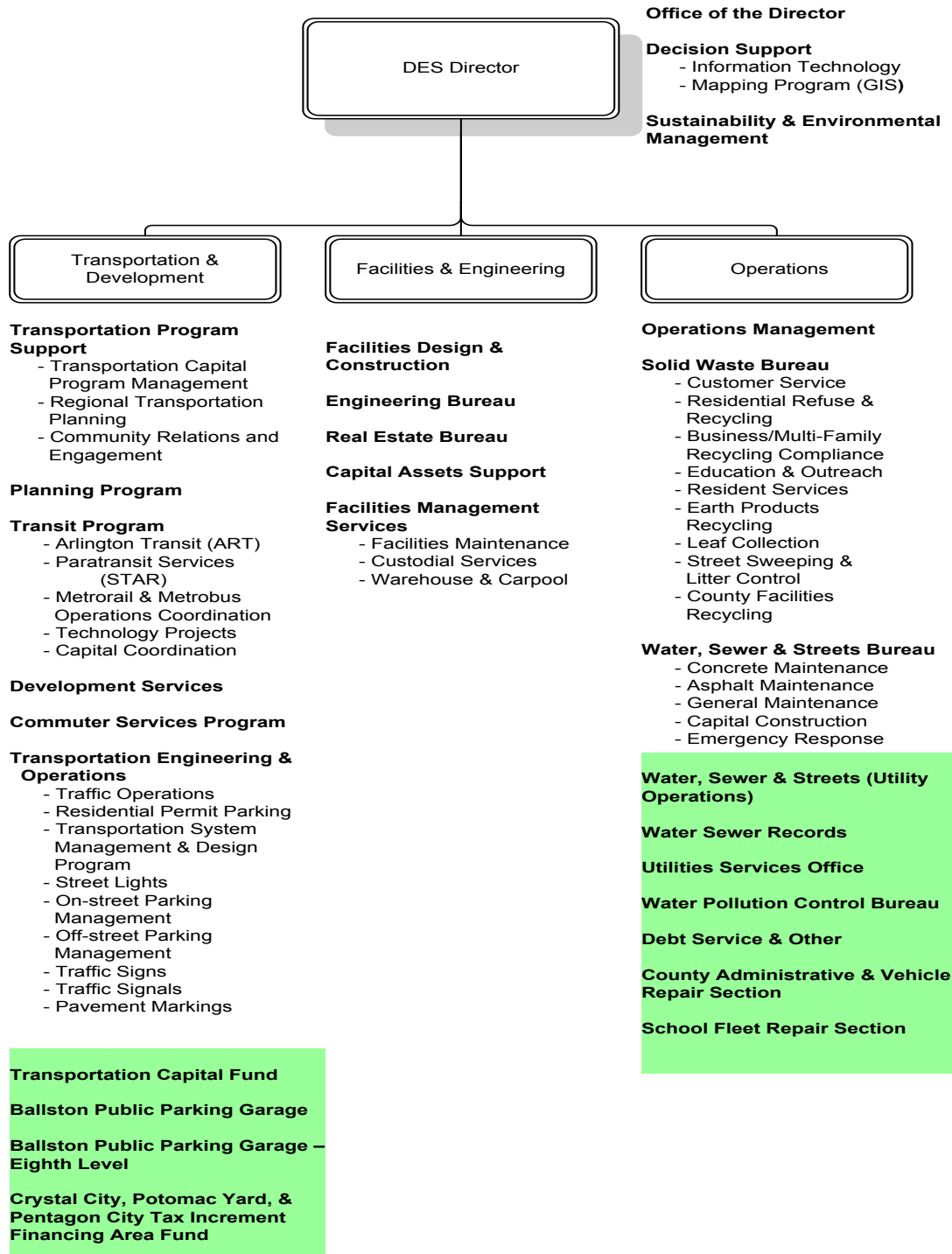
Fiscal Year	Description	FTEs	
FY 2010	<ul style="list-style-type: none"> ▪ The County Board added funding for a one-time lump-sum payment of \$500 for employees (\$181,862). ▪ Increased funding for utilities (\$45,910), rental of County vehicles (\$186,204), fuel charges (\$48,331), telephone and communications charges (\$9,314) and uniformed physicals contract (\$10,284). ▪ Eliminated a Field Telecommunications position (\$77,648, 1.0 FTE) and an Administrative Support position (\$76,510, 1.0 FTE); reduced funding for personal protective clothing (\$200,000), repairs to buildings and equipment (\$33,795) printing (\$3,289), postage (\$1,680) and subscriptions (\$2,233); and eliminated the pre-incident planning software on Mobile Data Computers in response apparatus and vehicles (\$39,938). ▪ One-time reductions were made in funding for recruit physicals and psychological testing (\$57,131), recruit wearing apparel (\$169,320), and active recruitment (\$34,167). ▪ Eliminated a Battalion Chief position at the Training Academy (\$185,449, 1.0 FTE). ▪ Eliminated a Battalion Chief position, a Captain position and a Supply Clerk position (\$393,258, 3.0 FTEs) in Logistics. ▪ Eliminated the Public Education position (\$83,821, 1.0 FTE) and added three Inspector positions and one Administrative support staff (\$332,354, 4.0 FTEs) in Fire Prevention. ▪ Eliminated a grant funded HAZMAT position at the Pentagon (\$186,215, 1.0 FTE), rescheduled the FY 2010 recruit class to FY 2011 (\$1,227,320), and reduced employee training \$(32,266) and subscriptions (\$1,600). ▪ <i>Increased the temporary Operational Director position by 0.25 FTEs as part of the FY 2009 Closeout.</i> ▪ Increased revenues due to an increased projection in the City of Falls Church reimbursement (\$261,142), ambulance transport revenue (\$100,000), and additional inspection fee revenues (\$332,354), partially offset by decreases in the SAFER grant (\$77,333) and the HAZMAT Pentagon grant (\$169,493). 	<p>(2.0)</p> <p>(1.0)</p> <p>(3.0)</p> <p>3.0</p> <p>(1.0)</p> <p>0.25</p>	
	FY 2011	<ul style="list-style-type: none"> ▪ The County Board approved \$759,633 in additional personnel funding for new recruit class in FY 2011. This is in addition to the \$855,750 proposed by the County Manager for a total of \$1,615,383. ▪ Eliminated a Battalion Chief position assigned to the Office of Emergency Management (\$182,848, 1.0 FTE). ▪ Eliminated one of two Emergency Medical Services Battalion Chief positions through attrition and reduce contracted training services in order to upgrade the temporary Operational Medical Director position in the Office of the Fire Chief to a permanent full-time position (net reduction: \$67,444, 0.55 temporary FTE). 	<p>(1.0)</p> <p>(0.55)</p>

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Reallocation of funding from the Fire Department to the Department of Environmental Services for station bay door maintenance and repairs (\$50,000). ▪ Increased fee revenues due to higher projections in the fire code permit, inspection fees, and other miscellaneous fees (\$261,334) and ambulance transport fees (\$50,000). ▪ Decreased grant revenues due to the elimination of the National Medical Response Team grant (\$339,527). 	
FY 2014	<ul style="list-style-type: none"> ▪ Personnel increases primarily due to reclassification of uniform positions (\$948,615), and the transfer of a grant funded National Incident Management System (NIMS) position (\$125,000) from the Office of Emergency Management (OEM) to the Fire Department, partially offset by the removal of one-time funding for FY 2013 additional County Board approved holidays (\$55,000). ▪ Increased operating equipment funded by the Four-For-Life grant (\$76,842). ▪ Decreased annual expense for the maintenance and replacement of County vehicles (\$45,368). ▪ Decreased protective clothing charges for recruit class (\$4,889). ▪ Fee revenues increased due to higher projections in Falls Church reimbursements based on the FY 2014 budget for services provided by the County (\$117,532). ▪ Grant revenues increased due to the Four-For-Life grant (\$76,842) and the transfer of the NIMS grant from OEM to the Fire Department (\$125,000). ▪ Increased ambulance transport fee revenue (\$300,000). 	1.0
FY 2015	<ul style="list-style-type: none"> ▪ Non-personnel increased due to changes to the operating agreement for Fire Station Six (\$56,330). ▪ Increased wearing apparel funded by the Fire Programs grant (\$83,890) and operating supplies funded by the Four-For-Life grant (\$4,187). ▪ Increased recruit class costs (\$13,895) and contractual increases for wearing apparel (\$27,314). ▪ Added a full-year of funding to continue implementing the Physician Assistant (PA) pilot program started in FY 2014 (\$155,272). ▪ Decreased annual expense for the maintenance and replacement of County vehicles (\$67,012). ▪ Fee revenues increased due to higher Falls Church reimbursements (\$231,367). ▪ Grant revenues increased due to the Fire Programs grant (\$83,890) and the Four-For-Life grant (\$4,187). 	

FY 2016	<ul style="list-style-type: none"> ▪ Transfer of 2.0 FTEs to the Police Department for the consolidation of public safety information technology (\$248,473). ▪ Increased wearing apparel funded by the Fire Programs grant (\$40,260). ▪ Increased recruit class costs (\$24,567) and contractual increases for wearing apparel (\$6,754). ▪ Increased annual expense for the maintenance and replacement of County vehicles (\$454,379). ▪ Fee revenues increased due to higher Falls Church reimbursements (\$394,409). ▪ Grant revenues increased due to the Fire Programs grant (\$40,260). 	(2.0)
FY 2017	<ul style="list-style-type: none"> ▪ The County Board added funding for an additional four Firefighter/EMT I positions to staff a peak time medic unit (\$332,468, 4.0 FTEs). ▪ The County Board also added one-time funding for wearing apparel for the additional positions (\$73,584). ▪ Added funding for eight Firefighter/EMT I positions (\$664,936, 8.0 FTEs) to address the remaining staffing needs to meet national standards for four person staffing of all County Fire units, and the conversion of a contract Physician Assistant (PA) to a permanent position (\$137,327, 1.0 FTE). ▪ Increased funding for wearing apparel funded by the Fire Programs grant (\$34,484), increases in wearing apparel for the additional Firefighter/EMT I positions (\$147,168, one-time funding) and recruit class costs (\$19,245). ▪ Increased funding for operating equipment funded by Four-for-Life grant (\$4,101). ▪ Transferred funding to the Police Department for Public Safety Information Technology (PSIT) activities (\$16,151). ▪ Decreased contractual services funding due to conversion of a contract Physician Assistant (PA) to a permanent position (\$137,327). ▪ Increased fee revenue because of a rate increase in ambulance fees (\$750,000), partially offset by a projected decrease in volume of ambulance transports (\$200,000). ▪ Increased miscellaneous fee revenues (\$150,000). ▪ Fee revenue decreased due to lower Falls Church reimbursement (\$132,664). ▪ Decreased in System Testing fee revenue due to an adjustment to the number of annual tests completed (\$540,000). ▪ Increased grant revenue due to increases to the Fire Programs grant (\$34,484) offset by decreases to the Four-for-Life Grant (\$6,928). 	<p>4.0</p> <p>9.0</p>

Our Mission: To bring strategic focus to the critical policy areas of transportation, the environment, and capital investment as well as providing continuing operations and maintenance in these areas

LINEs OF BUSINESS



Lines of Business which are shaded are in Other Funds (Non-General Fund)

SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Department of Environmental Services (DES) is \$91,211,853, a six percent increase over the FY 2016 revised budget. The FY 2017 adopted budget reflects:

- ↑ Personnel increases primarily due to employee salary increases, an **increase in the County's** cost for employee health insurance, and increases due to the reclassification of positions associated with an inter-departmental reorganization, offset by adjustments to retirement contributions based on current actuarial projections.
- ↑ Non-personnel expense increases in a variety of areas throughout the department. Contractual expenses (and revenue) related to the Household Solid Waste contract increase (\$1,173,427), fuel costs (\$204,161), non-discretionary contractual increases (\$156,846), operating costs for the Crystal City Potomac Yard (CCPY) Transitway (\$97,221), adjustments to the annual expense for maintenance and replacement of County vehicles (\$38,617), and ongoing funding included in the Adopted Budget for streetlight maintenance (\$282,998), and residential concrete maintenance (\$150,000). Additional non-personnel costs were added for the full-year funding for the new Arlington Transit (ART) route 55 and enhancements to ART routes 41, 42, 43, 45, and 87 (\$1,109,788), partially funded through new fares associated with the routes and an increased reimbursement from the state for transit operations. These increases are partially offset by the removal of FY 2016 one-time funding for a Geographic Information System (GIS) consultant (\$50,000).
- ↑ Fee revenue increases in a variety of areas throughout the department. The revenue generated by the Household Solid Waste rate increases \$1,221,328 to maintain full cost recovery of the residential solid waste management program. Other fee revenue increasing in FY 2017 includes parking meter revenue (\$1,140,000), highway permits (\$98,000), community program and site plan reviews (\$49,002), Waste to Energy rental of land (\$9,667), the transfer in of funding from the Transportation Capital fund (\$112,859), and an increase in revenue from residential utility tax (\$150,000). Additionally, revenue is generated from the new Arlington Transit (ART) route 55, and enhancements to ART routes 41, 42, 43, 45, and 87 (\$544,381). These increases are partially offset by a net decrease in the value of leases currently under agreement with the County (\$70,423), GIS fees (\$4,000), credit card transaction fees (\$425,000), recycling (\$111,000) and sediment/erosion control (\$175,000).
- ↓ Grant revenue decreases due to state reimbursements for the maintenance of state traffic signals (\$258,024).
- ↑ FTEs increase by 1.0 due to the conversion of a previously authorized overstrength position to a permanent Budget & Finance Specialist in the Commuter Services Program. This position is fully funded by existing grants and does not increase net tax support.
 - The Household Solid Waste Rate increased from \$271.04 to \$307.28 as a result of a new contract for refuse and recycling collection and the addition of year round yard waste collection from single family, duplexes, and townhouses.
 - **In support of the County Manager's three strategic priorities (economic development, service delivery, and strategic planning)**, the County has adopted a One-Stop Arlington initiative that focuses on streamlining business processes and providing superior customer service. One-Stop Arlington projects include the replacement of the enterprise-wide permitting system, business process re-engineering, website improvements, creation of a customer service center, and enhanced case management. DES will support this new initiative with four additional limited term FTEs in FY 2017, which are fully funded in the CHPD Development Fund.

DEPARTMENT FINANCIAL SUMMARY

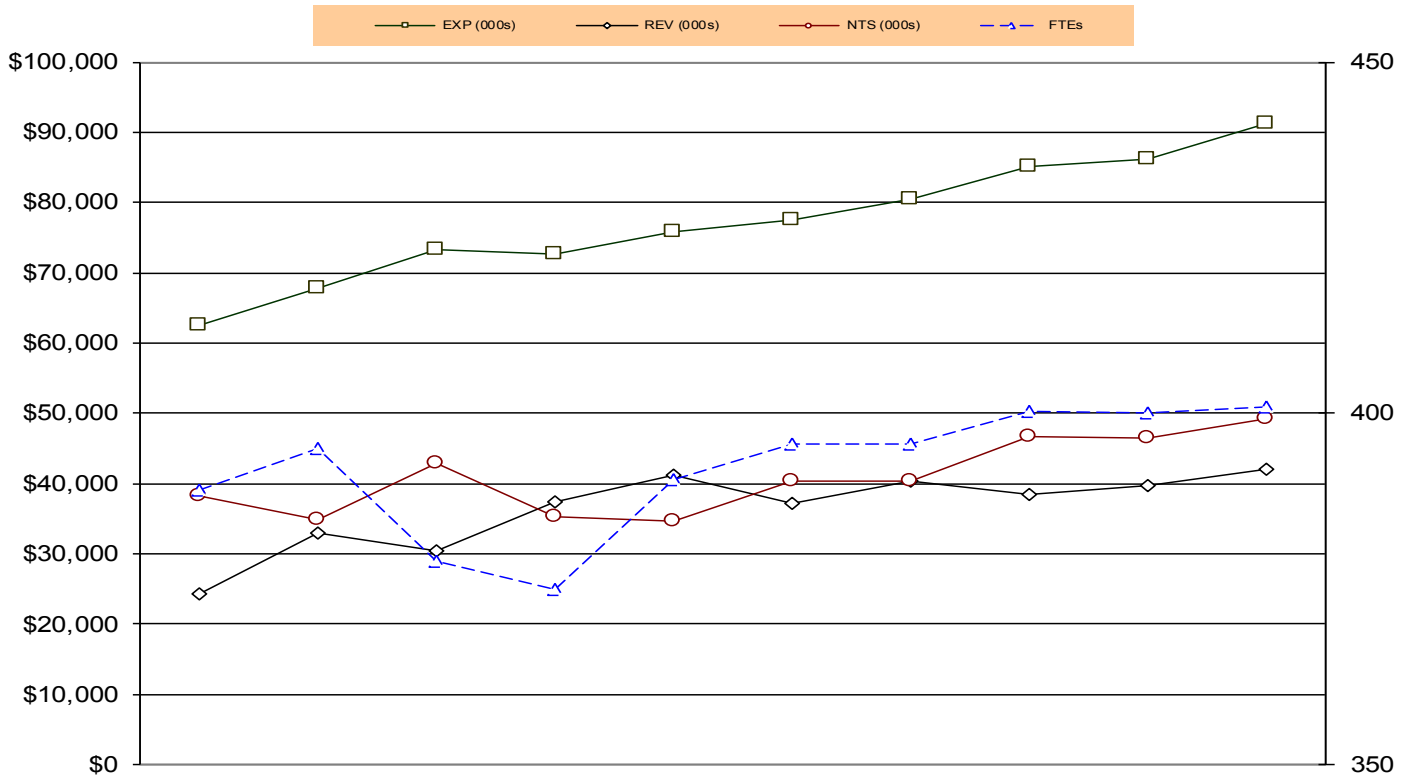
	FY 2015 Actual	FY 2016 Revised*	FY 2017 Adopted	% Change '16 to '17
Personnel	\$34,751,088	\$36,971,442	\$38,686,028	5%
Non-Personnel	52,065,269	51,042,461	54,448,871	7%
Subtotal	86,816,357	88,013,903	93,134,899	6%
Intra-County Charges	(1,654,395)	(1,817,410)	(1,923,046)	6%
Total Expenditures	85,161,962	86,196,493	91,211,853	6%
Fees	28,011,814	28,352,770	30,779,725	9%
Grants	10,490,945	10,735,528	10,477,504	-2%
Transfer In From Other Funds	-	578,702	691,561	20%
Total Revenues	38,502,759	39,667,000	41,948,790	6%
Net Tax Support	\$46,659,203	\$46,529,493	\$49,263,063	6%
Permanent FTEs	392.70	392.50	393.50	
Temporary FTEs	7.50	7.50	7.50	
Total Authorized FTEs	400.20	400.00	401.00	

- The FY 2016 Revised Budget reflects adjustments in the non-personnel budget and revenue budget approved by the County Board as part of Fiscal Year 2015 Closeout as a result of the addition of year round yard waste collection, beginning in the fourth quarter of FY 2016.
- The FY 2016 Revised Budget also reflects adjustments in the non-personnel budget and revenue budget associated with the tracking of expense and revenue related to the FY 2016 enhancement of ART services mentioned above. These adjustments were also approved by the County Board as part of Fiscal Year 2015 Closeout.

Expenses by Lines of Business

	FY 2015 Actual	FY 2016 Revised*	FY 2017 Adopted	% Change '16 to '17
Office of the Director	\$2,333,241	\$1,943,856	\$2,401,730	24%
Decision Support/Mapping Program (GIS)	946,249	1,002,365	997,176	-1%
AIRE	2,202,020	1,600,000	1,750,000	9%
Environmental Planning Office	324,873	314,958	321,883	2%
Transportation Program Support	2,819	753,630	899,230	19%
Planning Program	2,010,538	1,531,835	1,596,836	4%
Transit Program*	13,240,551	15,016,669	16,882,374	12%
Development Services	3,209,755	3,195,331	3,256,921	2%
Commuter Services	8,361,129	8,326,688	8,342,502	-
Transportation Engineering and Operations	9,980,827	10,230,106	10,678,814	4%
Facilities Design and Construction	1,243,081	1,148,887	1,139,773	-1%
Engineering Bureau	3,054,546	2,897,491	3,228,124	11%
Real Estate Bureau	1,206,725	1,200,241	1,231,416	3%
Capital Assets Support	518,354	547,182	460,690	-16%
Facilities Management Services	15,310,832	15,692,158	15,805,960	1%
Operations Management	266,567	174,322	156,582	-10%
Solid Waste Bureau*	11,852,036	12,635,164	13,924,279	10%
Water, Sewer and Streets Bureau	9,097,819	7,985,610	8,137,563	2%
Total Expenditures	\$85,161,962	\$86,196,493	\$91,211,853	6%

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Adopted Budget
EXP (000s)	\$62,420	\$67,846	\$73,187	\$72,722	\$75,750	\$77,420	\$80,534	\$85,162	\$86,196	\$91,212
REV (000s)	\$24,245	\$32,972	\$30,369	\$37,491	\$41,117	\$37,145	\$40,257	\$38,503	\$39,667	\$41,949
NTS (000s)	\$38,175	\$34,874	\$42,818	\$35,231	\$34,633	\$40,275	\$40,277	\$46,659	\$46,529	\$49,263
FTEs	389.00	395.00	379.00	375.00	390.50	395.70	395.70	400.20	400.00	401.00

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ The County Board added \$1,500,000 for the creation of the Fresh AIRE (Arlington Initiative to Reduce Emissions) program for outreach (\$272,000), energy efficiency improvements in County Facilities (\$600,000), energy demonstration projects (\$200,000) and staff for program implementation (\$428,000 and 4.0 FTE). 	4.0
	<ul style="list-style-type: none"> ▪ The County Board added \$280,000 for the funding of Stormwater Management to include: contract erosion and sediment control inspections (\$100,000), enforcement and monitoring (\$55,421), building permit and plan reviews (\$44,579, 0.5 FTE) and stormwater regulation in order to meet environmental regulations (\$80,000, 1.0 FTE). 	1.5
	<ul style="list-style-type: none"> ▪ The County Board increased the Household Solid Waste Rate by \$35.44 or 13.6 percent to a new annual rate of \$295.80. The Solid Waste non-personnel budget includes increases for new single family and duplex refuse collection contracts (\$590,044), non-discretionary contractual increases (\$147,782) and an increase for disposal costs at the Waste-To-Energy plant due to a projected increase in the TIP Fee (\$372,000). This also generates \$1,139,396 in increased revenue to cover costs. 	
	<ul style="list-style-type: none"> ▪ The County Board increased the parking meter fees by \$0.25 generating an estimated \$900,000 in revenue, as well as the Right-of-Way permit fee resulting in an estimated \$229,528 in revenue. 	
	<ul style="list-style-type: none"> ▪ Personnel expense increases include the addition of staff (\$68,545, 1.0 FTE) for the Residential Permit Parking program, a new pay premium for Professional Engineers (\$27,205) and salary and benefit funding for overstrengths for engineer work on a backlog of Neighborhood Conservation projects (\$49,990). 	1.0
	<ul style="list-style-type: none"> ▪ Non-personnel expenditure increases include fuel for County vehicles (\$186,590), utility cost increases based on historical spending and rate adjustments (\$304,505), contractual increases (\$293,461) and an increase for County vehicle costs (\$321,432). Other increases include partial year funding of Shirlington Bus Station operations (\$87,674), cleaning and maintenance of new buildings and recently acquired properties (\$381,859), full year funding for ART Bus routes 61 and 62 (\$25,718), electricity costs of new street lights and traffic signals (\$40,055), the new Residential Permit Parking Program (\$132,105), technology for field staff (\$72,200) and an increase in funding for wind energy (\$39,880). 	
	<ul style="list-style-type: none"> ▪ Revenue increases reflect an increase in ART farebox receipts (\$115,093), permit parking fees (\$222,740), traffic right-of-way fees (\$150,000), encroachments (\$25,000), and development service fees (\$200,000). 	
	<ul style="list-style-type: none"> ▪ Decrease in revenues reflect state reimbursement for traffic signal maintenance (\$45,822), developer right-of-way fees (\$46,056), business contributions for ART Routes (\$10,000), rent from the Waste-To-Energy plant (\$22,260) and a reduction in concrete program assessments (\$65,000). 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ The adopted Household Solid Waste Rate increases by \$10.76 or 3.6 percent over the FY 2008 rate, for a new annual rate of \$306.56. The Solid Waste non-personnel budget includes increases for refuse collection and recycling contracts (\$230,791), other non-discretionary contractual increases (\$6,501) and an increase for disposal costs at the Waste-To-Energy plant (\$108,650). 	
FY 2010	<ul style="list-style-type: none"> ▪ The County Board added funding for a one-time lump-sum payment of \$500 for employees (\$212,841). ▪ Increased funding for non-discretionary contract increases (\$845,176), refuse contract increases (\$233,022), and County vehicle charges (\$210,370), partially offset by the removal of one-time costs and loan payments for the Chain Bridge Road Sewer District (\$94,429). ▪ Electricity and water/sewer budgets were adjusted based on FY 2008 actual consumption and anticipated utility rate increases (\$415,191). This is partially offset by the transfer of electricity savings (\$91,037) from the Department of Environmental Services to the County's Master Lease budget in FY 2010. The County is currently engaged in a capital project in the Arlington County Detention Facility and Police/Courts building to retrofit the building, making it more energy efficient and lowering utility costs. The annual debt service payments will begin in FY 2010 and will be paid from the utility savings generated from the affected buildings. ▪ Revenue increases include higher farebox receipts from ART routes due to a full year of the ART 77 route and elimination of paper transfers on ART routes (\$93,360), a revised estimate of state reimbursement for local transit expenses (\$560,894), an increase in development services revenue (\$114,006) for fee increases charged to developers, an increase in the volume of parking meter usage (\$149,937) and permit right-of-way fees (\$100,000), partially offset by reductions in court maintenance fees (\$15,000), a decrease in Water, Sewer and Street revenue (\$30,000) and a decrease in the value of leases under agreement with the County (\$186,825). ▪ Due to changes at the state level on the administration of the commercial real estate tax, staff time must be charged directly to transportation related projects. This administrative change results in a decrease in personnel charges (\$293,351) offset by eliminating the reimbursement from the Transportation Investment Fund. ▪ Eliminated one of two Technology Support staff (1.0 FTE, \$73,267). ▪ Eliminated one of two Organizational Development support staff (1.0 FTE, \$72,279). ▪ Replaced the Deputy Director position with a staff assistant position (\$65,263). ▪ Eliminated a planner position (1.0 FTE, \$105,035) in the Transportation Planning Program. 	<p>(1.0)</p> <p>(1.0)</p> <p>(1.0)</p>

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Transit specific non-personnel expenditures reflect the balance of full year costs for Arlington Transit (ART) Route 77 (\$309,468), ART service fuel cost increases (\$159,540) and an increase in payments to METRO for Smart Trip support (\$45,150). ▪ Conversion of WMATA bus routes 24P and 22B to ART bus services results in a net tax support increase to the DES budget of \$731,545. This conversion lowers the County subsidy to WMATA by \$1,081,230 resulting in a savings to the County of \$349,685. ▪ Eliminated contract funding for Development Services inspection contracts (\$135,000). ▪ Eliminated one of six Trades Worker positions on the signs and marking team (1.0 FTE, \$63,841) in Transportation Engineering and Operations. (1.0) ▪ Eliminated a support architect assigned to facility master planning (1.0 FTE, \$79,792) in Facilities, Design and Construction. (1.0) ▪ Eliminated one of seven Construction Management Specialists (1.0 FTE, \$42,516) in the Engineering Bureau. (1.0) ▪ Eliminated one of two administrative staff (1.0, \$58,631) responsible for providing staff support to the Capital Asset Management and Facilities Design and Construction program. (1.0) ▪ Transferred the Fresh AIRE program coordinator from the Facilities Maintenance program to the Fresh AIRE program (1.0 FTE, \$117,765). The transfer of this position to a dedicated utility tax will eliminate general fund support for the Fresh AIRE program. ▪ Reductions in Facilities Management Services reflect the move from yearly window cleaning at County Facilities to bi-annual cleaning (\$10,000), the reduction in garage cleaning services to as-needed basis (\$15,000), and the elimination of a Custodial Worker position (1.0 FTE, \$46,920). (1.0) ▪ Transfer a Planner from the Environmental Planning Office (1.0 FTE, \$99,535) to the Stormwater Management Fund. (1.0) ▪ Solid Waste Bureau fee increases reflect increases for delivered material (\$58,908), an increase in permit fees associated with refuse trucks (\$4,294), and the establishment of Multi-Family/Business Environmental Compliance Fee (\$125,400) in order to fund the costs related to the Multi-Family/Business Recycling Compliance program. ▪ Reduction in maintenance support to the Columbia Pike corridor from 2.0 FTE to 1.0 FTE in the Solid Waste Bureau (1.0 FTE, \$45,669). (1.0) ▪ The Household Solid Waste Rate (HSWR) reflects an increase (\$614,708) of \$19.12, or 6.2 percent over the FY 2009 rate, resulting in a new base annual rate of \$325.68. The rate increase includes: non-discretionary contractual increases for refuse and recycling (\$13.00), funding for the second vacuum pass for leaf collection in lieu of termination of that service (\$5.84), and brush collection overtime (\$0.28) in order to maintain customer service levels with brush collection and to keep debris out of the sewer system. ▪ Eliminated 6.0 technician positions (one team) in the Water, Sewer and Streets Bureau (6.0 FTE, \$302,000). (6.0) 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Reduced concrete maintenance contract by 50% (\$250,000). 	
FY 2011	<ul style="list-style-type: none"> ▪ The County Board added expenses (6.0 FTE, \$662,000, including \$100,000 in one-time funding for equipment) associated with the transfer of ownership of Columbia Pike from the Virginia Department of Transportation to Arlington County Government beginning in FY 2011. County ownership of Columbia Pike also results in a \$141,437 loss in traffic signal reimbursement from the Commonwealth of Virginia, partially offset by a \$25,000 increase in parking meter revenue and \$10,000 increase in highway permit fees in areas along Columbia Pike. 	6.0
	<ul style="list-style-type: none"> ▪ The County Board transferred the remaining stormwater costs in the General Fund to the Stormwater Fund (10.0 FTEs, \$1,311,800 expense, \$50,000 revenue, for a net tax support savings in the General Fund of \$1,261,800). 	(10.0)
	<ul style="list-style-type: none"> ▪ The County Board adopted increases to fees relating to right-of-way permits (\$25,000), fees for plan revisions, erosion, sediment control and maintenance of traffic reviews (\$35,000), and tour bus vehicle parking (\$90,000 revenue, with associated expenses of \$77,000 in one-time costs for new meters, and \$13,000 in ongoing related expenses). 	
	<ul style="list-style-type: none"> ▪ The County Board adopted an increase in the Leaf Collection Program component of the Household Solid Waste rate of \$14.80 (\$479,679) to fully fund the collection and disposal of leaves. The Household Solid Waste Rate (HSWR) reflects a total increase of \$18.56 (\$682,923), or 5.79 percent over the FY 2010 rate, resulting in a new annual rate of \$344.24. The rate also reflects an increase in the number of households receiving service. 	
	<ul style="list-style-type: none"> ▪ Non-personnel increases reflect non-discretionary contractual increases (\$332,750), refuse contract increases (\$242,887), the transfer of funding related to custodial work for the Westover Library from the Department of Libraries (\$128,124), transit-specific increases itemized below (\$1,164,052) and an adjustment to the annual expense for the maintenance and replacement of County vehicles (\$6,750), partially offset by reductions itemized in the lines of businesses below. 	
	<ul style="list-style-type: none"> ▪ Transit-specific non-personnel increases reflect contractual increases related to bus operations and CNG fuel costs (\$175,730), the balance of full year costs for improvements to ART 41 (\$69,874), ART 75 (\$47,350), and ART 74 (\$162,380); October 2010 implementation of ART 41 weekday enhancement (\$148,454); ART 75 midday service enhancement scheduled for April 2011 (\$88,810) and creation of ART 45, an all day weekday route that would improve transit service for clients and employees of the new Department of Human Services headquarters (\$471,454). 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Revenue increases include higher fare box receipts from new and expanded routes (\$493,424), developer contributions for ART routes 72-74 (\$37,500) and ART 45 (\$67,500), a revised estimate of state reimbursement for local transit expenses (\$1,342,140), an increase in state reimbursement for local transit expenses as a result of new and expanded bus routes (\$257,860), fees charged to taxicab companies to cover the cost of the Taxicab program (\$115,000), an increase in plastic, cans and glass recycling revenue (\$33,864), revenue from sale of white goods (\$7,638) and miscellaneous fees (\$503), additional fees from parking meters (\$200,000). These increases are partially offset by a reduction in traffic signal reimbursement from the Commonwealth of Virginia (\$62,163 excluding the revenue loss associated with Columbia Pike, and in addition to \$186,490 cut in the FY 2010 revised budget), miscellaneous fees (\$6,116), development services revenue (\$184,220) due to a decline in various plan review fees from developers, a decrease in the value of leases currently under agreement with the County (\$28,520), and a decline in revenue from single stream (curbside recycling) (\$32,245) and mulch and wood chip sales (\$18,725). ▪ Adjusted STAR back-office operations and program management practices to improve overall cost efficiency of the program (\$115,000), and implemented minor adjustments to local transit route schedules/span of service to improve route productivity (\$54,000). ▪ Eliminated one of four Planner positions upon incumbent's retirement in early January 2011 (1.0 FTE; \$59,701). (1.0) ▪ Eliminated one of five Construction Management Specialists positions (1.0 FTE; \$85,342). (1.0) ▪ Reduced signal and street light power consumption and associated Dominion Virginia Power charges by 15% (\$374,610) through the conversion of County lights to more energy efficient luminaries (principally LED) and selective removal of redundant street lights. ▪ Eliminated three partially General Fund supported engineer positions allocated to the Neighborhood Conservation Program (NC) (\$92,249). The majority of the personnel cost are charged to capital for work on NC projects. ▪ Charged Arlington County Public Schools (APS) for maintenance of Schools Boundaries application and other APS-specific GIS services (\$32,000). ▪ Reduced and restructured cleaning and custodial services provided to County facilities and programs, excluding areas principally used by the public (\$135,538), and reduced the electricity budget for centrally managed facilities by \$80,000. ▪ Eliminated Solid Waste consultant funding for FY 2011 including funds for the Pay-as-you-throw (PAYT) study (\$85,000), which is partially funded by the HSWR (\$40,000). Eliminating consultant funding in FY 2011 reduced the HSWR by \$1.24 per year. ▪ Eliminated snow hauling from commercial areas after snow storms in excess of 6" to 8" (\$200,000). 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Includes two positions (2.0 FTE, \$190,583) originally added through supplemental appropriations to help manage the increase in ART routes and the County's Taxicab program. 	2.0
FY 2012	<ul style="list-style-type: none"> ▪ Personnel includes the County Board's approval of a one percent one-time lump sum payment for employees at the top step (\$64,981). ▪ The County Board approved 2.0 FTE for capital project staffing: 1.0 FTE Design Engineer in Engineering and 1.0 FTE Capital Projects Manager in Transportation Planning (positions will be charged to the capital funds; there will be no cost to the General Fund). Operating expenses (\$14,690) for those positions are included in the non-personnel expense and reimbursed through Intra-County Charges. ▪ The County Board restored 2.0 FTEs in Development services: 1.0 FTE Construction Management Specialist (\$113,137) and 1.0 FTE Planner (\$123,336). ▪ The County Board added support of the Community Energy Plan (CEP) by adding a two-year limited term FTE (\$204,000 over two years) for CEP implementation planning and \$365,000 in one-time funding for implementation consulting services. ▪ The County Board added 0.5 FTE in Facilities Management Services for support of additional square footage added to the County (\$40,918). ▪ The County Board added direct ART bus service from Columbia Heights West to the Warren G. Stambaugh Human Services Center on Washington Boulevard. Funding will be reallocated from Metro contingency funds. ▪ Conversion of 0.5 Temporary FTE to 0.5 Permanent FTE in Facilities Management Services for support of additional square footage added to the County. ▪ Reallocation of 3.0 FTE from Non-Departmental for transportation capital project staffing: 1.0 FTE Senior Capital Projects Coordinator, 1.0 FTE Streetcar Program Manager, and 1.0 FTE Design Team Engineer (Complete Streets). These positions will be charged to the capital funds and there will be no cost to the General Fund. ▪ In FreshAire, two overstrength positions continue to be funded. ▪ Transfer of 1.0 FTE from the Printing Fund for the Safety Program. ▪ Transfer of 1.0 FTE from the Utilities Fund to centralize the Communications effort. ▪ Reallocation of 5.0 FTE from Non-Departmental for converting the Heating, Ventilation, and Air Conditioning (HVAC) preventative maintenance from contract to in-house personnel. 	 2.0 2.0 2.0 1.0 0.5 3.0 1.0 1.0 5.0

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Non-personnel expense includes the County Board approved one-time funding of \$365,000 for Community Energy Plan (CEP) implementation consultants and operating expenses related to 2.0 FTE approved by the County Board for capital projects (\$14,690). The Non-Personnel category as a whole decreases less than one percent due to a change in responsibility for HVAC preventative maintenance (\$549,280), elimination of FY 2011 one-time capital expenses for multi-space parking meters (\$77,000), elimination of FY 2011 one-time snow removal equipment funding (\$100,000), reduction in the costs of refuse collection (\$232,210) and disposal fees at the Waste-To-Energy Plant (\$379,306) due to the success of single stream recycling, electricity savings due to upgrading lighting to LED (\$82,353) and energy efficiencies in facilities (\$50,000), and reallocating funds to personnel in Fresh Aire (\$162,290). These decreases are partially offset by increases related to Fire Station 3 maintenance (\$66,326), transferring responsibility of maintenance from Department of Technology Services (DTS) to DES for the Network Operations Center (NOC) (\$279,000), addition of mandated weekly fire pump testing (\$42,224), an adjustment to the annual expense for the maintenance and replacement of County vehicles including additional expenses for new HVAC maintenance staff vehicles (\$16,109), monthly web service fees for additional multi-space meters (\$88,744), operating expenses related to staffing for capital projects (\$22,160), additional recycling carts (\$10,268), increase in the master lease payment for the tub grinder (\$45,974), and non-discretionary contractual increases (\$187,837). ▪ Transit-specific non-personnel increases reflect non-discretionary contractual increases related to bus operations (\$274,693), the balance of full year costs for improvements to ART 41, 42, 74, 75, and 87 (\$95,542), additional costs for maintenance and support of the ART bus system real-time information system (\$18,330), fuel services at the WMATA facility (\$10,944), and maintenance at the ART facility (\$15,859). ▪ Intra-County Charges increase due to personnel expenses for those positions being charged back to other funds and departments, as well as for the Communications effort, Safety Program, and non-personnel expenses related to the 3.0 FTEs reallocated for capital projects. ▪ Revenue increases include higher fare box receipts from new and expanded ART routes (\$245,766), and increases in recycling revenues including plastic, cans and glass recycling revenue (\$11,136), sale of white goods (\$10,728), and curbside recycling (\$105,500), which is partially offset by a reduction in construction related permit revenues (\$75,000), recycling civil penalties decrease due to increased compliance (\$33,540), and decrease in lease agreements managed (\$11,244). ▪ The parking meter revenue reflects a rate increase of \$0.25 per hour on long and short term parking as well as the installation of additional multi-space meters (\$2,043,230). The rate for short term parking (4 hours or less) will increase from \$1.00/hour to \$1.25/hour. The rate for long term parking (4 or more hours) will increase from \$0.75/hour to \$1.00/hour. 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ The Household Solid Waste Rate (HSWR) reflects a decrease of \$18.52 (\$582,811), or 5.38 percent less than the FY 2011 rate, resulting in a new annual rate of \$325.72. The rate reflects a decrease in the number of tons of refuse disposed of at the Waste-To-Energy Plant and a decrease in the cost of refuse collection. ▪ Appliance pick-up fee decreased from \$20 per appliance to a \$10 administrative fee per site visit (regardless of the number of appliances) (\$27,250). 	
FY 2013	<ul style="list-style-type: none"> ▪ 2.0 FTEs were added in the Engineering Bureau to provide critical staffing needed to implement capital projects (positions will be charged to capital funds; there is no cost to the General Fund). 2.0 ▪ 1.0 FTE was added for a Parking Planner in Transportation Engineering and Operations through a reallocation of non-personnel consultant funding for parking planning services (\$64,407). 1.0 ▪ Six months of one-time funding was added to fund the addition of 2.0 FTEs in Development Services for the Permitting and Customer Service Section (\$92,526). 2.0 ▪ 0.2 FTE was transferred from the Utilities Fund to the Office of the Director in the General Fund for expanded human resource service support. 0.2 ▪ Personnel increases reflect the reclassification of positions identified to be substantially below comparative pay studies. ▪ Transit expenses increase to reflect an increase in fuel costs for expanded bus service and rate increase (\$186,743), rent for the ARTHOUSE bus maintenance facility (\$72,835), and bus operating maintenance expenses (\$75,477). Transit revenue includes higher fare box receipts from expanded ART routes (\$200,000) and higher business contributions for ART service (\$91,940). ▪ Non-personnel expenses increase for the master lease payment for the tub grinder (\$22,274), inflationary increases for operating supplies (\$25,892) and operating equipment (\$9,331), fuel for back-up generators (\$5,000), and non-discretionary contractual increases (\$533,564). ▪ Increased costs for maintenance and replacement of County vehicles (\$42,259). ▪ FY 2012 one-time funding for the Community Energy Plan implementation (\$465,000) was eliminated in FY 2013. ▪ The Fire Department transferred \$50,000 to the Facilities Management Bureau within DES for fire station bay door maintenance and repairs. 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Expenditures and revenues related to Commuter Services grants increase (\$2,049,540) to properly reflect state grant awards. The addition of regional program expenses related to Commuter Services (\$960,000) is entirely offset by the associated commission revenue (\$960,000). ▪ Intra-County Charges decrease primarily due to a change in accounting practices and is offset by a reduction in non-personnel expenses (\$263,803) in the Water, Sewer and Streets Bureau. Other adjustments to Intra-County Charges are due to various personnel changes in the various bureaus. ▪ Fee revenue increases include meter parking revenues due to the installation of more multi-space meters and new parking spaces (\$271,330), right-of-way permits (\$72,940), environmental plan review fees (\$175,000), and an increase in the value of lease agreements managed (\$63,147). ▪ Increased recycling revenue (\$30,000), including plastic, cans and glass recycling; and, sale of recycled paper from Arlington County offices (\$19,485). ▪ Increased revenue due to implementation of a new courthouse maintenance fee for civil actions filed with General District Court and Circuit Court (\$15,000). ▪ Fee revenue is reduced for construction related permit revenues (\$175,000), topographic map sales (\$16,256), and plat and engineering plan review fees (\$37,500). ▪ Increase in the state reimbursement for maintenance of state traffic signals (\$29,834). ▪ The Household Solid Waste Rate (HSWR) reflects an adopted decrease of \$31.80 (\$1,031,910), or 9.76 percent less than the FY 2012 rate, resulting in a new annual household rate of \$293.92. The rate reflects a decrease in the disposal rate at the Waste-To-Energy Plant due to a new contract. Expenditures for disposal fees are reduced by \$1,051,180. 	
FY 2014	<ul style="list-style-type: none"> ▪ The County Board added one-time funding for six months of a limited term position associated with the Community Energy Plan (CEP) implementation (\$52,000). ▪ The County Board restored funding for the County Manager’s proposed reduction for Green Home Choice Program (0.5 FTE; \$23,125 one-time; \$50,000 ongoing). ▪ Full-year funding is included for 2.0 FTEs added in Development Services’ Permitting and Customer Service in the FY 2013 budget (\$94,756) 	<p style="margin-top: 0;">1.0</p> <p style="margin-top: 100px;">2.0</p>

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Arlington Mill Community Center additions include maintenance workers (\$184,508), non-personnel facility maintenance expense (\$721,894), parking garage management contract (\$170,000), and parking fee revenue associated with partial year operations of the parking garage at Arlington Mill Community Center (\$73,000). 	
	<ul style="list-style-type: none"> ▪ An Emergency Power Manager was added for work on the critical systems infrastructure (CSI) (\$123,307), as well as non-personnel costs related to critical systems infrastructure (\$452,782). 	1.0
	<ul style="list-style-type: none"> ▪ Removal of FY 2013 one-time funding for a two-year limited term position in Fresh AIRE for the Community Energy Plan (CEP) implementation (\$104,000). 	(1.0)
	<ul style="list-style-type: none"> ▪ Non-personnel expenses increase to reflect an adjustment to the annual expense for the maintenance and replacement of County vehicles (\$152,756), an increase in fuel services at the Washington Metropolitan Area Transit Authority (WMATA) facility (\$46,364), rent for the ARTHOUSE bus maintenance facility (\$1,436), contractual increases associated with the transit program (\$374,994), operating equipment for Permitting Customer Service (\$13,576), electricity rate increase on streetlights (\$75,000), operating expenses for additional multi-space parking meters funded in PAYG (\$23,224), lease costs for storage space at Courthouse Plaza (\$31,476), and non-discretionary contractual increases (\$760,380). These increases are partially offset by the reduction in the funds available for contractual services in Fresh AIRE (\$232,028), master lease payment for the rock crusher (\$8,923), and disposal fees at the Waste-To-Energy Plant (WTE) (\$600,681). 	
	<ul style="list-style-type: none"> ▪ Added funding for the WTE Plant Facility Monitoring Group (FMG) (\$41,400). 	
	<ul style="list-style-type: none"> ▪ The Household Solid Waste Rate (HSWR) reflects an adopted decrease of \$0.16 per year, a less than one percent decrease from the FY 2013 rate, resulting in a new annual household rate of \$293.76. The revenue increases \$38,872 due to an increase in the number of households paying for service through the HSWR. The rate reflects ongoing effects from the new contract implemented in FY 2012 for the disposal rate at the WTE Plant. 	
	<ul style="list-style-type: none"> ▪ Eliminated the Neighborhood Traffic Calming program (\$111,921). 	(1.0)
	<ul style="list-style-type: none"> ▪ Reduced special service hours on ART from 300 to 150 (\$8,075). 	
	<ul style="list-style-type: none"> ▪ Adjusted the ART 75 bus schedule to eliminate unproductive/low ridership mid-day service (\$94,956). 	
	<ul style="list-style-type: none"> ▪ Increased STAR participant Zone 2 and Zone 3 co-payments on January 1, 2014, in order to recover increases in operating costs and taxi rates (\$22,453). Zone 2 co-payments rise from \$4 to \$5 per trip and Zone 3 co-payments rise from \$8.50 to \$9.00 per trip. 	
	<ul style="list-style-type: none"> ▪ Fee updates to Chapter 22 and 23 of the County Code to cover more of the costs of processing development-related permit applications will generate \$205,000 in revenue. 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Reduced electricity expense for streetlights (\$30,000). ▪ Eliminated one Space Planner position (\$64,780). ▪ Eliminated one County vehicle in the Real Estate Bureau (\$5,171) and one vehicle in the Engineering Bureau (\$5,171). ▪ Eliminated a Design Standards Engineer (\$151,809). ▪ Reduced security system on-site maintenance contractual personnel at the Detention Center from two technicians to one technician (\$81,420). ▪ Transferred the 1.0 FTE Co-Manager of the AIRE program to the Fresh AIRE within DES (\$130,970). ▪ Reduced non-personnel expenses in the EPO unit (\$15,208). ▪ Transferred the regional contribution to Arlingtonians for a Clean Environment (ACE) to the Stormwater Fund (\$69,705). ▪ Eliminated the contribution to ACE for special litter events (\$10,000). ▪ Reduced contingent budget for disposal of street sweeping related to storm activities (\$20,295). ▪ Increased Intra-County Charges for reimbursement of a portion of the street sweeping program costs from the Stormwater Fund (\$240,000). ▪ Reduced landfill expenses due to better tracking capabilities (\$17,870). 	<p>(1.0)</p> <p>(1.0)</p>
FY 2015	<ul style="list-style-type: none"> ▪ Added partial year funding for an Equipment Mechanic (\$64,803) and facility maintenance expenses (\$125,750) for the Homeless Services Center. ▪ Added funding for a Permit Parking Technician (\$33,491) and associated operational expenses (\$9,320). ▪ Residential utility tax receipts increase (\$100,000) which funds the ongoing addition of a Community Energy Plan (CEP) position (\$82,657) and associated operating expenses (\$17,343). ▪ Reallocated funding to add a Design Standards Engineer (\$145,436). ▪ Reallocated funding to add a Street Light Technician (\$81,436). ▪ Reallocated funding to enhance the Rosslyn-Ballston Corridor Cleaning program (\$42,941 personnel; \$19,526 non-personnel). ▪ Eliminated one-time funding for the two-year limited term CEP position (\$52,000). ▪ Added funding for facility maintenance expenses at Falls Church Fire Station (\$108,971). ▪ Added consultant funds for the parking program (\$100,000). 	<p>1.0</p> <p>0.5</p> <p>1.0</p> <p>1.0</p> <p>1.0</p> <p>(1.0)</p>

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Added one-time funding for contractual program management support for the conversion to Permits Plus (\$150,000). It is expected that one-time funding may also be required in FY 2016. ▪ Reallocated funding for contractor support for the coordination of Electronic Plan Review (\$52,442). ▪ Funding is reallocated from the elimination of unproductive hours on ART 52, 53, and 62 (\$57,060); elimination of daytime contractor support at Arlington Mill Community Center parking garage (\$50,000); reductions in custodial levels at the Trades Center (\$19,000), Edison Center (\$16,000), and overall custodial management (\$23,000); and other reductions due to operating efficiencies. ▪ Non-personnel expenses increase primarily to reflect non-discretionary contractual increases (\$847,044), an adjustment to the annual expense for the maintenance and replacement of County vehicles (\$182,160), funding to maintain the current level of support for program marketing and operation of the Shirlington Transit Center (\$37,217), outside clerical support for permitting customer services (\$30,000), software license, maintenance, and subscription fees (\$115,273), replacement of Engineering equipment (\$43,700), disposal charges at the Waste-to-Energy (WTE) plant (\$44,466), funding for the WTE Facility Monitoring Group (FMG) (\$29,400), and higher costs of leaf bags and cart replacements (\$11,374). ▪ Arlington County Commuter Services (ACCS) programming increases (\$489,791) and is offset by corresponding federal and state grant revenue (\$489,791). ▪ New (ART 43 and 92) and expanded (ART 45) Arlington Transit (ART) routes (\$1,111,550) are being funded through new fares associated with the routes and an increased reimbursement from the state for transit operations (\$805,065) and the associated fare revenue (\$306,485). ▪ The Household Solid Waste Rate (HSWR) reflects an adopted increase of \$13.28 per year, a 4.5 percent decrease from the FY 2014 rate, resulting in a new annual household rate of \$307.04. The revenue increases (\$586,448) due to an increase in the fee and the number of households paying for service through the HSWR. The rate reflects adding year-round yard waste collection. ▪ Eliminated one-time funding which delayed the implementation date from July 1, 2013 to January 1, 2014 for STAR zone 2 and 3 rate increases in participant co-payments (\$22,453). ▪ Eliminated one-time funding for the purchase of vehicles for Arlington Mill Community Center (\$74,140). ▪ Intra-County Charges reflects an increase in the allocation based on eligible reimbursable expenses for services provided within the organization (\$66,309) and the additional allocation to the Utilities Fund for the Design Standards Engineer (\$7,272). 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ The County Board adopted an ART fare increase of \$0.25 per trip, which is expected to generate \$300,000 in additional fare revenue. ▪ Fee revenues increased due to the new form based code permits (\$3,498), additional taxicab license fees (\$15,000), reviews related to the Chesapeake Bay Preservation Ordinance (\$15,000), use of the public right-of-way (\$70,468), court fees used for the maintenance of facilities (\$5,000), and sale of mulch and wood chips (\$14,940). These increases are partially offset by a decline in parking meter revenue (\$337,000), projected parking fees at Arlington Mill Community Center parking garage (\$68,000), decrease in the value of leases currently under agreement with the County (\$38,464), and a net decrease in revenue from various types of recycling (\$40,000). ▪ The state reimbursement for maintenance of state traffic signals decreases (\$24,092). 	
FY 2016	<ul style="list-style-type: none"> ▪ The County Board approved the conversion of a portion of WMATA's 3A bus route to Arlington's ART transit service, which will take place in mid-year FY 2016 and will generate a net savings to the General Fund of \$446,622. In DES, this conversion results in contractual increases (\$533,406) and an increase in ART fare revenue (\$201,686). The savings are reflected in the WMATA budget (\$778,342). ▪ The County Board reduced DES' expenditure budget due to electricity savings in County buildings (\$35,000). ▪ Transfer of a Management and Budget Specialist from the Facilities Design and Construction Bureau to the Utilities Fund (\$25,696). ▪ Added one-time funding for contractual program management support for GIS (\$50,000). ▪ Added partial year funding for facility maintenance expenses (\$83,750) related to the Homeless Services Center. ▪ Included partial year maintenance savings as a result of the Department of Human Services move to Sequoia (\$121,963). ▪ Reduction in the annual expense for the maintenance and replacement of County vehicles (\$61,513). ▪ Arlington County Commuter Services (ACCS) contractual increases due to the addition of a contract for MTA Commuter Bus fare media sales (\$248,379). ▪ Arlington County Commuter Services (ACCS) revenue increases due to the addition of a contract for MTA Commuter Bus fare media sales as well as an increase in MTA MARC commuter rail fare media sales (\$625,000), partially offset by a decrease in corresponding federal and state grant revenue (\$376,619). ▪ Reduced revenue from curbside recycling (\$134,000) partially offset by a net increase in the County in the value of leases currently under agreement with the County (\$33,849). 	(0.2)

- Eliminated FY 2015 one-time funding for contractual program management support for the conversion to Permits Plus (\$150,000).
- The state reimbursement for maintenance of state traffic signals increases (\$352,972).
- In FY 2016, Transportation Program Support is presented as a new line of business created by internal reallocations of personnel (\$628,058) and non-personnel (\$15,000) from various lines of business.
- *As part of FY 2015 closeout, the County Board appropriated funding for transit and for a new refuse contract in the Solid Waste division. ART transit funding was transferred from Transportation Capital to the General Fund (\$578,702) and revenue was increased for Farebox collections (\$260,721) in Transit Operations. With the award of a new refuse and solid waste contract, an additional \$454,608 (revenue and expense) was appropriated to the Solid Waste division.*
- *The County Board took action after the FY 2016 budget was adopted in May to increase parking meter rates by \$0.25. The revised FY 2016 revenue budget for parking meters will be increased by \$950,000. The budget information in the FY 2016 Adopted Budget does not reflect the parking meter rate increase appropriated by the Board in June 2015.*

FY 2017

- The Household Solid Waste Rate (HSWR) reflects an adopted increase of \$36.24, resulting in a new annual household rate of \$307.28 due to a new contract for refuse and recycling collection and the addition of year round yard waste collection from single family, duplexes, and townhouses.
- Converted previously authorized overstrength position to a permanent Budget & Finance Specialist in the Commuter Services Program. This position is fully funded by existing grants and does not increase net tax support.
- Eliminated FY 2016 one-time funding for contractual program management support for GIS (\$50,000).
- Added ongoing funding for streetlight maintenance (\$282,998) and ongoing funding for residential concrete maintenance (\$150,000).
- Increases in the annual expense for maintenance and replacement of County vehicles (\$38,617), contractual expenses (and revenue) related to the Household Solid Waste contract increase (\$1,173,427), fuel costs (\$204,161), operating costs for the Crystal City Potomac Yard (CCPY) Transitway (\$97,221), and various non-discretionary contractual increases (\$156,846).
- Increases were added for the full-year funding for the new Arlington Transit (ART) route 55 and enhancements to ART routes 41, 42, 43, 45, and 87 (\$1,109,788), partially funded through new fares associated with the routes (\$544,381).

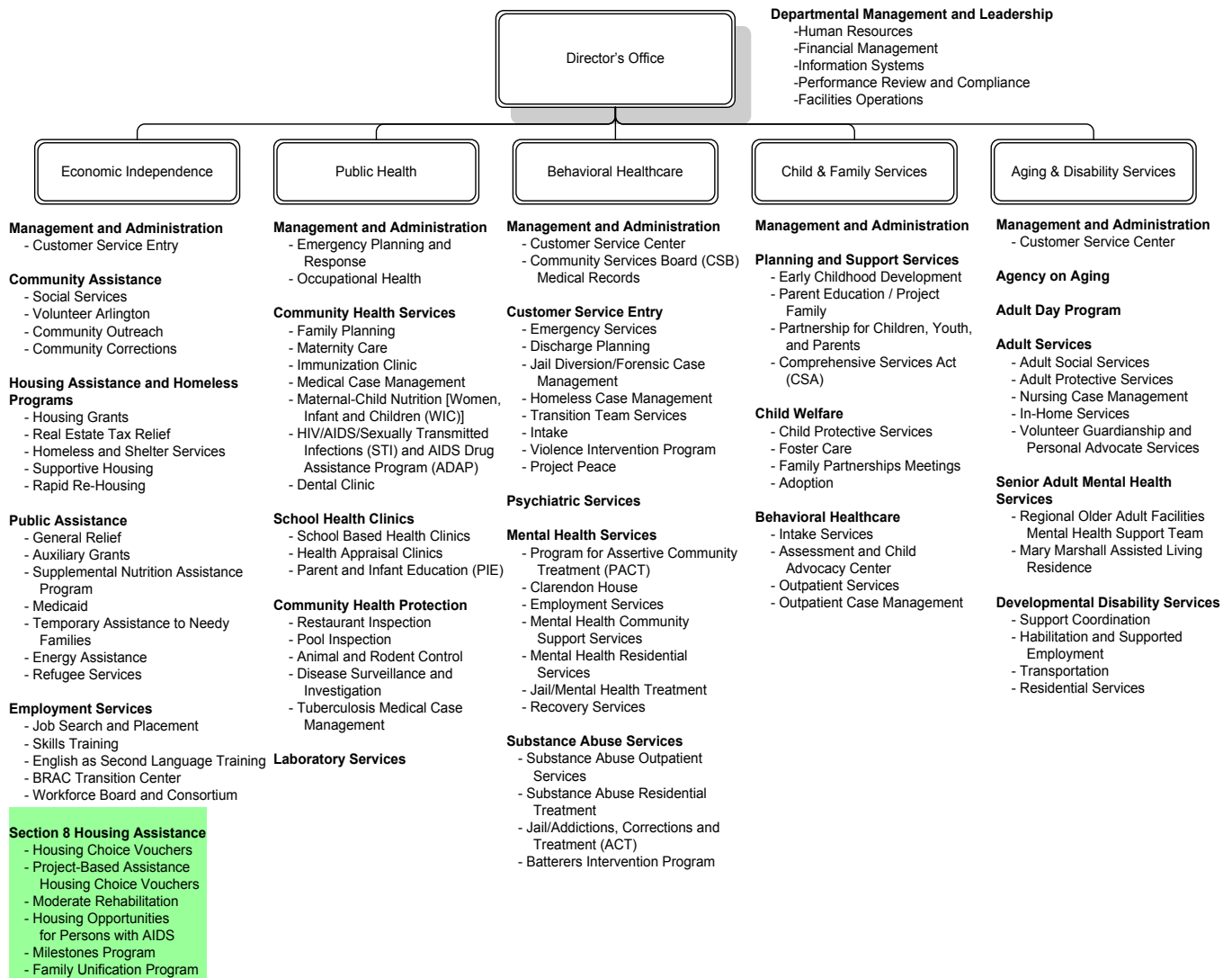
1.0

- Revenue increases include parking meter revenue (\$1,140,000), highway permits (\$98,000), community program and site plan reviews (\$49,002), the transfer in of funding from the Transportation Capital fund (\$112,859), and Residential utility tax receipts increase (\$150,000).
- Revenue decreases include lease revenue (\$70,423), credit card transaction fees (\$425,000), recycling (\$111,000) and sediment/erosion control (\$175,000), and the state reimbursement for maintenance of state traffic signals (\$258,024).
- The One-Stop Arlington initiative, which DES will support with four (4.0 FTE) additional limited term FTEs in FY 2017, is fully funded in the CHPD Development Fund.

Our Mission: Strengthen, protect and empower those in need

The Department of Human Services (DHS) assesses the diverse range of human needs and implements strategies to deliver innovative human services that produce customer-centered outcomes.

LINES OF BUSINESS



Section 8 Housing Assistance is in the Section 8 fund

SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Department of Human Services (DHS) is \$135,395,857, a four percent increase over the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↑ The County Board added four County-funded FTEs to serve as Peer Counselors (\$286,000, 4.0 FTEs). This includes three existing Peer Counselors currently funded through a grant ending on September 30, 2016 and a fourth Youth Peer Counselor. The Youth Peer Counselor will be funded beginning in January 2017.
- ↑ The County Board added hours to 20 School Health Clinic Aide positions in order to accommodate increasing school enrollment and clinic visits by students with chronic health conditions (\$142,836, 2.4 FTEs). The increase will raise the hours for 20 clinic aides from 30 hours per week to 35 for the ten month school year.
- ↑ The County Board shifted funding for Housing Grants added during the proposed budget process from one-time to ongoing funds (\$600,000) resulting in \$6,513,507 in total ongoing funding and \$3,164,248 remaining in one-time funding for FY 2017. The total funding for Housing Grants in the FY 2017 adopted budget is \$9,677,755.
- ↑ The County Board added ongoing funding for Culpepper Gardens (\$107,930) and one-time funding for the Arlington Food Assistance Center (\$50,000).
- ↑ Personnel increases due to employee salary increases, **an increase in the County's cost for** employee health insurance, and addition of a Human Services Specialist (\$91,250, 1.0 FTE) and a Mental Health Therapist II (\$97,111, 1.0 FTE) to the Psychiatric Services Bureau of the Behavioral Health Division for the Crisis Intervention Team (CIT) Assessment Site Expansion Grant, and the transfer of the Community Corrections Unit from the **County Manager's Office** (\$389,443, 4.0 FTEs) in order to collocate the unit with staff providing similar support services within the community. The increases are offset by adjustments to retirement contributions based on current actuarial projections.
- ↑ Other non-personnel increases are primarily due to increases for operating and contractual services (\$72,505), adjustments to the annual expense for maintenance and replacement of County vehicles (\$2,499), WIOA-Alexandria Dislocated Grant (\$37,500), Crisis Intervention Team (CIT) security budget (\$57,749), Parent-Infant Education (PIE) Grant (\$145,878), **Mobile Children's Crisis** Stabilization Allocation (\$414,117), Title IV-E Adoption Assistance (\$62,295), and Title IV-E Foster Care Assistance (\$157,263). These increases are partially offset by reductions due to the transfer of the Adopt-A-Family Grant (\$299,391) to a non-profit, Auxiliary Grants (\$21,001), reduction in the Virginia Tobacco Settlement Fund (VTSF) (\$172,614), TANF (AEC) Grant expiration (\$144,275), High Intensity Drug Trafficking Areas (HIDTA) Grant expiration (\$22,500), Tuberculosis Grant reduction (\$20,000), conclusion of SAMHSA Grant (\$210,579), removal of FY 2016 one-time funding for the replacement of the **County's antibiotics cache (\$50,000)**, **NOVA Salud (\$25,000)** which will be funded in FY 2017 through the base budget, federal adoption assistance (\$56,040), and state adoption assistance (\$32,381). Non-personnel increases also include Sequoia Plaza expenses:
 - Sequoia Plaza Rent (\$998,287)
 - Contracted Services (\$527,710)

Revenue projections do not include supplemental state allocations that are routinely received but at unpredictable levels. Other changes represent a wide variety of fluctuations in multiple sources of state and federal funding. Specific changes include the following:

- ↑ Increase in revenue from Medicaid/Medicare and Direct Client Fees (\$805,037).

- ↑ **Increase in funding for the Mobile Children’s Crisis Stabilization Allocation Program** (\$414,117).
- ↑ Increase in funding for the CIT Assessment Site Expansion Grant (\$222,228).
- ↑ Increase in funding for the PIE Program (\$145,878).
- ↑ Increase in funding for the VDSS Programs (\$138,198).
- ↑ Increase in funding for the WIOA-Alexandria Dislocated Grant Program (\$37,500).
- ↑ Increase in funding for Immunization Services performed by the Public Health Division (\$32,593).
- ↑ The addition of Falls Church revenue due to the transfer of the Community Corrections Unit **from the County Manager’s Office (\$12,268).**
- ↑ The addition of funding for the Community Corrections Act Grant due to the transfer of the Community Corrections Unit from the County **Manager’s Office (\$172,972).**
- ↓ Decrease in Substance Abuse and Mental Health Programs (\$322,500).
- ↓ Transfer of Adopt-A-Family Grant (\$299,391) to a non-profit operator.
- ↓ Expiration of TANF (AEC) Grant (\$144,275).
- ↓ Reduction in VDH Grant (\$207,054).
- ↓ Reduction in federal and state Adoption Assistance Grants (\$88,421).
- ↓ Reduction in Parent-Infant Education Grant (\$48,172).
- ↓ Reduction in Tuberculosis Grant (\$20,000).
- ↓ Reduction in the Virginia Tobacco Settlement Fund (VTSF) (\$172,614).

The FY 2017 adopted staffing level is 697.82 FTEs; an increase of 12.03 FTEs over the FY 2016 adopted budget. The FTE changes are explained below:

- ↑ Increase of 4.0 Human Services Specialists to serve as peer counselors.
- ↑ Increase of 2.4 School Health Clinic Aides in order to accommodate increasing school enrollment and clinic visits by students with chronic health conditions. The increase will raise the hours for 20 clinic aides from 30 hours per week to 35 for the ten month school year.
- ↑ Increase of 1.0 Human Services Specialist and 1.0 Mental Health Therapist for the CIT Assessment Site Expansion Grant.
- ↑ Increase of 1.0 Administrative Assistant IV, 1.0 Probation Counselor Supervisor, 1.0 Probation Counselor I and 1.0 Probation Counselor II due to the transfer of the Community Corrections **Unit from the County Manager’s Office.**
- ↓ Decrease of 0.37 FTE due to staffing efficiencies gained through reallocation and reclassification of existing positions.

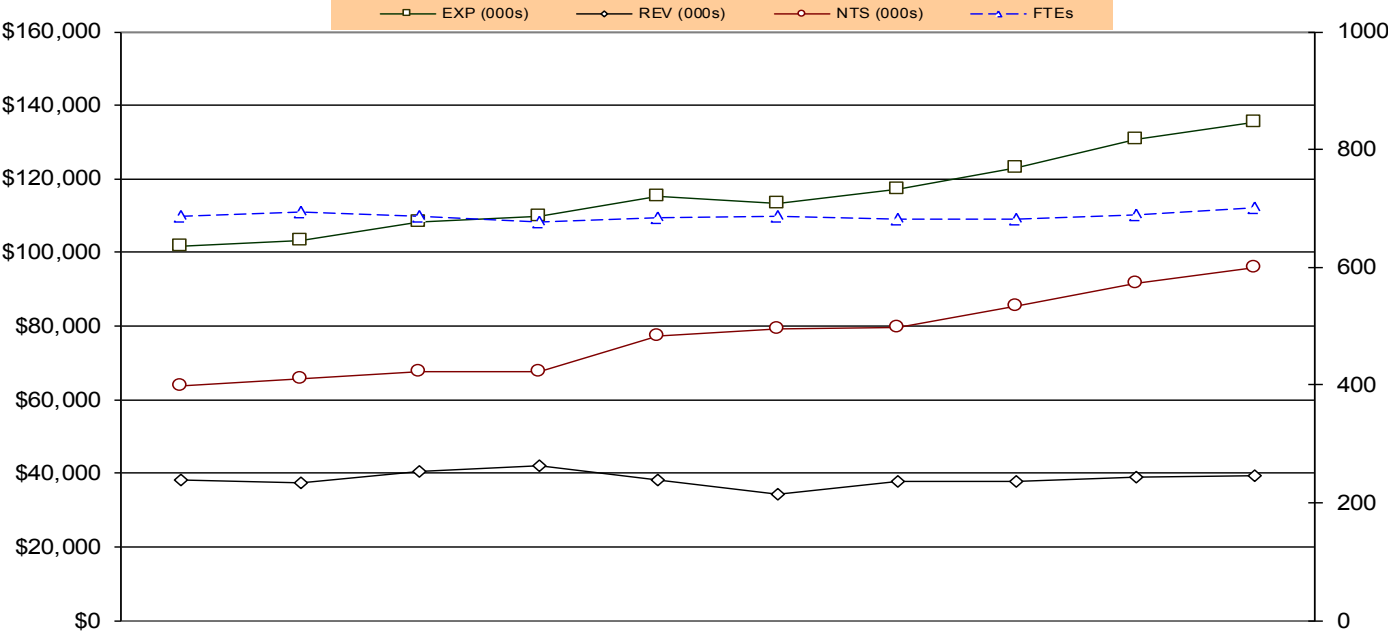
DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$66,176,741	\$68,476,416	\$70,813,267	3%
Nonpersonnel	57,161,956	62,455,675	64,936,052	4%
Intra-County Charges	(373,228)	(353,462)	(353,462)	-
Total Expenditures	122,965,469	130,578,629	135,395,857	4%
Fees	3,684,015	3,141,962	3,800,774	21%
Federal Share	14,771,774	13,274,032	13,021,828	-2%
State Share	18,494,326	21,923,389	22,139,473	1%
Other	702,602	518,254	541,957	5%
Total Revenues	37,652,717	38,857,637	39,504,032	2%
Net Tax Support	\$85,312,752	\$91,720,992	\$95,891,825	5%
Permanent FTEs	678.54	685.79	697.82	
Temporary FTEs	3.00	3.00	3.00	
Total Authorized FTEs	681.54	688.79	700.82	

Expenses by Line of Business

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Departmental Management and Leadership	\$9,152,522	\$9,380,477	\$10,123,446	8%
Economic Independence Management and Administration	3,039,909	3,202,600	3,263,768	2%
Community Assistance	2,229,763	2,451,793	2,825,690	15%
Housing Assistance and Homeless Programs	16,975,255	17,943,073	18,483,146	3%
Public Assistance	5,143,799	5,403,749	5,356,508	-1%
Employment Services	4,969,148	4,867,300	4,670,439	-4%
Public Health Management and Administration	5,250,917	5,300,282	5,085,634	-4%
Community Health Services	4,924,827	5,131,462	5,851,270	14%
School Health Clinics	6,773,978	6,833,752	7,187,208	5%
Community Health Protection	3,383,928	3,262,628	3,409,540	5%
Laboratory Services	690,613	655,176	605,629	-8%
Behavioral Healthcare Management and Administration	1,516,786	2,798,278	3,631,877	30%
Client Service Entry	4,965,059	5,066,600	5,204,379	3%
Psychiatric Services	2,753,435	3,202,303	2,542,812	-21%
Mental Health Services	9,189,636	9,272,606	10,066,570	9%
Substance Abuse Services	5,002,040	5,652,582	5,596,508	-1%
Child and Family Services Management and Administration	3,907,074	4,248,002	4,302,406	1%
Planning and Support Services	4,669,753	6,205,854	6,301,038	2%
Child Welfare	5,147,581	5,080,067	5,198,000	2%
Behavioral Healthcare	3,853,989	4,165,379	4,752,929	14%
Aging and Disability Services Management and Administration	1,277,931	1,331,216	1,377,647	3%
Agency on Aging	1,348,769	1,203,880	1,350,441	12%
Adult Day Programs	711,214	833,552	814,633	-2%
Adult Services	3,917,690	4,198,669	4,229,097	1%
Senior Adult Mental Health Program	4,024,594	4,390,497	4,477,747	2%
Intellectual and Developmental Disability Services	8,145,259	8,496,852	8,687,495	2%
Total Expenditures	\$122,965,469	\$130,578,629	\$135,395,857	4%

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$101,696	\$103,058	\$108,138	\$109,678	\$115,347	\$113,480	\$117,358	\$122,965	\$130,579	\$135,396
REV (000s)	\$38,098	\$37,464	\$40,405	\$42,042	\$38,166	\$34,337	\$37,826	\$37,653	\$38,858	\$39,504
NTS (000s)	\$63,598	\$65,594	\$67,733	\$67,636	\$77,181	\$79,143	\$79,532	\$85,312	\$91,721	\$95,892
FTEs	686.09	694.84	685.89	677.29	683.09	685.84	680.54	681.54	688.79	700.82

Fiscal Year	Description	FTEs
	positions.	
	<ul style="list-style-type: none"> ■ Elimination of one Hospital Liaison Nurse. The function will be absorbed by existing Public Health staff. ■ Increase for rent at DHS headquarters building (\$107,920). ■ Increases for personnel and operating costs for a variety of nonprofit service providers (\$472,402). ■ Increases for contractual requirements across the Department (\$93,505). ■ Increase to fully fund building and maintenance contracts which were under-budgeted for several years (\$341,541). ■ Increase in funding for the English as Second Language program, as a result of savings in the General Relief program (\$50,000). ■ Increase in Virginia Department of Health Cooperative Agreement (VDH Coop) revenue resulting from a new allocation formula used to distribute funds across the Commonwealth (\$164,522). ■ Increase in revenue for the Regional Older Adult Facilities Mental Health Support Team program (\$1,050,000) and Base Realignment and Closure funding (\$496,912). ■ Increase in mental health/intellectual disability/substance abuse services program fee scale with the base moving from a minimum co-pay of \$2.00 per service to a new minimum co-pay of \$3.00. The adopted sliding scale is expected to have no immediate impact on fee revenue. 	(1.0)
FY 2010	<ul style="list-style-type: none"> ■ County Board added funding for a one-time lump-sum payment of \$500 for employees (\$391,770). ■ County Board added \$60,143 for the Arlington Street People's Assistance Network (A-SPAN) for an outreach worker for the Latino population and one part-time case manager for Opportunity Place. ■ County Board added \$122,000 for Nuevo Dia, a regional residential substance abuse treatment program for Spanish speakers. ■ Increases for rent at the Department of Human Services' headquarters building (\$132,045). ■ Increases for operating costs for a variety of nonprofit service providers, similar to increases received by County programs (\$70,334). ■ Increases for a variety of nonprofit service providers, based on contractual obligations (\$163,967). ■ Increases for contractual requirements across the Department (\$70,470). ■ Electricity and water/sewer budgets were adjusted based on FY 2008 actual consumption and anticipated utility rate increases (\$433,620). ■ In Community Health Protection, increase the Restaurant Application Review fee for each food establishment from \$65 to \$100 to match every other jurisdiction in the state (\$56,000). This fee increase was adopted by the Board at the October 18, 2008 meeting. ■ Decrease in Virginia Department of Health Cooperative funds due to state budget cuts (\$250,549). ■ Decrease in a grant from Center for Substance Abuse Treatment that 	

Fiscal Year	Description	FTEs
	supported the Nuevo Dia residential treatment program (\$125,000).	
	<ul style="list-style-type: none"> ▪ Decrease in state funding for Community Service Boards (\$381,000). ▪ Increase of 5.20 FTEs for fully state-funded positions to support post-Virginia Tech tragedy changes in Virginia law related to mandated mental health emergency services, outpatient therapy and case management. 	5.20
	<ul style="list-style-type: none"> ▪ Increase of 0.50 FTE for a fully state-funded position to provide substance abuse treatment and HIV prevention. 	0.50
	<ul style="list-style-type: none"> ▪ Reduce \$15,040 of \$92,169 in operating costs such as supplies, travel, and training in Departmental Management and Leadership. ▪ Reduce contractual security guard costs (\$139,083) by eliminating day time coverage at 3033 Wilson Boulevard, evening coverage at Fenwick, and Saturday coverage at Edison. ▪ Reduce \$3,500 of \$7,300 for window cleaning at 3033 Wilson Boulevard. 	
	<ul style="list-style-type: none"> ▪ Eliminate the 0.50 FTE (\$38,188) for Special Projects Coordinator. 	(0.50)
	<ul style="list-style-type: none"> ▪ Eliminate one of four FTEs (\$50,465) providing accounting technician services. 	(1.0)
	<ul style="list-style-type: none"> ▪ Eliminate the one FTE (\$112,109) functioning as the Department's Records Management Supervisor. 	(1.0)
	<ul style="list-style-type: none"> ▪ Reduce \$50,488 of \$201,415 in operating costs such as supplies, travel, and training in the Economic Independence Division. ▪ Eliminate \$6,500 for prescription assistance for public assistance clients. ▪ Reduce \$15,000 of \$36,817 in operating costs such as supplies, travel, and training in the Public Health Division. 	
	<ul style="list-style-type: none"> ▪ Reduce two of 9.50 FTEs (\$114,646) for the Women and Infant Children (WIC) Program. 	(2.0)
	<ul style="list-style-type: none"> ▪ Eliminate contract funds (\$87,000) to Whitman Walker Clinic for medical case management for residents who are HIV positive or diagnosed with AIDS. 	
	<ul style="list-style-type: none"> ▪ Eliminate two of five FTEs (\$201,613) in Vector Control: one working supervisor FTE and one inspector FTE and reduce non-personnel costs (\$25,605). 	(2.0)
	<ul style="list-style-type: none"> ▪ Eliminate one FTE (\$81,442) functioning as a pharmacy technician in Disease Surveillance and Investigation. 	(1.0)

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ■ The County Board adopted a Safety Net Plan for critical emergency assistance programs due to rising economic needs of the most vulnerable populations in Arlington. This plan includes: <ul style="list-style-type: none"> ■ Adds two FTEs (\$144,564) in Customer Service Entry, increasing three Eligibility Workers to five. ■ Adds one position (\$79,194, 1.0 FTE) in Social Services in Crisis Assistance increasing seven Social Workers to eight. ■ Increases funding for emergency lodging, increasing funding from \$21,000 to \$41,000. ■ Includes \$25,000 for a dental program for low-income adults. ■ Increases \$823,000 for various housing assistance programs, including the following: \$300,000 for housing grants, \$105,000 for Arlington Food Assistance Center (AFAC), \$88,000 for emergency cash assistance through Arlingtonians Meeting Emergency Needs (AMEN), \$230,000 for permanent supportive housing, and \$100,000 for transitional housing. ■ Increases General Relief by \$43,902 for a total budget of \$579,450. ■ Includes funding of \$30,000 for SSI/SSDI Outreach Access and Recovery Initiative (SOAR) to continue the pilot program initiated in FY 2009. 	3.0
	<ul style="list-style-type: none"> ■ Reduce Homeowner Grant Program budget by \$471,340, from \$1,418,327 to \$946,987. (The total Homeowner Grant Program is reduced to \$885,809 due to the elimination of a position in the Public Assistance line of business that primarily manages the Homeowner Grant program.) Eliminate one of five (\$61,178) supervisory FTEs in Public Assistance. Eliminated supervisory position primarily managing the Homeowner Grant Program. 	(1.0)
	<ul style="list-style-type: none"> ■ Eliminate one remaining FTE (\$44,353) functioning as the laboratory administrative assistant. 	(1.0)
	<ul style="list-style-type: none"> ■ Eliminate 0.50 of three (\$37,184) FTEs working as a laboratory technician. 	(0.50)
	<ul style="list-style-type: none"> ■ Eliminate a contract (\$21,105) for administrative support to the Mental Health Bureau. 	
	<ul style="list-style-type: none"> ■ Eliminate 0.50 FTE (\$30,826) providing administrative support services to the Treatment on Wheels homeless program. 	(0.50)
	<ul style="list-style-type: none"> ■ Reduce the youth emergency fund from \$18,000 to \$17,500 for young adults with mental illness in need of housing, food, and supplies. 	
	<ul style="list-style-type: none"> ■ Eliminate one hour per week (\$2,210) for peer support services to youth with mental illnesses living in community group settings. 	
	<ul style="list-style-type: none"> ■ Reduce \$100,000 of a \$1.4 million contract for residential services for adults with mental illness. 	
	<ul style="list-style-type: none"> ■ Reduce \$69,222 out of a \$2 million contract for residential substance abuse treatment for adults. 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ■ Eliminate one of four FTEs (\$84,842) that provides case management services for residents in substance abuse residential facilities and homeless shelters. (1.0) ■ Reduce one of six FTEs (\$98,708) in the jail's ACT substance abuse program. (1.0) ■ Eliminate two of five FTEs (\$146,283) in Child Care Licensure and Support. (2.0) ■ Eliminate \$176,326 in federal pass through matching funds for child care subsidies for families earning higher than the federal poverty guidelines. ■ Reduce \$31,159 out of \$179,823 in non-personnel contractual services for parent education classes for families with infants and children to age 17. ■ Reduce \$15,000 in operating costs such as supplies, travel, and training in Agency on Aging. ■ Eliminate contract (\$17,243) to evaluate about 25 older adults and adults with disabilities for assistive devices. ■ Eliminate 0.75 FTE (\$47,528) that provides counseling on Medicare, Medicaid, and other health insurance issues to older adults. (0.75) ■ Eliminate 0.80 of one FTE (\$83,903) that manages the Volunteer Guardianship Program; consolidate program management with Personal Services Volunteer Program. (0.80) ■ Consolidate Madison and Walter Reed Adult Day Programs resulting in the elimination of the contract for \$387,195 for Walter Reed Adult Day Program. ■ Eliminate 0.6 FTE (\$25,363) providing administrative support to nursing case management. (0.60) ■ Eliminate one FTE (\$92,277) Senior Public Health Nurse who supervises 4.5 FTEs providing home health services to older adults and adults with disabilities. (1.0) 	
FY 2011	<ul style="list-style-type: none"> ■ The County Board added funding for mental health worker positions (\$184,412) providing mental health case management. 2.50 ■ The County Board added \$500,000 for housing grants, partially funded through the elimination of the Homeowner Grant program (\$305,000). This funding is in addition to \$600,000 for housing grants that was added as part of the safety net adjustments in the FY 2011 Proposed Budget. ■ The County Board replaced lost state funding for the Northern Virginia Family Service Healthy Families program (\$29,405). ■ Reduce support to non-profit organizations by one percent, excluding non-profit organizations providing safety net services such as food, emergency services, shelter and clothing (\$104,808). ■ Non-personnel expenditures decrease due to the rent abatement resulting from the Department of Human Services' headquarters relocation to the Sequoia building (\$2,053,039). This savings has been reallocated to the General Fund's transfer out to capital to support needed building improvements. 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Day program support and vocational contract funding (\$109,484). ▪ In FY 2010 and FY 2011, the state reduced funding for the Agency on Aging. In response to these state cuts, the County de-appropriated funding in FY 2010 and the FY 2011 budget reflects a reduction in funding for home delivered meals (\$8,479). ▪ In FY 2010 and FY 2011, the state reduced funding for the In-Home Services program. In response to these state cuts, the County de-appropriated funding in FY 2010, and the FY 2011 budget includes a reduction in contracted services for in-home/companion services for adults unable to care for themselves without assistance (\$60,355). ▪ Eliminate 20 hours of contracted administrative support (\$18,000) in Behavioral Healthcare Administrative Services. ▪ Eliminate funding (\$10,000) for online training tool in Behavioral Healthcare Administrative Services. ▪ Eliminate 0.50 FTE mental health therapist position (\$47,393) supervising homeless case management services in the Behavioral Healthcare Division's Customer Service Entry unit. ▪ Reduce psychiatric services contract budget by \$38,940. ▪ Eliminate youth transition emergency fund (\$17,500) in Mental Health Community Support Services. ▪ Reduce contracted service (\$78,076) providing residential supports and case management to clients with serious mental illness. ▪ Reduce one therapist/substance abuse counselor position (\$72,491) providing substance abuse outpatient treatment services. ▪ Reduce contracted substance abuse residential services (\$210,000). ▪ Eliminate 0.80 FTE (\$54,412) in Community and School-Based Mental Health Services providing student behavioral management training to parents and other caregivers. ▪ Eliminate the mental health therapist position (\$103,585) serving the "Batterers Intervention Program". Revenue decreased by \$7,500, resulting in net tax support savings of \$96,085. ▪ Eliminate administrative assistant position (\$65,318) in Agency on Aging. ▪ Eliminate the Assistant Director position (\$88,461) at Walter Reed Adult Day Health Care. ▪ Reduce Community Care Home contracts for adult foster care by \$20,000. ▪ Eliminate 0.80 FTE (\$67,506) providing in-home nursing case management, medication monitoring, nutrition screening and coordination with health practitioners for older adults and adults with disabilities. 	<p>(0.50)</p> <p>(1.0)</p> <p>(0.80)</p> <p>(1.0)</p> <p>(1.0)</p> <p>(0.80)</p>
FY 2012	<ul style="list-style-type: none"> ▪ Added funding for nine months of operating costs for the Mary Marshall Assisted Living Residence (\$1,806,250) ▪ Increased rent for services relocated from 3033 Wilson Boulevard to Sequoia Plaza (\$1,373,661) 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ■ Additional safety net funds were appropriated in the areas of rental subsidies and general relief (\$1,259,832) ■ Contractually obligated increases (\$52,893) combined with reductions associated with the move to Sequoia in the areas of service costs (\$117,244) and lower electricity costs (\$266,357) were realized in the base budget ■ Transfer of a position in the School Health Clinics back to Arlington Public Schools (\$116,032) (1.0) ■ The County Board added funding to serve children with serious emotional, mental, and substance abuse issues (\$327,003) 4.0 ■ The County Board added funding for a Mental Health Therapist in the jail (\$80,000) 1.0 ■ The County Board added funding for mental health and substance abuse vocational services (one-time \$100,000) ■ The County Board added ongoing funding for Doorways shelter funding gap (\$163,054) ■ The County Board added funding for Aging Services Vertical Village Concierge pilot program (one-time \$30,000 to cover two years) ■ The County Board added funding for pilot program to combat adolescent substance abuse (one-time \$130,000 to cover two years) ■ The County Board added funding for safety net programs, including \$224,561 for housing grants in addition to the FY 2011 base (one-time funding), additional funding for emergency housing needs (\$200,000 one-time) and pilot for homeless single adults (\$50,000 one-time), support for A-Span outreach worker (\$70,000), and support for the Healthy Families Program Restoration (\$59,000). ■ The County Board added funding for development grant for Arlington Free Clinic (one-time \$40,000 to cover two years) ■ The County Board added funding for primary care/behavioral healthcare integration for Alexandria Neighborhood Health Systems Inc (one-time \$40,000 to cover two years) ■ Increased grant funded position to support jail diversion for individuals identified with mental health issues. 1.0 ■ Transferred position from Section 8 fund to Department of Human Services General Fund. 0.80 ■ Transfer of one FTE in School Health Clinics to the Arlington Public Schools. (1.0) 	
FY 2013	<ul style="list-style-type: none"> ■ The County Board added ongoing funding for Permanent Supportive Housing (\$248,064). ■ The County Board added one-time funding for the Homeless Prevention and Rapid Re-Housing Program (\$200,000). ■ The County Board added one-time funding for a second year of the housing grants pilot for singles program (\$50,000). 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ■ The County Board added ongoing funding for an additional 0.5 FTE psychiatrist for children (\$97,500, 0.5 FTE). 	0.50
	<ul style="list-style-type: none"> ■ The County Board added ongoing funding for an additional 1.0 FTE to develop and conduct an independent living program for young adults (\$70,000, 1.0 FTE). 	1.0
	<ul style="list-style-type: none"> ■ The County Board added one-time funding of \$66,000 and ongoing funding of \$100,000 for the Job Avenue program for supported employment and education, to be allocated between mental health, substance abuse and young adult services. 	
	<ul style="list-style-type: none"> ■ The County Board added ongoing funding to add 0.5 FTE to the existing 0.5 FTE behavioral health recovery manager (\$40,000, 0.5 FTE) transitioning this position to a 1.0 FTE. 	0.50
	<ul style="list-style-type: none"> ■ The County Board added ongoing funding for additional hours for a public health nurse (\$37,775, 0.5 FTE) at Carlin Springs Elementary School to bring the position to full-time. 	0.50
	<ul style="list-style-type: none"> ■ The County Board added ongoing funding for additional hours for a mental health therapist at Carlin Springs Elementary School (\$41,225, 0.5 FTE) to bring the position to full-time. 	0.50
	<ul style="list-style-type: none"> ■ The County Board added one-time funding for Alexandria Neighborhood Health Services, Inc. in the amount of (\$40,000). 	
	<ul style="list-style-type: none"> ■ The County Board added one-time funding for the Arlington Free Clinic (\$58,500). 	
	<ul style="list-style-type: none"> ■ The County Board added one-time safety net funding for the Arlington Food Assistance Center (\$66,000). 	
	<ul style="list-style-type: none"> ■ The County Board added one-time safety net funding for Arlingtonians Meeting Emergency Needs (\$50,000). 	
	<ul style="list-style-type: none"> ■ The County Board added ongoing funding for the Culpepper Garden Senior Center (\$30,000). 	
	<ul style="list-style-type: none"> ■ The County Board added one-time funding to the Arlington Street People's Assistance Network (\$100,000). 	
	<ul style="list-style-type: none"> ■ The County Board allocated one-time funding for housing grants (\$2,226,709). 	
	<ul style="list-style-type: none"> ■ Increased non-personnel for a full year of funding for operating costs of the Mary Marshall Assisted Living Residence (\$402,124). 	
	<ul style="list-style-type: none"> ■ Increased rent costs for Sequoia Plaza (\$488,407). 	
	<ul style="list-style-type: none"> ■ Added ongoing funding for transportation services for adults with intellectual disabilities (\$99,046). 	
	<ul style="list-style-type: none"> ■ Reduced intra-County rent charged to the department for several buildings (\$127,229). 	
	<ul style="list-style-type: none"> ■ Eliminated FY 2012 one-time funding for a variety of projects (\$740,431). 	
	<ul style="list-style-type: none"> ■ Due to a decrease in Community Development Block Grant (CDBG) funds, replaced lost CDBG funding with local funding for two Employment Specialist positions (\$177,342). One position funded with ongoing funds, and one with one-time funds to allow a transition period. 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ■ Revenue decrease in the Virginia Department of Health (VDH) mandated restaurant application fee from \$285 to \$40 annually (\$177,500). ■ Elimination of 0.50 FTE previously funded by a Sexual Assault Grant that was not renewed. ■ Increase of 0.25 FTE funded by a federal Drug Free Communities grant. 	<p>(0.50)</p> <p>0.25</p>
FY 2014	<ul style="list-style-type: none"> ■ The County Board added ongoing funding for Job Avenue (\$66,000). ■ The County Board added ongoing funding for intellectual disability and mental health case management (\$260,000). ■ The County Board added ongoing funding for a mental health emergency services therapist (\$85,000). ■ The County Board added ongoing funding for nursing services to mental health group homes as well as outpatient nursing care for children (\$149,000). ■ The County Board added ongoing funding for Permanent Supportive Housing (\$388,850). ■ The County Board added ongoing funding for residential substance abuse treatment (\$50,000). ■ The County Board added one-time funding for a capacity building grant to the Bonder and Amanda Johnson contract serving the Nauck community (\$10,000). ■ The County Board added one-time funding for the 2nd Chance Program (\$90,000) to be utilized over two years. ■ The County Board added one-time funding for Culpepper Gardens Senior Center (\$400,000) to be utilized over three years. ■ The County Board added one-time funding for the Arlington Food Assistance Center (\$25,870). ■ The County Board added one-time funding for Arlingtonians Meeting Emergency Needs (\$50,000). ■ The County Board added one-time funding for the Arlington Free Clinic (\$50,000). ■ The County Board added one-time funding for the Arlington Street People's Assistance Network for a case manager for the 100 Homes Program (\$50,000). ■ The County Board added one-time funding for Doorways for Women (\$54,000). ■ The County Board added one-time funding for the Vertical Village program (\$15,000). ■ Added an Administrative Assistant (\$46,887) and a Human Services Aide (\$54,949) as well as operating expenses (\$298,164) for the integrated primary care-behavioral healthcare partnership grant. ■ Added non-personnel costs (\$9,967), an Employment Services Specialist (\$77,191) and a Social Worker (\$83,326) for the Arlington Mill Community Center. 	<p>3.0</p> <p>1.0</p> <p>2.0</p> <p>2.0</p>

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ■ Eliminated grant funded Management Specialist (\$92,674) from the RAFT program. (1.0) ■ Eliminated state funding for the Child Care Subsidy Payment system, which was transferred back to the state from the County (\$2,969,150). ■ Eliminated Defense Base Closure and Realignment (BRAC) center funding (\$167,025). ■ Eliminated FY 2013 one-time funding for a variety of projects (\$2,957,209). ■ Eliminated Virginia Tobacco Grant funding (\$175,414). ■ Increase operating expenses for the Parent-Infant Education (PIE) Program (\$174,000). ■ Increased rent costs for Sequoia Plaza (\$174,684). ■ Increased one-time funding for housing grants (\$1,586,493), Homeless Prevention and Rapid Re-Housing Program (HPRP) (\$200,000) and ongoing funding for vocational services for adults with intellectual disabilities (\$175,000). ■ Intra-County Charges increased due to transfer of administrative fee payment for the RAFT program (\$47,250), Northern Virginia Family Services rent at Arlington Mill Community Center (\$39,920) and reimbursement for two positions in Public Health (\$31,438). ■ Reduced consulting costs for training (\$20,000). ■ Hold a Management Specialist and an Accounting Assistant position vacant for six months (\$58,383). ■ Eliminated one Management Specialist position (\$87,276) from the Volunteer Arlington Program. (1.0) ■ Hold an Eligibility Worker position vacant for six months (\$38,890). ■ Eliminated one Human Service Aide (\$78,548) from Public Assistance Division. (1.0) ■ Reduced local day care funding for teen parents and families (\$100,000). ■ Eliminated two Administrative Technicians (\$110,607) from the Fenwick Center. (2.0) ■ Hold a Public Health Nurse position, a Clinic Aide position, and an Environmental Health Specialist position vacant for six months (\$141,573). ■ Eliminated one Epidemiology Specialist (\$40,394) from Community Health Services. (0.50) ■ Eliminated two Public Health Nurses (\$179,622) providing community-based medical case management services. (2.0) ■ Eliminated one Public Health Nurse (\$103,651) providing health education to teens at the Reed Center/Career Center who are pregnant or have children. (1.0) ■ Eliminated one Public Health Nurse (\$108,067) and one Clinic Aide (\$63,052) providing on-site health screening and immunizations for non- 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ■ Intra-County charges decrease due to the elimination of the Resource Mother’s Program in the Public Health Division (\$42,789). ■ Eliminated state funding for the Comprehensive Health Investment Project (CHIP) (\$126,109). ■ Reduced federal funding for the Refugee Assistance Program (\$30,000). ■ Eliminated Family Planning Grant (\$45,954). ■ Increased grant funding for Crisis Stabilization (\$825,000) and the Parent and Infant Education (PIE) Program (\$318,181), and a net increase in grant funding for the Crisis Intervention Center (\$209,750). ■ Increased fees for Nursing Case Management (\$13,000). ■ Reductions were taken in a number of lines of business and reallocated within DHS for new or expanded program offerings: Doorways for Women and Families Program (\$54,200), client management software (\$103,000), non-profit partner organizations (\$147,088), and contractual costs for Psychiatrists (\$33,916). ■ Removed FY 2014 one-time funding for HPRP (\$200,000), Housing Grants (\$86,493), Second Chance Program (\$90,000), the Bonder and Amanda Johnson Contract (\$89,253), Culpepper Gardens (\$400,000), ASPAN Homeless Case Manager (\$50,000), Doorways for Women and Families (\$54,000), Arlington Free Clinic (\$50,000), AFAC (\$25,870), Arlington Thrive (\$50,000), Food for Others (\$21,551), and Vertical Village (\$15,000). 	
FY 2016	■ The County Board added a Mental Health Therapist for Jail Based Services (\$85,339).	1.0
	■ The County Board added a Psychiatric Nurse Practitioner (\$67,672).	0.50
	■ The County Board reduced CSA matching funds (\$300,000).	
	■ The County Board shifted funding from ongoing to one-time for the Housing Grants program (\$1,500,000).	
	■ Replaced one-time funding with ongoing for the Crisis Intervention Team (CIT) Coordinator (\$74,746).	1.0
	■ Added Mental Health Therapists for the Homeless Services Center and emergency mental health services (\$216,894).	2.5
	■ Clinic Aide (\$52,887) and a Public Health Nurse (\$44,607) for the new Discovery Elementary School.	1.25
	■ Added grant funded Eligibility Workers (\$128,072) for state funded programs.	2.0
	■ Removed one-time funding for the Crisis Intervention Team (CIT) Coordinator (\$72,606).	(1.0)
	■ Removed FY 2015 one-time funding for leadership development (\$75,000), the Arlington Villages project (\$30,000), and the Food for Others contract (\$21,551).	
	■ Added one-time funding for the Housing Grants program (\$1,500,000) to replace the FY 2015 one-time funding that was dedicated during the FY 2014 closeout process.	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ■ Added one-time funding for the replacement of the County’s antibiotics cache (\$50,000). ■ Added ongoing funding for the domestic and sexual violence hotline (\$85,000). ■ Added ongoing funding for the Homeless Prevention and Rapid Re-Housing Program (HPRP) (\$200,000). ■ Increased grant funding for Women, Infants, and Children (WIC) Program (\$116,990), CSB Substance Abuse Prevention grant (\$172,614), Residential Drug Abuse Program (RDAP) funding (\$462,262), Title IV-E Adoption Subsidy (\$247,076), and Promoting Safe and Stable Families Grant (\$60,513). ■ Added additional ongoing funding for the Arlington Food Assistance Center (AFAC) (\$135,000). ■ Increased rent for Sequoia Plaza and Gates of Ballston (\$200,043). ■ Added ongoing funding for the cost of the consolidation of DHS offices to the Sequoia Plaza complex (\$1,661,234). ■ Added funding for a full-year of expenses for the first year of operations of the comprehensive Homeless Services Center (\$413,950). ■ Increased funding for the Home Delivered Meal Program and Culpepper Garden (\$10,774). ■ Intra-County charges increase due to the number clients participating in the Intellectual and Developmental Disability Program (\$41,038). ■ Eliminated funding for operating expenses to senior programs (\$100,000), and a net decrease for several state and federally sponsored programs (\$709,522). ■ Eliminated funding for the Drug Free Communities Grant (\$198,887), state and federal homelessness prevention grants (\$339,675), and the VIEW and Project Discovery Programs (\$49,985). ■ Revenues increased for Women, Infants, and Children (WIC) Program (\$116,990), CSB Drug Prevention Program (\$172,614), Residential Drug Abuse Program (RDAP) (\$462,262), IV-E Adoption (\$123,538), and the departmental managed care initiative (\$224,487). ■ <i>The County Board took action after the FY 2016 budget was adopted in May to increase parking meter rates by \$0.25. The budget information in the FY 2016 Adopted Budget does not reflect the parking meter rate increase approved by the Board in June. As part of that action, the County Board appropriated one-time funding from PAYG to fund NOVASalud (\$25,000).</i> 	
FY 2017	<ul style="list-style-type: none"> ■ The County Board added four County-funded FTEs to serve as Peer Counselors (\$286,000). This includes three existing grant-funded Peer Counselors and a fourth Youth Peer Counselor beginning in January 2017. 	4.0

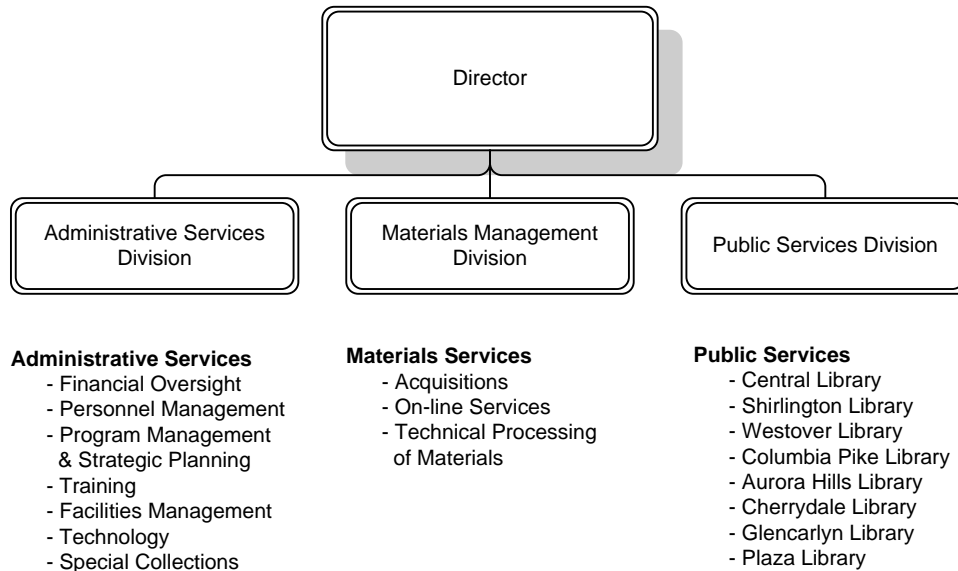
Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ■ The County Board added hours to 20 School Health Clinic Aide positions in order to accommodate increasing school enrollment and clinic visits by students with chronic health conditions (\$142,836). The increase will raise the hours for 20 clinic aides from 30 hours per week to 35 for the ten month school year. 	2.4
	<ul style="list-style-type: none"> ■ The County Board shifted funding for Housing Grants added during the proposed budget process from one-time to ongoing funds (\$600,000) resulting in \$6,513,507 in total ongoing funding and \$3,164,248 remaining in one-time funding for FY 2017. The total funding for Housing Grants in the FY 2017 adopted budget is \$9,677,755. 	
	<ul style="list-style-type: none"> ■ Added a Human Services Specialist and Mental Health Therapist for the CIT Assessment Site Expansion Grant (\$173,972) 	2.0
	<ul style="list-style-type: none"> ■ Transferred the Community Corrections Unit from the County Manager's Office to the Economic Independence Division of DHS. 	4.0
	<ul style="list-style-type: none"> ■ Decreased positions due to staffing efficiencies gained through reallocation and reclassification of existing positions. 	(0.37)
	<ul style="list-style-type: none"> ■ The County Board added ongoing funding for Culpepper Gardens (\$107,930). 	
	<ul style="list-style-type: none"> ■ The County Board added one-time funding for the Arlington Food Assistance Center (\$50,000). 	
	<ul style="list-style-type: none"> ■ Added ongoing funding for increased rent (\$998,287) and contracted services (\$527,710) associated with the Sequoia Plaza Complex. 	
	<ul style="list-style-type: none"> ■ Removed one-time funding for the replacement of the County's antibiotics cache (\$50,000). 	
	<ul style="list-style-type: none"> ■ Removed one-time funding NOVA Salud (\$25,000). The non-profit will continued to be funded in FY 2017 with reallocated base budget funds. 	
	<ul style="list-style-type: none"> ■ Revenue increased for Medicaid/Medicare and Direct Client Fees (\$805,037), the Mobile Children's Crisis Stabilization Allocation Program (\$414,117), PIE Program (\$145,878), and increased funding for Virginia Department of Social Services Programs (\$138,198). The increases are offset by decreases to Substance Abuse and Mental Health Programs (\$322,500), Virginia Department of Health Grant (\$207,054), federal and state Adoption Assistance Grants (\$88,421), Parent-Infant Education Grant (\$48,172), 	
	<ul style="list-style-type: none"> ■ Increased grant funding for the Workforce Innovation and Opportunity Act (WIOA)-Alexandria Dislocated Grant (\$37,500), Crisis Intervention Team (CIT) security budget (\$57,749), Parent-Infant Education (PIE) Grant (\$145,878), Mobile Children's Crisis Stabilization Allocation (\$414,117), Title IV-E Adoption Assistance (\$62,295), and Title IV-E Foster Care Assistance (\$157,263). 	
	<ul style="list-style-type: none"> ■ Grant revenue decreased for Substance Abuse and Mental Health Programs (\$322,500), a Virginia Department of Health Grant (\$207,054), federal and state Adoption Assistance Grants (\$88,421), Auxiliary Grants (\$21,001), and Parent-Infant Education Grant (\$48,172). 	
	<ul style="list-style-type: none"> ■ Eliminated grant funding for the Tuberculosis Grant (\$20,000), the Virginia Tobacco Settlement Fund (VTSF) (\$172,614). 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none">■ Eliminated grant funding to reflect the transfer of the Adopt-A-Family Grant (\$299,391) to a non-profit operator, the conclusion of the SAMHSA Grant (\$210,579), and the expiration of the TANF (AEC) Grant (\$144,275) and the High Intensity Drug Trafficking Areas (HIDTA) Grant (\$22,500).	

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Our Mission: To provide access to information, create connections to knowledge, and promote the joy of reading for every Arlingtonian

LINES OF BUSINESS



SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Department of Libraries is \$13,858,945, a five percent increase over the FY 2016 adopted budget. The FY 2017 budget reflects:

- The County Board shifted materials funding from ongoing to one-time for FY 2017 (\$123,077).
- ↑ Personnel increases due to employee salary increases and **an increase in the County's cost for employee health insurance**, offset by adjustments to retirement contributions based on current actuarial projections.
- ↑ Non-personnel increases due to the addition of one-time funding for Pop-Up space (\$250,000), record archiving **for the County Manager's Open Data Initiative** (\$50,000), and increased contractual costs for the Integrated Library System (\$2,000), which is offset by a decrease due to the annual expense for maintenance and replacement of County vehicles (\$1,481).
- ↓ Fee revenue decreases due to actuals in recent years (\$15,000).
- Library fees were adjusted in FY 2017 to make the fee structure simpler and more transparent **for citizens and to put the County's fee structure more in line with neighboring jurisdictions**. The daily fees for overdue items increased from \$0.20 to \$0.30 per day for juvenile/young adult (YA) materials, remain the same for adult materials (\$0.30 per day), and decrease from \$1.00 to \$0.30 per day for all DVDs. These fee changes are projected to be revenue neutral to the County.

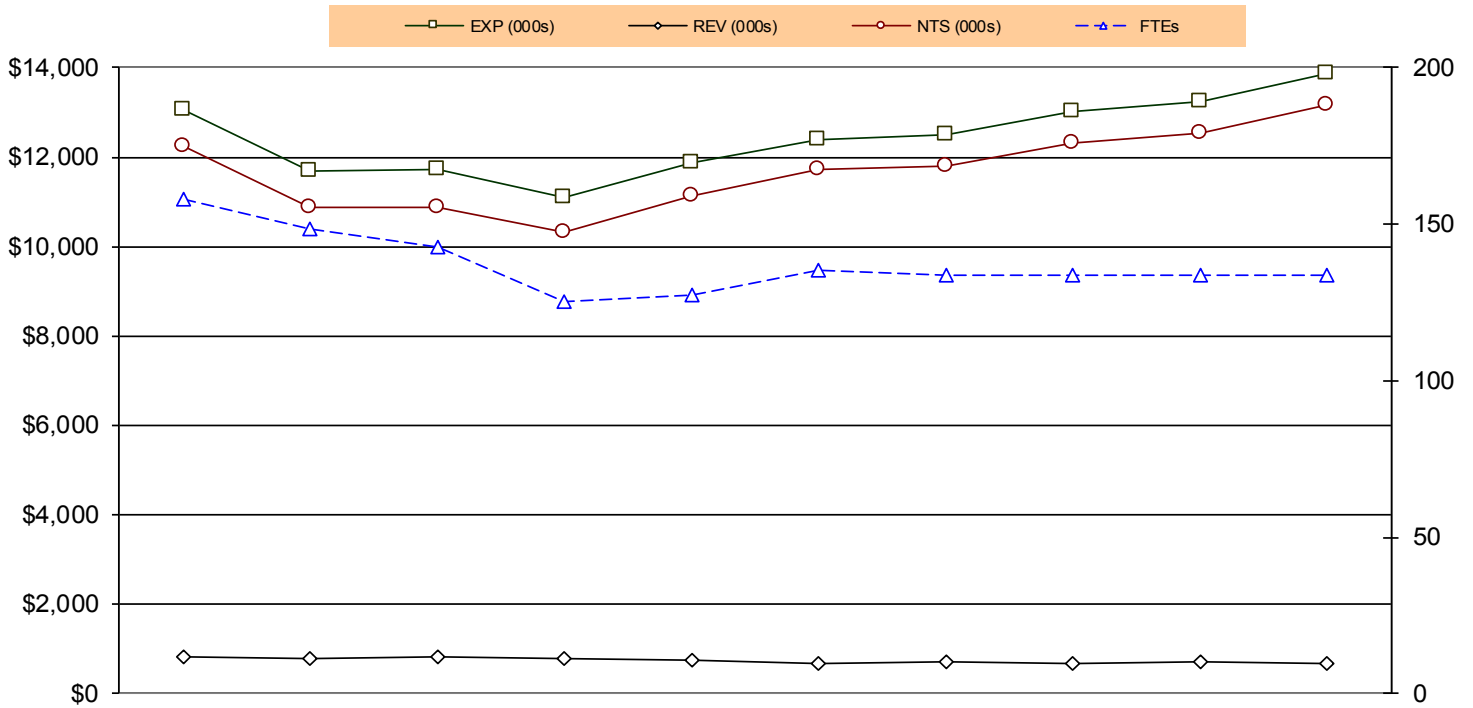
DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$10,465,774	\$10,839,634	\$11,016,590	2%
Non-Personnel	2,541,307	2,429,759	2,853,355	17%
Sub-Total	13,007,081	13,269,393	13,869,945	5%
Intra-County Charges	-	(11,000)	(11,000)	-
Total Expenditures	13,007,081	13,258,393	13,858,945	5%
Fees	516,185	530,000	515,000	-3%
Grants	171,705	171,026	171,026	-
Total Revenues	687,890	701,026	686,026	-2%
Net Tax Support	\$12,319,191	\$12,557,367	\$13,172,919	5%
Permanent FTEs	120.66	120.66	120.66	
Temporary FTEs	13.19	13.19	13.19	
Total Authorized FTEs	133.85	133.85	133.85	

Expenses by Line of Business

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Administrative Services	\$3,187,699	\$3,241,461	\$3,538,913	9%
Materials Management	2,830,180	2,652,414	2,789,003	5%
Public Services	6,989,202	7,364,518	7,531,029	2%
Total Expenditures	\$13,007,081	\$13,258,393	\$13,858,945	5%

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$13,062	\$11,672	\$11,709	\$11,099	\$11,889	\$12,395	\$12,493	\$13,007	\$13,258	\$13,859
REV (000s)	\$812	\$782	\$815	\$792	\$743	\$676	\$710	\$688	\$701	\$686
NTS (000s)	\$12,250	\$10,890	\$10,894	\$10,307	\$11,146	\$11,719	\$11,783	\$12,319	\$12,557	\$13,173
FTEs	157.8	148.45	142.65	125.10	127.55	135.55	133.85	133.85	133.85	133.85

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ The County Board added \$3,243 of non-personnel (utilities and facility maintenance), \$19,720 of personnel expenses, and 0.50 FTE to provide Sunday hours at Shirlington Library. ▪ Other non-personnel expenditures increase \$92,411 to fund additional costs for ACORN (Arlington County's On-line Resource Network — the library's catalog) equipment and maintenance for the new Courthouse and Shirlington libraries (\$17,410), auto fund charges (\$225), the addition of closed captioning services for the County's cable channel (\$87,000), and an increase (\$25,776) to facilitate collection of overdue fines and lost materials from delinquent account holders. ▪ FY 2007 one-time non-personnel costs, \$15,000 for moving expenses from the Shirlington rental facility into the new library and Shirlington rent (\$23,000), were eliminated. ▪ Revenues increase due to a five percent increase in State Aid (\$9,725), an increase in miscellaneous fines and fees (\$2,200) as well as a net revenue gain from collections (\$42,436). In FY 2008, Libraries will have fully implemented a new collections policy to recover funds and materials owed to the Department. Patron accounts with outstanding balances over \$25 will be turned over to a collections agency or the Arlington County Treasurer for recovery following reasonable notice. 	0.50
FY 2009	<ul style="list-style-type: none"> ▪ A service reduction of closing Central Library one hour earlier, Monday through Thursday, was adopted. ▪ In FY 2009, the Website Coordination Program and the Arlington Virginia Network were transferred to the County Manager's Office (\$771,514, 7.35 FTE) and the operation and maintenance of the County's website was transferred to the Department of Technology Services (\$507,809, 2.0 FTE). ▪ Non-personnel expenditure increases (\$4,100) include utility costs based on anticipated rate adjustments (\$10,250) and the shared Shirlington Library/Signature Theater facility (\$85,000), and non-discretionary contractual increases (\$19,800). These increases were partially offset by reductions in County vehicle charges, operating equipment (\$24,000), postage (\$16,000), employee training (\$20,000), operating supplies (\$15,000) and library material purchases (\$35,000). ▪ Revenues increase (\$74,590) due to reimbursements from Signature Theater for their portion of utilities at the Shirlington Library/Signature Theater facility (\$85,000), partially offset by a reduction in the amount of State aid received (\$9,000). 	(9.35)
FY 2010	<ul style="list-style-type: none"> ▪ The County Board added funding for a one-time lump-sum payment of \$500 for employees (\$69,050). ▪ The County Board approved increases in Library fees and fines: the daily fine for overdue adult materials will rise from \$0.20 to \$0.30, while the maximum will rise from \$8 to \$10; the fine for lost library card will go from \$1 to \$2; special handling of interlibrary loan requests from \$3 to \$5; 	

Fiscal Year	Description	FTEs
	<p>interlibrary loan photocopies from \$0.10 to \$0.15; and computer printouts from \$0.10 to \$0.15. Additional revenue from these changes is \$134,651 in FY 2010, which is partially offset by a decrease in the Public Library Grant due to State budget cut (\$10,993).</p> <ul style="list-style-type: none"> ▪ Closed Westover Library for 3 months beginning July, 2009 to generate one-time savings no greater than \$32,000 to offset opening costs of the new facility that opens in October and to help ensure a smooth and efficient transition from the old to the new building. The new facility costs increased by \$167,870 to \$180,953 in FY 2010 (3/4 of a year). Two FTEs are transferred from the Cherrydale branch (\$135,908). 	
	<ul style="list-style-type: none"> ▪ Eliminated a Management Specialist position and a Central Services Division Chief position (\$155,099, 1.5 FTE) in Administrative Services. 	(1.5)
	<ul style="list-style-type: none"> ▪ Reduced funding for training (\$25,000), equipment repair (\$5,000), building maintenance (\$5,000), outside printing (\$10,000), unclassified services (\$10,000), print shop charges (\$5,000), and recruitment (\$1,900). 	
	<ul style="list-style-type: none"> ▪ Eliminated a Library Supervisor position (\$97,627, 1.0 FTE) and reduced funding for materials budget by \$65,000 to \$1,175,520, operating equipment (\$10,000), and operating supplies (\$10,000) in Materials and Technology Services. 	(1.0)
	<ul style="list-style-type: none"> ▪ Eliminated five Librarian and one Librarian Assistant positions in the branch libraries (\$258,512, 3.75 FTE), which was partially offset by an increase in temporary FTEs (\$3,278, 0.15 FTE). 	(3.60)
FY 2011	<ul style="list-style-type: none"> ▪ Eliminated the Administrative Assistant positions at the Central Library administrative office (\$68,264; 1.2 FTE). 	(1.2)
	<ul style="list-style-type: none"> ▪ Reduced the budget for temporary employees (\$108,408; 3.44 FTE) 	(3.44)
	<ul style="list-style-type: none"> ▪ Eliminated an Information Systems Analyst position (\$127,974; 1.0 FTE). 	(1.0)
	<ul style="list-style-type: none"> ▪ Reduced library materials budget by \$17,604. 	
	<ul style="list-style-type: none"> ▪ Reduced Central Library by one hour each day of the week, reduce every branch library by 1 full service day per week except for Plaza Library, Glencarlyn and Cherrydale (due to service cuts taken in FY 2010), and reduce detention center hours by half. In FY 2011, the system will be open 384 hours per week for a reduction of 61 hours. Total reduction (\$309,801), reflects savings due to reductions in temporary staff (\$240,172; 7.71 temporary FTEs) and utilities due to the closure of buildings (\$69,629). 	(7.61)
	<ul style="list-style-type: none"> ▪ Eliminated one of 11 Librarian positions (\$92,889; 1.0 FTE). 	(1.0)
	<ul style="list-style-type: none"> ▪ Eliminated two of 24 Library Assistant positions (\$108,080; 2.0 FTE). 	(2.0)
	<ul style="list-style-type: none"> ▪ Eliminated one of seven Librarian Supervisor positions (\$88,368; 1.0 FTE). 	(1.0)
FY 2012	<ul style="list-style-type: none"> ▪ The County Board funded a partial restoration of some branch library hours (\$93,461, 2.45 temporary FTE). 	2.45
	<ul style="list-style-type: none"> ▪ The County Board restored \$50,000 for print materials. 	
	<ul style="list-style-type: none"> ▪ The County Board added one-time funding for E-books (\$115,000). 	

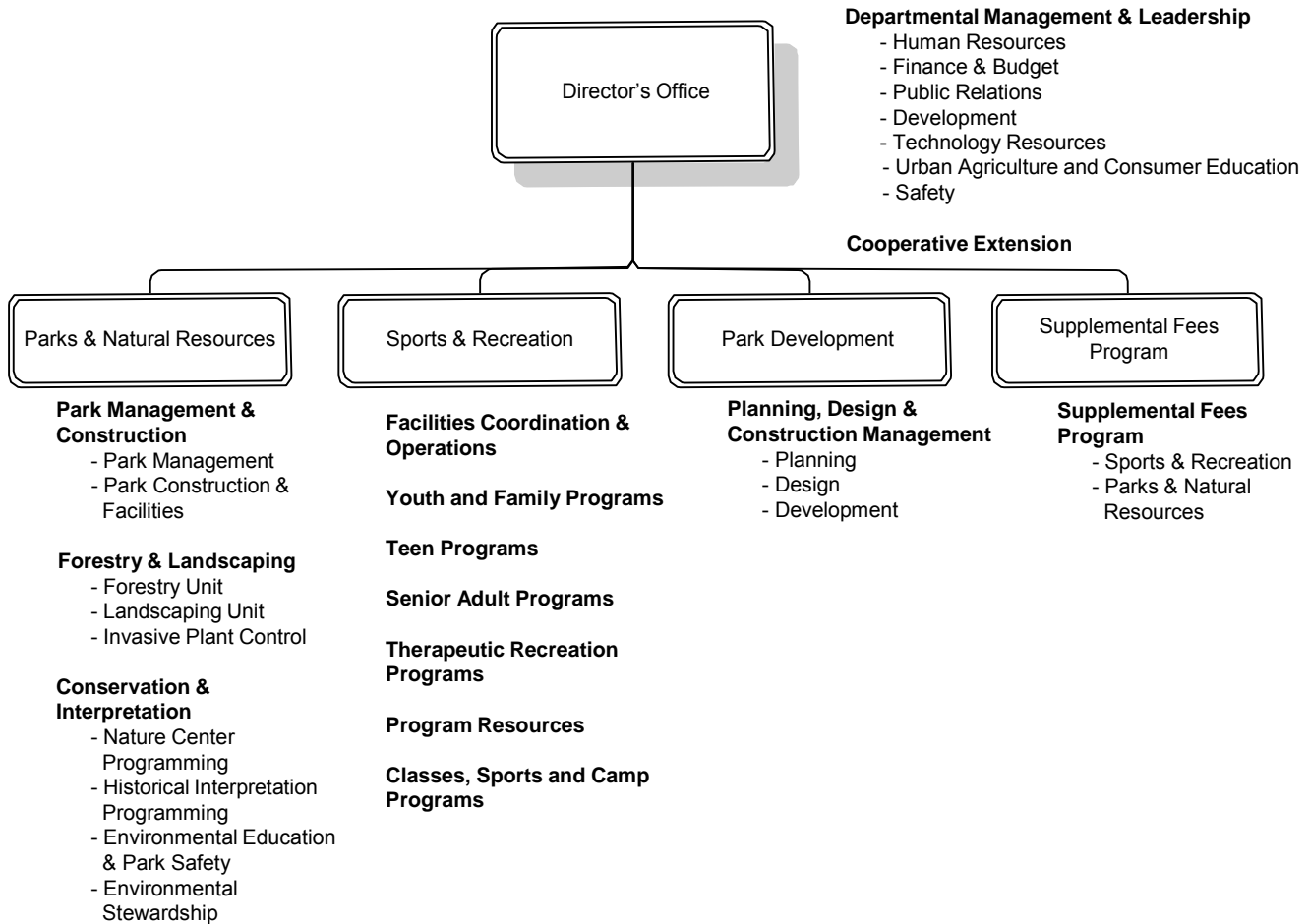
Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ The County Board approved a one percent one-time lump sum payment for employees at the top step (\$16,464). 	
FY 2013	<ul style="list-style-type: none"> ▪ The restoration of library branch hours reduced in FY 2010 and FY 2011 added 8.0 FTEs (\$442,996). ▪ Non-personnel expenses decrease due to the reduction of one-time funding for materials (\$115,000). ▪ Revenues decrease due to a reduction in the amount of fees and fines collected (\$50,076), reimbursements from Signature Theatre for their portion of utilities at the Shirlington Library/Signature Theatre facility (15,000), and the amount of State aid received (\$5,063). 	8.0
FY 2014	<ul style="list-style-type: none"> ▪ Eliminated a Human Resources/Organization Development (OD) Specialist position and a part-time Administrative Technician I position (\$147,521, 1.5 FTEs) ▪ Reduced the budget for temporary employees (\$7,088, 0.20 FTE). ▪ Reduced the consultant budget in Administrative Services Division (\$10,000) and Materials Management Division (\$10,000). ▪ Held 0.5 FTE Library Assistant II position vacant for 6 months (\$18,180). ▪ Intra-County charges increased (\$45,000) for the reimbursement from Schools for their share of the Integrated Library System (ILS). ▪ Revenues decreased due to changes in the reimbursements from Signature Theatre for their portion of utilities at the Shirlington Library/Signature Theatre facility (\$70,000) and is partially offset by a restoration of a previous State aid cut (\$7,196). 	(1.5)
		(0.2)
FY 2015	<ul style="list-style-type: none"> ▪ Reduced data processing expense due to Arlington Public Schools (APS) reduction of participation in the County's contract for the Integrated Library System (ILS) (\$34,000). ▪ Intra-County Charges decrease (\$34,000) due to changes with APS participation on the County's contract for the ILS. ▪ Revenues decrease (\$25,000) based on the historical downward trend of fines, partially due to the increased usage of E-materials which do not incur late fees. 	
FY 2016	<ul style="list-style-type: none"> ▪ Increase in the County's contract for the Integrated Library System (ILS) (\$15,000). 	
FY 2017	<ul style="list-style-type: none"> ▪ The County Board converted proposed ongoing materials funding to one-time funding (\$123,077). ▪ One-time funding added for Pop-Up space (\$250,000). ▪ Ongoing funding added for the County's Open Data Initiative for record archiving (\$50,000), which will be used to implement recommendations of the Arlington History Task Force and digitize priority Central for Local History collections, providing improved public access. 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none">Library fees were adjusted in FY 2017 for overdue items. The daily fees increased from \$0.20 to \$0.30 per day for juvenile/young adult (YA) materials, remain the same for adult materials (\$0.30 per day), and decrease from \$1.00 to \$0.30 per day for all DVDs.	

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Our Mission: The Department of Parks and Recreation promotes wellness and vitality through dynamic programs and attractive public spaces.

LINES OF BUSINESS



SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Department of Parks and Recreation (DPR) is \$39,977,087, a three percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↑ The County Board added ongoing funding for Trail Maintenance (\$116,580).
- ↑ Personnel increases due to employee salary increases and increases **in the County's** cost for employee health insurance. These increases are partially offset by adjustments to retirement contributions based on current actuarial projections and the removal of FY 2016 one-time funding for temporary staff to aid in the transition of the Elementary After-School Program to Arlington Public Schools (\$36,681, 0.60 temporary FTEs). Additional increases result from the addition of staffing for the following activities:
 - Various increases based on capacity and cost-recovery in revenue producing programs (\$40,259, 0.37 temporary FTEs);
 - Increases related to projected competitive team participation (\$29,442, 1.01 temporary FTEs);
 - Increased capacity in facilities scheduling and coordination (\$13,600, 0.35 temporary FTEs);
 - Increased capacity in teen programs (\$10,935, 0.24 temporary FTEs);
 - Conversion of various temporary and capital funded overstrength positions to permanent status including the following: conversion of temporary preschool teacher positions in Youth and Family Programs (\$49,544, conversion of 2.30 temporary FTEs to 1.26 FTEs), conversion of a Senior Center Director position (\$8,944, conversion of 0.80 temporary FTEs to 0.60 FTEs), and conversion of several planning, design, and construction positions to permanent status with costs shared between the General Fund and capital projects (\$12,928, 7.0 FTEs).
- ↑ Non-personnel increases primarily due to the various changes below:
 - Non-discretionary contractual increases (\$31,340);
 - Increased capacity in youth basketball (\$41,176);
 - Increase related to projected competitive team participation (\$3,200);
 - Various increases based on capacity and cost-recovery in revenue producing programs (\$45,250);
 - **Realignments based on the Department's Cost Recovery Philosophy (\$43,500); and**
 - New dedicated expenses for Lubber Run Invasives removal, offset by revenue below (\$5,000).

These increases are partially offset by decreases due to:

- Removal of FY 2016 one-time funding for tree planting (\$66,250);
- Lower expenses related to decreased participation in Youth and Family Programs, which are offset by a revenue decrease below (\$45,012);
- Adjustments to the annual expense for maintenance and replacement of County vehicles (\$35,634); and
- Reallocation of resources throughout the various departmental lines of business from non-personnel to personnel expenses (\$111,149).

↑ Revenue increases due to various changes listed below:

- **Increases based on the Department's Cost Recovery Philosophy** in revenue producing programs (\$159,560);
- Projected competitive team participation (\$68,564);
- Increases in picnic pavilion rentals (\$27,189);
- Increased capacity in facilities scheduling and coordination (\$16,000);
- Increased capacity in teen programs (\$10,000);
- Increased capacity in youth basketball (\$35,000);
- Increases in general contract camp revenue (\$13,665);
- New dedicated revenue for Lubber Run Invasives removal as a result of community donations (\$5,000);
- Increased revenue from youth sports leagues (\$60,000).

These increases are partially offset by decreases due to:

- Decreased participation in youth and family programs, with associated expense decreases detailed in the non-personnel bullet above (\$38,260);
- Decrease in voluntary contributions in the Congregate Meals Program (\$2,170);
- Decrease due to the shift in the Farmers Market Management model (\$13,000);
- **Realignments based on the Department's Cost Recovery Philosophy (\$32,107)**; and
- Transfer of additional credit card transaction fees from the **Treasurer's line of business to individual department users' line of business operations (\$140,000)**.

The adopted budget includes the following additions that are supported outside of the General Fund:

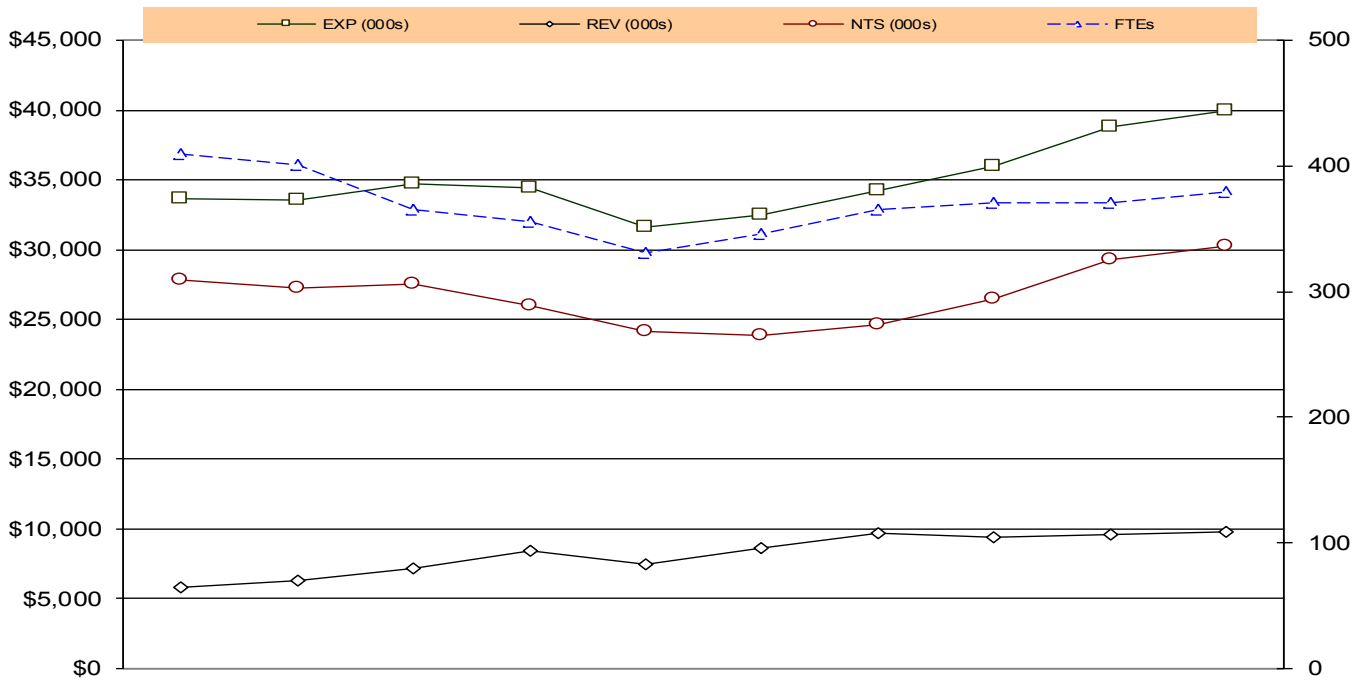
- 1.0 FTE authorized in the General Fund for a position funded by Pay-As-You Go Capital to manage the Parks Capital Asset Program. There is no change in net tax support.
- A Stormwater Program Specialist position authorized to support the Park Management and Construction division in the practices and regulations of MS4 Stormwater compliance. The position will be funded in the Stormwater Fund and there is no FTE addition and no change in net tax support to the General Fund. Please refer to the Stormwater Fund narrative for additional details.
- **Ongoing funding of \$205,000 for tree planting supported by the County's Stormwater Fund.** The Department of Parks and Recreation will continue to manage this program but the funding source has changed for FY 2017. This ongoing funding will support tree planting of 820 trees annually.

DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$25,349,042	\$27,631,776	\$28,694,433	4%
Non-Personnel	10,590,924	11,245,165	11,312,899	1%
Subtotal	35,939,966	38,876,941	40,007,332	3%
Intra-County Charges	-	(30,245)	(30,245)	-
Total Expenditures	35,939,966	38,846,696	39,977,087	3%
Fees	9,132,061	9,255,632	9,420,073	2%
Grants	90,879	115,468	115,468	-
Other	207,594	218,631	223,631	2%
Total Revenues	9,430,534	9,589,731	9,759,172	2%
Net Tax Support	\$26,509,432	\$29,256,965	\$30,217,915	3%
Permanent FTEs	248.75	249.75	259.61	
Temporary FTEs	122.47	121.16	119.43	
Total Authorized FTEs	371.22	370.91	379.04	

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Director's Office	\$6,295,584	\$6,781,959	\$6,954,564	3%
Urban Agriculture and Consumer Education	91,092	209,760	230,577	10%
Planning, Design, and Construction Management	1,147,663	953,547	1,016,204	7%
Park Management and Construction	8,195,900	8,661,347	8,753,972	1%
Forestry and Landscaping	2,872,288	3,251,116	3,065,605	-6%
Conservation and Interpretation	868,094	1,000,873	1,039,179	4%
Facilities Coordination and Operations	5,271,603	5,699,161	5,963,106	5%
Youth and Family Programs	1,533,151	1,637,707	1,756,443	7%
Teen Programs	921,760	1,034,573	1,021,574	-1%
Senior Adult Programs	1,477,367	1,849,837	1,847,572	-
Therapeutic Recreation Programs	634,331	700,652	711,886	2%
Program Resources	1,052,253	1,230,421	1,297,487	5%
Classes, Sports, and Camps	1,226,125	1,245,755	1,346,317	8%
Supplemental Fees	4,352,755	4,589,988	4,972,601	8%
Total Expenditures	\$35,939,966	\$38,846,696	\$39,977,087	3%

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$33,656	\$33,558	\$34,712	\$34,437	\$31,625	\$32,469	\$34,273	\$35,939	\$38,847	\$39,977
REV (000s)	\$5,798	\$6,303	\$7,214	\$8,422	\$7,507	\$8,616	\$9,672	\$9,430	\$9,590	\$9,759
NTS (000s)	\$27,858	\$27,255	\$27,498	\$26,015	\$24,118	\$23,853	\$24,601	\$26,509	\$29,257	\$30,218
FTEs	409.25	400.50	364.95	355.79	330.97	345.91	365.86	371.22	370.91	379.04

*Note that in FY 2012, Cultural Affairs, Cultural Affairs' Supplemental Fee Programs, and Artisphere were transferred to Arlington Economic Development (AED).

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ The County Board added funds for the following recreational programs: \$18,300 of personnel and \$1,700 of non-personnel expenses for the REACH senior program, \$14,000 of personnel expenses for the TREK after school program, and \$8,000 of non-personnel expenses for the Community Spokes bike shop. This funding offsets the loss of Community Development Block Grant (CDBG) funds. ▪ The County Board added \$12,000 of additional non-personnel funds for the Northern Virginia Conservation Trust, \$10,000 for the marketing of FitArlington, and \$10,000 for the Sister Cities program. ▪ The County Board added a new fee for landscape plan conservation review. Additional revenue (\$88,740) from this fee will be used to fund 1.0 FTE and \$63,139 in personnel expenses, \$23,500 for a vehicle purchase and \$2,101 in other non-personnel expenses (operating supplies, wearing apparel, and training). ▪ Increased temporary staffing for maintenance of Greenbrier Park (\$14,800 and 0.45 FTE) and field/park monitoring (\$79,298, 2.60 FTEs). ▪ Eliminated one play camp and one tot camp (\$20,000 and 1.20 FTEs) ▪ Reallocated the Sports Division Chief position to a lower grade position (\$65,000). ▪ Eliminated 4.0 FTEs in the Cooperative Extension Program. These positions are not in the County payroll system — salary and benefits paid directly by the State. The County contributes funds for 1/3 of salaries and benefits of the Extension agents through its contractual (non-personnel expenditure) obligation with the State. ▪ Non-personnel expenditures increases include: utility cost (\$260,664) based on actual spending and rate adjustments; County vehicle charges (\$76,153); contractual rent increases for the Rosslyn Spectrum Theater (\$12,267); operation and maintenance costs for Greenbrier, Penrose, and Barcroft Parks (\$85,513); site maintenance for the old Signature Theatre building (\$10,500); increase to non-personnel expenses in support of the Rosslyn BID (\$84,208); increases for the County's share of four Extension Services agents (\$1,604) and Invasive Species Program Coordinator (\$13,568); operating expenses for the Supplemental Fees Program to offer additional programs and classes (\$156,034), for which expenses will be offset by revenue. ▪ The expenditure increases are partially offset by reductions in private vehicle rentals (\$20,000), mowing contracts (\$15,000), the removal of one-time FY 2007 grant expenditures (\$45,000), and less funding required to support the Senior Adult Center Transportation-SCAT program (\$30,000). ▪ <i>Includes the transfer of the HealthSmart Program to the Human Resources Department as an FY 2008 supplemental appropriation.</i> 	<p>1.0</p> <p>3.05</p> <p>(1.20)</p> <p>(4.0)</p>
FY 2009	<ul style="list-style-type: none"> ▪ The County Board eliminated three vacant positions (Tree Maintenance Worker, Programmer, Recreation Assistant III; 3.0 FTEs, \$161,288). ▪ The County Board reduced fees associated with hourly swimming pool 	<p>(3.0)</p>

Fiscal Year	Description	FTEs
	rental and lane rental (\$6,927).	
	<ul style="list-style-type: none"> ▪ The County Board added one-time funds for arts challenge grants (\$25,000) and for arts marketing efforts (\$35,000). 	
	<ul style="list-style-type: none"> ▪ There is a service reduction eliminating staff for the lining of athletic fields (2.75 FTEs, \$70,000) (Note: \$70,000 savings is offset by a one-time \$30,000 purchase of equipment for field lining; on-going savings after FY 2009 is projected to be \$100,000). 	(2.75)
	<ul style="list-style-type: none"> ▪ Decrease in FTEs due to the elimination of 3.0 unfunded FTEs in the Supplemental Fees Program. 	(3.0)
	<ul style="list-style-type: none"> ▪ Non-personnel expenditure increases (\$721,053) primarily includes: utility cost (\$39,851) based on anticipated adjustments; non-discretionary contractual increases for mowing (\$20,394), park restroom cleaning contract (\$6,362), Senior Adult newsletter printing and graphics (\$6,133); and rent increases for the Rosslyn Spectrum Theatre (\$13,082), the Ellipse Arts Center (\$3,045), Culpepper Gardens (\$2,131), and joint-use facilities with Arlington Public Schools (\$38,745); County vehicle charges (\$57,491); gasoline (\$9,394); telephone charges (\$23,385); operating equipment for athletic field lining (\$33,689); Gypsy Moth spraying (\$74,000); and Four Mile Run trail maintenance (\$14,000). There is also an increase to non-personnel expenses in support of the Rosslyn BID (\$133,103), and operating expenses for the Supplemental Fees program to offer additional programs and classes (\$212,346) for which expenses will be offset by revenue. 	
	<ul style="list-style-type: none"> ▪ Increase in Intra-County Chargeback (\$152,769) is primarily due to increases in the Rosslyn BID (\$141,191) and Neighborhood Conservation Program. 	
	<ul style="list-style-type: none"> ▪ Increase in fee revenues (\$633,268) is primarily due to fee increases for preschool and summer camp programs, sports teams, facility rentals, fitness memberships, and recreation and leisure programs offered through the Supplemental Fees Program. 	
	<ul style="list-style-type: none"> ▪ Grant revenue increases (\$17,146) are primarily the result of an increase to the senior adult nutrition reimbursement grant. 	
FY 2010	<ul style="list-style-type: none"> ▪ The County Board added funding for a one-time lump-sum payment of \$500 for employees (\$149,849). 	
	<ul style="list-style-type: none"> ▪ The County Board approved increasing the age from 55 to 62 for Senior discounts for DPRCR general recreation programs, generating \$30,600 in new revenue. 	
	<ul style="list-style-type: none"> ▪ Fee revenue increases (\$398,950) included fees increase for camps, fitness memberships, field rental, supplemental fee programs, preschool, pool memberships, and cultural event ticket surcharges. Increases also include funds generated from the change to age eligibility for Senior discounts (mentioned above) and funds to be raised by the community to support Gulf Branch Nature Center (\$10,000). Revenue increases were partially offset by the elimination of the skate park fee (\$40,992), the elimination of four camps including Teen Patahontas and Camp Patahontas, the lower estimate of plan reviews related to Chesapeake Bay Compliance and lower 	

Fiscal Year	Description	FTEs
	estimates of contributions from various senior nutrition sites.	
	<ul style="list-style-type: none"> ▪ Increase in non-personnel expenditures for contractual obligations included: joint-use facilities with Arlington Public Schools budget from \$417,722 to \$433,990 (\$16,268), the Culpepper Senior Center rent budget from \$66,712 to \$69,848 (\$3,136), mowing services (\$22,764). These contract increases were offset by the elimination of FY 2009 one-time funding for arts marketing (\$35,000), and a \$110,239 reduction related to services provide for the Rosslyn Business Improvement District, primarily for public art projects. Other non-personnel increases included: electricity, gas, and water/sewer budgets increased based on FY 2008 actual consumption and anticipated utility rate increases (\$157,200); and rental charges for County owned vehicles to the Auto Fund increased \$88,509. ▪ Personnel expenses included one-time funding for an overstrength Planner position (\$78,582) to reduce the backlog of DPRCR projects not covered by capital funds. ▪ Eliminated one out of four park manager positions (\$99,492, 1.0 FTE). (1.00) ▪ Reduced personnel overtime budget from \$131,669 to \$111,669 (\$20,000) in Park Management and Construction. ▪ Reduced park trash pick-up budget from \$168,949 to \$87,659 (\$81,290 combined total). Eliminated one out of three Trades Worker III positions (\$33,477, 1.0 FTE). Reduced seasonal temporary employees (\$17,813, 0.50 temporary FTE), trash truck (\$7,500), and fuel (\$22,500). (1.50) ▪ Reduced construction and maintenance budget from \$175,570 to \$45,570 (\$130,000). Delayed repaving two tennis courts and other planned maintenance projects. ▪ Reduced operating supplies budget from \$362,379 to \$337,379 (\$25,000) in Park Management and Construction. ▪ Reduced current county-wide mowing cycle of 29 annual cuttings to 24, reducing mowing contract budget from \$584,260 to \$482,526 (\$101,734). ▪ Reduced park restroom cleaning budget from \$160,000 to \$114,275 (\$45,725) by closing most park restrooms during the winter months. ▪ Eliminated Jail Industries contract budget of \$62,655. ▪ Eliminated one Tree Maintenance Worker position (\$49,505, 1.0 FTE). (1.00) ▪ Reduced annual flower budget from \$41,900 to \$1,900 (\$40,000). ▪ Reduced new tree planting budget from \$309,888 to \$249,888 (\$60,000). ▪ Reduced Smartscape landscaping supplies for the RCB corridor (mulching, plantings, fertilizer) from \$34,000 to \$20,000 (\$14,000). ▪ Reduced temporary park ranger staff (\$60,061, 1.50 temporary FTEs) (1.50) ▪ Eliminated one Natural Resources Specialist position (\$101,459, 1.0 FTE) at the Gulf Branch Nature Center and reduced operating hours and temporary staff. The Board added revenue (\$10,000) to be raised by the community. (1.30) ▪ Eliminated Conservation and Interpretation Unit Manager position (\$75,416, 1.0 FTE). (1.00) ▪ Reduced recreation center operating hours (\$255,962, 3.50 FTE) (3.50) 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Reduced temporary staffing (\$52,744, 1.50 temporary FTEs) at athletic facilities during the spring, fall, and winter seasons, which reduced monitors from \$153,762 to \$101,018. 	(1.50)
	<ul style="list-style-type: none"> ▪ Eliminated skate park monitoring except for peak use times (\$59,729, 1.00 permanent FTE eliminated, 0.30 temporary FTE added). There is an anticipated revenue loss of \$40,992 from elimination of the skate park fee. 	(0.70)
	<ul style="list-style-type: none"> ▪ Reduced cell phones and blackberries budget from \$9,136 to \$4,376 (\$4,760) in Facilities Coordination and Operations. 	
	<ul style="list-style-type: none"> ▪ Reduced equipment budget from \$101,205 to \$51,205 (\$50,000) in Facilities Coordination and Operations. 	
	<ul style="list-style-type: none"> ▪ Eliminated giveaways distributed by the entire Sports and Recreation Division (\$10,000) and in Department Administration (\$10,000). 	
	<ul style="list-style-type: none"> ▪ Reduced the employee training budget for the entire Sports and Recreation Division from \$22,976 to \$12,976 (\$10,000). 	
	<ul style="list-style-type: none"> ▪ Reduced the use of consultants for employee training for the entire Sports and Recreation Division from \$30,100 to \$20,100 (\$10,000). 	
	<ul style="list-style-type: none"> ▪ Reduced four out of more than 80 summer camps (includes Teen and Camp Patahontas), savings of \$77,297 (includes \$62,297 for 1.75 temporary FTEs). There is an anticipated revenue loss of \$61,991, for a total net savings of \$15,306. 	(1.75)
	<ul style="list-style-type: none"> ▪ Restructured summer specialty visits to reduce the use of temporary employees (\$4,000, 0.10 temporary FTE) from \$119,228 to \$115,228. 	(0.10)
	<ul style="list-style-type: none"> ▪ Reduced the number of summer field trips and lowered the payment to Arlington Public Schools for the use of the buses; the budget is reduced from \$50,975 to \$41,587 (\$9,388). 	
	<ul style="list-style-type: none"> ▪ Reduced the Street Theater program budget from \$60,000 to \$13,000 (includes \$29,599 for 0.80 temporary FTE) (\$47,000) 	(0.80)
	<ul style="list-style-type: none"> ▪ Reduced training for summer camp directors from \$55,363 to \$53,486 (\$1,877, 0.05 temporary FTE). 	(0.05)
	<ul style="list-style-type: none"> ▪ Reduced Community Arts temporary staff (\$9,945, 0.30 FTE) providing arts training and lending services; the budget is reduced from \$75,140 to \$65,195. 	(0.30)
	<ul style="list-style-type: none"> ▪ Reduced temporary staff (\$8,106, 0.20 temporary FTE) for senior walking club; the budget is reduced from \$18,430 to \$10,324 	(0.20)
	<ul style="list-style-type: none"> ▪ Eliminated Therapeutic Recreation-Prevention Intervention morning summer camp transportation (\$16,376). 	
	<ul style="list-style-type: none"> ▪ Reduced temporary staffing (\$8,242, 0.25 temporary FTE) by moving basketball games from school locations to County community centers. 	(0.25)
	<ul style="list-style-type: none"> ▪ Reduced contractual costs from \$50,000 to \$37,190, related to APS custodial overtime expenses incurred for basketball games (\$12,810). 	
	<ul style="list-style-type: none"> ▪ Eliminated theater technician position (\$66,884, 1.0 FTE) designated to the Costume Shop. 	(1.00)
	<ul style="list-style-type: none"> ▪ Reduced personnel overtime expenses in the Cultural Development unit (\$25,000), Park Management and Construction (\$20,000) and in Department administration (\$5,544). 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Reduced Lubber Run Amphitheatre summer programs by \$6,000 (including 0.10 temporary FTE). ▪ Reduced artists' fees for public performances from \$32,000 to \$12,000. ▪ Eliminated Ellipse Arts Center rent (\$113,233). ▪ Eliminated all visual arts (\$20,000) and arts education (\$5,000) programs' budgets. ▪ The Planet Arlington World Music Festival held annually in September is eliminated (\$150,000). The budget for this event is found in Non-Departmental, although the program was administered and executed by the Cultural Affairs Division of DPRCR. 	(0.10)
	<ul style="list-style-type: none"> ▪ Eliminated a part-time programmer position (\$45,130, 0.50 FTE) in Public Art. 	(0.50)
	<ul style="list-style-type: none"> ▪ Eliminated Administrative Assistant position (\$69,575, 1.0 FTE) in Park Planning, Design and Construction Management. 	(1.00)
	<ul style="list-style-type: none"> ▪ Eliminated Design Technician position (\$71,384, 1.0 FTE) in Park Planning, Design and Construction Management. 	(1.00)
	<ul style="list-style-type: none"> ▪ Reduced non-personnel discretionary spending from \$14,335 to \$4,335 (\$10,000) in Park Planning, Design and Construction Management. 	
	<ul style="list-style-type: none"> ▪ Eliminated the Deputy Director position (for a partial year, after the retirement of the incumbent) and a Management Specialist position (\$110,646, 2.0 FTEs). 	(2.00)
	<ul style="list-style-type: none"> ▪ Reduced recreation art studios' temporary employee budget from \$26,534 to \$14,444 (\$12,090, 0.30 temporary FTE). 	(0.30)
	<ul style="list-style-type: none"> ▪ <i>Includes the transfer of positions to the Arlington Public Schools for operation of the swimming pools, approved as an FY 2010 supplemental appropriation.</i> 	(15.20)
	<ul style="list-style-type: none"> ▪ <i>Includes positions added for the Cultural Center as part of FY 2009 closeout.</i> 	2.00
FY 2011	<ul style="list-style-type: none"> ▪ The County Board added \$30,000 of one-time funds for challenge grants to local arts organizations. ▪ The County Board added \$10,000 of one-time funds (as a one-for-one challenge grant) and \$18,000 of ongoing funds to support the non-profit organization Sister Cities International. ▪ The County Board added \$12,000 in funding for contractual cleaning services to enable restrooms serving parks and athletic fields to be open for an additional four weeks annually, partially restoring a budget cut in FY 2010. 	
	<ul style="list-style-type: none"> ▪ The County Board added \$12,000 in personnel (0.20 permanent FTE) for tree planting activities. This addition is to mitigate the reassignment of staff from the tree planting program to invasive species program, and allows the County to replace all trees lost during the year. 	0.20
	<ul style="list-style-type: none"> ▪ The County Board adopted new fees for the summer program Junior Jam (\$6,500) and afterschool programs (\$83,606). The County Board also adopted a new youth sports affiliate group assessment, with the revenue (\$130,000) to be used for capital costs for maintenance and replacement 	

Fiscal Year	Description	FTEs
	of athletic fields and/or scholarships for youth sports.	
	<ul style="list-style-type: none"> ▪ Revenue increased due to the addition of income related to the Artisphere and the Courthouse farmers market, and due to increased fees for camps, preschool, summer fun camps, the rental of County facilities, and supplemental fee programs. Grant revenue increased due to the projected reimbursement for senior adult meals. Intra-county charges increased due to additional services provided to the Rosslyn Business Improvement District. 	
	<ul style="list-style-type: none"> ▪ Consolidated the Athletic Field Maintenance and the Park Management units. Eliminated one supervisor position and one of the seven Trades Worker III positions (\$185,107, 2.0 FTEs). ▪ Reduced contracted mowing along the I-66 trail. Eliminate mowing during April, October and November; mow only from May to September (\$5,000). ▪ Reduced current operating hours of the County's three Spray Parks beginning the summer of 2010 to achieve a 50 percent (\$20,000) savings in water cost. 	(2.0)
	<ul style="list-style-type: none"> ▪ Reduced Urban Operations Initiative efforts along the Rosslyn-Ballston (RB) corridor by eliminating four of seven Senior Trades Worker positions (\$219,022, 4.0 FTEs). ▪ Turned off ornamental fountains in Gateway Park and eliminated contracted service of fountains (\$10,000). 	(4.0)
	<ul style="list-style-type: none"> ▪ Eliminated one of seven Trades Worker III positions (\$39,156, 1.0 FTE) in the Landscape Unit. ▪ Reduced annual tree planting on County property from 1,080 trees to 600, replacing trees lost but not increasing the number of trees (\$120,000). ▪ Reassigned invasive plant control program to existing County staff and eliminate the contract with Virginia Cooperative Extension (VCE) (\$65,799). An existing County staff member associated with tree planting (reduced above) will be reassigned to recruit and coordinate volunteers, conduct educational outreach/training, and oversee County's control efforts. ▪ Eliminated contracted herbicide spraying of curbs, gutters and sidewalks (\$13,000). ▪ Discontinued the annual "Trout Stocking" program in Four Mile Run (\$5,954). 	(1.0)
	<ul style="list-style-type: none"> ▪ Eliminated all temporary staffing (\$27,182, 0.7 temporary FTE), at Long Branch and Gulf Branch Nature Centers and reduced operating supplies (\$6,029). ▪ Eliminated the Arlington Mill Center Manager position (\$60,512, 1.0 FTE). ▪ Eliminated facility operation funding for the Lee Community Center (\$43,596, 1.22 temporary FTEs). ▪ Eliminated staffing at Powhatan Skate Park (\$21,816 0.70 temporary FTE). ▪ Reduced office/operating supplies and operating equipment in the Sports and Recreation Division from \$397,505 to \$251,005 (\$146,500). 	(0.70)
	<ul style="list-style-type: none"> ▪ Eliminated Elementary Afterschool Program at Gunston Middle School (\$40,136, 1.12 temporary FTE; \$6,587 non-personnel). 	(1.12)

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Eliminated County staff operation of winter and spring holiday camps for elementary school age children (\$7,010, 0.2 temporary FTE; \$1,300 non-personnel). Camp revenue will be reduced by \$6,051. (0.20) ▪ Eliminated a Teen Programmer position (\$81,409, 1.0 FTE). (1.0) ▪ Reduced Junior Jam summer programs from nine to seven locations (\$17,700, 0.50 temporary FTE and \$1,000 non-personnel). (0.50) ▪ Eliminated two temporary positions at teen afterschool programs (location TBD) and consolidate with existing staff positions (\$23,880, 0.67 temporary FTE). (0.67) ▪ Reduced staffing for walking groups at Culpepper Gardens, Walter Reed and Lee Centers (\$9,763, 0.25 temporary FTE). (0.25) ▪ Reduced Senior Center Adult Transportation (SCAT) from \$39,000 to \$23,000 (\$16,000). ▪ Eliminated stipends (\$45,000) for affiliate youth sports groups in an effort to shift costs away from the general public and towards the specific user groups who benefit from the services. ▪ Eliminated Prevention Specialist Coordinator position (\$63,725, 1.0 FTE). (1.0) ▪ Reduced overtime for events and performances in the Cultural Affairs Division from \$23,725 to \$18,725 (\$5,000). ▪ Reduced equipment expenses in the Cultural Affairs Division from \$8,000 to \$3,000 (\$5,000). ▪ Reduced operating supplies in the Cultural Affairs Division from \$58,500 to \$33,500 (\$25,000) and artist fees from \$16,000 to \$6,000 (\$10,000). ▪ Reduced arts grants to local organizations from \$279,100 to \$249,100 (\$30,000). ▪ Eliminated Lubber Run Amphitheatre summer programs (\$10,000). ▪ Reduced contracted services and materials and supplies spending from \$12,835 to \$1,500 (\$11,335) in Parks Planning and Design. ▪ Eliminated the Administrative Assistant VI position (\$71,495, 1.0 FTE). (1.0) ▪ Reduced support of Northern Virginia Conservation Trust (NVCT) from \$150,000 to \$120,000 (\$30,000). ▪ Reduced County's annual cash contribution to Virginia Cooperative Extension (VCE) by 10 percent (\$10,390). ▪ Seven new limited term positions (\$505,480, 7.0 FTEs) were added to run Artisphere. These positions were fully supported by earned income, not tax support. 7.0 	
FY 2012	<ul style="list-style-type: none"> ▪ The County Board added a Natural Resources Manager to implement the Natural Resources Management Plan (1.0 permanent FTE, \$99,492). 1.0 ▪ The County Board restored Friday night operating hours at the Lubber Run Community Center (0.20 temporary FTE, \$8,200). 0.20 ▪ The County Board restored seasonal programming at Lubber Run Amphitheatre and other locations with \$20,000 of on-going funding and \$25,000 of one-time funding (0.25 FTE, \$45,000). 0.25 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ The County Board restored park and tree maintenance funding, which will also help with snow removal efforts (3.0 permanent FTEs, \$152,614). ▪ The County Board restored winter hours for twelve park restrooms (\$34,508). ▪ The County Board restored park operating repairs for parks and outdoor facilities including tennis/basketball courts, kiosks, shelters, and walkways (\$130,000). ▪ The County Board provided one-time funding for tree planting (\$90,000). ▪ The County Board provided additional one-time funding of Artisphere which decreased revenue (\$183,094) and increased expenses (\$316,906). ▪ The County Board approved a one percent one-time lump sum payment for employees at the top step. 	3.0
	<ul style="list-style-type: none"> ▪ 4.5 FTEs (3.0 permanent and 1.5 temporary FTEs, \$158,529) were reallocated from Non-Departmental for the maintenance of the new Long Bridge Park Phase I Outdoor facility, which is projected to open in the fall of 2011. ▪ Non-personnel increased primarily due to one-time equipment (\$58,905) and maintenance costs (\$167,205) for Long Bridge Park Phase I Outdoor facility; Virginia Highlands Park maintenance (\$6,000); Parks and Natural Resources non-discretionary contractual increases for mowing, park restroom cleaning, irrigation and fence repairs, herbicide and pesticide treatments, tree pruning, and stump removal (\$19,549); Therapeutic Recreation Program classes in Supplemental Fees (\$5,000); Rosslyn Spectrum utilities (\$13,565); Artisphere ticketing service contract for box office operations (\$115,000); and Artisphere scheduling software hosting and maintenance (\$21,000). These increases were partially offset by removal of one-time arts challenge grant funding from FY 2011 (\$30,000) and one-time support to the non-profit organization Sister Cities International (\$10,000). ▪ Fee revenues increased primarily due to new synthetic turf field rentals at Long Bridge Park (\$155,143); increased fees for preschool, elementary after school, most summer camps, rental fees for the use of County facilities, Senior Adult Registration fee, and Farmers' Market (\$120,152); and supplemental fees increases in recreation and leisure program fees in order to recover full projected direct costs and an expected increase in participation levels in these programs (\$142,241). These increases were partially offset by changes in the community fitness membership, some camp and sports league revenues based on historic data (\$105,269) as well as the conversion of some camp programs to contract camps (\$13,342) and elimination of holiday therapeutic recreation camps (\$19,393). ▪ Other revenues decreased due to a scheduled reduction in the amount provided to Artisphere by the Rosslyn BID for direct support of center operations (\$185,000), offset by an increase in gifts and donations supporting Artisphere (\$50,000). 	4.5

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ <i>Cultural Affairs, Cultural Affairs' Supplemental Fee Programs, and Artisphere were transferred to Arlington Economic Development (expense \$5,284,614, revenue \$1,883,658).</i> 	(33.77)
FY 2013	<ul style="list-style-type: none"> ▪ The County Board added funding to restore some weekend hours at Long Branch (\$13,000) and Gulf Branch (\$13,000) nature centers. ▪ The County Board added one-time funding for invasive plant removal (\$100,000). ▪ The County Board added one-time funding for additional tree watering (\$40,304). ▪ The County Board added one-time funding for tree planting (\$52,500). ▪ The County Board added funding for the Northern Virginia Conservation Trust (\$4,500). ▪ Increased funding for a full year of operation for Long Bridge Park (\$76,470), partially offset by the removal of one-time equipment for Long Bridge Park Phase I Outdoor facility (\$58,905). Fee revenue increases for an adjustment for full-year's synthetic turf field rentals for Long Bridge Park (\$4,143). ▪ Addition of a Fourth of July event at Long Bridge Park (\$63,285 in personnel and non-personnel expenses, 0.60 temporary FTE). ▪ Added personnel and non-personnel expenses for new and renovated facilities including Penrose Square, James Hunter Park and Community Canine Area, Barcroft #6 Baseball Field, and Nauck Town Square (\$177,610, 2.20 temporary FTEs). ▪ Increased maintenance costs related to picnic shelter rental facilities added during FY 2011 (\$13,564, 0.30 temporary FTE), offset by increased revenue based on FY 2011 actuals (\$30,000). ▪ Increase to the Sports and Recreation base budget for transportation's bus driver (\$25,592, 0.70 temporary FTE), offset by increased revenue (\$26,000). ▪ Increase to Supplemental Fees Program's budget for classes and programs to bring the budget in line with actual activity (\$605,469, 1.0 permanent FTE and 8.30 temporary FTEs), offset by an increase in revenue (\$756,170). ▪ Additional funding for vehicle fuel (\$40,600). ▪ Non-discretionary contractual increases (\$100,813). ▪ Removal of one-time FY 2012 funding for tree planting (\$90,000). ▪ Additional on-going (\$5,000) and one-time (\$25,500) funding for the Out-of-School program implemented in coordination with Arlington Public Schools. ▪ Decrease in County vehicle charges (\$41,466). ▪ Increased revenue due to higher fees for preschool programs (\$9,576), summer camps (\$28,041), Junior Jam (\$832), and sports leagues (\$7,887). ▪ Increased revenue due to an increase in the number of Site Plan reviews 	<p>0.46</p> <p>1.38</p> <p>0.60</p> <p>2.20</p> <p>0.30</p> <p>0.70</p> <p>9.30</p>

Fiscal Year	Description	FTEs
	<p>based on FY 2011 (\$24,905).</p> <ul style="list-style-type: none"> ▪ Decreased credit card fees (\$70,000). ▪ Decreased revenue due to fewer community fitness memberships (\$47,836). ▪ Decreased revenue due to lower participation in group exercise classes (\$114,634). ▪ Increased grant revenues due to higher Senior Adult congregate meal donations (\$27,567). 	
FY 2014	<ul style="list-style-type: none"> ▪ The County Board added ongoing funding for a departmental Deputy Director (\$128,402). ▪ The County Board added one-time funding for invasive plant removal (\$100,000). ▪ The County Board added ongoing funding for tree planting (\$22,500). ▪ The County Board added ongoing funding for tree watering (\$40,304). ▪ The County Board adopted a new Senior Golf program fee to fully recover the cost of the senior golf program coordinator temporary position (\$8,795). ▪ Addition of partial year funding for the new Arlington Mill Community Center (\$910,452 personnel; \$570,562 non-personnel; \$94,911 revenue). ▪ Increased funding for maintenance at Long Bridge Park for amenities no longer under warranty (\$6,961 personnel; \$114,006 non-personnel). ▪ Addition of operating expenses for the new Washington-Lee softball field (\$39,615 personnel; \$36,741 non-personnel) and revenue as a reimbursement of operating expenses from Arlington Public Schools for their use of the field (\$45,000). ▪ Addition of maintenance funding for the new sprayground at Virginia Highlands (\$35,500). ▪ Adjustment to fully capture TEAM programming in the teen line of business (\$55,372 personnel; \$36,628 non-personnel; \$92,000 revenue) ▪ Adjustment to fully capture sports programming within that line of business (\$405,100 non-personnel; \$483,070 revenue). ▪ Removal of FY 2013 one-time funding including tree watering (\$40,304), invasive plant removal (\$100,000), tree planting (\$52,500), and the out of school time survey (\$25,500). ▪ Non-discretionary contractual increases (\$28,180). ▪ Increased County vehicle charges (\$2,233). ▪ Increased field rental (\$31,818) and community center rental (\$58,000) revenue due to increased usage. ▪ Increased the tennis court rental fee from \$5 per hour to \$10 per hour (\$15,195) and increased the synthetic field rental fee of \$5 per hour for residents and \$10 per hour for non-residents (\$15,093). ▪ Adjustments to program revenue based on expected increases in participation including the gymnastics programs (\$115,083) and swimming programs (\$92,805), partially offset by decreases in fitness memberships 	<p>1.0</p> <p>1.38</p> <p>20.40</p> <p>0.02</p> <p>0.50</p> <p>1.44</p> <p>(1.38)</p>

Fiscal Year	Description	FTEs
	<p>(\$60,263) and judo and martial arts programs (\$40,730) due to lower participation.</p> <ul style="list-style-type: none"> ▪ Increased grant revenue due to an increase of I-66 Bike Trail Reimbursement from the State (\$15,000), partially offset by a decrease in congregate meals revenue (\$2,405). ▪ Reduced the department-wide electricity budget (\$120,000). ▪ Reduced the Parks and Natural Resources division's fleet by two vehicles (\$12,000). ▪ Closed fifteen park restrooms between November 15 and March 15 (\$42,600). ▪ Increased trail permit fees from \$50 to \$150 (\$4,500). ▪ Eliminate full funding for one of three Trades Worker III Landscaping positions (\$72,792). ▪ Reduced landscaping and forestry supplies (\$7,000). ▪ Moved the tree distribution program (\$11,000) to the Tree Canopy Fund. ▪ Created a new rental Bocce court fee at \$10 per hour (\$3,000). ▪ Increased grass field rentals by \$5 per hour for residents and \$10 per hour for non-residents (\$17,200). ▪ Hold the Recreation Supervisor for Preschool Programs, the Planning Team Supervisor, and one Management and Budget Specialist position vacant for six months (\$185,434). ▪ Eliminated the County-wide Halloween party (\$1,149 personnel; \$1,300 non-personnel). ▪ Eliminated the Area Manager position in Program Resources (\$132,886). ▪ Transferred the management of the Arlington Sports Camp to a contractor due to low enrollment (\$44,103 personnel; \$3,372 non-personnel; \$35,500 revenue) ▪ Established a \$100 per team adult league field assessment fee with proceeds dedicated to the Field Fund (\$50,800). ▪ Eliminated the subsidy to the Macedonia Baptist Church for community swim at their pool (\$10,500). ▪ Reduced the consulting budget for web support (\$6,000). ▪ Established a \$20 program cancellation fee for any participant requesting a refund (\$36,000). ▪ Increase the non-resident fee for Enjoy Arlington classes from \$10 to \$20 (\$16,400). 	(1.0)
		(0.03)
		(1.0)
		(1.38)
FY 2015	<ul style="list-style-type: none"> ▪ The County Board added one-time funding for snow removal (\$390,900) and tree planting (\$34,500). ▪ Transferred the management and administration activities of all divisions to Departmental Management and Leadership in order to show the overall cost of management in a central line of business, with no change in net tax support. ▪ Adjusted fee revenue to account for revenue formerly directed to 	

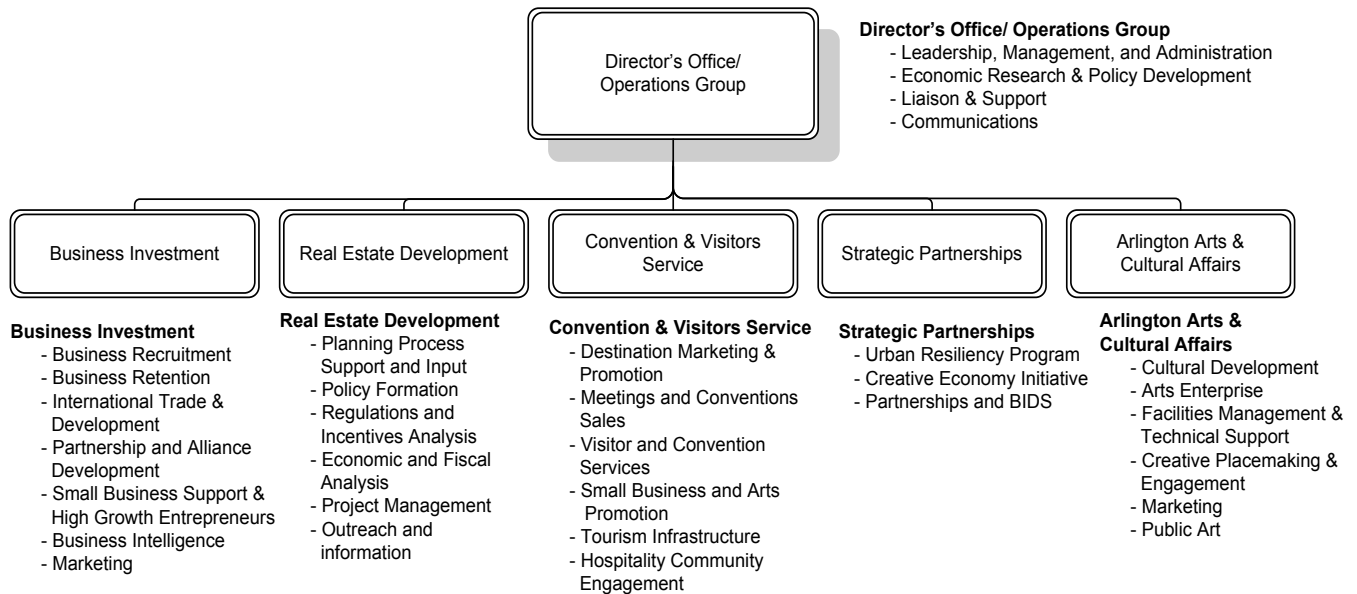
Fiscal Year	Description	FTEs
	\$41,300 revenue).	
	<ul style="list-style-type: none"> ▪ Added expenses and revenue related to increased capacity in supplemental fees programs (\$287,738 personnel; \$279,751 non-personnel; \$644,914 revenue). 	4.41
FY 2016	<ul style="list-style-type: none"> ▪ The County Board reduced funding for Urban Agriculture (\$80,000) and eliminated ongoing support for the Kids in Action after school program (\$186,020 personnel, 4.71 temporary FTEs; \$36,142 non-personnel; \$63,746 revenue). 	(4.71)
	<ul style="list-style-type: none"> ▪ The County Board swapped ongoing (\$66,250) for one-time (\$66,250) funds for tree planting, and included one-time funding to provide Kids in Action support as the program is transitioned from DPR to APS during FY 2016 (\$36,681 personnel, 0.60 temporary FTEs). 	0.60
	<ul style="list-style-type: none"> ▪ Added a revenue-supported Aquatics program position (\$73,536, 1.0 FTE; \$73,536 revenue). 	1.00
	<ul style="list-style-type: none"> ▪ Added expenses and revenue related to increased capacity in revenue producing programs (\$127,035 personnel, 2.19 temporary FTEs; \$86,378 non-personnel; \$146,031 revenue). 	2.19
	<ul style="list-style-type: none"> ▪ Added youth and adult tournament offerings in flag football and basketball (\$700 personnel, 0.20 temporary FTEs; \$5,300 non-personnel; \$33,000 revenue). 	0.20
	<ul style="list-style-type: none"> ▪ Added expenses for the year-round operations at Arlington Mill Community Center (\$75,156 personnel, 2.10 temporary FTEs; \$32,593 non-personnel) and Rocky Run (\$12,890). 	2.10
	<ul style="list-style-type: none"> ▪ Increased fee revenue for Senior Adult Fitness Memberships related to the change in the membership offering from limited fitness center privileges to full fitness center privileges (\$40,000). 	
	<ul style="list-style-type: none"> ▪ Decreased revenue related to an adjustment to the fee-setting model for the gymnastics and swim programs - both team and class offerings (\$136,722). 	
	<ul style="list-style-type: none"> ▪ Decreased revenue due to an adjustment in estimates based on actual revenue from prior years (\$57,008). 	
	<ul style="list-style-type: none"> ▪ Decreased temporary personnel funding for community centers now that all community centers will be closed on County holidays (\$33,180, 0.80 temporary FTEs). 	(0.80)
	<ul style="list-style-type: none"> ▪ Decreased use of temporary funding due to operational efficiencies in Parks and Natural Resources division (\$40,221, 0.89 temporary FTEs). 	(0.89)
	<ul style="list-style-type: none"> ▪ Removed one-time funding for snow removal trail equipment (\$309,900) and tree planting (\$30,000). 	
FY 2017	<ul style="list-style-type: none"> ▪ The County Board added ongoing funding for Trail Maintenance (\$116,580 non-personnel). 	
	<ul style="list-style-type: none"> ▪ Removed one-time funding for the Elementary After-School Program (\$36,681, 0.60 temporary FTEs). 	(0.60)
	<ul style="list-style-type: none"> ▪ Added expenses, personnel, and fee revenue in various revenue producing programs (\$40,259 personnel, 0.37 temporary FTEs; \$45,250 	0.37

- non-personnel; \$159,560 revenue).
- Added expenses, personnel and fee revenue in competitive team participation (\$29,422 personnel, 1.01 temporary FTEs; \$3,200 non-personnel; \$68,564 revenue). 1.01
 - Added expenses and fee revenue in youth basketball (\$41,176 non-personnel; \$35,000 revenue).
 - Increased capacity, personnel, and fee revenue in facilities scheduling and coordination (\$13,600 personnel, 0.35 temporary FTEs; \$16,000 revenue). 0.35
 - Increased capacity, personnel, and fee revenue in teen programs (\$10,935 personnel, 0.24 temporary FTEs; \$10,000 revenue). 0.24
 - Added new dedicated expense and revenue for Lubber Run Invasive Plant removal as a result of community donations (\$5,000 non-personnel; \$5,000 revenue).
 - Fee revenue increases for general contract camps (\$13,665), Picnic Pavilion rentals (\$27,189), and youth sports leagues (\$60,000).
 - Decreased expenses and fee revenue in Youth and Family Programs (\$45,012 non-personnel; \$38,260 revenue).
 - Decreased revenue in voluntary contributions in the Congregate Meals Program (\$2,170).
 - Decreased revenue due to a shift in the Farmers Market Management model (\$13,000).
 - **Reduced revenue due to the Department's Cost Recovery Philosophy** (\$32,107) and the transfer of additional credit card transaction fees from the Treasurers line of business to the Department (\$140,000).
 - Converted various temporary positions to full time including temporary teacher positions in Youth and Family Programs (\$49,544; conversion of 2.30 temporary FTEs to 1.26 FTEs), and a Senior Center Director position (\$8,944; conversion of 0.80 temporary FTEs to 0.60 FTEs). (1.24)
 - Converted seven Capital funded overstrength positions to permanent status (\$12,928; 7.0 FTEs). 7.00
 - Authorized a Capital Asset Manager position to be funded by Pay-As-You-Go Capital with no increase to the General Fund. 1.00
 - Transferred ongoing funding of \$205,000 for tree planting to **the County's** Stormwater Fund. The Department of Parks and Recreation will continue to manage this program but the funding source has changed for FY 2017.
 - Added a Stormwater Program Specialist position to support the Park Management and Construction Division with practices and regulations of MS4 Stormwater compliance. The position will be funded in the Stormwater fund with no net tax support to the General Fund.

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Our Mission: To continue to develop Arlington County as an economically vital, competitive, and sustainable community by providing leadership and services to the business, real estate development, and visitors services sectors of the Arlington economy

LINE OF BUSINESS



SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for Arlington Economic Development is \$9,105,462, an 11 percent decrease from the FY 2016 revised budget. The FY 2017 budget reflects:

- ↑ The County Board added one-time funding for the Marymount Non-Profit Resource Center to assist in capacity building and training with the Clarendon Alliance (\$25,000).
- The County Board shifted \$379,000 of Convention and Visitor Services funding from ongoing to one-time. This transfer maintains the same level of support for Convention and Visitor Services line of business.
- ↑ **Personnel increases due to employee salary increases and an increase in the County's cost for employee health insurance, offset by adjustments to retirement contributions based on current actuarial projections.**
- ↓ Non-personnel decreases due to the elimination of FY 2016 one-time funding for tourism promotion (\$200,000) and TandemNSI (\$200,000), and the closure of Artisphere (\$900,000), offset by adjustments to the annual expense for maintenance and replacement of County vehicles (\$6,527).
- ↑ Revenue increases to align budget to actuals and anticipated receipts in Cultural Affairs programs (\$9,000).

- The FY 2016 Budget is revised to reflect the budgetary adjustment approved at the Closeout of FY 2015 to remove revenue and expenses in equal amounts to reflect the reduced net tax support for expenses related to the closure of Artisphere in the amount of \$900,000.
- The temporary FTE count in FY 2017 is adjusted to reflect the number of budgeted hours **already funded in the Department's budget** (3.33 temporary FTEs). There is no change in net tax support.
- *On May 14, 2016, the County Board adopted an ordinance to amend Chapter 40 (Transient Occupancy Tax) of the Code of Arlington County to add an additional 0.25% transient occupancy tax levy for the purpose of promoting tourism and business travel in Arlington County. The County Board appropriated \$1.25 million in revenue and expense to the FY 2017 Travel and Tourism Promotion Fund along with 2.0 limited term FTE's for the purpose of promoting tourism and business travel in Arlington County. The adopted expense and revenue will have no net impact to the General Fund.*

DEPARTMENT FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Revised	FY 2017 Adopted	% Change '16 to '17
Personnel	\$7,166,673	\$6,735,655	\$6,844,382	2%
Non-Personnel	4,045,616	3,529,553	2,261,080	-36%
Subtotal	\$11,212,289	10,265,208	9,105,462	-11%
Intra-County Charges	(126,450)	-	-	-
Total Expenditures	11,085,839	10,265,208	9,105,462	-13%
Fees (Earned Income)	896,303	340,165	349,165	3%
Grants	5,000	5,000	5,000	-
Other (including Gifts and Donations)	303,094	-	-	-
Transfers in from Other Funds	49,500	-	-	-
Total Revenues	1,253,897	345,165	354,165	3%
Net Tax Support	\$9,831,942	\$9,920,043	\$8,751,297	-12%
Permanent FTEs	59.60	53.70	53.70	
Temporary FTEs	3.97	2.97	6.30	
Total Authorized FTEs	63.57	56.67	60.00	

EXPENSES BY LINE OF BUSINESS

	FY 2015 Actual	FY 2016 Revised	FY 2017 Adopted	% Change '16 to '17
Director's Office - Operations	\$1,916,953	\$2,473,924	\$2,329,029	-6%
Business Investment	1,386,261	1,932,359	2,121,409	9%
Real Estate Development	578,166	440,352	443,441	1%
Convention and Visitor Services	860,602	752,659	626,148	-20%
Strategic Partnerships	995,208	1,115,386	931,354	-20%
Arlington Arts & Cultural Affairs	1,924,959	2,650,528	2,654,081	-
Artisphere	3,423,690	900,000	-	-100%
Total Expenditures	\$11,085,839	\$10,265,208	\$9,105,462	-13%

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



*In FY 2012, Arlington Cultural Affairs Division, Cultural Affairs' Supplemental Fee Programs, and Artisphere were transferred from the Department of Parks and Recreation to Arlington Economic Development (AED).

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ The County Board added \$20,000 of non-personnel expenses to support small businesses through the Ibero-American Chamber of Commerce. ▪ Removed one-time FY 2007 BRAC non-personnel expenses (\$782,659), which is offset by the following increases: IBERO Chamber of Commerce was transferred from the Regionals section of the budget to AED's budget (\$45,000); support of the Greater Washington Initiative increased \$5,000 to reflect the County's current commitment, and an increase in auto fund charges (\$409). ▪ Personnel funds reflect removal of one-time FY 2007 BRAC grant expenses (\$93,425) included in the FY 2007 revised budget numbers used in the FY 2008 budget. ▪ Revenues decreased as a result of removing one-time BRAC grant funds (\$876,084). 	
FY 2009	<ul style="list-style-type: none"> ▪ One position was transferred to the Office of Emergency Management (\$119,822 and 1.0 FTE). ▪ Added the Virginia National Defense Industrial Authority (VNDIA) grant (\$101,405 in revenue and expense). 	(1.0)
FY 2010	<ul style="list-style-type: none"> ▪ The County Board added funding for a one-time lump-sum payment of \$500 for employees (\$10,327). ▪ Eliminated two positions, one administrative and one technology support position (\$199,794). ▪ Eliminated one of six economic development specialist positions (\$77,675). 	(2.0) (1.0)
FY 2011	<ul style="list-style-type: none"> ▪ Reduced funding for the Ballston Science and Technology Alliance (\$2,500); Rosslyn Renaissance (\$10,000) and the Greater Washington Hispanic Chamber of Commerce (\$650). Eliminated funding for the Greater Washington Initiative (\$25,000). ▪ Reduced funding for the Nonprofit Technical Assistance Program (\$5,000) and the Think Arlington marketing campaign (\$45,000). ▪ Revenue decreased due to the reduction of transferred funds from a trust and agency account to support the Rosslyn Renaissance (\$10,000) and the end of a state grant during the fiscal year (\$74,350). ▪ Non-personnel expense decreased due the end of the state grant funds (\$74,350). 	
FY 2012	<ul style="list-style-type: none"> ▪ The County Board approved a one-time allocation of \$450,000 for promoting and marketing businesses and cultural events within Arlington County, as well as enhancing small business initiatives. The employees from the Travel and Tourism Promotion Fund will be carrying out these activities from January 1, 2012 through June 30, 2012. ▪ Non-personnel expenses decrease due to the elimination of funding for 	

Fiscal Year	Description	FTEs
	<p>the Ballston Partnership (\$65,000) due to the creation of the Ballston Business Improvement District, the decrease in funding for the Rosslyn Renaissance (\$10,000), and decrease in lease expense for the Base Realignment and Closure (BRAC) Transition Center (\$23,588). This is partially offset by the restoration of funding for Greater Washington Initiative (\$25,000) and increase in the annual expense for maintenance and replacement of County vehicles (\$765).</p> <ul style="list-style-type: none"> ▪ Revenues decrease due to the reduction in funding from the Rosslyn Fund trust and agency account for the Rosslyn Renaissance (\$10,000) and the end of grant funding from the Virginia National Defense Industrial Authority (VNDIA) (\$28,448). An extension to the length of the grant has been awarded which will keep the BRAC Transition Center open through mid-FY 2012. ▪ <i>Cultural Affairs, Cultural Affairs' Supplemental Fee Programs, and Artisphere were transferred to Arlington Economic Development from the Department of Parks and Recreation (expense \$5,284,614, revenue \$1,883,658).</i> 	33.77
FY 2013	<ul style="list-style-type: none"> ▪ The County Board added an Information Technology position (\$125,000). ▪ The County Board added one-year funding for the Base Realignment and Closure (BRAC) Coordinator position (\$148,137) which had been previously grant funded. ▪ The County Board added \$30,000 in one-time arts challenge grant funding. ▪ The County Board added matching grant funding for the Clarendon Alliance (\$15,000). ▪ The County Board added base operating funds (\$15,000) and matching grant funding (\$5,000) for Columbia Pike Revitalization Organization. ▪ Personnel expenses increase due to the County Board's addition of funding for a new Step 19 and an increase in the living wage. ▪ Personnel includes the transfer of 3.0 FTEs from the Travel & Tourism Promotion Fund (TTPF) to the General Fund for organizational demands in the Director's Office and the Business Investment Group (\$284,790). ▪ Convention and Visitors Service has been transferred from the Travel & Tourism Promotion Fund (TTPF) to the General Fund (\$385,624 personnel, \$114,376 non-personnel; 4.8 FTEs). ▪ Eliminated FY 2012 one-time funding for retail and small business promotion (\$450,000). ▪ Eliminated FY 2012 one-time funding for programming at Lubber Run (\$25,000). ▪ Eliminated funding for the Rosslyn Renaissance (\$30,000) and the associated transfer of funding from the Rosslyn Fund trust and agency account (\$30,000). 	1.0 1.0 3.0 4.8

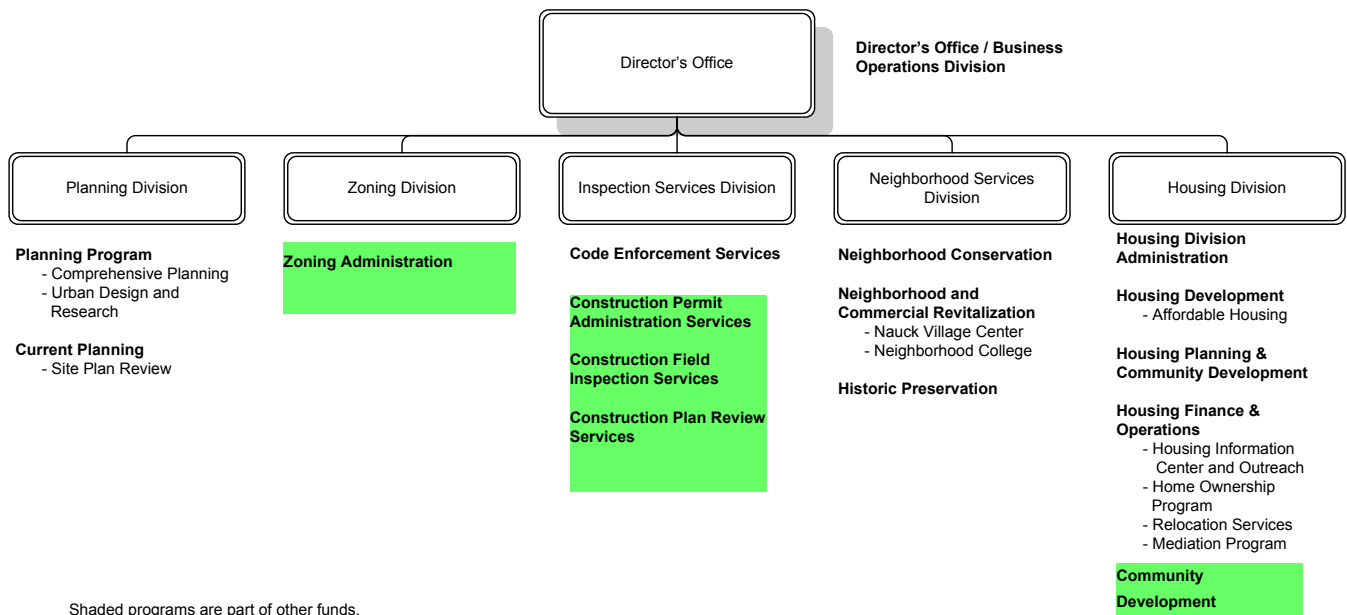
Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> Revenues decrease to reflect the relocation of the Virginia Export Assistance Center (\$30,000) and changes in Artisphere operations (\$228,519). 	
FY 2014	<ul style="list-style-type: none"> The County Board added one-time funding for the Base Realignment and Closure (BRAC) Coordinator position (\$142,137). The County Board added one-time funding for nonprofit capacity building for two additional grants (\$20,000) and arts challenge grants (\$30,000). 	1.0
	<ul style="list-style-type: none"> Removed FY 2013 one-time funding for the BRAC Coordinator (\$148,137). Removed FY 2013 one-time funding for arts challenge grants (\$30,000). The County Board added \$900,000 in one-time funding for Artisphere to support personnel and non-personnel expenses, which is partially offset by the elimination of ongoing funding in the amount of \$748,028. Revenue increased based on changes in Artisphere operational estimates for gifts and donations (\$20,000), facility rental (\$40,600), admission and ticket income (\$118,531), which is partially offset by reductions in catering income (\$132,753). Reduced the Arlington Arts Grants Program funding from \$249,100 to \$199,100 (\$50,000). <i>The County Board approved 2.0 marketing management FTEs as part of FY 2013 closeout (\$294,983).</i> 	(1.0)
FY 2015	<ul style="list-style-type: none"> The County Board added one-time funding for arts challenge grants (\$30,000) and tourism promotion (\$200,000). Removed FY 2014 one-time funding for the Base Realignment and Closure (BRAC) Coordinator position (\$142,137). Removed FY 2014 one-time funding for arts challenge grants (\$30,000) and nonprofit capacity building (\$20,000). Added additional funding for the Hispanic Business Counselor (\$50,000). Added ongoing funding (\$158,273) for the Base Realignment and Closure (BRAC) Coordinator position. Replaced ongoing funding with one-time for nonprofit capacity building (\$45,000). <i>Added personnel approved at FY 2014 close-out to correct the allocation for a Cultural Affairs Specialist (\$9,589, 0.1 FTE).</i> 	(1.0)
	<ul style="list-style-type: none"> Added ongoing funding (\$158,273) for the Base Realignment and Closure (BRAC) Coordinator position. 	1.0
FY 2016	<ul style="list-style-type: none"> The County Board eliminated funding for Artisphere (\$946,659, 14.5 FTEs, 1.0 temporary FTE) and Ballston Science and Technology Alliance (BSTA) (\$25,000). \$1.3 million in one-time funding remains in net tax support for Artisphere as a contingency in order to cover costs associated with the closure of that facility. The County Board, using a portion of the savings from the closure of Artisphere, reallocated funding to the Cultural Affairs Division in an 	(15.5)
		3.5

Fiscal Year	Description	FTEs
	<p>effort to improve artistic programming across the county and particularly along its metro corridors (\$331,000 personnel, 3.5 FTEs; \$165,659 non-personnel).</p> <ul style="list-style-type: none"> ▪ The County Board added on-going funding for business investment (\$600,000, 5.0 FTEs), marketing (\$300,000), arts grants (\$16,710), and the Columbia Pike Revitalization Organization (CPRO) (\$100,000). ▪ The County Board restored one-time funding for tourism promotion (\$200,000), and added one-time funding for TandemNSI (\$200,000). ▪ Removed one-time funding for nonprofit capacity building (\$45,000) and arts challenge grants (\$30,000). ▪ <i>Decreased one-time funding for the closure of Artisphere at FY 2015 close-out due to lower than anticipated closure costs (\$400,000).</i> 	5.0
FY 2017	<ul style="list-style-type: none"> ▪ The County Board added one-time funding for the Marymount Non-Profit Resource Center to work with the Clarendon Alliance (\$25,000). ▪ The County Board shifted \$379,000 of Convention and Visitor Services funding from ongoing to one-time. This funding shift maintains the same level of support for the Travel and Tourism program. ▪ Increased fee revenue to align budget to actuals and anticipated receipts in Cultural Affairs programs (\$9,000). ▪ The temporary FTE count was adjusted to reflect the number of budgeted hours already funded within the Department's budget. There was no change to net tax support (3.33 FTEs). ▪ <i>On May 14, 2016, the County Board adopted an ordinance to amend Chapter 40 (Transient Occupancy Tax) of the Code of Arlington County to add an additional 0.25% transient occupancy tax levy for the purpose of promoting tourism and business travel in Arlington County. The County Board appropriated \$1.25 million in revenue and expense to the FY 2017 Travel and Tourism Promotion Fund along with 2.0 limited term FTE's for the purpose of promoting tourism and business travel in Arlington County. The adopted expense and revenue will have no net impact to the General Fund.</i> 	3.33

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Our Mission: To promote the improvement, conservation, and revitalization of Arlington's physical and social environment

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SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Department of Community Planning, Housing and Development is \$11,337,792, a one percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↑ The County Board added ongoing funding for the BU-GATA Promotora Program (\$50,000).
- ↑ Personnel increases due to employee salary increases and **an increase in the County's cost** for employee health insurance, offset by adjustments to retirement contributions based on current actuarial projections.
- ↑ Non-personnel increases due to an increase in Community Services Block Grant expenses (\$32,000), offset by adjustments to the annual expense for the maintenance and replacement of County vehicles (\$1,553).
- ↑ Grant revenue increases for additional Community Services Block Grant income (\$32,000).

DEPARTMENT FINANCIAL SUMMARY

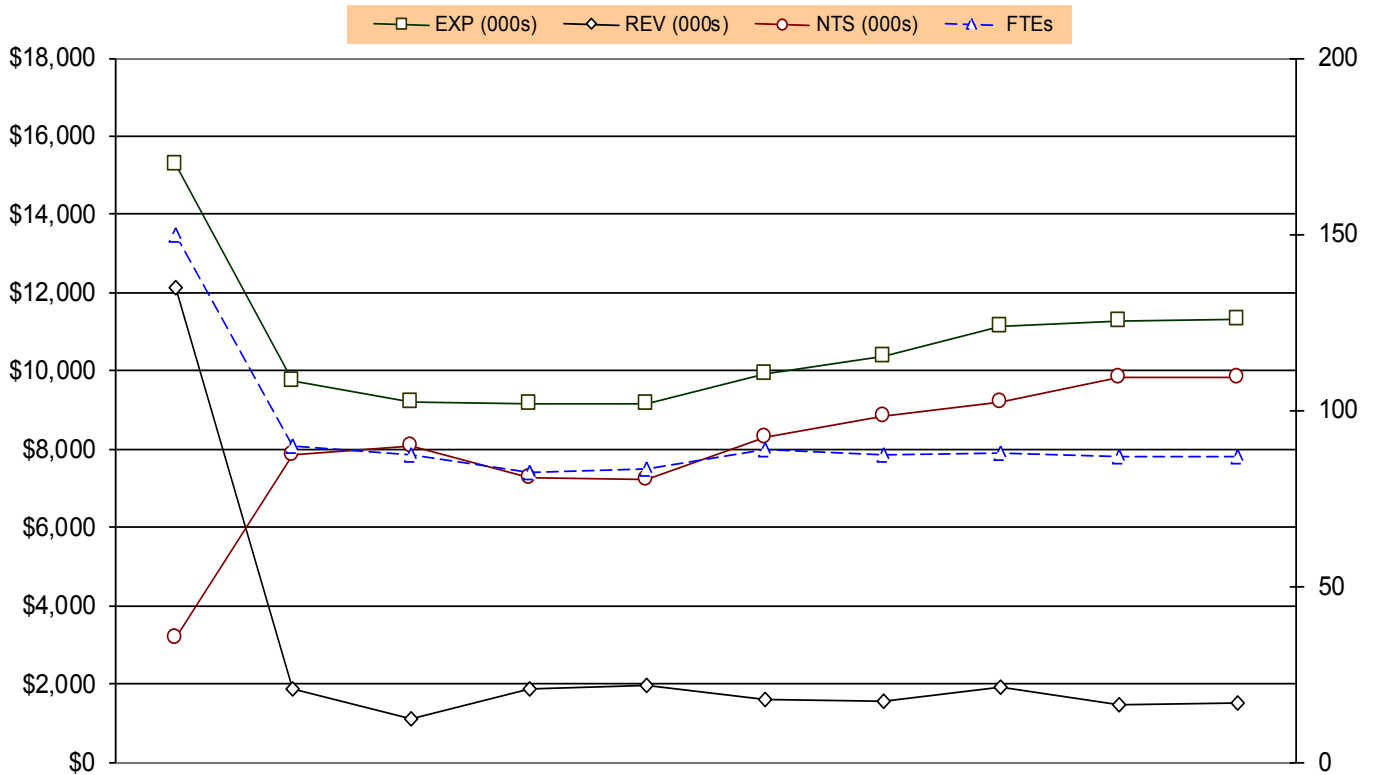
	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$9,500,062	\$9,989,538	\$10,018,924	-
Non-Personnel	1,616,126	1,336,081	1,366,528	2%
Intra-County Charges	-	(47,660)	(47,660)	-
Total Expenditures	11,116,188	11,277,959	11,337,792	1%
Fees	1,281,311	1,288,000	1,288,000	-
Grants	139,760	175,000	207,000	18%
Miscellaneous*	501,361	-	-	-
Total Revenues	1,922,432	1,463,000	1,495,000	2%
Net Tax Support	\$9,193,756	\$9,814,959	\$9,842,792	-
Permanent FTEs	88.00	87.00	87.00	
Temporary FTEs	-	-	-	
Total Authorized FTEs	88.00	87.00	87.00	

* - FY 2015 actuals include revenue returned from the vendor that was administering the County's Single Family Loan Program. The organization is no longer administering the program and funds will be reallocated once a new organization has been identified to administer the program. The new vendor is anticipated to be in place in FY 2016.

Expenses by Lines of Business

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Director's Office	\$1,480,402	\$1,499,768	\$1,230,819	-18%
Comprehensive Planning	2,523,983	1,994,223	2,056,900	3%
Current Planning	1,541,828	1,360,635	1,490,145	10%
Urban Design and Research	-	801,004	792,119	-1%
Code Enforcement Services	1,318,577	1,426,713	1,426,625	-
Neighborhood Conservation	436,470	551,306	513,576	-7%
Neighborhood and Commercial Revitalization	334,473	294,268	423,131	44%
Historic Preservation	511,729	575,529	584,832	2%
Housing Division Administration	783,042	849,942	805,885	-5%
Housing Development	911,238	914,836	750,243	-18%
Housing Planning & Community Development	604,686	392,827	643,270	64%
Housing Finance & Operations	669,760	616,908	620,247	1%
Total Expenditures	\$11,116,188	\$11,277,959	\$11,337,792	1%

EXPENDITURE, REVENUE, NET TAX SUPPORT, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$15,294	\$9,725	\$9,203	\$9,156	\$9,174	\$9,908	\$10,377	\$11,116	\$11,278	\$11,338
REV (000s)	\$12,141	\$1,877	\$1,111	\$1,867	\$1,953	\$1,601	\$1,542	\$1,922	\$1,463	\$1,495
NTS (000s)	\$3,153	\$7,848	\$8,092	\$7,289	\$7,221	\$8,307	\$8,835	\$9,194	\$9,815	\$9,843
FTEs	150.00	89.60	87.50	82.50	83.50	89.00	87.50	88.00	87.00	87.00

Note: Beginning in FY 2009, the Zoning Administration, Permit Processing, Code Compliance, and Plan Review Sections within the Department of Community Planning, Housing and Development (CPHD) became a separate fund, the CPHD Development Fund. At that time, 65.00 FTEs were transferred from the CPHD General Fund to the CPHD Development Fund.

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ County Board added \$35,000 for Buyers and Renters Arlington's Voices (BRAVO). BRAVO educates and assists low and moderate income tenants in Arlington. These funds will be used by BRAVO to hire a part-time organizer. 	
	<ul style="list-style-type: none"> ▪ Five limited-term positions previously funded on a temporary basis were added (\$441,535 personnel and \$60,105 non-personnel). 	5.0
	<ul style="list-style-type: none"> ▪ Due to a technical correction, 0.50 FTE previously shown in the General Fund was transferred to the Community Development program. 	(0.50)
	<ul style="list-style-type: none"> ▪ Fee revenue increased by 13 percent, which includes fee rate increases in the Planning Division (\$82,278) and permitting activity in both the Planning Division (\$189,522) and Inspection Services Division (\$549,308). 	
FY 2009	<ul style="list-style-type: none"> ▪ The County Board eliminated a 0.40 FTE Planning Program Coordinator position in the Planning Program (\$38,608). 	(0.40)
	<ul style="list-style-type: none"> ▪ Five Planner positions (5.0 FTEs) approved by the County Board in FY 2008 were added. These positions were added to the Planning Division to achieve improved customer service levels in response to increases in development. 	5.0
	<ul style="list-style-type: none"> ▪ Fee revenue increased \$451,450 due to fees increased as of October 1, 2007. In addition, fee rate increases in the Planning Division's Current Planning Program of 3.3 percent were projected to generate additional revenue of \$51,180 and increased permitting activity was projected to generate \$166,870. 	
	<ul style="list-style-type: none"> ▪ Grant revenue decreased overall to reflect a reduction in the Community Services Block Grant (\$28,618) and an increase in federal HOME funds (\$1,890). 	
	<ul style="list-style-type: none"> ▪ Transfer of FTEs from the CPHD General Fund to the CPHD Development Fund. 	(65.0)
FY 2010	<ul style="list-style-type: none"> ▪ County Board added funding for a one-time lump-sum payment of \$500 for employees (\$50,178). 	
	<ul style="list-style-type: none"> ▪ Reduced department-wide employee training funds by \$7,000 of a \$9,700 line-item budget. Eliminated the part-time Planning Coordinator position (\$59,817, 0.60 FTE). 	(0.60)
	<ul style="list-style-type: none"> ▪ Reduced funding for the following non-personnel budgets in the Planning Program from \$70,150 to \$36,217: Postage (from \$10,957 to \$8,682), Travel (from \$13,767 to \$3,000), County Publications (from \$13,800 to \$5,000), Employee Training (from \$10,491 to \$4,000), Office Supplies (from \$6,550 to \$5,000), and Operating Supplies (from \$9,050 to \$5,000). 	
	<ul style="list-style-type: none"> ▪ Eliminated funding for one of three Planner III positions in Current Planning (\$109,875, 1.0 FTE). 	(1.0)

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Reduced funding for Operating Supplies in Neighborhood Conservation by \$3,625, from \$4,625 to \$1,000. ▪ Reduced funding for the following non-personnel budgets in Neighborhood and Commercial Revitalization from \$5,175 to \$4,000: Office Supplies (from \$1,800 to \$1,500) and Operating Supplies (from \$3,375 to \$2,500). ▪ Reduced full funding for historic markers (\$15,000) and 50 percent of funding for consultant services (\$60,000). ▪ Reduced funding for the following non-personnel budgets in Housing Division Administration from \$17,900 to \$8,700: Postage (from \$4,000 to \$2,000), Travel (from \$7,800 to \$3,400), Office Supplies (from \$4,300 to \$2,300) and Operating Supplies (from \$1,800 to \$1,000). ▪ Eliminated General Fund portion of funding of \$15,000 to Arlington Housing Corporation (AHC) Inc. for resident services programs offered at AHC complexes throughout the County. ▪ Reduced funding of the Shirlington Employment and Education Center (SEEC) from \$140,000 to \$92,000. The Community Development Fund will contribute an additional \$48,000 to SEEC in FY 2010 to make up for the loss of these funds. ▪ Eliminated a Planner IV position in Housing Planning (\$111,868, 1.0 FTE). ▪ Eliminated funding for one of two part-time Housing Assistant positions (\$44,228, 0.5 FTE). ▪ Planner III position was added in Neighborhood and Commercial Revitalization (\$117,353). 	<p>(1.0)</p> <p>(0.50)</p> <p>1.0</p>
FY 2011	<ul style="list-style-type: none"> ▪ The County Board added one-time funding of \$10,000 for capacity building support for Buyers and Renters Arlington Voice (BRAVO), and reduced ongoing funding by \$850 to reflect the one percent reduction taken by other nonprofit partners across the County. In FY 2011 only, BRAVO's budget increases by \$9,150. ▪ The County Board added \$50,000 to run the Neighborhood College program through an outside contract. (The Planner position that previously ran the program is eliminated in FY 2011). ▪ Revenue decreases due to a decline in permitting activity, which is partially offset by a one percent increase in fee rates (\$229,000). In addition, there is a decline in monetary tickets being issued under the Civil Penalties Program due to property owners correcting violations within the timeframe required after the first warning ticket is issued (\$4,000). ▪ Eliminated one of six Planner positions in Current Planning (\$106,347). ▪ Transferred two of ten Community Code Field Inspector positions to the Zoning Office in the CPHD Development Fund (\$134,398). ▪ Eliminated one of three General Fund Planner positions in Neighborhood Conservation (\$43,390 in General Fund Support) ▪ Eliminated a Planner position (\$119,293) in Neighborhood and Commercial Revitalization. 	<p>(1.0)</p> <p>(2.0)</p> <p>(1.0)</p> <p>(1.0)</p>

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Eliminated base budget funding for the Neighborhood College Program (\$20,000). 	
FY 2012	<ul style="list-style-type: none"> ▪ The County Board restored a planner position to address an expected increase in site plans (\$105,000). ▪ Eliminated FY 2011 one-time funds for capacity building activities for Buyers and Renters Arlington Voice (\$10,000). Increased the Clean-up of Property Program (\$50,000). ▪ Increased funds (\$15,000) for the Shirlington Education and Employment Center (SEEC). The additional funds added for SEEC fully offset a reduction in federal funding for SEEC (see the Community Development Fund narrative) and kept the overall County contribution to SEEC flat. ▪ Decreased revenue due to a decline in permitting activity (\$179,000) and a decrease in the Community Services Block Grant (\$63,730). This decrease is partially offset by an increase in federal grant revenue (\$9,685). 	1.0
FY 2013	<ul style="list-style-type: none"> ▪ The County Board added funding for enhanced planning capacity (\$296,812). ▪ The County Board added one-time funding to support BUGATA in its efforts to enhance tenant participation in County activities and processes (\$50,000). Transfer of a Home Ownership Coordinator from the Community Development Fund with one-time funding (\$112,577, 1.0 FTE). ▪ Transfer of one Planner from the Community Development Fund (\$104,633, 1.0 FTE). ▪ Addition of one Senior Housing Planner (\$94,747, 1.0 FTE) and addition of operating expenses for this position (\$14,700). ▪ Addition of funding for the staff and operating costs of the Shirlington Employment and Education Center (\$85,000). ▪ A reduction in the Community Services Block Grant (\$13,053) due to declining grant revenue. ▪ Fees increase due to higher projected fee permitting activity (\$210,000). ▪ Grants decrease due to decreases in the Community Services Block Grant (\$13,053) and in the County's annual federal HOME Fund allocation (\$71,356). 	2.50 1.0 1.0 1.0
FY 2014	<ul style="list-style-type: none"> ▪ The County Board restored one-time funding for the Homeownership Coordinator position (\$114,943). ▪ Eliminated one part-time Principal Planner position (\$61,134). Eliminated one Associate Planner position (\$102,737). ▪ Restored one-time funding (\$18,575) for the Shirlington Education and Employment Center (SEEC). ▪ Restored on-time funding (\$50,000) for BUGATA. ▪ Restored one-time funding (\$50,000) for ECDC. 	1.0 (0.5) (1.0)

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Decreased revenue due to a decrease in the Community Services Block Grant (\$9,930). 	
FY 2015	<ul style="list-style-type: none"> ▪ The County Board added funding to the base budget for the Homeownership Coordinator position, previously funded with one-time funding (\$116,116, 1.0 FTE). ▪ Added funding for a Principal Planner position for planning and development activities related to Crystal City and Pentagon City (\$112,349). ▪ Transferred half of a Business Systems Analyst position to the CPHD Development Fund. ▪ Removed one-time funding (\$18,575) for the Shirlington Education and Employment Center (SEEC). ▪ Removed one-time funding (\$50,000) for ECDC. ▪ Restored one-time funding (\$50,000) for BUGATA 	<p>1.0</p> <p>(0.5)</p>
FY 2016	<ul style="list-style-type: none"> ▪ Transferred half a Business Systems Analyst position to the CPHD Development Fund (\$71,739). ▪ The County Board eliminated a Housing Assistant (\$47,977). ▪ The County Board restored the FY 2015 one-time funding for BU-GATA (\$50,000). ▪ Added ongoing funding (\$18,275) for the Shirlington Education and Employment Center (SEEC). ▪ Increased fee revenue for anticipated permits and development activity (\$94,958). ▪ Decreased revenue and expense due to a decrease in the state allocation of the Community Services Block Grant (\$15,979). 	<p>(0.5)</p> <p>(0.5)</p>
FY 2017	<ul style="list-style-type: none"> ▪ The County Board added ongoing funding for the BU-GATA Promotora Program (\$50,000). ▪ Grant expenses and revenue increased due to additional Community Services Bock Grant income (\$32,000). 	

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NON-DEPARTMENTAL BUDGET SUMMARY

Non-departmental accounts include County-wide costs for insurance premiums and claims (including **workers' compensation**), **fringe benefits for retirees (health and life insurance premiums)**, miscellaneous expenses, County building rent, overhead charges to certain County agencies, and contingents held for future County Board actions, such as the General Contingent and Affordable Housing Investment Fund.

NON-DEPARTMENTAL FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Insurance	\$4,306,075	\$4,341,185	\$4,341,185	-
Retiree Benefits/Health Plan Adjustment	19,015,102	21,720,324	20,400,000	-6%
Miscellaneous	50,387,531	21,773,239	23,397,564	7%
Contingents	-	15,706,017	18,836,786	20%
Total Expenditures	\$73,708,708	\$63,540,765	\$66,975,535	5%

INSURANCE COSTS

The County's risk financing program is comprised of commercially purchased insurance coverage and retained risks paid for through a program of self-insurance. The liability program is self-insured up to \$1 million per occurrence. The program includes general liability, police legal liability, public **officials' liability**, and automobile liability. The County has a commercially purchased excess liability policy with limits of \$10 million per occurrence with no annual aggregate. The County has exposure for property losses to a current deductible of \$50,000. Losses above the deductible level are covered by a commercially purchased policy.

The County also maintains a Self-Insurance Reserve (\$5,000,000) and a General Fund Operating Reserve funded at five percent of General Fund expenditures. Insurance is purchased primarily for property, general liability, and automobile liability exposures subject to prudent deductible/retention levels. Insurance is provided for real and personal property, crime, garage keepers, professional liability, and constitutional office coverage. Retained exposures include general liability, automobile damage, and related liability up to specific retention levels.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Insurance Cost	\$4,306,075	\$4,341,185	\$4,341,185	-
Total Expenditures	\$4,306,075	\$4,341,185	\$4,341,185	-

RETIREE BENEFITS and HEALTH PLAN ADJUSTMENT

This account includes the employer's share of retirees' health and life insurance premiums and adjustments related to the employer's share of health plan expenses for general employees.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Retirees' Health & Life Insurance	\$12,409,158	\$12,256,185	\$12,900,000	5%
Other Post Employment Benefits (OPEB - trust)	7,500,000	9,464,139	7,500,000	-21%
Health Plan Adjustment	(894,056)	-	-	-
Total Expenditures	\$19,015,102	\$21,720,324	\$20,400,000	-6%

- OPEB funding levels are based on the most recent actuarial study and ensure that the County is fully meeting its annual required contribution to the fund. The total funding for OPEB (current costs plus future liability) is \$20.4 million in FY 2017.
- The total County employee healthcare cost increase is projected to be 7.5 percent from FY 2016 to FY 2017 based on the most current estimate available.

MISCELLANEOUS EXPENSES

These County expenses include: rent, overhead charge-backs to some County agencies, the cost of the County's annual external audit and other consulting fees, national and state association memberships (National League of Cities, National Association of Counties, Virginia Municipal League, and Virginia Association of Counties), and other miscellaneous expenses not allocated to County departments.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Facility Rent and Operating Charges	\$11,140,632	\$11,495,274	\$12,007,895	4%
Intra-County Charges	(156,789)	(161,787)	(128,347)	-21%
Consultants	1,252,149	535,088	1,052,088	97%
Contracted Services	478,025	478,000	508,000	6%
Memberships	140,678	129,783	137,700	6%
Special Events & Unclassified Services	5,112,019	213,000	263,000	23%
Employer of Choice	158,209	538,700	748,700	39%
Housing Projects	27,148,141	-	-	-
Hiring Slowdown	-	(450,000)	(649,241)	44%
Fuel & Utility Savings	-	-	(500,000)	-
Miscellaneous	78,449	95,000	138,584	46%
Lease Purchase	5,036,018	6,500,181	7,419,185	14%
IDA Debt Service on Ballston Skating Facility	-	2,400,000	2,400,000	-
Total Expenditures	\$50,387,531	\$21,773,239	\$23,397,564	7%

- ↑ The rent costs and operating expenses in various County facilities increased \$512,621 based upon projected costs for leased County facilities in FY 2017.
- ↓ Intra-County charges decrease due to a decrease in the Utilities Fund rent chargeback (\$33,440).

- ↑ Consultant expenses increase due to **the County Board's addition of** a combination of one-time and ongoing funding for streaming public meetings (\$50,000 ongoing, \$50,000 one-time), one-time funding for senior and disabled tax relief working group and study (\$50,000), and one-time funding for a compensation and benefits study (\$175,000). In addition, consultant expenses are increase due to funding for the County **Manager's initiative** on open data (\$192,000),
- ↑ **Contracted services increase due to the County Board's addition of one-time** funding to aid Arlington Neighborhood Villages with the transition from a volunteer-led organization to a self-supporting organization (\$30,000).
- ↑ **Special events and unclassified services increase due to the County Board's addition of one-time** funds for the Lee Highway Alliance (\$50,000).
- ↑ Employer of Choice program increases are based on the County Board expanding the employee health clinic hours of operation from 3 days/week to 4 days/week and that one-time funding be included for the over-time cost of the Presidential Inauguration in CY 2017.
- ↑ Net increase in hiring slowdown is the result of the removal of the FY 2016 one-time savings from holding positions vacant in FY 2016 and the resulting vacancy savings in FY 2017 with **the Manager's early retirement package provided to employees in** the Spring of CY 2016.
- ↓ An adjustment to the **County's utility and fuel budget based on projected consumption and** fuel pricing (\$500,000).
- ↑ The increase in miscellaneous expenses is the net change in adding one-time funding (\$73,584) for gear and equipment for the additional Fire Department medic positions adopted by the County Board.
- ↑ Lease purchase funding increases as a result of increased debt service, flat since 2013, for various public safety equipment which has reached its end of life and must be refreshed. Ongoing Pay-As-You-Go (PAYG) funds have been transferred to the lease purchase debt service budget to sustain the necessary on-going replacement of aged and critical equipment and technology infrastructure.
 - The Ballston Skating Facility, the practice **facility for the National Hockey League's Washington Capitals** ice hockey team, which opened in November 2006, was financed with Industrial Development Authority (IDA) taxable revenue bonds. It is projected that lease payments to the IDA from the Capitals will be sufficient to pay the debt service on the bonds.

CONTINGENTS

The non-departmental accounts also hold the County Board's contingents. These contingents are appropriated funds established to cover unforeseen expense items, new projects initiated after a fiscal year has begun (General Contingent), or for a particular purpose (Affordable Housing Investment Fund).

The budget includes a \$250,000 General Fund General Contingent, and a combined total of \$13,719,786 in the Affordable Housing Investment Fund (AHIF). Ongoing AHIF base funding of \$3,327,304 is augmented by one-time funding of \$9,363,829. Of the \$9,363,829 in one-time funding, the County Board set-aside \$8,200,000 during the FY 2015 close-out and added an additional \$1,163,829 in one-time funds at FY 2017 budget adoption. Additional ongoing funding for AHIF comes from a portion of recordation tax revenue, earmarked by the County Board when the recordation tax rate increased from \$0.05 to \$0.0833 in FY 2005. After setting aside the incremental recordation tax funds for previously approved, ongoing affordable housing programs, \$1,028,653 in additional recordation tax funding is available in FY 2017.

Over the last few years the County Board has set aside monies in an economic and revenue stabilization contingent. This existing practice from recent years was formally adopted by the County Board in a revised set of financial and debt management policies in FY 2014. The updated policies include a requirement to maintain an Economic and Revenue Stabilization Contingent with a minimum balance of \$3 million to address revenue declines and local or regional economic stress. These funds are one-time monies so any funds expended in FY 2016 would need to be replenished in FY 2017 to maintain the minimum level adopted by the County Board.

The budgeted includes \$1.5 million in one-time funds for an economic development contingent to continue the incentive strategy that has been successful to date. In addition the budget includes \$367,000 in funds for previously approved economic incentive agreements.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
General Contingent	-	\$250,000	\$250,000	-
Affordable Housing Investment Fund (AHIF)	-	11,527,304	12,691,133	10%
AHIF - Incremental Recordation Tax	-	1,028,653	1,028,653	-
Economic & Revenue Stabilization Contingent	-	3,000,000	3,000,000	-
Economic Development Contingent	-	-	1,867,000	-
Total Expenditures	-	\$15,805,957	\$18,836,786	19%

DEBT SERVICE

The FY 2017 adopted budget includes outstanding and new money debt service on the County's General Obligation (G.O.) bonds, Industrial Development Authority (IDA) bonds issued for County projects, and expenses associated with bond program administration. Total General Fund debt service is projected at \$63,056,011, which includes \$1.8 million for debt service on Buckingham Village 3. The Buckingham debt service has been budgeted in Non-Departmental and will be paid for from the Affordable Housing Investment Fund (AHIF). The FY 2017 Adopted General Fund debt service budget to be supported by non-AHIF revenues totals \$61,267,819.

Payment of School bonded indebtedness is provided for in the School Debt Service Fund and is supported by a transfer from the County's General Fund. Payment of Utility bonded indebtedness (which includes sewer, advanced wastewater and water bonds) is provided for in the Utilities Enterprise Fund and supported by user fees.

FY 2017 PRIORITIES

The FY 2017 priorities for debt management are:

- To preserve the County's credit ratings at Aaa/AAA/AAA from Moody's, Standard & Poor's, and Fitch Ratings, respectively.
- To continue adhering to the County's prudent debt management policies.
- To issue approximately \$70 million in general obligation new money bonds in CY 2016 approved in the referenda from CY 2010, CY 2012, and CY 2014.

DEBT POLICY AND CREDIT RATINGS

The County's debt service budget reflects County fiscal policies regarding the prudent use of bond financing. There is no legal limit as to the amount of indebtedness that the County can incur, however as part of the Adopted FY 2015 – FY 2024 Capital Improvement Program the County Board adopted an updated set of policies addressing fiscal integrity and sustainability (see www.arlingtonva.us). These policies built on previous policy statements adopted by the Board in CY 2002, CY 2005, and CY 2009. The revised policies, coupled with expanded policies regarding County reserves and planning and budgeting, help ensure maintenance of the County's triple-A ratings. The policies include the following ratios:

- Ratio of Tax supported Debt Service to General Expenditures (10%),
- Ratio of Tax supported General Obligation Debt and Subject to Appropriation Financing to Market Value of County Taxable Real and Personal Property (3%),
- Ratio of Tax supported General Obligation Debt to Resident Per Capita Income (6%), and
- Ratio of growth in debt service should be consistent with the projected growth of revenues and not exceed the average ten-year historical revenue growth.

Charts A – E on the following pages demonstrate the County's historical and planned adherence to these debt management policies. This analysis is based on the Proposed FY 2017 – FY 2026 Capital Improvement Program (CIP) with updates for revised project cashflows where appropriate and the most recent bond issuance in May 2016.

The Board's policies also include guidelines regarding the use of variable-rate debt:

- Variable rate debt exposure should not exceed approximately 20 percent of total outstanding fixed rate debt,
- Debt service on variable rate bonds will be budgeted at a conservative rate,
- Before issuing variable rate bonds, the County will determine how potential spikes in the debt service will be funded, and
- Before issuing any variable rate bonds, the County will determine the impact of the bonds on the County's total debt capacity under various interest rate scenarios; evaluate the risks inherent in the County's capital structure, giving consideration to both the County's assets and its liabilities; and develop a method for budgeting for debt service.

In addition to the County Board debt policies, Arlington County must follow the requirements set out by Article VII of the Constitution of Virginia, the Public Finance Act and any local charter, resolution, or ordinance in order to incur debt. The issuance of Arlington County General Obligation bonds must also be approved by public referendum. Certain types of debt are excluded from the referendum requirement, including revenue and refunding bonds.

By continually observing these policies, the County has maintained its credit ratings of Aaa/AAA/AAA from Moody's Investors Services, Standard & Poor's Corporation, and Fitch Ratings. These ratings were reaffirmed during the issuance of the Series 2016 General Obligation bonds in May 2016. These are the highest credit ratings awarded and reflect the confidence that the rating agencies share in the County's prudent debt management, economic environment, sound financial position, and stable tax base. These ratings have also allowed the County to receive lower interest rates than it would otherwise have achieved.

2016 NEW MONEY BONDS

The adopted debt service budget was developed assuming a general obligation bond sale of approximately \$70 million in the spring of 2016. The initial debt service payments due in FY 2017 are approximately \$2.5 million in the General Fund, and \$3.4 million in the School Debt Service Fund.

SPRING 2016 NEW MONEY BOND ISSUANCE AND REMAINING AUTHORIZED BUT UNISSUED BONDS

	Amount Issued	Remaining Authorized But Unissued
County General Obligation Bonds		
Local Parks and Recreation - Parks Maintenance Capital & Land Acquisition	\$5.6	\$33.8
Transportation – Improvements Outside Major Travel Corridors, Paving, Transportation Systems & Traffic Signals	3.1	8.8
Metro	1.6	39.0
Community Infrastructure – Neighborhood Conservation, Facilities Maintenance, Critical Systems Infrastructure, Trade Center Parking Deck, Non-Parks Land Acquisition, Lubber Run Community Center Planning, North Side Salt Facility Planning	21.2	13.4
County General Obligation Bonds	31.5	95.0
School General Obligation Bonds – Capacity Projects	38.7	37.1
Utility General Obligation Bonds - Water Pollution Control Plant	--	4.2
Total General Obligation Bonds	\$70.2	\$136.2

In millions, numbers may not add due to rounding

INTEREST EARNINGS

Interest earned on unexpended bond proceeds is used to pay debt service. The cash balances that produce interest earnings are based on the timing of bond sales and the cash demand of the construction schedules. Due to the current low interest rate environment, interest earned on unexpended bond proceeds has remained low over the past few years. No change in rates is forecasted for FY 2017.

SUBJECT TO APPROPRIATION OBLIGATIONS

A "subject to appropriation" pledge represents a promise by the County to seek future appropriation, if needed, for debt service payments on certain financing. The County utilized this type of pledge for a variety of projects, as shown on Chart C. In the majority of cases, the County's support pledge has been used as credit enhancement, thereby allowing the project to be financed at a lower cost. In these cases, actual debt repayment will be made from project revenues and should not require General Fund support.

SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted General Fund debt service budget is \$61,267,819, a two percent increase over the FY 2016 adopted budget, excluding the impact of bonds issued for Buckingham Village 3 debt and paid for from AHIF funds (and budgeted accordingly in Non-Departmental).

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Principal	\$41,580,031	\$41,330,198	42,259,549	2%
Interest	19,057,986	20,323,869	20,671,462	2%
Other (1)	30,403	35,000	125,000	257%
Total Expenditures (2)	60,668,420	61,689,067	63,056,011	2%
Less: Debt Service Supported by AHIF	(1,788,679)	(1,789,067)	(1,788,192)	-
Total Non-AHIF Supported Debt Service	\$58,879,741	\$59,900,000	\$61,267,819	2%

(1) Includes trustee fees and other fees related to bond transactions

(2) Includes the debt service for the IDA Revenue Bonds (2009/2011/2013)

Chart A

**Arlington County, Virginia
Debt Ratio Forecast
Adopted FY 2017 Budget**

	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
GENERAL OBLIGATION BONDS - COUNTY (1)	\$85,980,000	\$88,105,000	\$104,305,000	\$83,460,000	\$54,579,569	\$58,625,000	\$51,260,000	\$57,390,000	\$74,940,000	\$58,490,000
GENERAL OBLIGATION BONDS - SCHOOLS (1)	68,730,000	93,300,000	54,730,000	32,900,000	51,100,000	42,800,000	33,500,000	33,200,000	56,400,000	15,600,000
GENERAL OBLIGATION BONDS RETIRED	72,423,997	71,027,452	74,906,186	77,558,266	83,090,290	86,127,980	89,350,294	92,020,077	93,814,405	94,233,405
NET TAX-SUPPORTED GENERAL OBLIGATION BONDS AT END OF FISCAL YEAR (2)	862,947,199	973,324,747	1,057,453,562	1,096,255,296	1,118,844,575	1,134,141,594	1,129,551,300	1,128,121,223	1,165,646,818	1,145,503,412
SUBJECT-TO-APPROPRIATION BOND ISSUANCE	-	38,500,000	2,000,000	-	2,000,000	2,000,000	9,000,000	8,000,000	2,000,000	2,000,000
SUBJECT-TO-APPROPRIATION BONDS RETIRED	4,602,374	4,608,114	5,682,573	6,466,664	6,772,899	7,105,699	7,443,498	8,775,007	9,978,658	8,616,155
NET TAX-SUPPORTED BONDS AT END OF FISCAL YEAR (3)	951,400,078	1,095,669,512	1,176,115,753	1,208,450,823	1,226,267,203	1,236,458,524	1,233,424,731	1,231,219,647	1,260,766,584	1,234,007,024
SCHOOLS DEBT SERVICE	46,745,244	51,145,183	58,464,758	59,595,007	60,782,258	62,187,191	63,559,678	64,769,378	66,076,345	67,505,653
COUNTY DEBT SERVICE (4)	62,931,011	63,113,628	67,934,848	75,195,150	82,213,315	85,790,341	88,848,475	91,810,267	93,713,170	93,364,630
TOTAL TAX SUPPORTED DEBT SERVICE	109,676,255	114,258,812	126,399,606	134,790,158	142,995,573	147,977,532	152,408,152	156,579,645	159,789,515	160,870,283
% GROWTH IN TAX-SUPPORTED DEBT SERVICE - COUNTY TEN-YEAR AVERAGE (No Greater than 4.31%)	2.0%	0.3%	7.6%	10.7%	9.3%	4.4%	3.6%	3.3%	2.1%	-0.4%
% GROWTH IN TAX-SUPPORTED DEBT SERVICE - COUNTY/SC TEN-YEAR AVERAGE (No Greater than 4.31%)	2.4%	4.2%	10.6%	6.6%	6.1%	3.5%	3.0%	2.7%	2.0%	0.7%
GENERAL GOVERNMENT EXPENDITURES (5)	1,356,959,894	1,384,099,092	1,418,701,569	1,454,169,108	1,490,523,336	1,535,239,036	1,581,296,207	1,628,735,094	1,677,597,146	1,727,925,061
DEBT SERVICE AS % OF EXPENDITURES (NOT TO EXCEED 10%)	8.08%	8.26%	8.91%	9.27%	9.59%	9.64%	9.64%	9.61%	9.52%	9.31%
MARKET VALUATION OF TAXABLE PROPERTY (6)	73,086,054,427	74,547,775,515	76,411,469,903	78,321,756,651	80,671,409,350	83,091,551,631	85,584,298,180	88,151,827,125	90,796,381,939	93,520,273,397
NET TAX SUPPORTED DEBT AS % OF MARKET VALUATION (3%)	1.30%	1.47%	1.54%	1.54%	1.52%	1.49%	1.44%	1.40%	1.39%	1.32%
POPULATION (7)	220,400	223,600	226,800	230,000	232,700	235,410	238,120	240,830	243,540	246,250
DEBT PER CAPITA	\$4,317	\$4,900	\$5,186	\$5,254	\$5,270	\$5,252	\$5,180	\$5,112	\$5,177	\$5,011
INCOME PER CAPITA (8)	\$84,400	\$86,088	\$87,810	\$89,566	\$91,357	\$93,184	\$95,048	\$96,949	\$98,888	\$100,866
NET TAX-SUPPORTED GENERAL OBLIGATION DEBT TO INCOME (NOT TO EXCEED 6%)	5.1%	5.7%	5.9%	5.9%	5.8%	5.6%	5.4%	5.3%	5.2%	5.0%

(1) Updated for CY 2016 GO Bond Issuance. 5% interest rate assumed on all other bond issuance
(2) Excludes Utilities and Transportation Capital Fund bonds
(3) Excludes credit support commitments on revenue bonds or lease-backed bond financings, includes IDA Bonds supported by the County's General Fund. For Subject to Appropriation debts, see Chart C.
(4) Includes both General Obligation and Subject to Appropriation debt. Excludes Utilities Fund, Transportation Capital Fund Debt Service, and Other debt costs
(5) Includes expenditures of General Fund and certain Special Revenue Funds of the County and School Board. Assumes 2% in FY 2018, 2.5% in FY 2019 - 2021, 3% in FY 2022 and beyond
(6) Includes real, personal property, and Public Property. Assumes 2% in FY 2017 & 2018, 2.5% in FY 2019 - 2021, 3% in FY 2022 and beyond
(7) Population growth as estimated by the Arlington County Planning Division and MWCOG Round 8.4 Forecasts.
(8) Source: Arlington County planning division CY 2016 estimates. Assumes 2% growth

Chart C

Summary of Tax-Supported General Obligation Bonds & Subject To Appropriation-Type Financings ⁽¹⁾
Ratio of Outstanding Debt to Market Value
Adopted FY 2017 Budget
As of June 30

	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Tax-Supported General Obligation Debt	\$862,947,199	\$973,324,747	\$1,057,453,562	\$1,096,255,296	\$1,118,844,575	\$1,134,141,594	\$1,129,551,300	\$1,128,121,223	\$1,165,646,818	\$1,145,503,412
Tax-Supported Subject to Appropriation ("STA") Debt										
Capital Equipment Leases (2)	17,517,297	23,163,355	24,844,434	24,788,637	22,074,285	19,675,610	18,597,919	16,618,866	23,359,156	26,218,036
Industrial Development Authority (IDA) Bonds (3)	96,980,000	92,020,000	87,015,000	81,960,000	76,850,000	71,680,000	66,445,000	61,150,000	55,780,000	51,470,000
Peumansend Creek Regional Jail	121,938	-	-	-	-	-	-	-	-	-
No. Va. Criminal Justice Academy	266,324	-	-	-	-	-	-	-	-	-
Subtotal	\$114,885,559	\$115,183,355	\$111,859,434	\$106,748,637	\$98,924,285	\$91,355,610	\$85,042,919	\$77,768,866	\$79,139,156	\$77,688,036
Project-Supported Subject to Appropriation ("STA") Debt (4)										
Ballston Public Parking Garage	5,100,000	-	-	-	-	-	-	-	-	-
IDA Lease Revenue Bonds (Ballston Skating Facility) (6)	24,195,000	23,095,000	21,945,000	20,740,000	19,480,000	18,155,000	16,760,000	15,290,000	13,740,000	12,100,000
Gates of Ballston (6)	23,000,000	23,000,000	23,000,000	23,000,000	23,000,000	23,000,000	-	-	-	-
Subtotal	52,295,000	46,095,000	44,945,000	43,740,000	42,480,000	41,155,000	16,760,000	15,290,000	13,740,000	12,100,000
Total Tax-Supported General Obligation (GO) & ALL STA Financing:	1,030,127,759	1,134,603,103	1,214,257,996	1,246,743,933	1,260,248,860	1,266,652,204	1,231,354,220	1,221,180,089	1,258,525,974	1,235,291,448
Total <u>Tax-Supported</u> GO and <u>Tax-Supported</u> STA Financings	977,832,759	1,088,508,103	1,169,312,996	1,203,003,933	1,217,768,860	1,225,497,204	1,214,594,220	1,205,890,089	1,244,785,974	1,223,191,448
Total <u>Project-Supported</u> STA Financings	52,295,000	46,095,000	44,945,000	43,740,000	42,480,000	41,155,000	16,760,000	15,290,000	13,740,000	12,100,000
Market Value of Taxable Property	73,086,054,427	74,547,775,515	76,411,469,903	78,321,756,651	80,671,409,350	83,091,551,631	85,584,298,180	88,151,827,125	90,796,381,939	93,520,273,397
Total <u>Tax-Supported</u> GO & ALL STA Financings as Percent of Market Value (Not to Exceed 4%)	1.41%	1.52%	1.59%	1.59%	1.56%	1.52%	1.44%	1.39%	1.39%	1.32%
Total <u>Tax-Supported</u> GO & <u>Tax-Supported</u> STA Financings as Percent of Market Value	1.34%	1.46%	1.53%	1.54%	1.51%	1.47%	1.42%	1.37%	1.37%	1.31%
Total <u>Project-Supported</u> STA Financings (Credit Enhancement) as Percent of Market Value (2)	0.07%	0.06%	0.06%	0.06%	0.05%	0.05%	0.02%	0.02%	0.02%	0.01%

(1) Excludes Self-supporting debt in the Utility and Transportation Capital Funds.

(2) Includes capital equipment leases in the General Fund, Auto Fund, Utilities Fund and Schools Fund

(3) Includes the Series 2009, 2011 and 2013 IDA Revenue Bonds

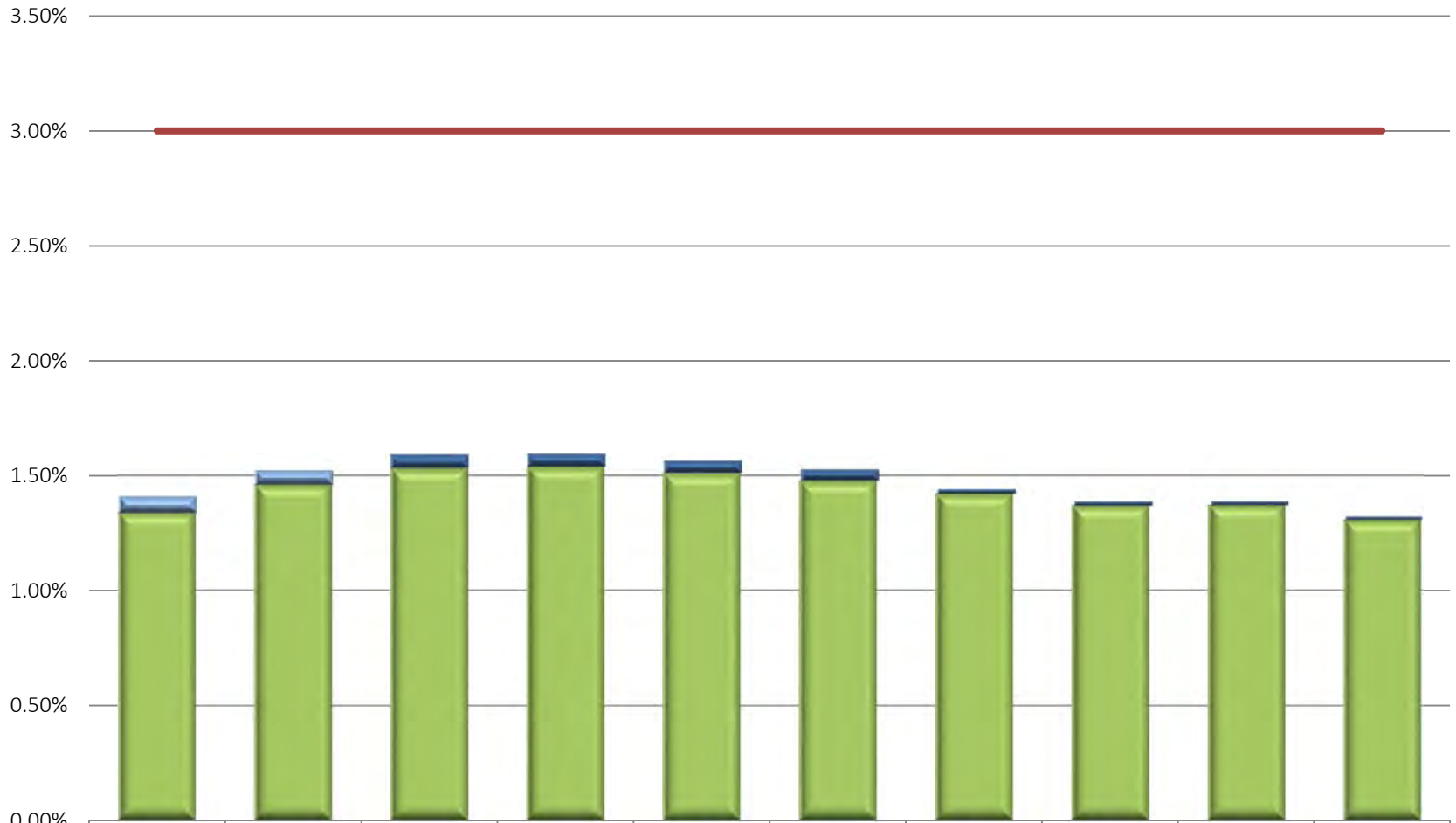
(4) Debt service on these financings is intended to be repaid by user fees or tenant rental income, not by County General Fund revenues.

(5) Includes the bonds issued by the IDA in 2010 to refinance the construction of two ice rinks, the office space, and the training facility on top of the 8th Level at the Ballston Parking Garage.

(6) The County Board approved the credit support for the long-term financing of the Gates of Ballston for an amount not to exceed \$23.0 million.

Chart D

**Ratio of Tax-Supported & Subject to Appropriation Financing
as a Percentage of Market Value
Adopted FY 2017 Budget**

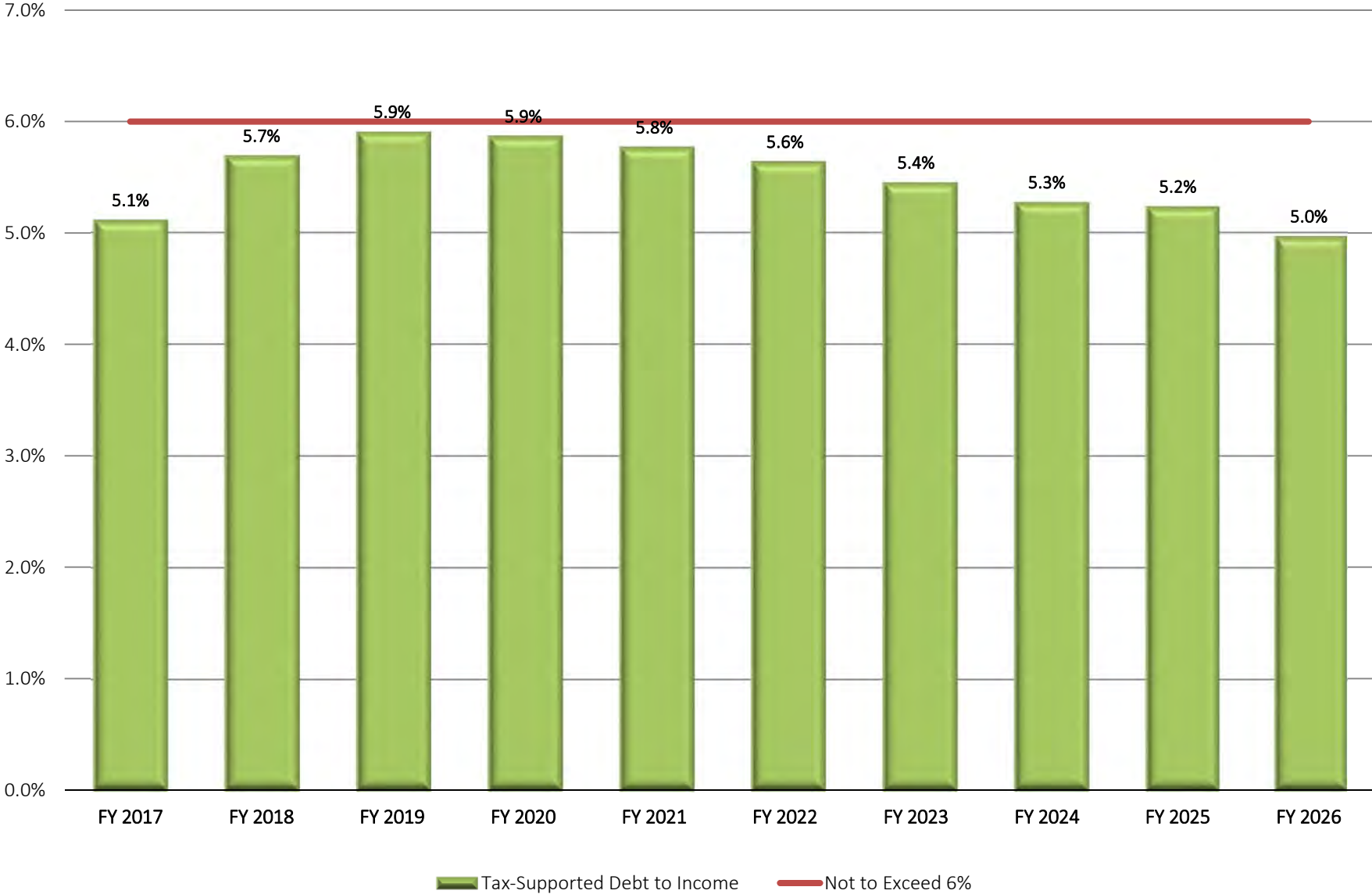


	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Project-Supported	0.07%	0.06%	0.06%	0.06%	0.05%	0.05%	0.02%	0.02%	0.02%	0.01%
Tax-Supported	1.34%	1.46%	1.53%	1.54%	1.51%	1.47%	1.42%	1.37%	1.37%	1.31%
Not to Exceed 3%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%

■ Tax-Supported
 ■ Project-Supported
 — Not to Exceed 3%

Chart E

Ratio of Tax-Supported General Obligation Debt to Income
Adopted FY 2017 Budget
Not to Exceed 6%



REGIONALS / CONTRIBUTIONS

MISSION STATEMENT

To supplement organizations that provide beneficial services to Arlington residents and visitors.

Arlington County contributes to government, government-related, and non-profit organizations, which address issues and problems that have regional impact. In addition, a number of non-profit Arlington-based organizations are funded in this account. Varied methods are applied in determining the level of funding provided to these agencies and organizations. They have been grouped into the following four categories according to their funding criteria:

- | | |
|-----------|--|
| Group I | Organizations whose contributions are based on a population or land use formula. These are all government or quasi-government organizations. |
| Group II | Organizations whose contributions are based on Arlington County's usage of the organization's services. These are all governmental organizations. |
| Group III | Non-profit organizations - General. These organizations are required to present a budget to the County. Requests are reviewed and decided upon individually. |
| Group IV | Non-profit organizations - Disability. Recommendations for funding for these organizations are made after a bi-annual competitive review by the County's Disability Advisory Commission. The last review was held in February 2016, with the next to be held in 2018. |

The following section describes the purpose of these organizations and their adopted level of funding for FY 2017.

Adopted FY 2017 REGIONALS/CONTRIBUTIONS

		FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Group I	Metro Washington Council of Governments	221,577	229,366	235,418	3%
	Northern Virginia Regional Commission - General	116,899	120,387	137,581	14%
	Northern Virginia Community College	30,374	30,582	30,582	-
	Health Systems Agency of Northern Virginia	20,600	20,600	20,600	-
	Northern Virginia Regional Park Authority	417,775	425,072	428,856	1%
	Northern Virginia Transportation Commission	55,685	55,567	57,038	3%
Group II	Northern Virginia Criminal Justice Academy	540,446	534,916	534,916	-
	Peumansend Regional Jail	568,747	625,615	625,615	-
	Northern Virginia Juvenile Detention Home	2,038,838	2,038,838	2,283,195	12%
Group III	Friends of Guest House	46,181	46,643	46,643	-
	Arlington Independent Media	477,740	525,000	525,000	-
	CrisisLink	130,526	130,526	130,526	-
	Northern Virginia Family Service	295,626	295,626	295,626	-
	Animal Welfare League of Arlington	1,374,517	1,419,517	1,419,517	-
	Legal Services of Northern Virginia	430,455	430,455	430,455	-
	Virginia Adult Probation and Parole	50,471	50,471	50,471	-
	Offender Aid and Restoration	456,145	456,145	456,145	-
	Literacy Council of Northern Virginia	48,682	23,457	23,457	-
	Capital Caring (formerly Capital Hospice)	14,051	14,051	14,051	-
	Ethiopian Community Development Council	140,572	140,573	140,573	-
	Endeppence Center	92,566	92,566	92,566	-
Group IV	Northern Virginia Resource Center for the Deaf and Hard of Hearing Persons	48,354	48,354	48,354	-
	Brain Injury Services	22,921	22,921	22,921	-
	National Rehabilitation and Rediscovery Foundation, Inc.	11,059	11,059	11,059	-
	Columbia Lighthouse for the Blind	29,576	29,576	29,576	-
	Total Regional Expenditure	\$7,680,383	\$7,817,883	\$8,090,741	3%

GROUP I: CONTRIBUTIONS BASED ON A POPULATION-DRIVEN OR LAND USE FORMULA

Metropolitan Washington Council of Governments (COG)

Arlington County's FY 2017 adopted share of the operating expenses of COG is based on its percentage of the total population for the entire metropolitan area.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$221,577	\$229,366	\$235,418	3%

Northern Virginia Regional Commission (NVRC)

Arlington County's FY 2017 adopted contribution to NVRC includes only the general contribution. Beginning in the FY 2014 adopted budget, the contribution for Four-Mile Run has been transferred to the Stormwater Fund. The general contribution continues programs such as environmental and fiscal impact assistance, physical planning, human resources and public safety. The general contribution requested by the Commission for FY 2017 is based on a \$0.60 per capita rate, which is a seven cent increase from FY 2016 per capita rate of \$0.53.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
General Contribution	\$116,899	\$120,387	\$137,581	14%
Total Contribution	\$116,899	\$120,387	\$137,581	14%

Northern Virginia Community College (NVCC)

Arlington County's FY 2017 adopted contribution to NVCC supports maintenance and operational costs not financed by General Assembly appropriations. In addition, funding of \$12,600 is included for the Educational Foundation. In 1994, the Arlington County Board approved the establishment of the Mary Marshall Scholarship Fund at NVCC to honor the memory of Mary Marshall, who served Arlington County in the Virginia General Assembly. The funds support scholarships and tuition assistance for part-time students.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
General Contribution	\$17,774	\$17,982	\$17,982	-
Scholarship	\$12,600	\$12,600	\$12,600	-
Total Contribution	\$30,374	\$30,582	\$30,582	-

Health Systems Agency of Northern Virginia

Northern Virginia jurisdictions are requested to contribute based on the percentage of the population represented by the jurisdiction. Arlington contributes 6.2 percent of the total operating budget.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$20,600	\$20,600	\$20,600	-

Northern Virginia Regional Park Authority (NVRPA)

The population-based contribution supports the **Authority's non-revenue** producing programs.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$417,775	\$425,072	\$428,856	1%

Northern Virginia Transportation Commission (NVTC)

Arlington County's FY 2017 adopted contribution to NVTC continues regional transportation efforts. The total NVTC budget is funded through contribution by the Commonwealth of Virginia as well as through direct contribution by member jurisdictions, including Arlington County. This direct contribution amount is apportioned to jurisdictions based on the percentage share of state assistance received through NVTC, as specified in the Virginia Code. The remainder of NVTC's budget is derived from miscellaneous revenues, interest earnings, project chargebacks, and the re-appropriation of surplus funds.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$55,685	\$55,567	\$57,038	3%

GROUP II: CONTRIBUTION IS BASED ON A USAGE FORMULA

Northern Virginia Criminal Justice Academy

The Academy provides law enforcement training to police and sheriff recruits. The allocation of operating costs to participating jurisdictions is determined by a formula based on the number of sworn police officers and sheriff deputies.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$540,446	\$534,916	\$534,916	-

Peumansend Regional Jail

Since the facility opened in FY 2000, Arlington County is one of six jurisdictions that contribute operating funds based on an allocation of beds. **Arlington's contribution is based on a commitment of 60 beds.**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$568,747	\$625,615	\$625,615	-

Northern Virginia Juvenile Detention Center

The **County's** contribution is based on the percentage of beds used at the facility over the last three fiscal years.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$2,038,838	\$2,038,838	\$2,283,195	12%

GROUP III: NON-PROFIT COMMUNITY ORGANIZATIONS

Friends of Guest House

Guest House provides housing, employment, and counseling services to female parolees.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$46,181	\$46,643	\$46,643	-

Arlington Independent Media

This corporation manages the County's public access cable television station. The budget represents an estimate based on historical contributions; however, actual contributions will be made as funding is received from cable television providers.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$477,740	\$525,000	\$525,000	-

CrisisLink

CrisisLink provides a 24-hour, 365 days per year, confidential listening and referral hotline. CrisisLink is designed to provide immediate services to persons in crisis at no cost. The American Association of Suicidology certifies CrisisLink as a suicide prevention program.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$130,526	\$130,526	\$130,526	-

Northern Virginia Family Service

Northern Virginia Family Services provides referral and information services for Spanish-speaking residents of Arlington County. Additionally, the agency provides clients access to a range of legal services including employment services, social services, information and referral, immigration legal assistance, entrepreneurship program, foreclosure prevention counseling, financial education, and homeownership program.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$295,626	\$295,626	\$295,626	-

Animal Welfare League of Arlington (AWLA)

The AWLA provides animal control, impoundment, and animal sheltering services for the County pursuant to a contract between the County and the AWLA.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$1,374,517	\$1,419,517	\$1,419,517	-

Legal Services of Northern Virginia

This agency provides legal services to low-income, disabled, and elderly residents of Arlington who face the loss of critical need, such as personal safety, income, housing, medical benefits, education, or family stability.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$430,455	\$430,455	\$430,455	-

Virginia Adult Probation and Parole

Arlington County's contribution supplements the state-set salaries of 16 Commonwealth of Virginia Adult Parole employees. The supplement attempts to keep these employees' salaries at parity with staff in the County-operated Court Services Unit of the Juvenile and Domestic Relations Court.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$50,471	\$50,471	\$50,471	-

Offender Aid and Restoration (OAR)

OAR provides community-based correction and rehabilitation services to adult offenders and ex-offenders as well as community service placement and supervision for juveniles and adults.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$456,145	\$456,145	\$456,145	-

Literacy Council of Northern Virginia (LCNV)

LCNV provides one-on-one tutoring in reading and writing for functionally illiterate adults. The **County's** contribution supports the literacy services and the **Council's general operating expenses**. FY 2015 actuals increased \$25,225 to correct a billing error in FY 2014.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$48,682	\$23,457	\$23,457	-

Capital Caring (formerly Capital Hospice)

Capital Caring provides care for patients with serious, progressive illness and their families with a comprehensive program of medical and psychosocial care. Programs include home care, inpatient care, and bereavement counseling. In addition to the General Fund support for Capital Caring stated below, the County will provide approximately \$47,000 in annual financial support by **exempting the organization's** Arlington property from real and personal property taxes.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$14,051	\$14,051	\$14,051	-

Ethiopian Community Development Council (ECDC)

ECDC provides information and referral, employment, housing, translation/interpretation, social, and support services to the African refugee and immigrant community.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$140,572	\$140,573	\$140,573	-

Independence Center

The Independence Center of Northern Virginia (ECNV) is a community-based, resource, and advocacy center promoting independent living and equal access for all persons with disabilities in Northern Virginia.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$92,566	\$92,566	\$92,566	-

GROUP IV: CONTRIBUTION IS DETERMINED AFTER A COMPETITIVE REVIEW OF REGIONAL DISABILITY ORGANIZATIONS

Northern Virginia Resource Center for the Deaf and Hard of Hearing Persons

The Agency provides information and referral, case management, advocacy, and education services to individuals in the Northern Virginia metropolitan area who are deaf and hard of hearing to enhance their quality of life and to remove barriers to services in the community.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$48,354	\$48,354	\$48,354	-

Brain Injury Services

This agency provides assistance to survivors of traumatic brain injury throughout Northern Virginia. Services include long-term case management, employment assistance, independent living skills training, transportation, respite care, and recreational/socialization programs. The funding from Arlington specifically supports the cost of a part-time case manager for Arlington residents with brain injuries.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$22,921	\$22,921	\$22,921	-

National Rehabilitation and Rediscovery Foundation, Inc.

This agency provides dance and movement workshops to Arlington County residents with mobility and sensory-based disabilities to increase their physical and psychosocial health and recreational opportunities. The agency specializes in adapting to the individual needs of people with disabilities and focusing on abilities.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$11,059	\$11,059	\$11,059	-

Columbia Lighthouse for the Blind

Columbia Lighthouse's PRIDE (People Regaining Independence and Developing Experiences)

Program provides services to individuals over 65 with vision loss. Specifically, these services include training on use of assistive devices and technology, general independent living skills, and awareness training for residents and senior center staff. Staff from the agency collaborates with local Arlington occupational therapists and other professionals who work with seniors, senior centers, and local agencies to bring services to those in need.

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Total Contribution	\$29,576	\$29,576	\$29,576	-

WASHINGTON METROPOLITAN AREA TRANSIT AUTHORITY - METRO

MISSION STATEMENT

To provide financial contributions, on behalf of Arlington County, to satisfy the formula-allocated subsidy requirements of Metrorail, Metrobus and MetroAccess services provided by the Washington Metropolitan Area Transit Authority (WMATA) throughout the region.

WMATA is a regional public transportation partnership among the area's state and local governments and the federal government. WMATA's member jurisdictions are: Arlington and Fairfax counties, the cities of Alexandria, Fairfax and Falls Church in Virginia, the District of Columbia, and Montgomery and Prince George's counties in Maryland. **The Authority's major budgetary programs are Metrorail, Metrobus and MetroAccess operations, and the Capital Improvement Program (CIP).**

FY 2017 PRIORITIES

WMATA's priorities for FY 2017 are to continue vital safety and state of good repair rebuilding efforts, enhance service delivery for its customers, and constrain cost growth through effective management. To achieve these results, WMATA will continue to fund important safety investments, including full compliance with the 91 **corrective actions required by the Federal Transit Administration's (FTA) Safety Management Inspection (SMI) report**, as well as National Transportation Safety Board (NTSB) recommended projects.

SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted General Fund transfer for WMATA is \$30,343,315, reflecting a less than one percent increase from the FY 2016 adopted budget; major drivers are increased labor and fringe costs, continued flat forecasts of ridership, and lower projected State transit aid and gas tax revenues. This is offset by a transfer to the capital budget of some activities previously funded in the operating budget. The **County's** operating subsidy increase reflects the following:

- ↑ Metrobus subsidy increases primarily due to a revised cost allocation methodology that reallocated costs between the three transit modes. This was partially offset by the transfer of 3A service to ART bus.
- ↓ Metrorail subsidy decreases due to the revised cost allocation methodology, partially offset by reduced revenues and increased labor and fringe costs.
- ↓ MetroAccess subsidy decreases due to fewer trips originating from Arlington.

BUDGET DESCRIPTION

The Metro Board adopted the FY 2017 budget in March 2016. **Arlington's share of the** operating subsidy is approximately 6.6 percent of the total. Subsidy increases to the Metrobus, Metrorail and MetroAccess system are driven primarily by increased labor costs and reduced farebox revenues. **WMATA's policy is to adjust fares biennially based on inflation. Fares were increased** six percent in FY 2015, however the FY 2017 budget has no fare increases. The budget gap will be funded by the shifting of additional preventative maintenance costs for Metrobus and Metrorail to the capital budget.

Metrorail annually provides over 200 million passenger trips and serves 11 stations in Arlington along four lines (Orange, Silver, Yellow and Blue). Metrobus has over 11,000 bus stops and over 2,500 shelters in the region. Many transit services in Arlington operate seven days per week providing up to 18 hours of daily coverage. Metro serves an overall population of approximately 4 million within a 1,500 square mile jurisdiction.

Capital Program

Metro's adopted FY 2017 – FY 2022 Capital Improvement Program (CIP) financial plan relies on a forecasted investment of \$6.0 billion from the federal government, state and local governments, and other sources. Of the \$6.0 billion six-year plan: \$2.7 billion comes from federal funding; state and local contributions total \$3.3 billion including planned long-term financing of \$1.2 billion; other sources constitute \$12 million.

Arlington's share of WMATA's adopted CIP for FY 2017 is \$15.8 million of baseline funding, and \$5.0 million of funding for a possible issuance of short-term debt in an aggregate amount up to \$58 million in the spring or summer of 2017. **The County's contributions are** funded with a combination of County General Obligation (GO) bonds, state transit aid, and gas tax revenues.

The County has been working with the other regional funding partners of WMATA on a new six-year capital funding agreement (CFA). As part of the FY 2017 budget process, a one-year amendment to the CFA was approved. A six-year agreement, and future levels of funding for the WMATA CIP, will be negotiated as part of the WMATA Proposed FY 2018 – FY 2023 Capital Improvement Program.

Funding

Passenger and system revenues fund approximately 51 percent of the annual cost of operations. The balance of operating funding comes from local jurisdictional subsidies.

The Northern Virginia Transportation Commission (NVTC) serves as fiscal agent for the Northern Virginia jurisdictions. NVTC receives state transit funds from the Department of Rail and Public Transit (DRPT) on behalf of Northern Virginia jurisdictions, and also federal funds not directly allocated to WMATA. In addition, the state collects a 2.1 percent regional gas tax on behalf of NVTC jurisdictions to be used for payment to WMATA for qualifying operating and capital costs. These revenues are reflected as State Transit Aid and Regional Gas Tax receipts in the County budget description. Local governments provide the balance of required funding for transit operating programs. Arlington County uses General Fund dollars to finance this portion of its share of WMATA operations.

METRO FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Metrobus	\$28,298,179	\$29,412,789	\$31,877,181	8%
Metrorail	23,339,330	27,835,195	23,919,983	-14%
MetroAccess	880,464	1,000,732	893,994	-11%
Total Subsidy	52,517,973	58,248,716	56,691,158	-3%
Source of Contributions				
State Transit Aid	21,050,998	23,419,781	22,147,843	-5%
Regional Gas Tax	937,071	4,500,000	4,200,000	-7%
Subtotal, NVTC REVENUES	21,988,069	27,919,781	26,347,843	-6%
Other Revenues ¹	644,264	-	-	-
Total Revenues/Other Sources	22,632,333	27,919,781	26,347,843	-6%
NET TAX SUPPORT	\$29,885,640	\$30,328,935	\$30,343,315	-

¹ Other Revenues includes funds on hand at WMATA from prior year budget savings. Any surplus or deficit from prior years at WMATA is credited to future year budgets.

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ENTERPRISE,
SPECIAL REVENUE
AND
INTERNAL SERVICE
FUNDS

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Our Mission: To provide supplemental services in support of successful revitalization of Ballston and its economic development

In December 2010, the Arlington County Board, authorized by state enabling legislation, passed an ordinance to establish a Business Improvement District (BID) in Ballston as of January 1, 2011. The property owners within this geographic area have a separate and additional tax rate to fund **the BID's programs**. The Ballston Business Improvement Corporation (BBIC), an organization whose Board of Directors and committee membership includes owners and tenants of property located in the District, oversees the work program.

The Ballston BID provides funding for:

- Branding and marketing
- Physical enhancements
- Management, finance, and administration

SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted budget for the Ballston Business Improvement District is \$1,610,085, a four percent increase from the FY 2016 adopted budget. This expenditure budget includes an additional \$27,912 **budgeted contribution to the BID's reserve fund balance to achieve the target of five percent of fiscal year revenues**.

- ↑ The adopted CY 2016 real estate tax rate is \$0.045 for each \$100 of assessed value, no change from the CY 2015 tax rate. Due to an increase in assessed real estate values, revenue will increase four percent (\$65,315).

PROGRAM FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	-	-	-	-
Non-Personnel	\$1,540,101	\$1,544,770	\$1,610,085	4%
Total Expenditures	1,540,101	1,544,770	1,610,085	4%
Total Revenues	1,540,925	1,544,770	1,610,085	4%
Change in Fund Balance	\$824	\$36,823	\$27,912	-24%

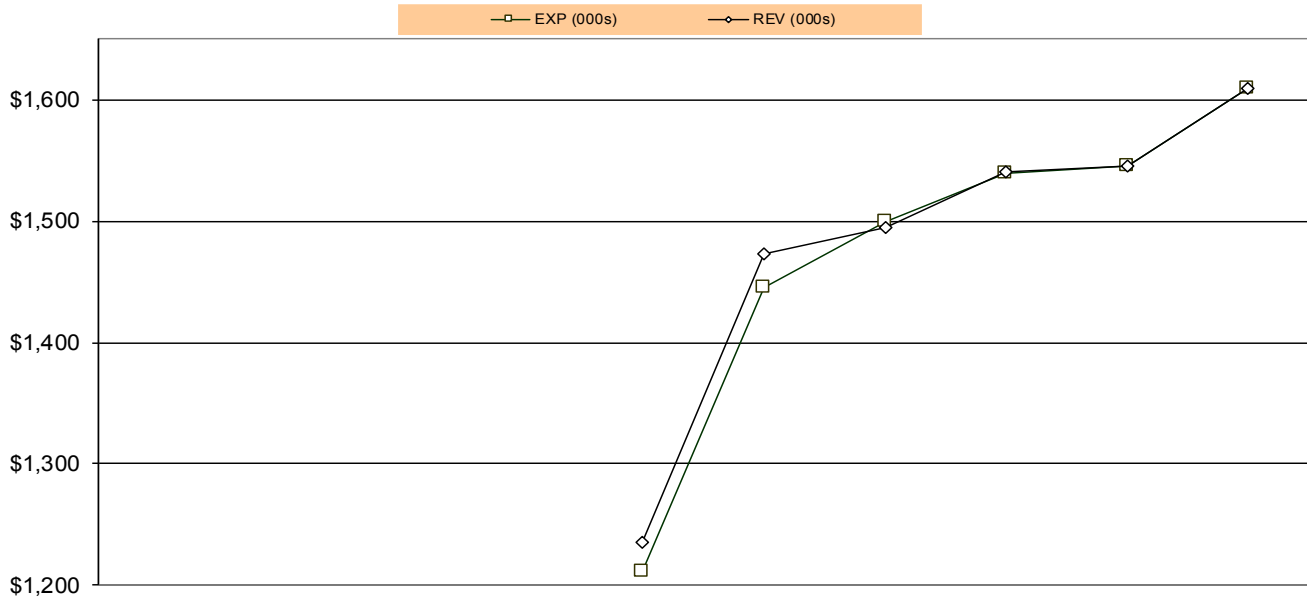
**BALLSTON BUSINESS IMPROVEMENT DISTRICT
FUND STATEMENT**

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 RE-ESTIMATE	FY 2017 ADOPTED
ADJUSTED BALANCE, JULY 1				
Delinquency or Appeals Reserve	\$46,529	\$47,330	\$47,353	\$52,592
Unallocated Fund Balance	-	-	-	-
TOTAL BALANCE	46,529	47,330	47,353	52,592
REVENUES				
Interest Earned on Fund Balance	296	-	492	-
Special Assessment District Revenue	1,540,629	1,544,770	1,519,354	1,610,085
TOTAL REVENUES	1,540,925	1,544,770	1,519,846	1,610,085
TOTAL BALANCE AND REVENUES	1,587,454	1,592,100	1,567,199	1,662,677
EXPENSES				
Operating Budget (incl. Contingency & Admin Fee)	1,540,101	1,514,861	1,514,607	1,582,173
Budgeted Contribution to Delinquency or Appeals	-	29,909	-	27,912
TOTAL EXPENSES	1,540,101	1,544,770	1,514,607	1,610,085
CLOSING BALANCE, JUNE 30	\$47,353	\$77,239	\$52,592	\$80,504

Notes:

- 1) A five percent reserve for uncollected taxes and assessment appeals reductions is required for the fund. **This reserve is reflected in the "Delinquency or Appeals Reserve" portion of the fund balance in combination with the Delinquency or Appeals expense.** The FY 2017 adopted budget reflects adherence to this reserve balance policy.
- 2) **"Budgeted Contribution to Delinquency or Appeals" appears as an expense for accounting purposes, but is calculated as a positive contribution reflected in the final closing balance amounts.**
- 3) The FY 2016 re-estimate is the current projection of expenses and revenues.
- 4) Revenue is credited to the BID each year on a calendar year, rather than fiscal year basis. For example, the FY 2016 adopted revenue is from the June 2015 and October 2015 tax payments. Therefore, the FY 2016 re-estimated revenue is not impacted by the January 2016 assessments.

EXPENDITURE AND REVENUE TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)					\$1,211	\$1,445	\$1,500	\$1,540	\$1,545	\$1,610
REV (000s)					\$1,235	\$1,473	\$1,495	\$1,541	\$1,545	\$1,610

BALLSTON BUSINESS IMPROVEMENT DISTRICT FUND
TEN-YEAR HISTORY

Fiscal Year	Description	FTEs
FY 2012	▪ The County Board adopted the Ballston Business Improvement District Fund with a real estate assessment tax set at \$0.045 for each \$100 of assessed value.	
FY 2013	▪ The County Board set the Ballston BID tax rate at \$0.045 for each \$100 of assessed value.	
FY 2014	▪ The County Board set the Ballston BID tax rate at \$0.045 for each \$100 of assessed value.	
FY 2015	▪ The County Board set the Ballston BID tax rate at \$0.045 for each \$100 of assessed value.	
FY 2016	▪ The County Board set the Ballston BID tax rate at \$0.045 for each \$100 of assessed value.	
FY 2017	▪ The County Board set the Ballston BID tax rate at \$0.045 for each \$100 of assessed value.	

Our Mission: To provide supplemental services in support of successful revitalization of Rosslyn and its economic development

In December 2002, the Arlington County Board, authorized by state enabling legislation, passed an ordinance to establish a Business Improvement District (BID) in Rosslyn. The property owners within this geographic area have a separate and additional tax rate **to fund the BID’s programs**. The County Board adopted the Rosslyn Business Improvement District in FY 2004. Rosslyn Business Improvement Corporation (RBIC), an organization whose Board of Directors and committee membership includes owners and tenants of property located in the District, oversees the work program.

The Rosslyn BID provides funding for:

- Beautification, cleaning, and maintenance
- Community activities and events
- Parking, transportation, pedestrian, and safety enhancements
- Marketing and promotion
- Homeless services
- Management and administration

SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted budget for the Rosslyn Business Improvement District is \$3,614,586, a less than one percent decrease from the FY 2016 adopted budget. This expenditure budget includes an additional \$28,048 **budgeted contribution to the BID’s reserve fund balance to achieve the target of five percent of fiscal year revenues**.

- ↓ The adopted CY 2016 real estate tax rate is \$0.078 for each \$100 of assessed value, no change from the CY 2015 tax rate. Due to a decrease in assessed real estate values, however, revenue will decrease less than one percent (\$5,527).

PROGRAM FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	-	-	-	-
Non-Personnel	\$3,653,936	\$3,620,113	\$3,614,586	-
Total Expenditures	3,653,936	3,620,113	3,614,586	-
Total Revenues	3,583,191	3,620,113	3,614,586	-
Change in Fund Balance	(\$70,745)	\$81,144	\$28,048	-65%

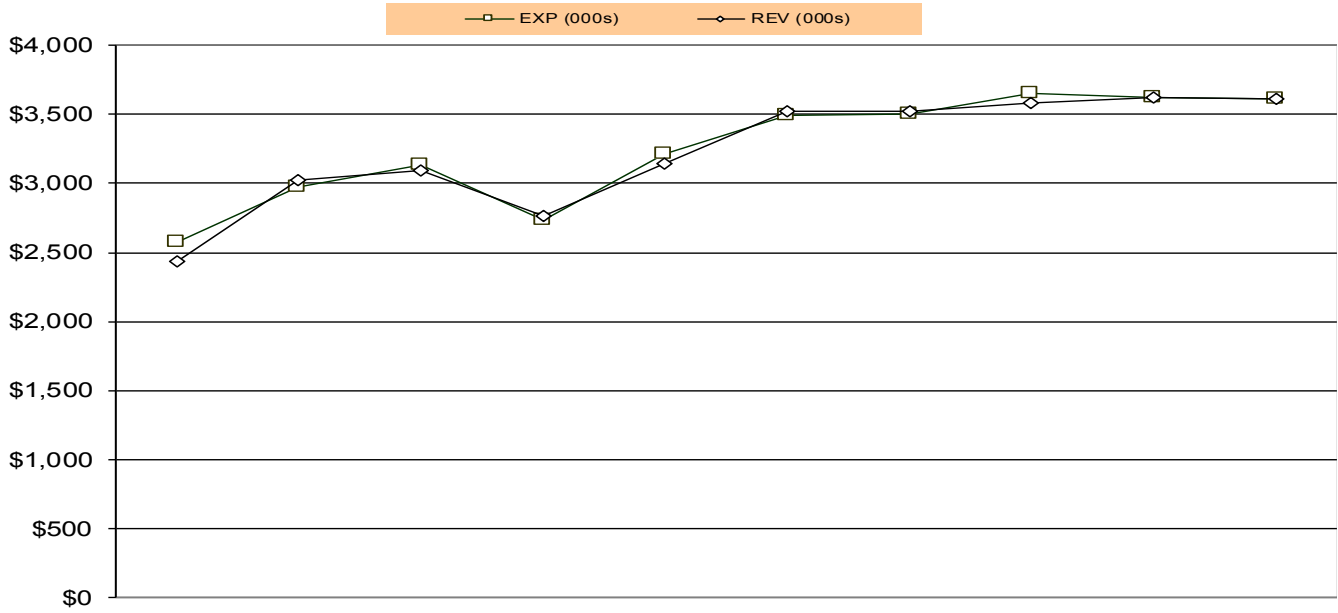
FUND STATEMENT

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 RE-ESTIMATE	FY 2017 ADOPTED
ADJUSTED BALANCE, JULY 1				
Delinquency or Appeals Reserve	\$178,956	\$107,670	\$108,211	\$152,681
Unallocated Fund Balance	-	-	-	-
TOTAL BALANCE	178,956	107,670	108,211	152,681
REVENUES				
Interest Earned on Fund Balance	1,382	-	1,106	-
Miscellaneous Revenue	-	-	-	-
Special Assessment District Revenue	3,581,809	3,620,113	3,492,673	3,614,586
TOTAL REVENUES	3,583,191	3,620,113	3,493,779	3,614,586
TOTAL BALANCE AND REVENUES	3,762,147	3,727,783	3,601,990	3,767,267
EXPENSES				
Operating Budget (incl. Contingency & Admin Fee)	3,651,141	3,546,777	3,447,927	3,586,538
Drawdown Requests	2,795	-	1,382	-
Budgeted Contribution to Delinquency or Appeals	-	73,336	-	28,048
TOTAL EXPENSES	3,653,936	3,620,113	3,449,309	3,614,586
CLOSING BALANCE, JUNE 30	\$108,211	\$181,006	\$152,681	\$180,729

Notes:

- 1) A five percent reserve for uncollected taxes and assessment appeals reductions is required for the fund. **This reserve is reflected in the "Delinquency or Appeals Reserve" portion of the fund balance in combination with the Delinquency or Appeals expense.** The FY 2017 adopted budget reflects adherence to this reserve balance policy.
- 2) **"Budgeted Contribution to Delinquency or Appeals" appears as an expense for accounting purposes, but is calculated as a positive contribution reflected in the final closing balance amounts.**
- 3) The FY 2016 re-estimate is the current projection of expenses and revenues.
- 4) Revenue is credited to the BID each year on a calendar year, rather than fiscal year basis. For example, the FY 2016 adopted revenue is from the June 2015 and October 2015 tax payments. Therefore, the FY 2016 re-estimated revenue is not impacted by the January 2016 assessments.

EXPENDITURE AND REVENUE TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$2,573	\$2,970	\$3,134	\$2,733	\$3,210	\$3,491	\$3,508	\$3,654	\$3,620	\$3,615
REV (000s)	\$2,438	\$3,022	\$3,093	\$2,761	\$3,146	\$3,524	\$3,524	\$3,583	\$3,620	\$3,615

ROSSLYN BUSINESS IMPROVEMENT DISTRICT FUND
TEN-YEAR HISTORY

Fiscal Year	Description	FTEs
FY 2008	▪ County Board set the RBID tax rate at \$0.082 per \$100 of assessed value.	
FY 2009	▪ County Board set the RBID tax rate at \$0.082 per \$100 of assessed value.	
FY 2010	▪ County Board set the RBID tax rate at \$0.080 for each \$100 of assessed value.	
FY 2011	▪ County Board set the RBID tax rate at \$0.080 for each \$100 of assessed value.	
FY 2012	▪ County Board set the RBID tax rate at \$0.080 for each \$100 of assessed value.	
FY 2013	▪ County Board set the RBID tax rate at \$0.078 for each \$100 of assessed value.	
FY 2014	▪ County Board set the RBID tax rate at \$0.078 for each \$100 of assessed value.	
FY 2015	▪ County Board set the RBID tax rate at \$0.078 for each \$100 of assessed value.	
FY 2016	▪ County Board set the RBID tax rate at \$0.078 for each \$100 of assessed value.	
FY 2017	▪ County Board set the RBID tax rate at \$0.078 for each \$100 of assessed value.	

Our Mission: To provide supplemental services in support of successful revitalization of Crystal City and its economic development

In April 2006, the Arlington County Board, authorized by state enabling legislation, passed an ordinance to establish a Business Improvement District (BID) in Crystal City. The property owners within this geographic area have a separate and additional tax rate **to fund the BID’s programs**. The **BID’s** Board of Directors and committee membership, who oversee the work program, includes owners and tenants of the properties located in the District.

The Crystal City BID provides funding for:

- Marketing
- Landscaping and beautification of public areas
- Commercial visitor informational facilities and services
- Social and entertainment activities

SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Crystal City Business Improvement District is \$2,588,141, a less than one percent increase from the FY 2016 adopted budget. This expenditure budget includes an additional \$64,704 budgeted contribution to **the BID’s reserve** fund balance, which is the maximum contribution of two and a half percent of fiscal year revenues.

- ↑ The adopted CY 2016 real estate tax rate is \$0.043 for each \$100 of assessed value, no change from the CY 2015 tax rate. Due to an increase in assessed real estate values, revenue will increase less than one percent (\$8,960).

PROGRAM FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	-	-	-	-
Non-Personnel	\$2,560,460	\$2,579,181	\$2,588,141	-
Total Expenditures	2,560,460	2,579,181	2,588,141	-
Total Revenues	2,550,810	2,579,181	2,588,141	-
Change in Fund Balance	(\$9,650)	\$64,480	\$64,704	-

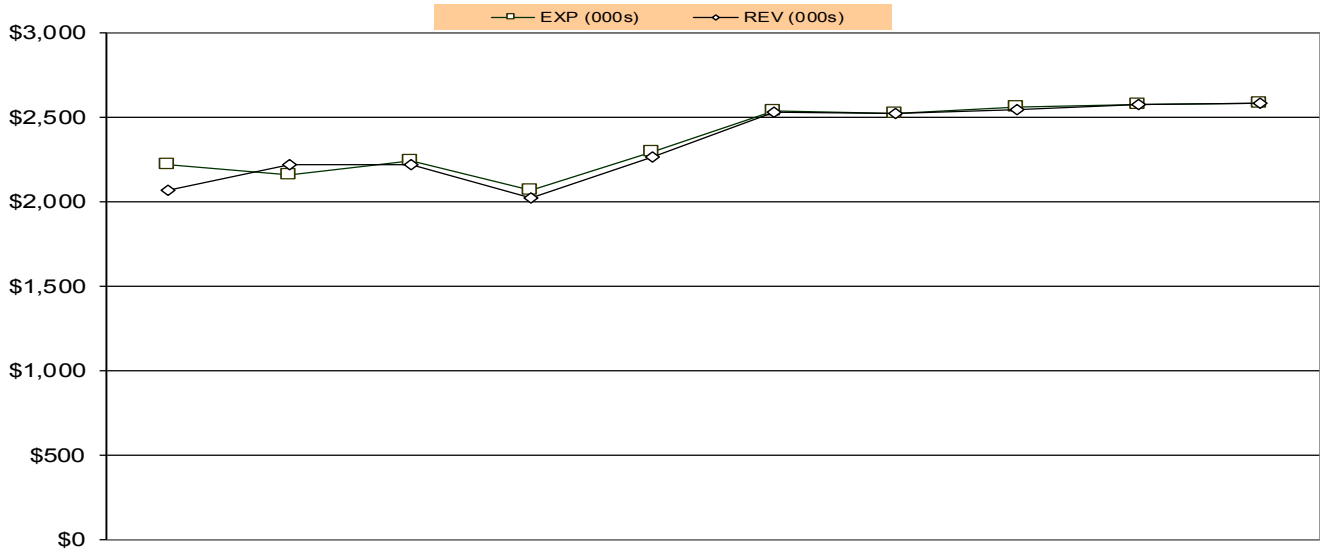
**CRYSTAL CITY BUSINESS IMPROVEMENT DISTRICT
FUND STATEMENT**

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 RE-ESTIMATE	FY 2017 ADOPTED
ADJUSTED BALANCE, JULY 1				
Delinquency or Appeals Reserve	\$32,558	\$24,916	\$22,908	\$26,447
Unallocated Fund Balance	-	-	-	-
TOTAL BALANCE	32,558	24,916	22,908	26,447
REVENUES				
Interest Earned on Delinquency/Appeals Reserve	624	-	492	-
Special Assessment District Revenue	2,550,186	2,579,181	2,517,128	2,588,141
TOTAL REVENUES	2,550,810	2,579,181	2,517,620	2,588,141
TOTAL BALANCE AND REVENUES	2,583,368	2,604,097	2,540,528	2,614,588
EXPENSES				
Operating Budget (incl. Contingency & Admin Fee)	2,560,460	2,514,702	2,514,081	2,523,437
Budgeted Contribution to Delinquency or Appeals	-	64,480	-	64,704
TOTAL EXPENSES	2,560,460	2,579,182	2,514,081	2,588,141
CLOSING BALANCE, JUNE 30	\$22,908	\$89,395	\$26,447	\$91,151

Notes:

- 1) A five percent reserve for uncollected taxes and assessment appeals reductions is required **for the fund. This reserve is reflected in the "Delinquency or Appeals Reserve" portion of the fund balance** in combination with the Delinquency or Appeals expense. However, there is an annual cap of 2.5 percent of budgeted revenues in contributions to the reserve. The FY 2017 adopted budget reflects a delinquency and appeals reserve addition of the maximum annual contribution cap of 2.5 percent, which results in a reserve of 3.5 percent.
- 2) **"Budgeted Contribution to Delinquency or Appeals" appears** as an expense for accounting purposes, but is calculated as a positive contribution reflected in the final closing balance amounts.
- 3) The FY 2016 re-estimate is the current projection of expenses and revenues.
- 4) Revenue is credited to the BID each year on a calendar year, rather than fiscal year basis. For example, the FY 2016 adopted revenue is from the June 2015 and October 2015 tax payments. Therefore, the FY 2016 re-estimated revenue is not impacted by the January 2016 assessments.

EXPENDITURE AND REVENUE TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$2,221	\$2,160	\$2,242	\$2,066	\$2,295	\$2,540	\$2,526	\$2,560	\$2,579	\$2,588
REV (000s)	\$2,070	\$2,218	\$2,221	\$2,022	\$2,270	\$2,532	\$2,523	\$2,551	\$2,579	\$2,588

CRYSTAL CITY BUSINESS IMPROVEMENT DISTRICT FUND
TEN-YEAR HISTORY

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ County Board set the Crystal City BID tax rate at \$0.045 per \$100 of assessed value. 	
FY 2009	<ul style="list-style-type: none"> ▪ The County Board set the Crystal City BID tax rate at \$0.043 for each \$100 of assessed value. 	
FY 2010	<ul style="list-style-type: none"> ▪ The County Board set the Crystal City BID tax rate at \$0.043 for each \$100 of assessed value. 	
FY 2011	<ul style="list-style-type: none"> ▪ The County Board set the Crystal City BID tax rate at \$0.043 for each \$100 of assessed value. 	
FY 2012	<ul style="list-style-type: none"> ▪ The County Board set the Crystal City BID tax rate at \$0.043 for each \$100 of assessed value. 	
FY 2013	<ul style="list-style-type: none"> ▪ The County Board set the Crystal City BID tax rate at \$0.043 for each \$100 of assessed value. 	
FY 2014	<ul style="list-style-type: none"> ▪ The County Board set the Crystal City BID tax rate at \$0.043 for each \$100 of assessed value. 	
FY 2015	<ul style="list-style-type: none"> ▪ The County Board set the Crystal City BID tax rate at \$0.043 for each \$100 of assessed value. 	
FY 2016	<ul style="list-style-type: none"> ▪ The County Board set the Crystal City BID tax rate at \$0.043 for each \$100 of assessed value. 	
FY 2017	<ul style="list-style-type: none"> ▪ The County Board set the Crystal City BID tax rate at \$0.043 for each \$100 of assessed value. 	

Our Mission: To improve the housing, neighborhood and economic conditions of Arlington County's low and moderate income residents by effectively administering the Community Development and Community Services Block Grants (CDBG and CSBG).

Community Development staff responsibilities include:

- Develop the annual Community Development Block Grant (CDBG) and Community Services Block Grant (CSBG) program and funding recommendations. Oversee the administration of the HOME program.
- Provide technical assistance, monitor, and evaluate program activities.
- Coordinate, implement, and evaluate community development activities in Arlington.
- Ensure compliance with federal regulations (e.g. environmental, labor standards, Section 3 employment opportunities and acquisition) through financial management and oversight.
- Promote citizen participation in the planning, implementation, and evaluation of the program; provide staff support for the Community Development Citizens Advisory Committee (CDCAC).

SIGNIFICANT BUDGET CHANGES

The FY 2017 Community Development (CD) program budget includes \$1,166,896 in Community Development Block Grant (CDBG) funds from the U.S. Department of Housing and Urban Development (HUD) for Arlington and the City of Falls Church. The City of Falls Church will receive \$49,465 of the grant funds under a Cooperation Agreement with the County. The CD Fund also includes federal HOME funds in the amount of \$53,023 to cover personnel expenses for staff administration and management oversight. The FY 2017 HOME Administration estimate represents level funding.

Present projections for the FY 2017 Community Services Block Grant (CSBG) allocation (\$207,000) are based on a projected 15 percent increase in funding from the FY 2016 budget, due to increased Temporary Assistance to Needy Families (TANF) funding from the State. The CSBG program budget is funded through a grant from the U.S. Department of Health and Human Services and is administered by the Virginia Department of Social Services. The CSBG budget is included in the Department of Community Planning, Housing and Development's (DCPHD) Housing Division General Fund budget. **Both CDBG and CSBG will address the County's CD program priorities through the programs detailed on the following pages.**

- ↓ Personnel decreases due to a vacancy being filled at a lower salary and adjustments to retirement contributions based on current actuarial projections, offset by employee salary **increase and an increase in the County's cost for employee health insurance.**
- ↑ The Federal CDBG grant increased by \$33,147.
- ↑ The Federal HOME grant increased by \$4,236.

PROGRAM FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$450,069	\$517,276	\$483,395	-7%
Non-Personnel	735,717	665,260	736,524	11%
Total Expenditures	1,185,786	1,182,536	1,219,919	3%
Program Income	139	-	-	-
Grants -CDBG	1,152,692	1,133,749	1,166,896	3%
Grants - HOME	32,955	48,787	53,023	9%
Total Revenues	\$1,185,786	\$1,182,536	\$1,219,919	3%
Net Tax Support	-	-	-	-
Permanent FTEs	4.50	4.50	4.50	
Temporary FTEs	-	-	-	
Total Authorized FTEs	4.50	4.50	4.50	

CPHD COMMUNITY DEVELOPMENT FUND
FUND STATEMENT

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Beginning Balance, July 1	-	-	-	-
Program Income	-	-	-	-
Federal Revenue (Carryover)*	\$257,503	-	-	-
Federal Revenue (New -CDBG)	895,328	\$1,133,749	\$1,166,896	3%
Federal Revenue (New - HOME)**	32,955	48,787	53,023	9%
Total, Balance and Revenues	1,185,786	1,182,536	1,219,919	3%
Total Expenditures	\$1,185,786	\$1,182,536	\$1,219,919	3%
Closing Balance, June 30	-	-	-	-

*Federal Revenue Carryover funds for FY 2015 reflect unspent CDBG funds from prior years.

**The CD budget also includes Federal HOME Administrative Funds to defer the cost of CDBG funded HOME program coordinator's time spent working on HOME-related projects.

DESCRIPTION OF FY 2017 PROGRAM

Includes Community Development Block Grant (CDBG), Community Services Block Grant (CSBG), Affordable Housing Investment Fund (AHIF) Housing Services and County General Funds

HOUSING DEVELOPMENT AND REHABILITATION

\$70,000 CDBG; \$100,000 CDBG unprogrammed

- Single Family Program Delivery: \$100,000 CDBG unprogrammed from prior years to vendor to be solicited for administration and program delivery for single family rehabilitation programs, including the Home Improvement Program (HIP) to assist low and moderate income homeowners rehabilitate their homes and the Barrier Removal Program to provide persons with disabilities grants for accessibility. EXPECTED OUTCOME: eight deteriorated owned-occupied homes make repairs or address code violations and 10 properties adapted to meet needs of occupants with physical disabilities.
- Volunteer Home Repair Program: \$70,000 CDBG to Rebuilding Together for staff and related costs to manage a single-family home repair program for seniors and persons with disabilities. Volunteers conduct energy audits and repair houses owned and occupied by low and moderate income persons. EXPECTED OUTCOME: 15 properties rehabilitated.

HOME OWNERSHIP PROGRAMS

\$120,603 CDBG; \$100,000 CDBG Program Income

- Achieve Your Dream: \$35,000 CDBG for Arlington Home Ownership Made Easier, Inc. (AHOME) to conduct outreach and provide workshops to eligible prospective home buyers that will promote homeownership and prevent foreclosure for low and moderate income and minority households. EXPECTED OUTCOME: One-on-one counseling and educational workshops resulting in 35 families becoming first-time Arlington home buyers.
- Single Family Homeownership Revolving Loan Fund: \$85,603 CDBG for down payment and closing cost assistance to income-eligible first time homebuyers. In addition, unspent homeownership revolving loan funds from prior years will also be used to provide financial assistance to homebuyers. EXPECTED OUTCOME: two income-eligible households become first-time homebuyers.
- Single Family Homeownership Program Delivery: \$100,000 CDBG Program Income for administration and program delivery for Moderate Income Purchase Assistance Program (MIPAP), including down payment and closing cost assistance, and buyback programs to acquire and rehabilitate deteriorated houses and sell them to low and moderate income families. EXPECTED OUTCOME: nine income-eligible households become first-time homebuyers and homes purchased as buybacks and resold to eligible families through the MIPAP program that will remain committed affordable homeownership units.

SPECIAL HOUSING PROGRAMS

\$275,091 CDBG; \$155,000 AHIF Housing Services

- Arlington Energy Masters: \$18,000 CDBG funds for Arlingtonians for a Clean Environment (ACE) to train volunteers to weatherize apartments occupied by low-income Arlington residents and educate residents about energy efficiency measures. EXPECTED OUTCOME: 28 volunteers trained and improved energy efficiency in 70 Committed Affordable (CAF) units; 46 of those units receive energy and water conservation improvements; and 24 receive energy and water conservation supplies and educational information through one-on-one sessions and/or workshops.
- Arlington Landlord Risk Reduction Fund: \$25,500 (first year of a two-year grant) AHIF Housing Services funds to Arlington Thrive to administer a risk reduction fund for landlords to

reduce screening criteria for homeless households with high leasing barriers. EXPECTED OUTCOME: 44 homeless individuals obtain permanent housing and three new landlords recruited to program.

- Committed Affordable (CAF) Services Program: \$81,811 CDBG for County staff to monitor property conditions and environmental health of CAF units and other eligible properties to ensure compliance with energy efficiency performance standards, applicable accessibility standards, and HUD and EPA Lead Safe Housing requirements. Provide technical assistance and education to property managers, maintenance staff, and households about energy efficiency improvements and other code compliance issues. Conduct all pre-acquisition/pre-renovation assessments at new CAF complexes. EXPECTED OUTCOME: 220 CAF units inspected for property conditions; four pre-acquisition/pre-renovation assessments; 15 projects examined for compliance with lead-based paint standards; 12 CAF unit availability reports reviewed for accessibility compliance; and educate four managers and/or maintenance staff and 60 CAF households.
- Diversion Homeless Services Program: \$50,000 AHIF Housing Services (second year of a two-year grant) to Volunteers of America – Chesapeake (VOAC) to provide diversion and emergency shelter services to Arlington County residents who are at risk of, or are homeless. EXPECTED OUTCOME: 200 Arlington residents will receive diversion services.
- Housing Outreach Program: \$125,280 CDBG for County staff to provide housing counseling, education, clean-up events, and technical assistance to residents of the HUD designated areas, to improve their homes and neighborhood conditions, including \$5,500 for two neighborhood cleanups. EXPECTED OUTCOME: Coordinate services to landlords, tenants, and homeowners, maintain the quality of life, improve housing and neighborhood conditions in HUD designated areas; hold 24 workshops; hold two clean-up events; and organize the annual Home Show and Expo for homeowners and the Live-In Arlington Info-Fair for tenants.
- Mental Health Transitions: \$25,000 CDBG funds to Community Residences, Inc. (CRI) for community living and technology support for low-income residents with serious persistent mental illness transitioning from at-risk or homeless living situations into permanent supportive housing. EXPECTED OUTCOME: 17 low-income residents with serious persistent mental illness living in permanent supportive housing to receive individualized support, with eight maintaining housing for at least six months.
- Money Smarts Program: \$29,500 (first year of a two-year grant) AHIF Housing Services funds to Virginia Cooperative Extension (VCE) to serve residents at Arlington Partnership for Affordable Housing (APAH) properties by administering a program to empower economically vulnerable Arlington residents to make sound money management decisions, meet financial obligations, and save for their short and long-term goals. EXPECTED OUTCOME: 36 participants achieve short-term savings goals; 51 participants access their credit report; and 54 participants maintain on-time payments of their monthly financial obligations.
- The Springs Resident Services: \$20,000 (first year of a two-year grant) AHIF Housing Services funds to Arlington Partnership for Affordable Housing to launch a bilingual, adult-oriented resident services program at the Springs Residences. EXPECTED OUTCOME: 50 households at the Springs Residences participate in one or more on-site programs and 40 households increase their assets and/or increase stability.
- Stabilization Technology Services: \$30,000 (first year of a two-year grant) AHIF Housing Services funds to Community Residences Inc. (CRI) to purchase supportive technological equipment for residents with intellectual disabilities living at Dolly Madison apartments and residents at a soon-to-be-developed location. EXPECTED OUTCOME: nine intellectually disabled adults increase capacity for independent living.
- Volunteer Coordinator: \$25,000 CDBG funds to Arlington Street People’s Assistance Network (A-SPAN) to provide partial salary support for a Volunteer Coordinator to manage and recruit

volunteer leaders who directly service A-SPAN's homeless clients. EXPECTED OUTCOME: 120 new volunteers recruited and 140 clients served by volunteers weekly.

ECONOMIC DEVELOPMENT PROGRAMS

\$164,124 CDBG; \$104,376 unprogrammed CDBG; \$113,000 unprogrammed CSBG; \$222,550 General Fund

- Aspiring. Skills. Determined.: \$30,000 CDBG to ServiceSource, Inc. to assist individuals with autism spectrum disorder (ASD) in achieving improved self-sufficiency, quality of life and community integration through employment opportunities. EXPECTED OUTCOME: 25 individuals will attend the ASD Soft Skills Club; five will receive situational assessments, work experience, or internship opportunities; and eight individuals will be placed in jobs.
- Career Navigation: \$35,000 CDBG to Goodwill of Greater Washington to provide job training and skills development through the Career Navigation and Security & Protective Services programs in order for Arlington County residents to attain and retain employment in high potential fields. EXPECTED OUTCOME: 25 Arlington residents will enroll; 18 residents will receive career coaching services; 16 will graduate from the workforce training and development programs; and 11 graduates will be placed in permanent employment.
- Employment and Training Program: \$70,000 CDBG (\$24,000 FY 2017 and \$46,000 unprogrammed) and \$113,000 unprogrammed CSBG to Arlington Employment Center (AEC) in DHS for employment training and job skills development programs including Individualized Training program, Computer Training, Culinary Skills program, and the Homeless Services program, which is a pilot program to provide persons who are homeless or at-risk of being homeless with work experiences / "internships." EXPECTED OUTCOME: 64 residents receive training and full-time employment in various fields and 90 residents trained in computer skills attain or improve employment.
- Micro-Enterprise Loan Program: \$45,000 CDBG unprogrammed to Enterprise Development Group (EDG) for local matching funds to provide micro-enterprise development services including technical assistance, business loans, and rental assistance loans. Local match funding is necessary for EDG to leverage federal Small Business Administration (SBA) Microloan program funds. EXPECTED OUTCOME: 10 loans made to micro-enterprises; \$270,000 in microbusiness loans made; three rental assistance loans made; and 18 businesses receive technical assistance.
- Returning Citizens Employment Program (RCEP): \$25,000 CDBG to Offender Aid and Restoration (OAR) to provide employment support to individuals pre-release (while they are still incarcerated) and post-release (within the first year after incarceration). EXPECTED OUTCOME: At least 40 Arlington clients enrolled pre-release; 30 clients complete employment-focused courses pre-release; and 10 clients provided with employment assistance post-release, with five securing permanent employment.
- Shirlington Employment and Education Center (SEEC): \$222,550 in General Fund support for SEEC staff and program support for services to day laborers congregating on South Four Mile Run Drive. EXPECTED OUTCOME: 100 workers registered per month; 100 day laborers find jobs each month; five workers find permanent employment per month; and 40 employers seek employees per month.
- Small Business Assistance: \$43,500 CDBG (\$30,124 FY 2017 and \$13,376 CDBG unprogrammed) to Business Development Assistance Group (BDAG) for counseling to assist low and moderate-income people with business creation, retention, and expansion County-wide. EXPECTED OUTCOMES: six new businesses assisted with startup; four existing businesses assisted with expansion; six businesses retained; and 50 percent operating after one year.

- Training Futures: \$20,000 CDBG to Northern Virginia Family Services for a six-month program that teaches marketable job skills and offers post-secondary education credentials to economically disadvantaged unemployed or underemployed, high-potential adults. EXPECTED OUTCOME: 16 residents enrolled with 14 completing the program, resulting in job placement, higher entry-level employment wages or increased wages, and increased job retention for at least 13 individuals.

NEIGHBORHOOD-SPECIFIC PROGRAMS

\$68,000 CDBG; \$45,000 AHIF Housing Services

- Buckingham Youth Brigade: \$19,000 CDBG for BU-GATA to continue a program to encourage civic involvement and develop leadership among youth and their families in the Buckingham Neighborhood Strategy Area (NSA). EXPECTED OUTCOME: 15-20 youths trained to access community services and educational resources, make positive decisions, and develop interpersonal and cultural competencies.
- Building Communities of Promise: \$24,000 CDBG to Wesley Housing Development Corporation (WHDC) for on-site enrichment programming at Whitefield Commons Community Resource Center designed to foster economic self-sufficiency and academic achievement for low-income adults and youth. EXPECTED OUTCOME: 17 adult Buckingham residents to participate in job training program with 10 participants assisted in obtaining employment; 10 adult individuals to participate in financial literacy/money management courses; and 17 elementary-age children maintain or improve academic performance through participation in summer and/or after-school activities.
- Empowering Immigrant Youth: \$20,000 CDBG to Liberty's Promise to provide an internship and after-school civic engagement program for low-income immigrant youth at Wakefield High School. EXPECTED OUTCOME: 33 youth participate in the civic engagement and job skills training program, with at least 30 creating a resume/cover letter and seven participants completing an internship or job experience program.
- Learning Rocks! Program: \$45,000 AHIF Housing Services (second year of two-year grant) for the Greenbrier Learning Center to expand its elementary age after-school and summer educational program to a third location. EXPECTED OUTCOME: 40 youth will improve their academic skills by one grade level based on various benchmarks.
- Neighborhood Small Grants Program: \$5,000 CDBG for a set-aside fund to respond to neighborhood needs. EXPECTED OUTCOME: five to seven small grants for projects or activities located in Arlington's low-income neighborhoods.

COUNTYWIDE SERVICES

\$90,000 CSBG

- Dental Clinic: \$20,000 CSBG to Northern Virginia Dental Clinic (NVDC) to fill critical gap in oral health care services for low-income, uninsured and under-served residents in Arlington and Northern Virginia. EXPECTED OUTCOME: 90 Arlington residents enrolled in program; 560 appointments made available; and 11 residents provided emergency dental treatment.
- Immigrant Advocacy Program: \$20,000 CSBG to Legal Aid Justice Center to help low-income immigrant workers and their families build assets and increase self-sufficiency by offering legal assistance and information. EXPECTED OUTCOME: 40 Arlington County residents provided work permits; 100 receive **information on workers' rights**; and 50 receive bilingual referrals to County and non-profit service providers.
- Immigration Legal Services: \$20,000 CSBG to Just Neighbors for on-site legal clinics to help immigrants receive work authorizations, facilitate family unification, and assist with domestic violence issues. EXPECTED OUTCOME: 30 low income residents secure work authorization; 13 immigrant women and their children become free from domestic violence

through improved legal status; and 17 individuals assisted in applying for a green card or citizenship.

- Project Discovery: \$30,000 CSBG to AHC, Inc. for Project Discovery, providing academic support, mentoring and college visits for low-income high school students. EXPECTED OUTCOME: 52 youths successfully complete program and 15 enroll in post-secondary education.

ADMINISTRATION AND PLANNING

\$319,190 CDBG; \$4,000 CSBG; \$53,023 HOME Admin Funds

- CD Administration and Planning: \$314,117 CDBG, \$4,000 CSBG, and \$53,023 HOME Admin Funds for County Housing Division staff to: a) administer the Community Participation Plan for the CDBG/CSBG Program, including staffing the Community Development Citizens Advisory Committee (CDCAC); b) conduct outreach to low and moderate income and multi-cultural communities; c) manage the CDBG, CSBG, and HOME programs in accordance with the Federal requirements and County priorities detailed in the Consolidated Plan, including City of Falls Church Cooperation Agreement; d) implement CD program planning and development; e) provide financial management and oversight for CD programs; and f) monitor program performance and assess program effectiveness in producing desired outcomes. EXPECTED OUTCOME: Program administered effectively and efficiently, within Federal and local regulations.
- County Administration of Falls Church Program: \$5,073 CDBG to Arlington County for oversight of program administration of the CDBG program.

CITY OF FALLS CHURCH FY 2017 CDBG and HOME PROGRAM AND BUDGET

\$49,465 CDBG; \$22,799 HOME

- CASA de Maryland: \$2,185 CDBG for providing tenant counseling and education, legal clinics, and community engagement.
- CDBG Program Administration: \$5,496 CDBG to City of Falls Church Housing and Human Services Division for program administration including program management, monitoring and assessment, environmental review, and technical assistance to sub-recipients.
- Mt. Daniels Family Literacy Program: \$5,761 CDBG to the Falls Church Public Schools for childcare provision so that adults may enroll in the literacy program.
- Retaining Wall Restoration: \$36,023 CDBG to Falls Church Housing Corporation for boiler replacement at Winter Hill Apartments.
- Transitional Housing Homeless Rental Program: \$22,799 HOME funds to Homestretch to provide rental assistance to transitional low income families.

FY 2017 COMMUNITY DEVELOPMENT PROGRAM

PROGRAMS	FY 2016 CDBG Adopted	FY 2016 CSBG Adopted	FY 2016 Other	FY 2017 CDBG Adopted	FY 2017 CSBG Adopted	FY 2017 Other	SOURCE
LOW/MODERATE INCOME HOUSING							
Housing Development - APAH	40,000						
Single Family Program Delivery	18,731		81,269			100,000	(1)
Volunteer Home Repair - Rebuilding Together	70,000			70,000			
Subtotal, Housing Development/Rehab	\$128,731	-	\$81,269	\$70,000	-	\$100,000	
Achieve Your Dream - AHOME	35,000			35,000			
Homeownership Revolving Loan Fund - CPHD-HD*			117,589	85,603			(5)
Single Family Home Ownership Program			100,000	100,000			(2)
Subtotal, Home Ownership	\$35,000	-	\$217,589	\$220,603	-	-	
Arlington Mill Resident Services - APAH			10,000				
Committed Affordable (CAF) Services Program - CPHD- HD	79,438			81,811			
Diversion Homeless Services Program - VoAC			50,000			50,000	(4)
Energy Efficiency Education - ACE	18,000			18,000			
Eviction Prevention - AHC			15,000				(4)
Financial Education Partnership - APAH			10,000				(4)
Mental Health Transitions - CRI			35,000	25,000			
Home Start Support Supportive Housing - Doorways							(4)
Housing Outreach Program - CPHD-HD	122,561			125,280			
Housing Services Collaborative - VoAC			35,000				(4)
Landlord Partnership Risk Reduction Fund - Arl Thrive						25,500	(4)
Living Independently for Tomorrow - CRI		19,000					
Money Smarts - VCE						29,500	(4)
Springs Resident Services - APAH						20,000	(4)
Stabilization Services - CRI						30,000	(4)
Volunteer Coordinator - A-SPAN	30,000			25,000			
Subtotal, Special Housing	\$249,999	\$19,000	\$155,000	\$275,091	-	\$155,000	
TOTAL, LOW/MODERATE INCOME HOUSING	\$413,730	\$19,000	\$453,858	\$565,694	-	\$255,000	
ECONOMIC DEVELOPMENT PROGRAMS							
Career Navigation - Goodwill	35,000			35,000			
Employment & Training Programs - AEC/DHS	79,163	64,551	46,449	24,000	113,000	46,000	(1), (3)
Enhancing Stability Thru Micro-Business - AACH	38,000						
Job Placement and Support - OAR	20,000			25,000			
Micro-Enterprise Loan Program - EDG	45,000					45,000	(1)
Service Source- Acquiring Skills	30,000			30,000			
Shirlington Employment & Education Center (SEEC)			222,550			222,550	(5)
Small Business Assistance - BDAG	43,500			30,124		13,376	(1)
Training Futures - NVFS	18,000			20,000			
TOTAL, ECONOMIC DEVELOPMENT PROGRAMS	\$308,663	\$64,551	\$268,999	\$164,124	\$113,000	\$326,926	

*The Home Ownership Program was transferred to the General Fund in FY 2015.

- (1) CDBG Unprogrammed Funds
- (2) CDBG Program Income
- (3) CSBG Unprogrammed funds
- (4) AHIF Housing Services

- (4) AHIF Housing Services
- (5) General Funds
- (6) HOME Admin funds
- (7) Falls Church HOME Funds

- (8) Falls Church HOME unprogrammed Funds
- (9) Falls Church CDBG Unprogrammed Funds

COMMUNITY DEVELOPMENT FUND
PROGRAM DESCRIPTION

PROGRAMS	FY 2016 CDBG Adopted	FY 2016 CSBG Adopted	FY 2016 Other	FY 2017 CDBG Adopted	FY 2017 CSBG Adopted	FY 2017 Other	SOURCE
NEIGHBORHOOD STRATEGY AREA SERVICES							
Buckingham Youth Brigade - BU-GATA	16,000			19,000			
Building Communities of Promise - WHDC	24,000			24,000			
Empowering Immigrant Youth - Liberty's Promise	18,000			20,000			
Learning Rocks! - Greenbrier Learning Center			45,000			45,000	(4)
NSA Small Grants - NSD	5,000			5,000			
TOTAL, NSA SERVICES	\$63,000	-	\$45,000	\$68,000	-	\$45,000	
COUNTYWIDE SERVICES							
Dental Link - NVFS		25,000					
Immigrant Advocacy Center - Legal Aid Justice Center		18,000			20,000		
Immigration Legal Services - Just Neighbors		18,000			20,000		
Northern Virginia Dental Clinic					20,000		
Project Discovery - DHS		30,000			30,000		
TOTAL, COUNTYWIDE SERVICES	-	\$91,000	-	-	\$90,000	-	
CDBG ADMINISTRATION/PLANNING							
CD Administration and Planning	294,914	449	48,787	314,117	4,000	53,023	(6)
County Administration of Falls Church Program	5,340			5,496			
TOTAL, CDBG ADMINISTRATION/PLANNING	\$300,254	\$449	\$48,787	\$319,613	\$4,000	\$53,023	
TOTAL, ARLINGTON GRANT	\$1,085,647	\$175,000	\$816,644	\$1,117,431	\$207,000	\$679,949	
FALLS CHURCH							
CASA de Maryland	1,044			2,185			
CDBG Administration - City of Falls Church	5,341			5,496			
Emergency Assistance - Community Services Council	4,010						
HOME Funds			162				(8)
Mt. Daniels Even Start Family Literacy Program	2,991			5,761			
Retaining Walls - Falls Church Housing Corp.				36,023			
Senior Housing Energy Upgrades- Falls Church Housing Corp.	34,716		40,267				(9)
Transitional Hsg. Homeless Rental Prog. - Homestretch			23,718			22,799	(7), (8)
TOTAL, FALLS CHURCH	\$48,102	-	\$64,147	\$49,465	-	\$22,799	
TOTAL, ARLINGTON AND FALLS CHURCH	\$1,133,749	\$175,000	\$880,791	\$1,166,896	\$207,000	\$702,748	

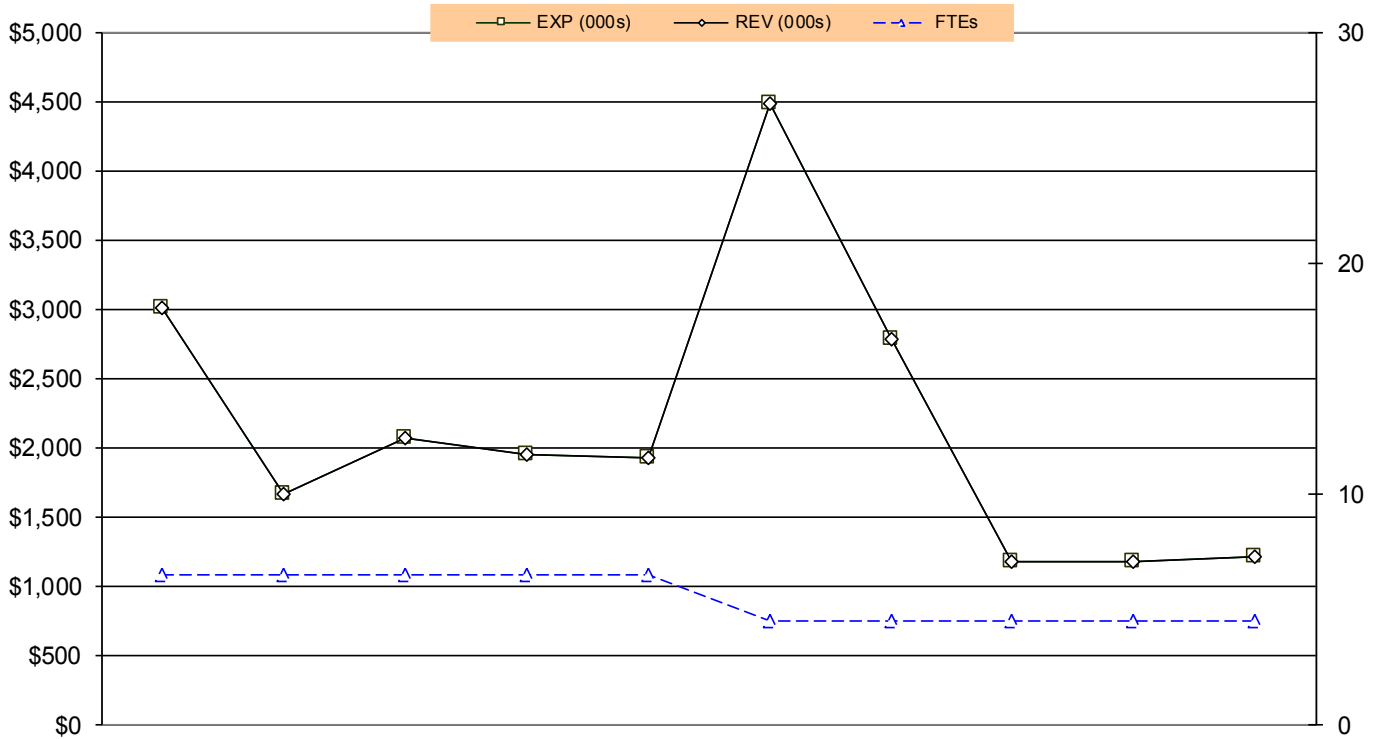
KEY

ACE=Arlingtonians for a Clean Environment
AEC=Arlington Employment Center
AHC=AHC, Inc.
AHOME=Arlington Home Ownership Made Easier, Inc.
APAH=Arlington Partnership for Affordable Housing
A-SPAN=Arlington Street People's Assistance Network

BDAG=Business Development Assistance Group
CRI=Community Residences, Inc.
DHS=Department of Human Services
EDG=Enterprise Development Group
NSA=Neighborhood Strategy Area
OAR=Offender Aid and Restoration of Arlington County, Inc.

NSD=Neighborhood Services Division
NVFS=Northern Virginia Family Services
PRS=Psychiatric Rehabilitation Services
VoAC=Volunteers of America-Chesapeake
VCE=Virginia Cooperative Extension
WHDC=Wesley Housing Development Corp.

EXPENDITURE, REVENUE, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actuals	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$3,015	\$1,674	\$2,080	\$1,956	\$1,937	\$4,492	\$2,794	\$1,186	\$1,183	\$1,220
REV (000s)	\$3,015	\$1,674	\$2,080	\$1,956	\$1,937	\$4,492	\$2,794	\$1,186	\$1,183	\$1,220
FTEs	6.50	6.50	6.50	6.50	6.50	4.50	4.50	4.50	4.50	4.50

Note: Actual amounts reflect new federal grant amounts, unspent federal grant amounts from previous years, and program income. As a result, actual amounts may fluctuate widely from year to year.

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ Five positions were eliminated in response to continuing reduction of federal CDBG grant funds. Due to a technical correction, 0.5 was transferred to the Community Development program from the General Fund. ▪ Federal CDBG grant reduced by \$7,709. 	(4.5)
FY 2009	<ul style="list-style-type: none"> ▪ Federal CDBG grant reduced by \$55,340. 	
FY 2010	<ul style="list-style-type: none"> ▪ Federal grants increased by a net of \$21,940, reflecting the addition of HOME revenue (\$22,048) and a decrease in CDBG funding (\$108). 	
FY 2011	<ul style="list-style-type: none"> ▪ Federal CDBG grant increased by \$160,990. 	
FY 2012	<ul style="list-style-type: none"> ▪ Federal HOME grant increased by \$2,347. 	
FY 2013	<ul style="list-style-type: none"> ▪ Transfer of a Home Ownership Coordinator to the General Fund with one-time funding (\$112,577, 1.0 FTE). ▪ Transfer of one Planner to the General Fund (\$104,633, 1.0 FTE) ▪ Revenues decreased due to reduced federal funds for the CDBG (\$692,730) and HOME administration grant (\$3,098). 	(1.0) (1.0)
FY 2014	<ul style="list-style-type: none"> ▪ Revenues increased due to return of multi-family revolving loan fund income to the County from AHC and these funds being used toward the acquisition of the Shell site. Federal CDBG grant decreased by \$71,014. Federal HOME grant increased by \$12,999. 	
FY 2015	<ul style="list-style-type: none"> ▪ The federal CDBG grant decreased by \$64,036. ▪ Federal HOME grant revenue and expense budget transferred from DCPHD Housing Division General Fund budget to the CD Fund (\$30,647). Overall, the HOME award was increased by \$2,620, for a total increase of \$33,826 in FY 2015. ▪ Increased AHIF Housing Services allocation from \$100,000 to \$200,000 based on the Housing Commission recommendation. 	
FY 2016	<ul style="list-style-type: none"> ▪ The federal CDBG grant increased by \$9,024. 	
FY 2017	<ul style="list-style-type: none"> ▪ The Federal CDBG grant increased by \$33,147. ▪ The Federal HOME grant increased by \$4,236. 	

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Our Mission: To assist low and moderate income families with affordable housing opportunities as they strive to achieve stability and improve their quality of life.

Housing Choice Vouchers (HCV)

- Provide housing to low and moderate income renters through a housing voucher that can be used by the tenant anywhere in the County or nationwide.
- Entirely federally-funded through the United States Department of Housing and Urban Development (HUD).

Project-Based Assistance Housing Choice Voucher Program

- Provide housing and supportive services to low and moderate income renters through a payment contract for designated existing housing units in the County.

Moderate Rehabilitation

- Maintain affordable housing in designated rehabilitated rental communities through a monthly subsidy to low and moderate income clients.

Housing Opportunities for Persons with AIDS (HOPWA) Program

- Provide housing assistance, through a monthly rental subsidy, to families where the head of household or a family member has been diagnosed with HIV/AIDS.

Milestones Program

- Stabilize housing, through a monthly rental subsidy, of chronically homeless individuals with serious mental illness.

Family Unification Program

- Promote family unification by providing rental assistance to families where the lack of affordable housing is a primary factor in the separation of children from their families.

SIGNIFICANT BUDGET CHANGES

- ↑ **Personnel increases due to employee salary increases and an increase in the County's cost** for employee health insurance, offset by adjustments to retirement contributions based on current actuarial projections.
- ↑ Non-personnel increases due to a Sequoia Plaza rent increase (\$1,453) and increases in the annual expense for maintenance and replacement of County vehicles (\$237).
- ↓ Housing Assistance Payments decrease based upon projected 92 percent voucher lease-up rate of 1,588 vouchers (\$124,756), a Shelter Plus Care (Milestones Program) decrease (\$27,344), and HOPWA decrease (\$15,042) based on the programs' FY 2016 grant budgets.

- ↓ Revenue decreases due to Housing Assistance Payment decreases based upon projected 92 percent voucher lease-up rate of 1,588 vouchers (\$124,756), as well as reductions in revenue for Shelter Plus Care (Milestones Program) (\$5,778) and HOPWA (\$12,465) based upon FY 2016 grant awards. These decreases are partially offset by an increase in administrative revenue (\$29,093) based on the 92 percent voucher lease-up rate.
- HOPWA and Milestones Program funding covers rental assistance and personnel costs. The variance between revenue and expense is due to a reallocation of the expense budget to cover personnel expenses in FY 2017.

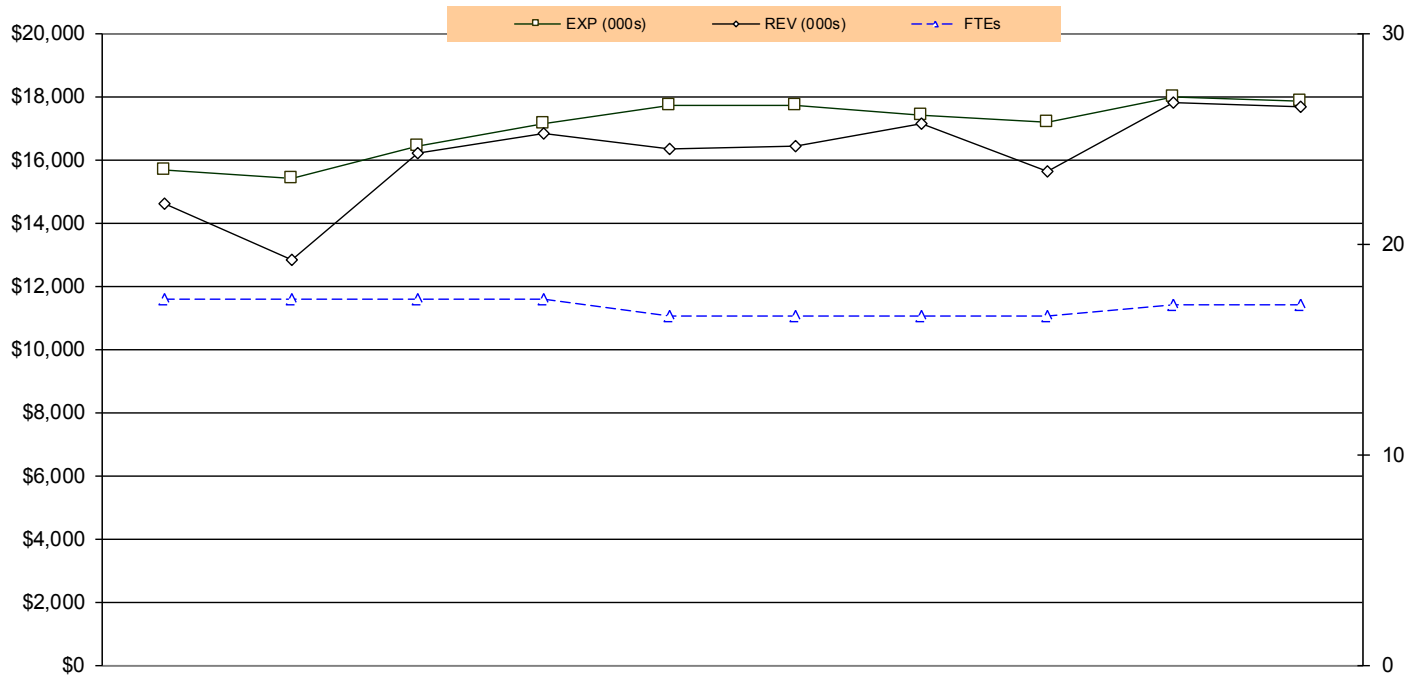
PROGRAM FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change 16 to '17
Personnel	\$1,257,135	\$1,407,112	\$1,441,056	2%
Non-Personnel	191,656	244,826	246,516	1%
Housing Assistance Payments	15,770,226	16,350,413	16,183,271	-1%
Total Expenditures	17,219,017	18,002,351	17,870,843	-1%
Total Revenues	15,643,980	17,802,255	17,688,349	-1%
Change in Fund Balance	(\$1,575,037)	(\$200,096)	(\$182,494)	
Permanent FTEs	16.60	17.10	17.10	
Temporary FTEs	-	-	-	
Total Authorized FTEs	16.60	17.10	17.10	

SECTION 8 HOUSING ASSISTANCE PROGRAM
FUND STATEMENT

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 RE-ESTIMATE	FY 2017 ADOPTED
Beginning Fund Balance July 1	\$2,032,648	\$457,612	\$457,612	\$549,177
REVENUE				
Housing Assistance	13,976,058	15,984,464	15,722,030	15,859,708
Administrative Fees	1,328,317	1,366,314	1,313,236	1,395,407
Interest	6,152	-	-	-
Miscellaneous Revenue (Collections)	35,235	40,900	40,900	40,900
HOPWA	61,469	65,065	52,600	52,600
Shelter Plus Care (Milestones Program)	236,749	345,512	339,734	339,734
Fund Balance Utilized	1,575,037	200,096	-	182,494
TOTAL REVENUE	17,219,017	18,002,351	17,468,500	17,870,843
TOTAL BALANCE & REVENUE	19,251,665	18,459,963	17,926,112	18,420,020
EXPENDITURES				
Rental Assistance Payments	15,487,457	15,984,464	15,722,030	15,859,708
HOPWA	54,332	65,065	52,600	52,600
Shelter Plus Care (Milestones Program)	234,729	300,884	339,734	339,734
Administration & Operations	1,442,499	1,651,938	1,262,571	1,618,801
TOTAL EXPENDITURES	17,219,017	18,002,351	17,376,935	17,870,843
Ending Fund Balance June 30	\$457,612	\$257,516	\$549,177	\$366,683

EXPENDITURE, REVENUE, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$15,689	\$15,437	\$16,450	\$17,153	\$17,738	\$17,734	\$17,413	\$17,219	\$18,002	\$17,871
REV (000s)	\$14,605	\$12,842	\$16,221	\$16,831	\$16,366	\$16,448	\$17,139	\$15,644	\$17,802	\$17,688
FTEs	17.40	17.40	17.40	17.40	16.60	16.60	16.60	16.60	17.10	17.10

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ No significant changes. 	
FY 2009	<ul style="list-style-type: none"> ▪ Housing assistance payments increase due to a higher voucher lease-up rate and increased Fair Market Rents (\$572,985). This increase is partially offset by a reduction in the Housing Opportunities for Persons with AIDS (HOPWA) program (\$30,000). The HOPWA program is decreasing due to fewer clients and a reduction in federal funding. 	
FY 2010	<ul style="list-style-type: none"> ▪ Housing Assistance Payments decrease primarily due to cost savings as a result of the transfer of administrative responsibility for the New Construction (\$134,497) and Sub-Rehabilitation (\$760,923) Projects effective April 1, 2008 to a Performance Based Contract Administrator in accordance with the U.S. Department of Housing and Urban Development (HUD) nation-wide directives. The tenants were unaffected by this change. There is also a \$36,000 decrease in the Housing Opportunities for Persons with AIDS Program (HOPWA). The HOPWA program is decreasing due to fewer clients and a reduction in federal funding. These decreases are partially offset by increases in the Housing Choice Voucher Program (\$601,698) due to the Fair Market Rate increase of 4 percent and a projection that 97 percent of allowable units from HUD will be leased by program participants, and the HUD approved increased allocation for the Moderate Rehabilitation Project (\$15,036). In addition, the Shelter Plus Care (Milestones Program) increases by \$24,688 due to additional participants in the program. 	
FY 2011	<ul style="list-style-type: none"> ▪ Housing Assistance Payments increase by \$377,468 due to lower tenant incomes resulting from current economic conditions, from increases in the Housing Choice Voucher Program due to the Fair Market Rate increase of 3 percent, and the Department of Housing and Urban Development (HUD) approved increase for the Moderate Rehabilitation Project. 	
FY 2012	<ul style="list-style-type: none"> ▪ 50 vouchers awarded for participants in the Family Unification Program, which promotes family unification by providing rental assistance to families where the lack of affordable housing is a primary factor in the separation of children from their families. ▪ Transfer of 0.8 FTE to the Management and Administration section of the Economic Independence Division. 	(0.80)
FY 2013	<ul style="list-style-type: none"> ▪ Housing Assistance Payments increase by \$925,356 due to a 100 percent voucher lease-up rate, and also because of the allocations for the Family Unification Program (50 vouchers) and the Moderate Rehabilitation 2 Program (35 vouchers). ▪ Revenue decrease due to the Department of Housing and Urban Development instructions to significantly spend down the FY 2012 Fund 	

Fiscal Year	Description	FTEs
	Balance.	
FY 2014	<ul style="list-style-type: none"> ▪ Housing Assistance Payments increase by \$385,192 due to a 100 percent voucher lease-up rate (\$362,988), and also because of the increased allocation for Shelter Plus Care (Milestones Program) (\$22,204). ▪ Revenue increase by \$949,671 due to a 100 percent voucher lease-up rate (\$908,771) and additional Treasury collections (\$40,900). 	
FY 2015	<ul style="list-style-type: none"> ▪ Reduced the annual expense for maintenance and replacement of County vehicles (\$5,767); increased Sequoia plaza rent (\$2,240). ▪ Housing Assistance Payments decrease due to a 95 percent voucher lease-up rate of 1,469 vouchers (\$1,264,026). ▪ Revenue decreases include administrative revenue (\$87,651) and Housing Assistance Payments (\$1,264,026). These decreases are based on a 95 percent voucher lease-up rate, due to Department of Housing and Urban Development sequestration reductions, as well as the Department of Housing and Urban Development's directive to spend down the Fund Balance. 	
FY 2016	<ul style="list-style-type: none"> ▪ <i>Added a Housing Specialist (\$44,628) based on additional funding for the Shelter Plus Care (Milestones Program).</i> ▪ Removed the Family Unification Program administrative budget (\$60,354); increased Sequoia Plaza rent (\$2,241). ▪ Housing Assistance Payments increased based upon 95 percent voucher lease-up rate of 1,469 vouchers (\$969,110), as well as a Shelter Plus Care (Milestone Program) increase (\$50,680). ▪ Decreased HOPWA expenses based on the FY 2015 grant award (\$24,935). ▪ Revenue increases include Housing Assistance Payments based on 95 percent voucher lease-up rate of 1,469 (\$969,110) and the Shelter Plus Care (Milestones Program) (\$95,308). Decreases in revenue for HOPWA based on the FY 2015 grant award (\$424,935) and administrative revenue (\$354,622) based on the 95 percent voucher lease-up rate. 	0.5
FY 2017	<ul style="list-style-type: none"> ▪ Increased Sequoia plaza rent (\$1,453) and the annual expense for maintenance and replacement of County vehicles (\$237). ▪ Housing Assistance Payments decreased based on projected 92 percent voucher lease-up rate of 1,588 vouchers (\$124,756), a Shelter Plus Care (Milestones Program) decrease (\$27,344), and HOPWA decrease (\$15,042) based on the FY 2016 grant award. ▪ Revenue decreases include Housing Assistance Payment based on projected 92 percent voucher lease-up rate of 1,588 vouchers (\$124,756), reductions in Shelter Plus Care (Milestones Programs) (\$5,778) and HOPWA (\$12,465) based upon FY 2016 grant awards. Revenue increases due to increased administrative revenue (\$29,093) based on the 92 percent voucher lease-up rate. 	

Mission: To implement a comprehensive stormwater management program that balances the following goals: 1) to reduce the potential for stormwater threats to public health, safety, and property; 2) to reduce the impacts of new and existing urban development on Arlington streams, the Potomac River, and the Chesapeake Bay; and, 3) to comply with State and federal stormwater, water quality, and floodplain management regulations

Stormwater Management

- Integrate traditional stormwater infrastructure needs with watershed management and environmental protection objectives and regulatory compliance requirements, including those of **the County's** new Municipal Separate Storm Sewer System (MS4) permit, issued in June 2013.
- Implement critical infrastructure and environmental quality projects, consistent with the goals and strategies in the *Stormwater Master Plan* that was adopted as an element of the **County's** Comprehensive Plan in September 2014.
- Support both routine and emergency stormwater infrastructure maintenance activities.

ACCOMPLISHMENTS

Since the adoption of a dedicated funding source for stormwater management in April 2008, steady progress continues on the design and construction of several significant stormwater projects. Examples of work completed or currently underway include the following:

Environmental Quality

- Multiple watershed retrofit projects constructed, including: Trades Center, Patrick Henry Drive medians, North Albemarle Street, Pentagon City, and 8th Street South.
- Construction of major watershed retrofit and stream restoration projects expected from FY 2017 through FY 2019, including:
 - Four Mile Run Tidal Restoration Project
 - Williamsburg Boulevard median I and II watershed retrofit
 - Ballston Pond retrofit project
 - Windy Run stream restoration project
 - Donaldson Run Tributary B stream restoration project
 - John Marshall Drive median/North Kensington Street watershed retrofit

Stormwater Infrastructure

- Sycamore at 24th Street North (final design complete, awaiting relocation of gas mains by Washington Gas, construction anticipated Summer 2016).
- West Little Pimmit Run (Phase I & II final design complete, awaiting relocation of gas mains by Washington Gas, construction anticipated Summer 2017).
- Lower Long Branch at Columbia Pike culvert extension (construction completed Spring 2015 as part of VDOT project).
- Lower Long Branch Flood Risk Reduction Project (project scope to be developed, with design to be started Summer 2016).
- 9th Street North between North Liberty Street and North Livingston Street (final design completed, awaiting relocation of gas mains by Washington Gas, construction anticipated Spring 2016).

- Woodmont Swale (between the 2400 block of North Kenmore Street and the 2900 block of 24th Road North) under design, construction anticipated FY 2017.
- Donaldson Run Outfall & Channel Repair at 24th Road North – under design, construction anticipated FY 2018.

Stormwater Infrastructure Maintenance

- Six projects to replace 1900 linear feet of corrugated metal pipe with reinforced concrete pipe were completed in FY 2015; similar levels expected in FY 2016.
- Five projects to install 640 feet of storm sewer in the public right of way or public easements to address local drainage issues were completed in FY 2015. Five projects to install approximately 940 linear feet of storm sewers to be constructed in FY 2016.
- Six projects to install 2,394 linear feet of underdrains to address drainage issues associated with groundwater and sump pump water in the public right of way were constructed in FY 2015. Seven projects to install approximately 1,600 linear feet to address drainage issues associated with groundwater and sump pump water in the public right of way to be constructed in FY 2016.
- Similar levels of storm sewer and underdrain construction are anticipated in FY 2017.
- A major storm sewer collapse at 32nd Street South and South Utah Street was repaired.
- Ongoing modeling analyses are continuing for the following basins: Torreyson Run, Lower Long Branch, Arlington Branch, Gulf Branch, Little Pimmit Run, and Donaldson Run.

SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Stormwater Management Fund is \$9,801,470, a six percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↑ Personnel increases primarily due to the addition of five FTEs. The positions added are: Environmental Management Specialist to manage the comprehensive stormwater maintenance facility maintenance contract (\$122,982, 1.0 FTE), a Design Engineering Supervisor and a Design Engineer to support watershed retrofit and stream restoration projects (\$306,538, less charges to capital projects, 2.0 FTEs), an Inspector for construction site compliance inspections (\$105,980, 1.0 FTE), and a Management Specialist in the Department of Parks & Recreation to manage compliance with mandated stormwater treatment requirements (\$93,483, 1.0 FTE). **Additional increases reflect employee salary increases and an increase in the County's cost for employee health insurance, partially offset by adjustments to retirement contributions based on current actuarial projections.**
- ↑ Non-personnel increases due to a new contract for maintenance of stormwater facilities and other contractual increases (\$183,585), funding for safety supplies (\$13,545), inter-departmental charges for overhead (\$29,168), planting of new trees, which was formerly included in the DPR budget (\$205,000), miscellaneous items in support of the new positions including computers, furniture and training (\$44,014), and the purchase of a new vehicle for the new inspector position (\$24,100). The increases are partially offset by a decrease to the annual expense for maintenance and replacement of County vehicles (\$18,206).
- ↓ Capital cost decreases due to an increase in the operating budget for personnel and non-personnel expenses (\$493,926).
- ↑ Revenue increases due to the increase in the CY 2016 real estate assessment tax base (\$329,520) and fees from sediment/erosion control plan review (\$200,000).
- Due to the impact of the new MS4 permit, new state stormwater regulations and capital related requirements, an increase in the stormwater tax rate will likely be required in the next two to four years.

PROGRAM FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$3,674,308	\$3,988,425	\$4,530,665	14%
Non-Personnel	2,518,967	2,389,599	2,870,805	20%
Capital	1,364,147	2,893,926	2,400,000	-17%
Total Expenditures	7,557,422	9,271,950	9,801,470	6%
Total Revenues	8,833,019	\$9,271,950	\$9,801,470	6%
Change in Fund Balance	\$1,275,597	-	-	-
Permanent FTEs	37.00	37.00	42.00	
Temporary FTEs	-	-	-	
Total Authorized FTEs	37.00	37.00	42.00	

CAPITAL PROJECTS SUMMARY

Stormwater Management - FY 2017	
Environmental Quality Projects *	
1. Williamsburg Blvd median I retrofit	\$163,607
2. Williamsburg Blvd median II retrofit	61,353
3. South Walter Reed Drive watershed retrofit	38,345
4. Patrick Henry Drive/20th St N watershed retrofit	23,519
5. 11th Street Park watershed retrofit	19,428
6. Northside Leaf Storage watershed retrofit	21,729
7. N Sycamore Street median retrofit	89,473
8. Four Mile Run Tidal Restoration Project	1,022,546
Environmental Quality Projects subtotal =	\$1,440,000
Infrastructure Projects	
1. Lower Long Branch flood risk reduction project	\$252,631
2. Sycamore at 24 th Street North	454,737
3. Maintenance Capital: Storm Sewer rehabilitation/replacement	252,632
Infrastructure Projects subtotal =	\$960,000
TOTAL = \$2,400,000	
Revenue	
Sanitary District Tax**	2,400,000
Total Estimated Revenue	\$2,400,000
Net with Revenues	
	-

* The Virginia Department of Environmental Quality issued the County's new MS4 permit in June 2013. This permit is significantly more stringent than the previous permit and includes quantitative pollution reduction requirements for the Chesapeake Bay Total Maximum Daily Load (TMDL) — a pollution budget for the Bay. The 'Environmental Quality' projects in the Capital Improvement Program (CIP) are key components of the County's strategy to comply with the pollution reduction requirements for the Chesapeake Bay TMDL.

** The current Sanitary District Tax of \$0.013 per \$100 of assessed real property value is not increasing. For CY 2016, it is estimated to generate a total of \$9,351,470 in revenue, of which \$2,400,000 represents the portion of the annual revenue directed towards capital projects in the budget.

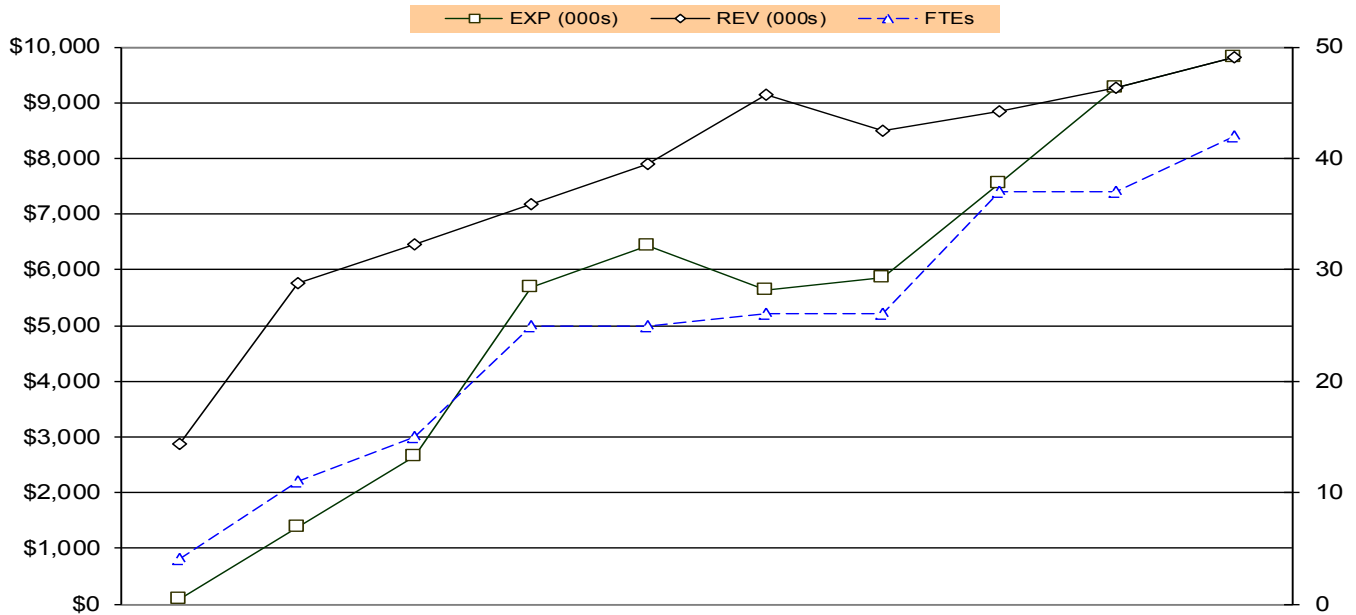
**STORMWATER MANAGEMENT FUND
FUND STATEMENT**

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 RE-ESTIMATE	FY 2017 ADOPTED
ADJUSTED BALANCE, JULY 1				
Reserve	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Capital Reserve	18,574,165	-	19,849,762	18,817,018
TOTAL BALANCE	20,074,165	1,500,000	21,349,762	20,317,018
REVENUE				
Sanitary District Tax (\$0.013 real estate tax)	8,631,383	9,021,950	9,095,280	9,351,470
Grants	63,044	-	-	-
Fines & Fees	138,592	250,000	250,000	450,000
TOTAL REVENUE	8,833,019	9,271,950	9,345,280	9,801,470
TOTAL REVENUE & BALANCE	28,907,184	10,771,950	30,695,042	30,118,488
EXPENSES				
Operating and Maintenance	6,193,275	6,378,024	6,378,024	7,377,370
Capital Projects	1,364,147	2,893,926	4,000,000	2,400,000
Transfer to Other Funds	-	-	-	24,100
TOTAL EXPENSES	7,557,422	9,271,950	10,378,024	9,801,470
BALANCE, JUNE 30	21,349,762	1,500,000	20,317,018	20,317,018
Reserve	1,500,000	1,500,000	1,500,000	1,500,000
Capital Reserve	19,849,762	-	18,817,018	18,817,018
TOTAL BALANCE	\$21,349,762	\$1,500,000	\$20,317,018	\$20,317,018

Notes:

- (1) The FY 2016 re-estimate is the current projection of expenses and revenues.
- (2) The change in Fund Balance from FY 2015 to FY 2016 re-estimate is due to anticipated expenditures and/or encumbrances of funds for ongoing capital projects.
- (3) FY 2016 re-estimated expenses budget includes amounts set aside for stormwater master planning evaluation, inspection, monitoring, and capital projects that were carried over from FY 2015 ending balances.

EXPENDITURE, REVENUE, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$81	\$1,378	\$2,661	\$5,685	\$6,427	\$5,627	\$5,868	\$7,557	\$9,272	\$9,801
REV (000s)	\$2,882	\$5,764	\$6,458	\$7,173	\$7,896	\$9,136	\$8,492	\$8,833	\$9,272	\$9,801
FTEs	4.00	11.00	15.00	25.00	25.00	26.00	26.00	37.00	37.00	42.00

- The Stormwater Management Fund was established by the County Board in CY 2008 by adopting a Sanitary District Tax of \$0.01 per \$100 of assessed real property value. In CY 2010 the Sanitary District tax rate was increased to \$0.013 per \$100 of assessed real property value.

Fiscal Year	Description	FTEs
FY 2009	<ul style="list-style-type: none"> ▪ Stormwater Fund was established for the FY 2009 budget by increasing the real estate tax by \$0.01 in CY 2008, generating \$5,764,396 in FY 2009. Since the ad valorem tax applied to the June 2008 real estate payment, an additional \$2,881,938 in revenue was generated in FY 2008 for the Stormwater Management Fund. Any unspent balances in FY 2008 were carried over to FY 2009 in the form of fund balance. ▪ Seven new positions were added to the Stormwater Fund in FY 2009, in addition to the 4.0 FTE added in FY 2008 as part of a supplemental appropriation. ▪ Non-personnel expenditures increased to reflect increased operating expenses to support the seven new FTEs (\$1,253,606), and proposed capital expenses (\$3,674,000) increased in accordance with the County Board approved Stormwater Management Plan. 	7.0
FY 2010	<ul style="list-style-type: none"> ▪ Personnel budget includes the addition of 3.0 FTEs – a Planner, a Program Coordinator and a Construction Management Specialist. In addition, a Planner position (1.0 FTE) was transferred from the General Fund to the Stormwater Management Fund. ▪ Non-personnel operating decreases (\$414,883) due to the elimination of one-time costs that were included in the FY 2009 budget. 	4.0
FY 2011	<ul style="list-style-type: none"> ▪ The County Board adopted a \$0.003 tax increase (\$1,643,114) to the Stormwater Fund to cover the transfer of Stormwater costs in the General Fund to the Stormwater Fund. The increase in expenditures covers the General Fund related personnel and operating costs (10.0 FTEs, \$1,346,963) with the balance of expenditures being allocated to Stormwater Capital expenses and reserves (\$296,151). 	10.0
FY 2012	<ul style="list-style-type: none"> ▪ Non-personnel expenses increase to cover maintenance of stormwater quality retrofits (\$203,886). ▪ Funding for capital projects increases (\$335,837) in FY 2012 as a result of a projected increase in revenue due to higher real estate assessments. ▪ Revenue increases due to higher real estate assessments (\$541,764). 	
FY 2013	<ul style="list-style-type: none"> ▪ Added an Environmental Planner to address the increased stormwater site plan reviews and workload related to the County's MS4 stormwater permit (1.0 FTE; \$107,537). ▪ Non-personnel expenses increase to cover maintenance for stream restoration projects (\$20,000), creation of a stream and storm sewer monitoring network (\$100,000), and an increase in the operating contingent (\$107,615). ▪ Funding for capital projects increases (\$45,556) as a result of a projected increase in revenue due to higher real estate assessments. 	1.0

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Revenue increases due to higher real estate assessments (\$456,488). 	
FY 2014	<ul style="list-style-type: none"> ▪ Non-personnel expenses increase based on higher contract costs anticipated with the new MS4 permit (\$89,726), an adjustment to the annual expense for the maintenance and replacement of County vehicles (\$6,019), funding the County's share of the Northern Virginia Regional Commission's work on Four Mile Run (\$60,156) which was previously funded by the General Fund, higher administrative overhead contributions to the General Fund based on prior years' actual (\$100,000), and other changes itemized below. This is partially offset by a reduction in operating contingency (\$130,824). ▪ Funding for capital projects decrease (\$461,035) in FY 2014 as a result of higher operating expenses and transfer of projects previously supported in the General Fund. ▪ Revenues increase (\$2,000) due to a slight increase in the projected real estate assessments. ▪ Increase Inter-Department Charges for the reimbursement to the General Fund for a portion of the street sweeping program costs (\$240,000). ▪ Transfer of the contribution to Arlingtonians for a Clean Environment (ACE) from the General Fund (\$69,705). 	
FY 2015	<ul style="list-style-type: none"> ▪ Added personnel for stormwater management regulations. The 11 positions are a critical foundational step for stormwater program delivery and compliance. ▪ Non-personnel increases primarily due to an increase in inter-departmental charges for overhead (\$60,364), operating expenses related to the new FTEs (\$67,643), and reimbursement of a portion of the street sweeping program costs (\$50,896), which is partially offset by an adjustment to the annual expense for maintenance and replacement of County vehicles (\$64,059). ▪ Funding for capital projects decrease (\$1,022,970) in FY 2015 as a result of adding 11.0 FTEs and other personnel expense increases. ▪ Revenues increase due to a projected increase in real estate assessment values (\$569,200). 	11.0
FY 2016	<ul style="list-style-type: none"> ▪ Non-personnel increases primarily due to an increase in inter-departmental charges for overhead (\$20,714) and an adjustment to the annual expense for maintenance and replacement of County vehicles (\$89,070). ▪ Revenues increase due to a projected increase in real estate assessment values (\$450,750) and fees from site plan review (\$250,000). 	
FY 2017	<ul style="list-style-type: none"> ▪ Added personnel for stormwater management regulations. The five positions (\$628,983) are a critical foundational step for stormwater program delivery and compliance. ▪ Non-personnel increases due to the transfer of the responsibility of new tree planting from DRP to the Stormwater Management Fund (\$205,000). 	5.0

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none">▪ Revenues increase due to a projected increase in real estate assessment values (\$329,520) and fees from sediment/erosion control plan review (\$200,000).	

Our Mission: To provide critical transportation infrastructure to enhance the community's long-term economic and environmental sustainability.

Transportation Capital Fund

- Allows the County to make major ongoing investments in multimodal transportation infrastructure that support the function, competitive position, and ongoing development of **Arlington's** commercial and mixed use districts such as the Rosslyn-Ballston Corridor, Crystal City, Pentagon City, Columbia Pike, and Shirlington. These commercial mixed use districts make up over **half of the County's tax base and include most of the County's office, hotel, retail, and multi-family housing stock.**
- Provides a predictable stream of capital funding for transportation projects that is over and above what would be available from County general obligation bond and Pay-As-You-Go sources.
- Provides the opportunity to leverage outside sources of funding from federal and state transportation programs as well as private sector partners.
- The 2013 Virginia General Assembly enacted legislation (House Bill 2313) which raises new transportation revenues for Northern Virginia through a series of state imposed regional taxes and fees. **Of these revenues, 70 percent ("Regional Funds") will be retained by the NVTA to fund regional transportation projects. The remaining 30 percent ("Local Share") will be returned** on a pro rata basis to the member localities, based on the amount of revenue generated by the taxes and fees within the locality, to be used for locally selected transportation projects.

As part of the HB 2313 legislation, localities must enact a Commercial and Industrial Property ("**C&I**") tax at \$0.125 per \$100 valuation or dedicate an equivalent amount for transportation. *Localities that do not fully implement this tax or an equivalent amount will have revenues reduced by a corresponding amount, the proceeds of which would be redistributed regionally.* The Arlington County Board adopted the required \$0.125 per \$100 valuation C&I tax, which provides funding for the Transportation Capital Fund (TCF), in 2008 and therefore meets this requirement.

SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Transportation Capital Fund (TCF) is \$36,597,752, a two percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↑ Revenues and expenditures increase based on commercial real estate projections (\$79,849), and Northern Virginia Transportation Authority (NVTA) revenue projections (\$471,659). The revenue will be used to support major approved capital projects, listed on the following page.
- ↑ Personnel and non-personnel increases due to the addition of two Design Engineer Team Supervisors (2.0 FTEs) in the Engineering Bureau and one Principal Planner (1.0 FTE) for the Neighborhood Complete Streets Program. Other personnel changes are a reallocation of a **previously approved 1.0 position in County Attorney's Office to a 1.0 Capital Programs Management Coordinator** and reallocation of a previously approved 1.0 position in DES Real Estate to a 1.0 Engineering Design Section Manager.
- ↑ **Personnel increases due to employee salary increases and an increase in the County's cost for employee health insurance, offset by adjustments to retirement contributions based on current actuarial projections.**

PROGRAM FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Capital Projects	\$24,220,545	\$42,928,438	\$65,100,000	52%
Interest on Debt	673,618	662,000	662,000	-
Capital Project Contingency	-	4,292,844	6,510,000	52%
Total Expenditures	24,894,163	47,883,282	72,272,000	51%
Total Revenues	51,359,942	36,046,244	36,597,752	2%
Change in Fund Balance	\$26,465,779	(\$11,837,038)	(\$35,674,248)	-401%
Total Authorized FTEs	15.5	15.0	18.0	

There are a total of 25.5 FTEs to support major street and transit program elements. 18.0 FTEs are funded by Transportation Capital Fund and 7.5 FTEs are funded by the Crystal City Tax Increment Fund. The FY 2017 adopted budget reflects the addition of 2.0 engineers to support the planning and execution of streets and transit projects and 1.0 planner to support the Neighborhood Complete Streets Program. The FY 2016 budget included a 0.5 FTE reduction in TCF to properly reflect the grant compliance position, which must report to the Human Rights Office. The salary for this position remains fully charged to the Transportation Capital Fund.

FY 2017 MAJOR PROJECTS

Complete Streets

- **Rosslyn-Ballston Corridor Improvements:** Multimodal street improvements throughout Rosslyn that meet the planning goals outlined in the Master Transportation Plan (MTP) and area sector plans. These projects will provide significant street and sidewalk safety and functionality improvements. Projects include:
 - Lynn Street Esplanade and Rosslyn Circle Improvements, including Custis Trail Improvements (design completion in FY 2015, construction completion in FY 2017)
 - Clarendon Circle Improvements (design completion in FY 2017, construction in FY 2018)
- **Crystal City Street Improvements:** Multimodal street improvements throughout Crystal City will provide better connectivity and access and enhance private redevelopment opportunities. Work includes preliminary planning and engineering of various street network. Construction will be ongoing in phases. The timing of some projects is dependent on private development projects.
- **Columbia Pike Corridor Street Improvements:** Multimodal improvements along the entire corridor that will increase pedestrian safety and access, provide improved bicycle facilities and improve traffic flow (continue preliminary planning and engineering of entire corridor - construction will be ongoing in phases through 2019).
- **East Falls Church Streets:** The primary intent of the program is to create more complete streets with better facilities for pedestrians, bicyclists, and transit service. Specific projects have yet to be determined; staff will solicit input from the community in establishing priorities.
- **Improvements Outside Major Corridors:**
 - Old Dominion Drive – Glebe Road to 38th St. N. - Sidewalk improvements where none currently exist, traffic signal upgrades, and installation of street lighting and bus stops (currently under construction)

- Lee Highway at Glebe Road Intersection Improvements – Undergrounding of overhead utilities around the vicinity of the intersection; sidewalk improvements, installation of left turn lanes, upgraded traffic signals, and lighting to follow
- 12th St. S. (USPS. West of S. Glebe Rd.) - Extension of 12th St. S. from Glebe Road to east of S. Monroe St. will provide for better pedestrian and bicycle connectivity
- Five Points Intersection (Lee Highway at N. Quincy St. and Military Rd.) – Multi-modal safety improvements
- Walter Reed Dr. – 6th St. S. to Columbia Pike - Pedestrian safety and access improvements
- Arlington Blvd. Intersection Safety Improvements (at N. Irving St., Park Dr. and N. Manchester St.) – Multi-modal safety and traffic signal improvements
- WALK Arlington:
 - Clarendon Blvd. at Courthouse – Pedestrian safety and access improvements
- Transportation Systems & Traffic Signals: This program includes the upgrade and reconstruction of existing outdated traffic signals and also allows for the implementation of Transportation Operations and Management systems and system components.
- Intelligent Transportation System (ITS): This program will allow the County to expand ITS system capabilities/upgrades with the help of recently installed fiber in the County. These upgrades include upgrading the County's traffic signal system to allow for integration of existing components (video detection, UPS, Polara, etc.) into the central TMC. Additionally, this program will work towards designing and installing new ITS strategies such as passive detection, signal priority, and adaptive signal technologies. This program will also provide infrastructure for Transit Signal Priority (TSP) projects along Glebe Road, Lee Highway, and Columbia/Crystal City/Rosslyn Ballston corridors.
- Strategic Network Analysis and Planning: This program will allow for the collection of multimodal traffic count services throughout the County needed for traffic engineering and operation projects. The typical projects include all-way stop analysis, signal warrant analysis, and safety studies. The services are to include multimodal counts at (signalized and unsignalized) intersections, crossings, and trails that will capture volumes for all travel modes, speed, and classification. The program will also allow for miscellaneous services that cater to specific project tasks such as gap studies, saturation flow measurements, and speed radar studies.

Transit

- Arlington Transit (ART) Fueling and Bus Wash Facility includes compressed natural gas (CNG) fueling station, bus wash, and light duty maintenance bay to support ART program needs to maintain the quality and growth of the services in future years. (Construction contract awarded in FY 2015 and completion in FY 2017).
- Ballston Multimodal Improvements includes needed improvements to the Ballston-MU Metrorail station area to expand pedestrian circulation and relieve crowded conditions. (Begin construction in late FY 2016 and completion in FY 2017).
- Columbia Pike Transit Stations will provide improved shelter and increased seating, real time bus arrival information, enhanced lighting, and other safety features. Twenty-four new Transit Stations will be constructed to support the Pike Ride bus service and any future enhancements to surface transit in the Columbia Pike Corridor. (Start of construction of eight stations and complete design of phases three through five in FY 2017; construction of remaining stations through FY 2019).

**TRANSPORTATION CAPITAL FUND
FUND STATEMENT**

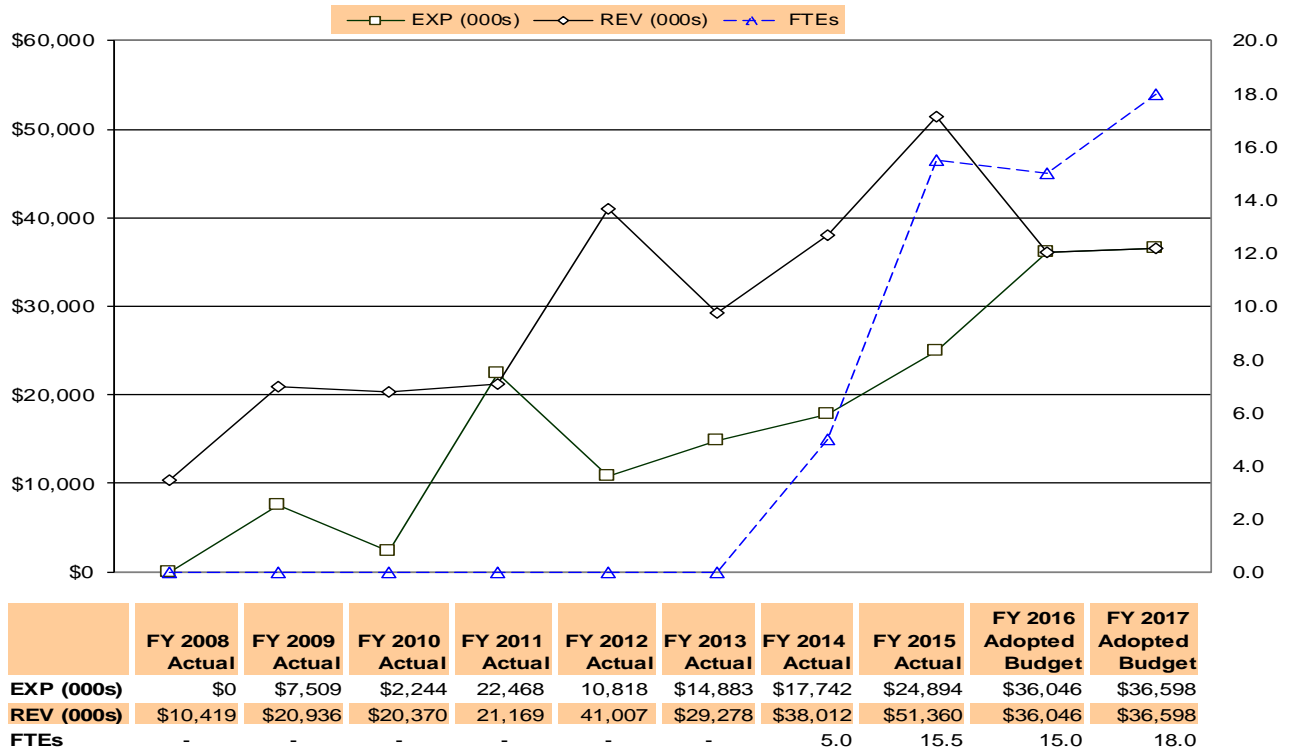
	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 RE-ESTIMATE	FY 2017 ADOPTED
ADJUSTED BALANCE, JULY 1	\$105,526,293	\$102,538,150	\$131,992,072	\$131,992,072
Construction Reserve	103,026,293	98,838,150	128,292,072	128,292,072
Reserve	2,500,000	3,700,000	3,700,000	3,700,000
TOTAL BALANCE	105,526,293	102,538,150	131,992,072	131,992,072
REVENUES				
Commercial Real Estate Revenues	24,533,145	24,703,462	24,789,599	24,783,311
Developer Contributions	1,005,496	-	-	-
Revenue from Fairfax County	367,530	-	-	-
Capital Bikeshare - User Revenue	351,552	-	-	-
State Transportation Grant Revenue:	69,968	-	-	-
FTA Revenues	5,384,847	-	-	-
NVTC Revenues ¹	7,681,007	-	-	-
NVTA Revenues - Regional	797,696	-	-	-
NVTA Revenues - Local	11,168,701	11,342,782	11,628,520	11,814,441
TOTAL REVENUES	51,359,942	36,046,244	36,418,119	36,597,752
TOTAL REVENUE & BALANCE	156,886,235	138,584,394	168,410,191	168,589,824
EXPENSES				
Capital Projects - Current Year	24,220,545	32,167,495	32,505,563	32,668,865
Capital Projects - Carry-Over	-	10,760,943	-	32,431,135
Interest on Debt	673,618	662,000	662,000	662,000
Capital Project Contingency	-	4,292,844	3,250,556	6,510,000
TOTAL EXPENSES	24,894,163	47,883,282	36,418,119	72,272,000
BALANCE, JUNE 30				
Construction Reserve	128,292,072	87,001,112	128,292,072	92,617,824
Reserve ²	3,700,000	3,700,000	3,700,000	3,700,000
TOTAL BALANCE	\$131,992,072	\$90,701,112	\$131,992,072	\$96,317,824

Most capital projects span multiple years from design to construction completion. The FY 2015 Actual and FY 2016 Re-Estimate columns reflect that funding for capital projects are carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds. The FY 2017 adopted budget column is presented in a similar fashion to show planned execution of projects in the fiscal year. **These are staffs' best estimates based on** preliminary plans and design and construction schedules.

Notes:

1. The FY 2015 NVTC revenues represent state aid reimbursement transfers received from the Northern Virginia Transportation Commission.
2. Balances equivalent to a minimum of ten percent of annual budgeted revenues are held in a reserve in accordance with the **County Board's** financial and debt policies.

EXPENDITURE, REVENUE AND FULL-TIME EQUIVALENT TRENDS



There are a total of 25.5 FTEs to support major street and transit program elements. 18.0 FTEs are funded by Transportation Capital Fund and 7.5 FTEs are funded by the Crystal City Tax Increment Fund.

Fiscal Year	Description	FTEs
FY 2009	<ul style="list-style-type: none"> ▪ The Transportation Investment Fund (subsequently renamed the Transportation Capital Fund) was established by the County Board in CY 2008 by adopting a commercial real estate tax rate of \$0.125 per \$100 of assessed value of real property. This tax rate applies to all properties used for or zoned to permit commercial and industrial uses and excludes residential uses including apartments. Any unspent balances in FY 2008 were carried over to FY 2009 in the form of fund balance. ▪ The County Board added 6.0 FTEs and administrative expenses for Transportation Investment Fund services to the Department of Environmental Services and the Department of Real Estate Assessments (Department of Management and Finance) in the General Fund (\$513,684). The costs for these positions are paid for by the Transportation Investment Fund through a transfer to the General Fund 	
FY 2010	<ul style="list-style-type: none"> ▪ In FY 2009, the Department of Environmental Services and Department of Management and Finance were authorized 6.0 FTEs to perform administrative services for the Transportation Investment Fund. These FTEs, budgeted in the respective departments, were paid for through a transfer to the General Fund from the Transportation Investment Fund. Due to changes made by the 2009 State General Assembly, only 4.0 FTEs will be paid for through the Transportation Investment Fund and these positions will be charged directly to projects in the fund and will not be shown as a transfer to the General Fund. ▪ Revenue increases reflect an increase in the assessment base of commercial properties for the CY 2009 assessment. The adopted commercial real estate tax rate is \$0.125 per \$100 of assessed value, which is expected to generate \$21,038,453 in FY 2010. ▪ Beginning July 1, 2009, the Virginia General Assembly capped the Commercial Real Estate Tax at \$0.125 per \$100 of assessed valuation, down from the previous cap of \$0.25. Arlington County set its rate at \$0.125 beginning on July 1, 2008, so it is not able to raise the current Commercial Real Estate Tax. 	
FY 2011	<ul style="list-style-type: none"> ▪ The adopted FY 2011 revenues and expenditures decreased by 13 percent from the FY 2010 adopted budget and seven percent from the FY 2010 re-estimate, based on projections for the commercial real estate tax. These estimates were revised in January 2011 based on increased commercial tax revenue estimates. The re-estimated number was \$19.7 million, compared to \$18.4 million that was adopted. This re-estimate was a decrease of three percent compared to FY 2010 actuals rather than the 13 percent decrease originally anticipated. The adopted commercial real estate tax rate is \$0.125 per \$100 of assessed value, which is re-estimated to generate \$19,735,913 in FY 2011. 	

Fiscal Year	Description	FTEs
FY 2012	<ul style="list-style-type: none"> ▪ The adopted FY 2012 revenues and expenditures increased by 14.6 percent from the FY 2011 adopted budget and 6.8 percent from the FY 2011 re-estimate, based on projections for the commercial real estate tax. The adopted commercial real estate tax rate is \$0.125 per \$100 of assessed value, which is expected to generate \$21,082,282 in FY 2012. 	
FY 2013	<ul style="list-style-type: none"> ▪ The adopted FY 2013 revenues and expenditures increased by 13.8 percent from the FY 2012 adopted budget and 4.4 percent from the FY 2012 re-estimate, based on projections for the commercial real estate tax. The adopted commercial real estate tax rate is \$0.125 per \$100 of assessed value, which is expected to generate \$24,000,000 in FY 2013. 	
FY 2014	<ul style="list-style-type: none"> ▪ The adopted FY 2014 revenues and expenditures increased by 0.5 percent from the FY 2013 adopted budget and FY 2013 re-estimate, based on projections for the commercial real estate tax. The adopted commercial real estate tax rate is \$0.125 per \$100 of assessed value, which is expected to generate \$23,862,600 in FY 2014. ▪ There are a total of 8.0 authorized FTEs in FY 2014, of which 5.0 FTEs are funded by Transportation Capital Fund (TCF) and 3.0 FTEs are funded by Crystal City Tax Increment Fund (TIF). ▪ <i>As part of the FY 2013 closeout appropriation, 10.0 new FTEs were authorized from Transportation Capital Fund to support major street and transit program elements.</i> 	<p style="text-align: right;">5.0</p> <p style="text-align: right;">10.0</p>
FY 2015	<ul style="list-style-type: none"> ▪ Revenues and expenditures increased based on commercial real estate projections (\$1,399,057) and the addition on local Northern Virginia Transportation Authority (NVTA) revenue approved by the General Assembly in 2013 (\$11,400,000). 	
FY 2016	<ul style="list-style-type: none"> ▪ Revenues and expenditures decrease based on commercial real estate projections (\$558,195), and Northern Virginia Transportation Authority (NVTA) revenue projections (\$57,218). ▪ The authorized FTEs were decreased 0.5 to properly reflect the grant compliance position reporting to the Human Rights Office. The salary for this position remains fully charged to the Transportation Capital Fund. ▪ As part of budget adoption, \$412,000 of funding for bike-pedestrian projects were shifted from decal fees (PAYG) to HB2313 local. ▪ ART Service Enhancements (\$155,638) and Supplemental ART service (\$425,000) are funded by HB 2313 local funds. 	<p style="text-align: right;">(0.5)</p>

- FY 2017
- Revenues and expenditures increase based on commercial real estate projections (\$79,849), and Northern Virginia Transportation Authority (NVTA) revenue projections (\$471,659). The revenue will be used to support major approved capital projects.
 - Personnel and non-personnel increases due to the addition of two Design Engineer Team Supervisors (2.0 FTE) in the Engineering Bureau and one Principal Planner (1.0 FTE) for the Neighborhood Complete Streets Program. Other personnel changes are a reallocation of a previously **approved 1.0 position in County Attorney's Office to a 1.0 Capital Programs Management Coordinator** and reallocation of a previously approved 1.0 position in DES Real Estate to a 1.0 Engineering Design Section Manager.
- 3.0

Our Mission: To provide a supplemental financial mechanism for the revitalization of Crystal City, Potomac Yard, and Pentagon City streets, transit, and public open spaces

In October 2010, the Arlington County Board established a tax increment financing area in support of the Crystal City Sector Plan and infrastructure that will also support Potomac Yard and Pentagon City.

Crystal City, Potomac Yard, and Pentagon City serve as **Arlington's largest commercial** office, retail, and hotel district, and include over 13,000 housing units. This area represents 16 percent of the **County's total** assessed property value. The commercial building stock in this area is aging, with some of it dating back to the 1960s. Though the relocation of government offices due to Base Realignment and Closure Commission (BRAC) and changes in federal government leasing trends had negatively affected the commercial tax base in the area, there are recent positive changes. Data from Arlington Economic Development reports a 17.5 percent commercial vacancy rate in Crystal City, down from 20 percent last year.

The Crystal City Sector Plan establishes a vision for supporting the revitalization of this important district, which will enable the area to continue to thrive. The Plan envisions significant public infrastructure improvements in streets, transit, and public open spaces to support construction and reconstruction of office, retail, and residential spaces in Crystal City. The near-term infrastructure improvements include realignment of streets and intersections. Longer term improvements include a second entrance to the Crystal City Metrorail station, enhanced surface transit and open space including a park and an urban plaza. The essential infrastructure needs in the adjacent areas of Potomac Yard and Pentagon City are captured in the Phased Development Site Plans (PDSPs) for these areas.

Tax increment financing (TIF) is a mechanism used to support development and redevelopment by capturing the projected increase in property tax revenues in the area and investing those funds in improvements in that area. Unlike a special district, it is not an additional or new tax; rather, it redirects and segregates the increased property tax revenues that would normally flow to the General Fund so that it can be used for a specified purpose. The amount of the tax increment revenue is determined by setting a baseline assessed value of all property in the area on January 1, 2011 and in each subsequent year, tracking the incremental increase in assessed values relative to the base year, and segregating the incremental value in a separate fund. The Board approved allocating 33 percent of the incremental revenues to the Crystal City, Potomac Yard, and Pentagon City TIF area. This rate can be revisited as part of the annual budget process and at other key milestones during the infrastructure planning process.

TIF funds originally budgeted for the Crystal City Streetcar project total \$1.3 million, including the FY 2016 funding noted in the CIP. **Effective with the County Board's decision in mid-November 2014** to cancel the streetcar program, these TIF funds are set aside until a revised plan for transportation is developed. **The County's Transportation Development Plan study is underway and will inform the upcoming FY 2017 – FY 2026 CIP.**

SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted budget for the Crystal City, Potomac Yard, and Pentagon City Tax Increment Financing Area is \$4,812,420, a 55 percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↑ Revenues and expenditures increase based on the tax district increase due to increases in real estate assessments in CY 2016 compared to CY 2015.

PROGRAM FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Capital Projects	\$1,030,107	\$3,528,081	\$8,600,000	144%
Interest on Debt	-	-	-	-
Capital Projects Contingency	-	352,808	860,000	144%
Total Expenditures	1,030,107	3,880,889	9,460,000	144%
Total Revenues	3,467,289	3,096,740	4,812,420	55%
Change in Fund Balance	\$2,437,182	(\$784,149)	(\$4,647,580)	-493%
Permanent FTEs	7.50	7.50	7.50	
Temporary FTEs	-	-	-	
Total Authorized FTEs	7.50	7.50	7.50	

There are a total of 24.5 FTEs to support major streets and transit program elements of which 17.0 FTEs are funded by the Transportation Capital Fund and 7.5 FTEs are funded by the Crystal City Tax Increment Fund. Of the total Crystal City TIF FTEs, 3.0 FTEs were approved at FY 2014 adoption and 4.5 FTEs were approved at FY 2013 closeout.

- The real estate assessment tax base for the TIF for CY 2011 is \$9.8 billion.
- Revenues will be used to supplement state and federal funds, commercial real estate revenue, and bonds.

FY 2017 MAJOR PROJECTS

A significant portion of the TIF funds will be used for the Crystal City Streets program, which is charged with the implementation of the board-adopted Crystal City Sector Plan. The goals of the Streets program are to re-connect the Crystal City street grid, allow for increased accessibility and mobility by all modes, and to create opportunities for new development. This work program also includes a significant amount of utility relocation in support of plan implementation. Specific projects are as follows:

- The South Clark Street Demolition Project will remove the redundant elevated portion of South Clark Street in order to bring the roadway back to the street grade. This will allow for new development parcels to be created that will front on Route 1, furthering the goal in the Sector Plan to activate Route 1.
- This 15th Street Extension project will further the re-connection of the Crystal City street grid by connecting South Clark Street to 15th Street South at the existing South Bell Street approach, creating a standard 4-way intersection. This replaces the existing 14th Road South routing for traffic on South Clark Street. The 15th Street Extension project will also shift the alignment of 15th Street South in order to create a space for the new Garden Park as called for in the Crystal City Sector Plan.

- Route 233 Viaduct Trail Access to National Airport will add a pedestrian connection that is not currently available from the Aurora Highlands Neighborhood and the hotels on Route 1 to National Airport. It will improve the sidewalk along the viaduct and replace the pedestrian connection to Crystal Drive once the current vehicle ramp to Crystal Drive is removed.
- Phase 4 of the Crystal Drive 2-way project, from 27th Street South to Route 1, will complete the connected street grid to allow better access to businesses and residences as well as improve the traffic flow.
- The Army Navy Drive Complete Street project will redesign 3,300 feet of Army Navy Drive from Joyce Street to 12th Street South. The project will provide physically separated two-way protected bicycle lanes, shorter and safer pedestrian crossings, and accommodate a future transitway. Army Navy Drive is a key arterial street linking the Pentagon, I-395, and Pentagon City / Crystal City. It is currently designed primarily to funnel vehicles on and off I-395 and is not accommodating to pedestrians, bicyclists, and transit users. These roadway users include tens of thousands of people commuting to and from the Pentagon on a daily basis. Redesign of Army Navy Drive from Joyce Street to 12th Street South will vastly improve the local connection between the Pentagon and other Department of Defense sites nearby as well as the commercial, residential, and retail services of the Pentagon City and Crystal City areas.
- Project development work for the extension of the Crystal City Potomac Yard Transitway to Pentagon City is scheduled for FY 2017. Work will involve conceptual planning, environmental assessment, and preliminary engineering. The Transitway will serve local travel demand within the corridor, as well as enhance connections to Metrorail and improve connections to Columbia Pike. The project will provide needed transportation capacity to support the anticipated infill residential and office development in Crystal City and Pentagon City, particularly PenPlace, Pentagon Centre, and Metropolitan Park.

CRYSTAL CITY, POTOMAC YARD,
AND PENTAGON CITY TAX INCREMENT FINANCING AREA
FUND STATEMENT

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 RE-ESTIMATE	FY 2017 ADOPTED
ADJUSTED BALANCE, JULY 1				
Construction Reserve	\$6,828,694	\$5,997,626	\$8,915,876	\$10,823,046
Reserve	-	350,000	350,000	450,000
TOTAL BALANCE	6,828,694	6,347,626	9,265,876	11,273,046
REVENUES				
Tax Increment Area	3,332,465	3,096,740	4,207,170	4,812,420
State Transportation Grant Revenues	50,225	-	-	-
NVTC Revenues ¹	84,599	-	-	-
TOTAL REVENUES	3,467,289	3,096,740	4,207,170	4,812,420
TOTAL REVENUES & BALANCE	10,295,983	9,444,366	13,473,046	16,085,466
EXPENSES				
Capital Projects - Current Year	1,030,107	3,096,740	2,000,000	4,812,420
Capital Projects - Carry-Over	-	431,341	-	3,787,580
Contingency	-	352,808	200,000	860,000
TOTAL EXPENSES	1,030,107	3,880,889	2,200,000	9,460,000
BALANCE, JUNE 30				
Construction Reserve	8,915,876	5,213,477	10,823,046	6,125,466
Reserve ²	350,000	350,000	450,000	500,000
TOTAL BALANCE	\$9,265,876	\$5,563,477	\$11,273,046	\$6,625,466

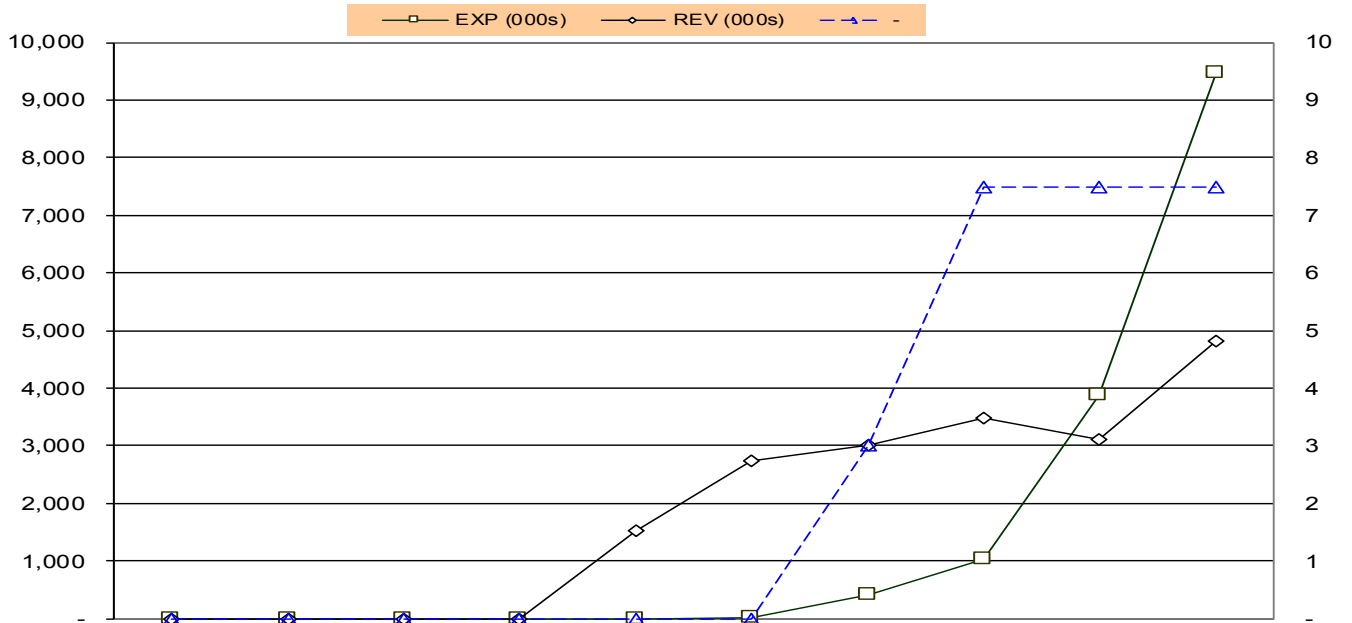
Most capital projects span multiple years, from design to construction completion. The FY 2015 Actual and FY 2016 Re-Estimate columns reflect that funding for capital projects are carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds. The FY 2017 adopted budget column is presented in a similar fashion to show planned execution of projects in the fiscal year. These are staff's best estimates based on preliminary plans and design and construction schedules.

Notes:

1. The FY 2015 NVTC revenues represent state aid reimbursement transfers received from the Northern Virginia Transportation Commission.
2. Balances equivalent to a minimum of ten percent of annual budgeted revenues are held in a **reserve in accordance with the County Board's financial and debt policies**.

CRYSTAL CITY, POTOMAC YARD & PENTAGON CITY TAX INCREMENT FINANCING AREA
TEN-YEAR HISTORY

EXPENDITURE, REVENUE AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	-	-	-	-	-	\$12	\$418	\$1,030	\$3,880	\$9,460
REV (000s)	-	-	-	-	\$1,520	\$2,735	\$3,003	\$3,467	\$3,097	\$4,812
FTEs	-	-	-	-	-	-	3.00	7.50	7.50	7.50

There are a total of 24.5 FTEs to support major street and transit program elements. 17.0 FTEs are funded by the Transportation Capital Fund and 7.5 FTEs are funded by the Crystal City Tax Increment Fund.

CRYSTAL CITY, POTOMAC YARD & PENTAGON CITY TAX INCREMENT FINANCING AREA
TEN-YEAR HISTORY

Fiscal Year	Description	FTEs
FY 2012	<ul style="list-style-type: none"> ▪ The Tax Increment Financing Area (TIF) was established by the County Board in October 2010, with an initial allocation of 33 percent of the incremental real estate tax revenue over the base of \$9.8 billion going to the TIF. The adopted General Fund CY 2011 real estate tax rate is \$0.945 (excluding the stormwater tax) for each \$100 of assessed value, and 33 percent of the estimated tax base of the FY 2012 increment of \$292 million, or \$455,449 will initiate this fund. The revenue includes only a partial year (the June 2012 tax payment). The adopted budget assumes a three percent growth in the real estate tax base. Subsequent to adoption of the FY 2012 budget, real estate values increased 9.8 percent between CY 2011 and CY 2012, yielding a revised revenue estimate of \$1,520,200. 	
FY 2013	<ul style="list-style-type: none"> ▪ The budget increases due to: a full year of revenue collection compared to a partial year's revenues in FY 2012; an increase in the real property tax rate from \$0.945 to \$0.958 per \$100 of assessed value (excluding the stormwater tax); and, an assumed increase of three percent over the CY 2012 assessed value of property in the area. ▪ The portion of real estate revenue dedicated to the TIF in the area remains at 33 percent in FY 2013. 	
FY 2014	<ul style="list-style-type: none"> ▪ Revenue projections in the tax district decreased due to a decline in real estate assessments in CY 2013 compared to CY 2012. The program is able to accommodate decreased funding due to recent adjustments to project timelines. As a result, the impact on project development in the short-term is negligible. ▪ There are a total of 8.0 authorized FTEs, of which 3.0 FTEs are funded by the Crystal City Tax Increment Fund and 5.0 FTEs are funded by the Transportation Capital Fund. ▪ <i>There are a total of 23.0 FTEs to support major street and transit program elements of which 15.5 FTEs are funded by the Transportation Capital Fund and 7.5 FTEs are funded by the Crystal City Tax Increment Fund. Of the total Crystal City TIF FTE's, 3.0 FTEs were funded at FY 2014 adoption and 4.5 FTEs were funded at FY 2013 closeout.</i> 	<p>3.0</p> <p>4.5</p>
FY 2015	<ul style="list-style-type: none"> ▪ Revenue projections in the tax district increased due to increases in real estate tax assessments in CY 2014 compared to CY 2013, as well as some adjustments to the CY 2013 assessments that increased revenue estimates for FY 2014. 	
FY 2016	<ul style="list-style-type: none"> ▪ Revenue projections in the tax district decreased due to decreases in real estate tax assessments in CY 2015 compared to CY 2014. 	
FY 2017	<ul style="list-style-type: none"> ▪ Revenues and expenditures increased based on the tax district increase due to increases in real estate assessments in CY 2016 compared to CY 2015. 	

Our Mission: To provide a supplemental financial mechanism to fund affordable housing initiatives needed to mitigate the impact of redevelopment along Columbia Pike.

In December 2013, the Arlington County Board established a tax increment financing area to help finance affordable housing initiatives in support of the Columbia Pike Neighborhoods Area Plan.

In 2009, the Land Use and Housing Study process began to study the multi-family housing areas along Columbia Pike with the goal of producing the next major plan for Columbia Pike. The process was completed in July 2012 and resulted in the adoption of the Columbia Pike Neighborhoods Area Plan (the Plan). This 30-year plan establishes the future vision for the primarily multi-family residential areas located between the commercial nodes along the Columbia Pike corridor. The Plan established a goal of preserving all existing 6,200 market rate affordable units (MARKS). Columbia Pike Tax Increment Financing Area (TIF) revenues will be utilized to fund affordable housing initiatives needed to mitigate the impact of redevelopment along Columbia Pike, particularly related to the preservation of affordable housing. TIF revenues will be used to fund the Transit Oriented Affordable Housing Fund (TOAH Fund). The TOAH Fund is a tool designed to help affordable housing developers utilizing the Low Income Housing Tax Credit program meet certain cost restrictions imposed by the Virginia Housing & Development Authority (VHDA). The TOAH Fund will be used to help pay for certain County fees and infrastructure costs of these projects to the extent necessary to meet the VHDA cost restrictions.

TIF is a mechanism used to support development and redevelopment by capturing a portion of the projected increase in property tax revenues in the area and investing those funds in improvements or mitigation efforts associated with the project. Unlike a special district, it is not an additional or new tax; rather, it redirects and segregates the increased property tax revenues that would normally flow to the General Fund to be used for a specified purpose. The amount of the tax increment revenue is determined by setting a baseline assessed value of all property in the area on January 1, 2014 and in each subsequent year, tracking the incremental increase in assessed values relative to the base year, and segregating the incremental real estate tax revenue generated in a separate fund. The Board approved allocating 25 percent of the incremental real estate tax revenues to the Columbia Pike TIF area. This percentage can be revisited as part of the annual budget process. The TIF area includes the Columbia Pike Neighborhoods Special Revitalization District and the Columbia Pike Special Revitalization District as noted on the General Land Use Plan.

The baseline assessment for the TIF area is \$2.9 billion. In FY 2017, revenues are based on a 2.2 percent growth in real estate tax assessments in the TIF area.

SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted budget for the Columbia Pike Tax Increment Financing Area is \$952,180, a 78 percent increase from the FY 2016 adopted budget. The growth in FY 2017 is based on a 2.2 percent increase in real estate tax assessments in the TIF area. The FY 2017 adopted budget reflects:

- ↑ Revenue projections in the tax district increase due to increases in real estate assessments from CY 2016 to CY 2017.
- FY 2017 revenue projections increase from the FY 2016 Adopted Budget due to the CY 2016 real estate assessment increase of 2.2 percent which will be recovered in June 2016 real estate payments.

PROGRAM FINANCIAL SUMMARY

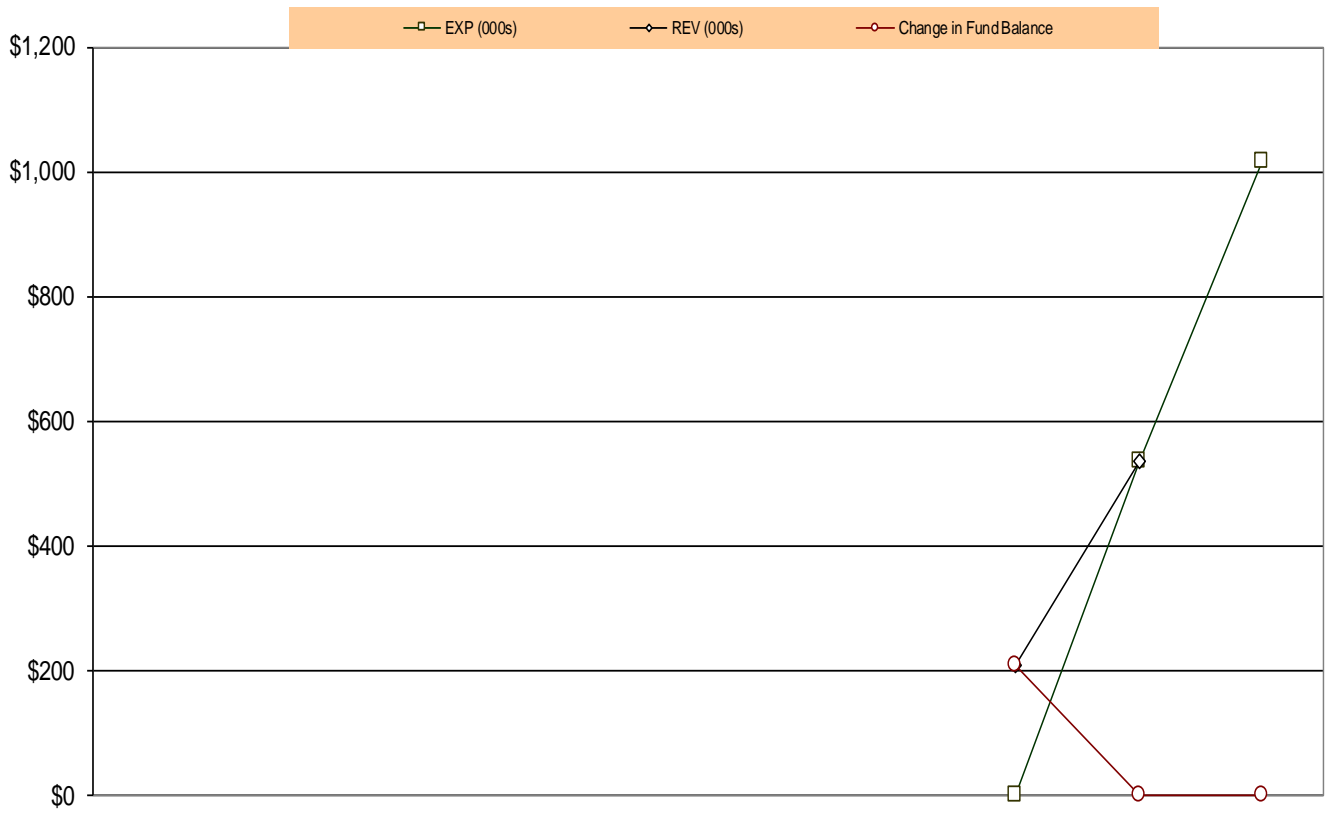
	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	-	-	-	-
Non-Personnel	-	\$536,150	\$952,180	78%
Total Expenditures	-	536,150	952,180	78%
Total Revenues	\$209,168	\$536,150	\$952,180	78%
Net Tax Support	-	-	-	-
Permanent FTEs	-	-	-	
Temporary FTEs	-	-	-	
Total Authorized FTEs	-	-	-	

COLUMBIA PI KE TAX I NCREMENT FI NANCING AREA FUND STATEMENT

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 RE-ESTIMATE	FY 2017 ADOPTED
ADJUSTED BALANCE, JULY 1				
Unallocated Fund Balance	-	\$185,920	\$209,168	\$63,220
TOTAL BALANCE	-	185,920	209,168	63,220
REVENUES				
Interest Earned on Fund Balance		-	-	-
Tax Increment Area	\$209,168	536,130	599,350	952,180
TOTAL REVENUES	209,168	536,130	599,350	952,180
TOTAL BALANCE AND REVENUES	209,168	722,050	808,518	1,015,400
EXPENSES				
TOAH Fund - Current Year	-	536,130	745,298	952,180
Carry-Over	-	185,920	-	63,220
TOTAL EXPENSES	-	\$722,050	745,298	\$1,015,400
CLOSING BALANCE, JUNE 30	\$209,168	-	\$63,220	-

FY 2016 Re-Estimate column reflects staff's current estimate that \$745,298 will be used for the Gillam Place East and West affordable housing development.

EXPENDITURE, REVENUE, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)								-	\$536	\$1,015
REV (000s)								\$209	\$536	\$1,015
Change in Fund Balance								209	-	-

Fiscal Year	Description	FTEs
FY 2015	<ul style="list-style-type: none"> ▪ In December 2013, the Arlington County Board established a tax increment financing area to help finance affordable housing initiatives in support of the Columbia Pike Neighborhoods Area Plan. The baseline assessment for the TIF area is \$2.7 billion. A two percent increase in assessments between CY 2014 and CY 2015 will yield approximately \$119,950 in partial year revenues in the spring of FY 2015. This estimate is based on capturing the full 25 percent of the tax increment for FY 2015. 	
FY 2016	<ul style="list-style-type: none"> ▪ Revenue projections in the tax district increase due to a full year of tax collections and increases in real estate assessments from CY 2015 to CY 2016. 	
FY 2017	<ul style="list-style-type: none"> ▪ Revenue projections in the tax district increase due to increases in real estate assessments from CY 2016 to CY 2017. 	

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Our Mission: To build and maintain water delivery, sanitary sewer collection, and wastewater treatment systems that provide high-quality water and sewer services and products

SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Utilities Fund is \$89,456,778, a one percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↑ Personnel increases due to employee salary increases and **an increase in the County's cost for** employee health insurance, offset by adjustments to retirement contributions based on current actuarial projections.
- ↑ Non-personnel increases due to the addition of costs for licensing and operating costs for asset management software (\$229,950), mobile meter management software (\$35,000), and capital project tracking software (\$27,093), redundant (wireless) SCADA service at pumping stations (\$22,320), offset by adjustments to the annual expense for maintenance and replacement of County vehicles (\$26,739).
- ↓ Debt service decreases due to repayment of General Obligation Bonds for various Utilities Fund capital projects (\$261,145) and repayment and refinancing of a portion of funds borrowed through the Virginia Wastewater Revolving Loan Fund for the Master Plan 2001 project at the WPCP (\$176,147).
- ↑ Other expense increases are due to higher overhead charges based on FY 2017 projections (\$418,512).
- ↓ Revenues decrease due to lower pretreatment revenue (\$10,650) and appliance fees (\$7,500), offset by an increase in Lee Pumping Station lease agreements with Sprint and Omnipoint (\$4,643).
- Fund Balance Utilized reflects drawdown of fund balance, as planned, and is consistent with the **County's financial policies**.

The total water/sewer rate is unchanged at \$13.27 per thousand gallons (TG). The water and sewer rates are currently \$4.21/TG and \$9.06/TG respectively, effective May 1, 2015.

The following fees and other revenue are used to fund operating and capital costs for the Utilities Fund. The capital costs are reflected in the Pay-As-You-Go Capital portion of the budget, found in Tab E.

Fund Balances From Prior Years: The County maintains a fund balance, consistent with the Board-adopted financial policy to maintain an operating reserve equal to three months of expenses, to cover emergency events that might impact water and sewer services.

Interest Earnings: Interest earned on the fund balance accrues to the Utilities Fund monthly.

Water/Sewer Billing: These charges generate approximately 93 percent of the income for the Utilities Fund. This category includes sewer revenue from government facilities and authorities and other organizations (such as the Pentagon and Reagan National Airport) that use the County's sewage system but receive their drinking water from other sources.

Water Service Connection Fee: This fee is paid by new water users for a physical connection to the water system. The fee recovers 100 percent of personnel, materials, and equipment rental costs.

Sewage Treatment Charges: These charges are paid by neighboring jurisdictions (Fairfax County and the Cities of Falls Church and Alexandria). Consistent with memoranda of understanding that the County has signed with Fairfax County and the Cities of Falls Church and Alexandria, the neighboring jurisdictions are charged both for their share of costs associated with operating the **County's sewage system as well as with making necessary capital improvements to it.**

Water/Sewer Late Fee: The County imposes a six percent fee on any water and sewer charges if, 30 days after the billing date, there is an outstanding balance on the account.

New Account Fee: This \$25 fee is charged to new customers when they set up a new utilities account.

Turn-On Fee: This \$25 fee is charged when the County turns **on a customer's** water service after it had previously been shut off **either at the customer's request or for non-payment.**

Flow Test Fee: This fee is charged when developers request fire flow information necessary to do sprinkler system design.

DFU Credit Inspection Fee: This fee is charged when developers request a credit for existing drainage fixture units (DFUs) at properties that will be demolished. The credit offsets the Infrastructure Availability Fees that a developer will be charged for new construction.

Pretreatment Fee: This fee is assessed on certain businesses that introduce pollutants into the **sewer system, or "Significant Industrial Users,"** to recover all of the costs of the industrial pretreatment program, which ensures compliance with state and federal standards.

Utility Marking Fee: This fee is charged to developers to have utility lines marked before construction begins.

Hazardous Household Material Fee: This fee is charged for the safe disposal of household waste products that contain hazardous materials and require special waste management to minimize environmental impacts (televisions, computer monitors, etc.).

Infrastructure Availability Fee: This fee is charged to developers for the capital costs associated with adding new demand on the water and sewer systems and is based on the number of drainage fixtures units added to the system. Revenues for this fee are accounted for in the Utilities Capital Pay-As-You-Go Fund.

PROGRAM FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$19,316,570	\$22,723,583	\$23,076,387	2%
Non-Personnel	30,244,745	29,789,787	30,077,411	1%
Debt Service	33,292,400	32,888,026	32,450,734	-1%
Other	4,128,522	4,233,734	4,652,246	10%
Subtotal	86,982,237	89,635,130	90,256,778	1%
Intra-County Revenue	(825,091)	(800,000)	(800,000)	-
Total Operating Expenditures	86,157,146	88,835,130	89,456,778	1%
Revenues	100,996,027	99,796,784	99,783,277	-
Fund Balance Utilized	-	1,260,820	1,484,001	18%
Total Revenues and Fund Balance	100,996,027	101,057,604	101,267,278	-
Transfer to Capital	12,524,545	12,121,850	11,810,500	-3%
Transfer to Auto Fund	-	100,624	-	-100%
Total Transfers Out (In)	\$12,524,545	\$12,222,474	\$11,810,500	-3%
Permanent FTEs	233.55	241.75	241.75	
Temporary FTEs	2.20	2.20	2.20	
Total Authorized FTEs	235.75	243.95	243.95	

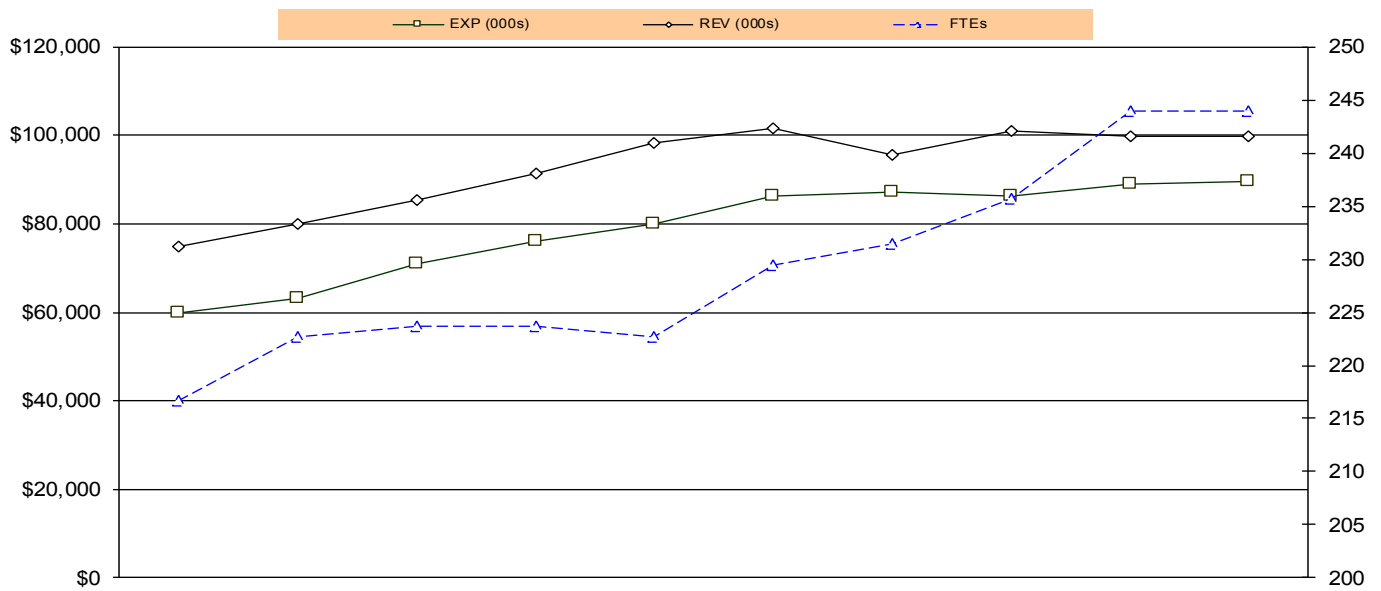
Note: In FY 2016, \$1,260,820 from prior year fund balance will be used and in FY 2017, \$1,484,001 from prior year fund balance will be used. The fund balance has been drawn down over the past few years and is projected to be slightly above the minimum requirement at the end of FY 2017. The County has used the fund balance to offset one-time capital expenditures.

UTILITIES FUND
OPERATING STATEMENT

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 RE-ESTIMATE	FY 2017 ADOPTED
BALANCE JULY 1	\$18,678,617	\$15,461,664	\$20,992,953	\$18,425,263
REVENUE				
Interest	87,264	50,000	50,000	50,000
Water/Sewer Billing	94,023,977	93,163,068	93,163,068	93,163,068
Water Service Connection Fee	1,055,139	1,150,000	1,150,000	1,150,000
Water Service Discontinuation	147,400	130,000	130,000	130,000
Meter Installation	46,000	17,000	17,000	17,000
Sewage Treatment Charges	4,431,687	4,236,269	4,090,895	4,236,269
Late Fee	396,462	450,000	450,000	450,000
New Account Fee	109,975	100,000	100,000	100,000
Turn-On Fee	12,250	13,000	13,000	13,000
Flow Test Fee	9,600	14,000	14,000	14,000
Pretreatment Fee	15,604	15,850	15,850	5,200
Utility Marking Fee	183,916	210,000	210,000	210,000
Hazardous Household Material Fee	11,005	20,000	20,000	12,500
Miscellaneous Revenue	465,748	227,597	227,597	232,240
TOTAL REVENUE	100,996,027	99,796,784	99,651,410	99,783,277
OPERATING EXPENSES				
Utilities Services Office (net of intra-county billing revenue)	381,776	500,980	725,980	593,729
WSS Operations	17,560,071	17,430,270	17,560,071	17,758,446
Water Purchase	7,392,300	8,000,000	8,000,000	8,000,000
Water/Sewer Records	655,025	718,033	718,033	748,941
Water Pollution Control	22,747,052	25,064,087	24,064,087	25,252,682
Debt Service	33,292,400	32,888,026	32,888,026	32,450,734
Other	4,128,522	4,233,734	4,233,734	4,652,246
TOTAL EXPENSES	86,157,146	88,835,130	88,189,931	89,456,778
BALANCE (SUBTOTAL)	33,517,498	26,423,318	32,454,432	28,751,762
TRANSFERS OUT				
Utility Construction (Fund 519)	12,524,545	12,121,850	13,928,545	11,810,500
Auto Fund	-	100,624	100,624	-
TOTAL TRANSFERS	12,524,545	12,222,474	14,029,169	11,810,500
TOTAL EXPENSE AND TRANSFERS	98,681,691	101,057,604	102,219,100	101,267,278
BALANCE, JUNE 30	20,992,953	14,200,844	18,425,263	16,941,262
Board-adopted Three-month Operating Reserve (excludes debt service)	\$13,216,187	\$13,986,776	\$13,825,476	\$14,251,511
Water/Sewer Rate per 1,000 gallons	\$13.04	\$13.27	\$13.27	\$13.27

Note: Fund balance declines due to the planned use of fund balance for non-recurring capital expenditures.

EXPENDITURE, REVENUE, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$59,957	\$63,211	\$70,830	\$76,129	\$80,054	\$86,146	\$87,020	\$86,157	\$88,835	\$89,457
REV (000s)	\$74,907	\$80,046	\$85,247	\$91,352	\$98,395	\$101,522	\$95,637	\$100,996	\$99,797	\$99,783
FTEs	216.70	222.70	223.70	223.70	222.70	229.50	231.50	235.75	243.95	243.95

Note: Beginning in FY 2012, revenue includes utilization of fund balance in addition to fees and other revenue received during the fiscal year.

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ Water/sewer charges increased \$1.20 from \$8.00 to \$9.20 per 1,000 gallons. ▪ Debt service increased (\$6,726,449) for the planned upgrade and expansion at the Water Pollution Control Plant; the Potomac Interceptor project; and the County’s share of the Washington Aqueduct residuals disposal project. ▪ Non-personnel expenditures (\$1,533,929 total) included electricity, water, and fuel at the Water Pollution Control Plant and the Water, Sewer, Streets Bureau (\$505,520); non-discretionary contractual increases in maintenance and construction costs (\$263,044), chemicals and supplies (\$192,524), and biosolids hauling (\$73,987) at the Water Pollution Control Plant; increased County vehicle charges at the Water, Sewer, Street Bureau (\$121,456); and increased wholesale water purchases from the Dalecarlia Water Treatment Plant at the Washington Aqueduct (\$200,000). ▪ Intra-County charges (\$335,000) reflect more accurate estimates of County facility water and sewer billings than budgeted in prior years. 	
FY 2009	<ul style="list-style-type: none"> ▪ The total water/sewer rate increased \$1.34 to a total of \$10.54 per thousand gallons (TG), a 14.6 percent increase, which produced \$9.3 million of additional revenue. The water rate increased \$0.01/TG to \$3.35/TG. The sewer rate increased by \$1.33/TG to \$7.19/TG. This combined \$1.34 increase was to be used primarily to pay for new debt service obligations. ▪ Six positions (6.0 FTEs) were moved from the Department of Environmental Services General Fund budget to the Utilities Fund. Costs for these positions previously were transferred into the Utilities Fund, and these positions are now charged directly to the fund. ▪ Non-personnel expenditures included increases in non-discretionary contractual increases in maintenance and construction costs (\$160,066), market-based increases for chemicals and operating supplies (\$600,592), and hauling and disposal costs for biosolids and the construction debris (\$445,665) at the Water Pollution Control Plant (WPCP) and the Water, Sewer, Streets Bureau (WSS). The budget also included an increase in cost for wholesale water purchases from the Dalecarlia Water Treatment Plant at the Washington Aqueduct (\$200,000), as well as an increase in the amount of indirect costs charged from the General Fund to the Utilities Fund (\$254,058). ▪ Debt service increased by \$6,768,313. This included repayment of funds borrowed through the Virginia Wastewater Revolving Loan Fund (VWRLF), which is the primary source of financing for the Master Plan 2001 update at the WPCP, and repayment of general obligation bonds issued in FY 2007 and FY 2008 funding the Potomac Interceptor project, the County’s share of the Washington Aqueduct Residuals project, and a portion of the Master Plan 2001 update. ▪ The adopted budget included an increase in the water connection fee. This fee had not increased in the past 18 years. The previous fees ranged from \$1,600 to \$15,500, depending on the size of the connection, and the 	6.0

Fiscal Year	Description	FTEs
	<p>adopted fees range from \$3,200 to \$25,300.</p> <ul style="list-style-type: none"> ▪ The adopted budget included an increase in the rate charged for inspections of Drainage Fixture Unit (DFU) credits, based on the actual cost of performing these inspections. Developers may request a review of actual DFUs versus the standard number of DFUs set forth in the County Water Rules and Regulations. The previous inspection charge was \$75 for one to 24 fixtures, and from \$125 to \$175 for 25 or more fixtures. The adopted fees are \$175 for one to 24 fixtures, and \$275 for 25 or more. ▪ The County Board approved new financial policies for the Utilities Fund regarding long-term financial planning, reserve levels, and debt service coverage. 	
FY 2010	<ul style="list-style-type: none"> ▪ The total water/sewer rate increased \$0.66 to a total of \$11.20 per thousand gallons (TG), a 6.3 percent increase, which produced \$2.2 million of additional revenue. The water rate increased \$0.07/TG to \$3.42/TG. The sewer rate increased by \$0.59/TG to \$7.78/TG. ▪ One new position was added for a Laboratory Technician at the Water Pollution Control Plant (\$81,000), in order to comply with new state regulations that require meeting Certification for Non-Commercial Environmental Laboratories (NELAC) accreditation standards. ▪ Non-personnel expenditures include increases in non-discretionary contractual costs for maintenance, construction, and equipment rental (\$653,000), an increase for wholesale water purchases from the Washington Aqueduct (\$238,000), an increase of \$103,000 to fund the apprenticeship program at the Water Pollution Control Plant, an increase of \$184,000 for County owned vehicles and fuel charges, an increase of \$105,000 for a transfer to the Auto Fund for the purchase of a dump truck and tailgate roller, and a decrease of \$498,000 in the transfer to capital for Pay-As-You-Go funding. 	1.0
FY 2011	<ul style="list-style-type: none"> ▪ The total water/sewer rate increases \$0.54 to a total of \$11.74 per thousand gallons (TG), a 4.8 percent increase, which will produce \$2.8 million of additional revenue. The water rate increases \$0.08/TG to \$3.50/TG. The sewer rate will increase by \$0.46/TG to \$8.24/TG. ▪ The Infrastructure Availability Fee (IAF) increases by \$18 per drainage fixture unit (DFU) to a total of \$182 per DFU, an 11 percent increase. The water IAF increases by \$3/DFU to \$72/DFU. The sewer IAF increases by \$15/DFU to \$110/DFU. ▪ Non-personnel expenditures include an increase of \$873,520 for fuel costs associated with the new stand-by generator at the Water Pollution Control Plant, partially offset by revenue of \$256,230 from the Demand Side Management Program. Other non-personnel increases are for chemicals associated with new processes at the plant that are part of the MP01 upgrade (\$451,323), the apprentice program at the plant to address transition staffing needs (\$442,859), an increased wholesale water purchase price from the Washington Aqueduct (\$301,700), and increased insurance costs and automotive costs (\$129,000). 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Wholesale water purchases from the Washington Aqueduct increase by \$100,000. ▪ Other WPCP increases include \$100,000 for safety consulting at the plant and \$80,651 for increased level of security guards required during continued construction at the WPCP. ▪ Debt service increases \$635,758 for repayment of General Obligation bonds and VRA bonds for various Utilities Fund capital projects. ▪ The transfer to PAYG capital decreases \$897,282, based on the planned FY 2013 maintenance capital program. 	
FY 2014	<ul style="list-style-type: none"> ▪ Personnel includes two new positions, a Construction Manager and a Sanitary Sewer Engineer (\$799,040). ▪ Non-personnel increases include \$639,400 for maintenance supplies at the Water Pollution Control Plant (WPCP), \$400,000 in consulting for various studies and ongoing capital project support at the Water Sewer Street Bureau (WSS), \$476,141 for electricity, Contracted Services and the apprenticeship and succession planning programs at the WPCP, \$100,000 for wholesale water purchases from the Washington Aqueduct, the addition of \$52,000 for the replacement of an existing server for the Utility Services Office (USO), \$30,419 for operating supplies and \$7,725 for landfill charges at WSS, \$22,000 to purchase a vehicle for the new Construction Manager at WSS, the addition of \$10,000 for automation of real estate agreement records, \$7,662 for printing and mailing of utility bills, \$2,037 for charges from the County's print shop to USO, and \$1,000 for the utilities share of base map maintenance. ▪ Non-personnel expenses decrease by \$498,440 for generator fuel at the WPCP, decrease for the transfer of Water / Sanitary Sewer Frames and Covers to the Utilities PAYG budget (\$400,000), solids hauling (\$295,497), chemicals at the WPCP (\$154,274), based on updated volume and pricing assumptions, gas at the WPCP (\$40,500), based on an anticipated price decrease, water at the WPCP (\$29,050), County vehicle charges (\$26,710), and elimination of the Telecom & Communications budget for Water Sewer Records (\$2,773). ▪ Debt service decreased by \$590,424 for repayment of general obligation bonds for various Utilities capital projects. ▪ Total revenues include revenue from Inter-jurisdictional Partners (\$624,433), revenue from the County's participation in Dominion Virginia Power's Demand Side Management program (\$68,985), Utility Marking revenue (\$50,000), and Lee Pumping Station lease revenue (\$5,725). ▪ The Infrastructure Availability Fee (IAF) increases by \$18 per drainage fixture unit (DFU) to a total of \$200 per DFU, a 10 percent increase. The water IAF increases by \$13/DFU to \$85/DFU. The sewer IAF increases by \$5/DFU to \$115/DFU. ▪ The transfer to the Auto Fund decreases to zero. 	2.0
FY 2015	<ul style="list-style-type: none"> ▪ Added a Chief Engineer, a Control Systems Engineer, an Electrical Power Technician, and a Control Systems Technician (\$580,648). ▪ Increased a Records Assistant position from 0.50 to 0.75 FTE (\$12,458). 	4.0
		0.25

- Reduced generator fuel expenses based on lower than anticipated use (\$394,200).
- Eliminated sixteen over-strength positions (\$391,020).
- Non-personnel decreases include equipment repair expenses (\$165,910), payments for leased equipment (\$31,911), and wholesale water purchases from the Washington Aqueduct (\$200,000).
- Non-personnel decreases are partially offset by increases in maintenance supplies (\$446,796), contracted services (\$92,775), insurance claims (\$31,464), operating equipment and supplies (\$61,854), inspection and repair of water valves (\$350,000), and adjustment to the annual expense for maintenance and replacement of County vehicles (\$6,389).
- Debt service decreases due to repayment of General Obligation Bonds for various Utilities Fund capital projects (\$644,644) and repayment of funds borrowed through the Virginia Wastewater Revolving Loan Fund for the Master Plan 2001 project at the WPCP (\$81,507).
- Other expense increases include higher overhead charges based on FY 2015 projections (\$230,863), funding for over-strength positions to meet succession planning and other needs (\$150,000), and the annual payment to the Virginia Waterworks Fund (\$35,631).
- Increased the water/sewer rate by \$0.43, from \$12.61 to \$13.04 per thousand gallons (TG).
- Revenue increases due to water consumption estimates and the adopted rate increase (\$3,091,257).
- Revenue increases also include water service connections (\$100,000), water service discontinuations (\$20,000), meter installations (\$10,000), pretreatment revenue (\$340), and the Lee Pumping Station lease agreements with Sprint and Omnipoint (\$4,425).
- Revenue increases are partially offset by decrease in interest (\$100,000), a decrease in household hazardous material revenue (\$5,000), and the County's participation in Dominion Virginia Power's (DVP) Demand Side Management program (\$394,200).

FY 2016	<ul style="list-style-type: none"> ▪ Transfer of a Management and Budget Specialist from the Facilities Design and Construction Bureau in the General Fund to increase from 0.80 to 1.0 FTE (\$25,696, 0.20 FTE) 	0.2
	<ul style="list-style-type: none"> ▪ Added a Capital Projects Engineer (\$113,533, 1.0 FTE), a Large Water Meter Service Team (\$165,921, 3.0 FTEs), and a Valve Exercise Team (\$221,228, 4.0 FTEs) replacing contractors for budget savings. ▪ Non-personnel increases primarily due to increases in maintenance supplies (\$71,066), contracted services (\$51,762), chemicals (\$36,572), redundant (wireless) SCADA service at lift stations (\$30,688), security system monitoring (\$30,000), adjustments to the annual expense for maintenance and replacement of County vehicles (\$26,609), one-time expenses for the Utility Billing System replacement project management (\$99,842), one-time equipment expenses for the new FTEs (\$63,000), and operating expenses for the new FTEs (\$32,902). ▪ Non-personnel decreases due to the elimination of contractual valve work (\$350,000). ▪ Debt service decreases due to repayment of General Obligation Bonds for various Utilities Fund capital projects (\$736,502) and repayment and 	8.0

refinancing of a portion of funds borrowed through the Virginia Wastewater Revolving Loan Fund for the Master Plan 2001 project at the WPCP (\$293,746).

- Other expense increases due to higher overhead charges based on FY 2016 projections (\$75,594).
- Intra-county revenues increase based on historic trend analysis of water revenue from county departments (\$57,600).
- Revenues increase due to the adopted water and sewer rate increase (\$974,847), sewage treatment charges from neighboring jurisdictions (\$325,531), late fees (\$100,000), interest earnings (\$50,000), water service connections (\$50,000), water service discontinuations (\$10,000), utility marking fees (\$10,000), meter installations (\$7,000), turn on fees (\$6,000), fire flow test fees (\$4,000), pretreatment revenue (\$3,550), and Lee Pumping Station lease agreements with Sprint and Omnipoint (\$2,832).

FY 2017

- Non-personnel increases due to the addition of costs for licensing and operating costs for asset management software (\$229,950), mobile meter management software (\$35,000), and capital project tracking software (\$27,093), redundant (wireless) SCADA service at pumping stations (\$22,320), offset by adjustments to the annual expense for maintenance and replacement of County vehicles (\$26,739).
- Debt service decreases due to repayment of General Obligation Bonds for various Utilities Fund capital projects (\$261,145) and repayment and refinancing of a portion of funds borrowed through the Virginia Wastewater Revolving Loan Fund for the Master Plan 2001 project at the WPCP (\$176,147).
- Other expense increases are due to higher overhead charges based on FY 2017 projections (\$418,512).
- Revenues decrease due to lower pretreatment revenue (\$10,650) and appliance fees (\$7,500), offset by an increase in Lee Pumping Station lease agreements with Sprint and Omnipoint (\$4,643).

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Our Mission: To provide safe off-street parking at competitive rates for visitors to retail establishments and office workers in the Ballston area

Ballston Public Parking Garage

- Provide oversight to the parking contractor managing the day to day operations of the parking garage to **ensure compliance with the County’s mandate to provide a user friendly public facility** servicing the daily commuters, visitors to the mall, and the office workers in the Ballston area.
- Coordinate with Ballston Public Parking Garage stakeholders on issues relating to garage construction, safety, operations, and parking rates.
- Implement new policies and procedures to improve overall operations and at the same time reduce expenses and generate parking revenue to sustain the desired level of operational standards.

SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for the Ballston Public Parking Garage fund is \$10,495,855, a 59 percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↓ Non-personnel expenses decrease for the garage management contract (\$306,334), general custodial supplies (\$70,620), office supplies (\$11,196), utilities (\$42,156) and fuel (\$221), partially offset by increases for consultant services for design review, wayfinding and to mitigate construction impacts (\$200,000), signage (\$80,000), miscellaneous services (\$14,379) and equipment repair (\$67,611).
- ↑ Capital Construction increases by 198 percent due to planned repairs to the 4th and 5th floor concrete slabs, and a planned \$4 million contribution as part of the Ballston Quarter redevelopment.
- ↓ Debt service decreases by \$137,700 due to lower interest payments.
- ↓ Revenues decrease by \$612,003 due to loss of tenants during mall redevelopment.

PROGRAM FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	-	-	-	-
Non-Personnel	\$2,361,187	\$2,492,575	\$2,424,038	-3%
Capital Construction	621,922	2,080,333	6,197,517	198%
Property Taxes	297,093	300,000	300,000	-
Debt Service	2,031,398	1,712,000	1,574,300	-8%
Total Expenditures	5,311,600	6,584,908	10,495,855	59%
Total Revenues	4,345,877	4,181,150	3,569,147	-15%
Change in Fund Balance	(\$965,723)	(\$2,403,758)	(\$6,926,708)	188%
Permanent FTEs	-	-	-	
Temporary FTEs	-	-	-	
Total Authorized FTEs	-	-	-	

BALLSTON PUBLIC PARKING GARAGE FUND
FUND STATEMENT

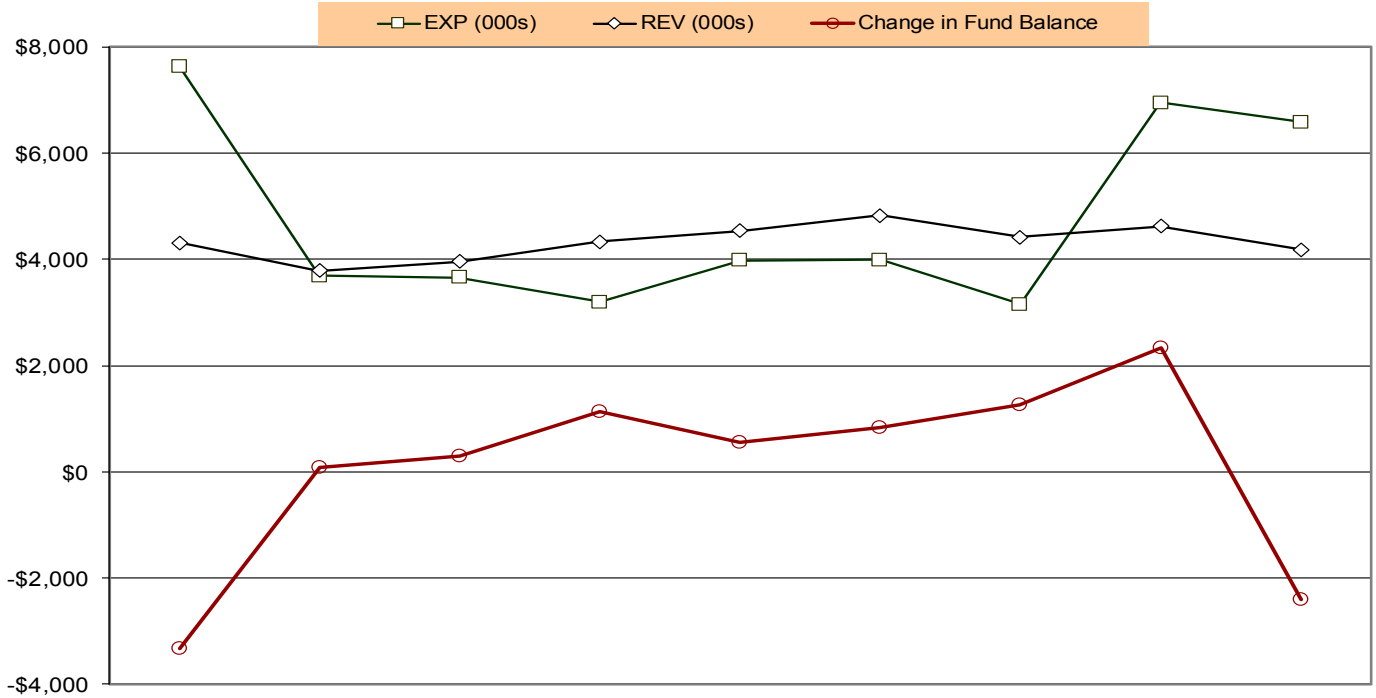
	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 RE-ESTIMATE	FY 2017 ADOPTED
ADJUSTED BALANCE, JULY 1				
Debt Service Reserve Fund	\$3,344,994	\$3,345,000	\$3,344,994	\$3,344,994
Operating & Maint. Reserve	2,000,280	2,000,000	2,000,280	2,000,280
Construction Reserve	9,123,713	7,078,687	8,157,991	6,454,631
TOTAL BALANCE	14,468,987	12,423,687	13,503,265	11,799,905
REVENUE				
Interest	8,123	12,000	5,000	5,000
Parking Revenue	4,337,754	4,169,150	4,012,315	3,564,147
TOTAL REVENUE	4,345,877	4,181,150	4,017,315	3,569,147
TOTAL REVENUE & BALANCE	18,814,864	16,604,837	17,520,580	15,369,052
EXPENSES				
Garage Operations	2,658,280	2,792,575	2,781,937	2,724,038
Capital Replacement ²	621,922	2,080,333	1,603,738	6,197,517
Debt Repayment and Debt Service	2,031,398	1,712,000	1,335,000	1,574,300
TOTAL EXPENSES	5,311,600	6,584,908	5,720,675	10,495,855
BALANCE, JUNE 30				
Debt Service Reserve Fund ¹	3,344,994	3,345,000	3,344,994	3,344,994
Operating & Maint. Reserve ³	2,000,280	2,000,000	2,000,280	300,000
Construction Reserve	8,157,991	4,674,929	6,454,631	1,228,203
TOTAL BALANCE	\$13,503,265	\$10,019,929	\$11,799,905	\$4,873,197

¹ The Debt Service Reserve Fund is a usual and customary revenue bond requirement in order to provide additional assurance to bond holders.

² FY 2017 includes \$4 million of planned capital contributions for garage improvements as part of the Ballston Quarter redevelopment.

³ FY 2017 Operating & Maintenance Reserve will be used towards capital projects as permitted in Section 6.13 of the Reimbursement, Credit & Security Agreement Dated September 1, 2011 with PNC Bank.

EXPENDITURE AND REVENUE TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$7,636	\$3,691	\$3,661	\$3,198	\$3,976	\$3,994	\$3,152	\$6,951	\$6,585	\$10,496
REV (000s)	\$4,319	\$3,784	\$3,964	\$4,334	\$4,540	\$4,824	\$4,420	\$4,622	\$4,181	\$3,569
Change in Fund Balance	-\$3,317	\$93	\$303	\$1,136	\$564	\$830	\$1,268	\$2,330	-\$2,404	-\$6,927

Note: Upcoming capital investments to the Ballston Public Parking Garage will use existing fund balances for the projects. The County plans to draw down balances over the next few years, using the funds to offset one-time capital expenditures.

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ Non-personnel increases include higher utility costs (\$125,444), additional funding for equipment repair and maintenance (\$30,000), contract management of the garage (\$177,692) and miscellaneous services (\$15,624). Increases are partially offset by a decrease in the consultant budget (\$112,336) and insurance claims. ▪ Capital construction decreases (\$678,883) due to the funding of large construction projects in the prior fiscal year. The FY 2008 budget includes funding to upgrade the elevator lobbies and, if necessary, to repair a portion of the brick façade. ▪ Debt service increases (\$267,005) due to an increase in interest payments. ▪ Revenue increases (\$147,873) due to additional interest revenue because of higher interest rates (\$85,525) and an increase in daily parking revenue (\$62,348) because of projected increased daily parking volume as construction is nearing its end. The County is also currently conducting a market study to evaluate parking rates at the garage. 	
FY 2009	<ul style="list-style-type: none"> ▪ Capital construction decreases (\$300,000) based on funding available for capital projects. 	
FY 2010	<ul style="list-style-type: none"> ▪ Capital construction increases (\$161,004) for waterproofing the garage and for work on the elevator lobbies. 	
FY 2011	<ul style="list-style-type: none"> ▪ Capital construction increases (\$460,000) to complete waterproofing, signage, and painting, as well as the first phase of repair or replacement of the brick façade. 	
FY 2012	<ul style="list-style-type: none"> ▪ Non-personnel expenses increase \$66,761 primarily due to increases in funding for general custodial supplies (\$55,138), contractual services for garage operations (\$46,047), and funding for equipment repair (\$4,551). These increases are partially offset by a decrease in electricity (\$30,681) and office supplies (\$8,757). ▪ Capital construction increases \$950,000 to provide funding for garage improvements and to repair and/or replace the façade. ▪ Debt service increases \$740,650 for additional payments needed to pay off outstanding bonds in FY 2017. ▪ Revenue projections increase by \$1,632,895, based on usage projections and a potential parking fee rate increase that could produce \$1,752,895, offset by a \$120,000 decline in interest income. The parking rate increase was implemented on May 1, 2012 (see FY 2013 below.) 	
FY 2013	<ul style="list-style-type: none"> ▪ Non-personnel expenses increase by \$7,679 which reflects an increase in utilities (\$33,411) and miscellaneous services and supplies (\$15,344), offset by a decrease in the cost of garage operations that was partially offset by a potential increase in the County's living wage (\$41,076). ▪ The capital construction budget increases by \$377,375 to provide funding 	

Fiscal Year	Description	FTEs
	<p>for garage improvements. Debt service decreases by \$203,220 to reflect lower amount of principal on which interest payments will be made.</p> <ul style="list-style-type: none"> ▪ Revenue projections decrease by \$203,220 to reflect a lower amount of principal on which interest payments will be made. ▪ The County raised parking rates at the garage on May 1, 2012 in order to make capital improvements and to pay down principal on the outstanding bonds. The structure that went into effect keeps the \$1 rate for the first three hours of parking and increases the graduated hourly rates over three hours anywhere from \$0.50 to \$1.00. The weekend rate was previously a \$1 flat rate daily, and the same graduated weekday rates are now in effect on weekends. Monthly rates were also increased. 	
FY 2014	<ul style="list-style-type: none"> ▪ Non-personnel expenses decrease by \$118,585 which reflects a decrease in the cost of garage operations (\$94,360) due to contractual savings and savings for office supplies and postage (\$28,091), partially offset by an increase in miscellaneous services (\$3,866). ▪ Debt service decreases by \$36,920 due to lower debt service related fees. ▪ Revenue increases by \$56,492, due in part to the additional number of patrons parking on Levels 1-7 during construction on Level 8 of the garage and offset by a decrease in interest income (\$23,000). 	
FY 2015	<ul style="list-style-type: none"> ▪ Non-personnel expenses increase by \$10,063 for non-discretionary contractual increases. ▪ Overall revenue decreases by \$474,962 due to completion of work on Level 8 and less revenue from hourly parking. 	
FY 2016	<ul style="list-style-type: none"> ▪ Non-personnel expenses decrease by \$11,917 for non-discretionary contractual decreases. ▪ Capital construction expense decrease to reflect the capital projects to be implemented within the fiscal year (\$347,042). ▪ Overall revenue decreases by \$452,686 due to loss of tenants during planned mall redevelopment. 	
FY 2017	<ul style="list-style-type: none"> ▪ Non-personnel expenses decrease for the garage management contract (\$306,334), general custodial supplies (\$70,620), office supplies (\$11,196), utilities (\$42,156) and fuel (\$221), partially offset by increases for consultant services for design review, wayfinding and to mitigate construction impacts (\$200,000), signage (\$80,000), miscellaneous services (\$14,379) and equipment repair (\$67,611). ▪ Capital Construction increases by 198 percent due to planned repairs to the 4th and 5th floor concrete slabs, and a planned \$4 million contribution as part of the Ballston Quarter redevelopment. ▪ Debt service decreases by \$137,700 due to lower interest payments. ▪ Revenues decrease by \$612,003 due to loss of tenants during mall redevelopment. 	

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Our Mission: To provide safe off-street parking at competitive rates for visitors to retail establishments, the Kettler Capitals Iceplex, and office workers in the Ballston area

Ballston Public Parking Garage – Eighth Level

- Provide parking for the Kettler Capitals Ice Rink and the Ballston Common Mall.
- Revenue from 8th level covers operation and maintenance costs.

SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted budget for the Ballston Public Parking Garage Eighth Level is \$111,978, a 44 percent increase over the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↑ Non-personnel expenses increase due to an increase in the cost of maintenance contracts (\$14,371) and funds for snow removal (\$20,000).
- ↓ Revenue decreases due to the planned renovation of the mall (\$43,276).

PROGRAM FINANCIAL SUMMARY

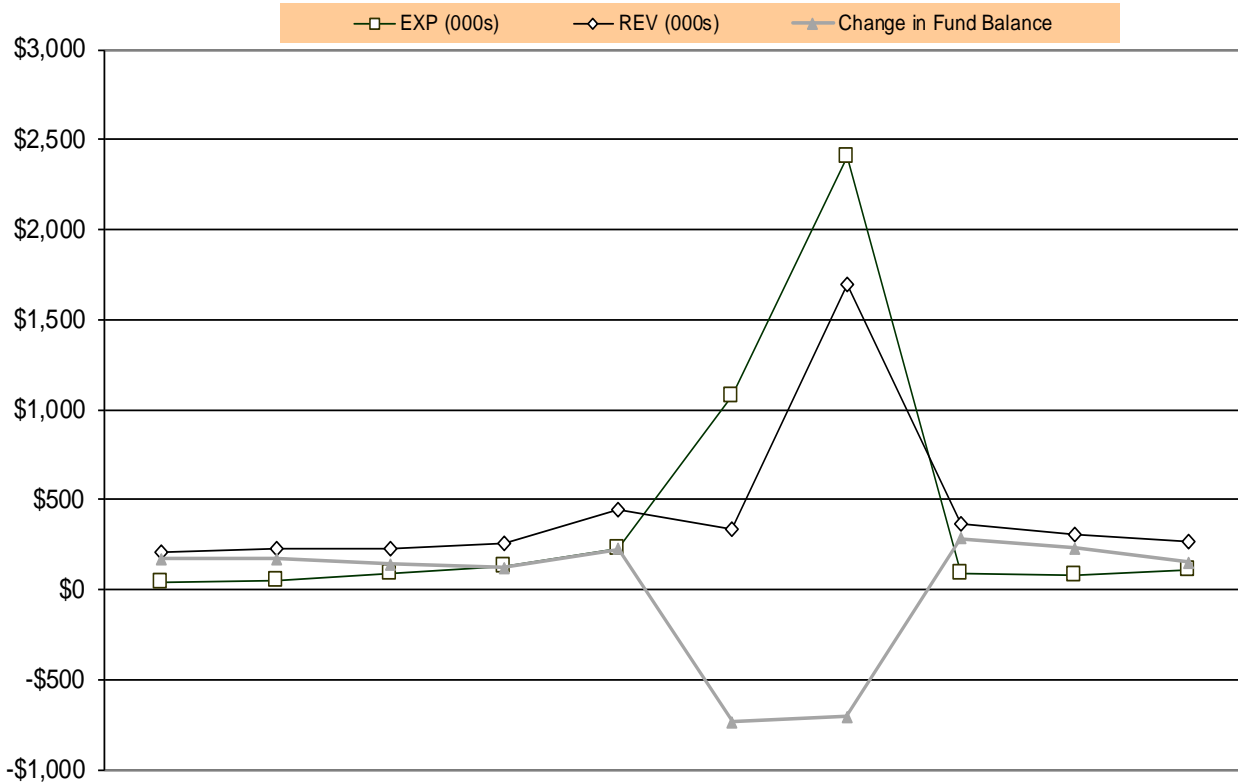
	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	-	-	-	-
Non-Personnel	\$86,355	\$77,607	\$111,978	44%
Capital Construction	-	-	-	-
Total Expenditures	86,355	77,607	111,978	44%
Transfer In From Other Funds	-	-	-	-
Fees	369,455	305,378	262,102	-14%
Total Revenues	369,455	305,378	262,102	-14%
Change in Fund Balance	\$283,100	\$227,771	\$150,124	-34%

BALLSTON PUBLIC PARKING GARAGE - EIGHTH LEVEL
OPERATING STATEMENT

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 RE-ESTIMATE	FY 2017 ADOPTED
BALANCE, JULY 1	\$290,000	\$511,790	\$573,100	\$800,871
Construction Reserve	250,000	471,790	533,100	760,871
Operating Reserve	40,000	40,000	40,000	40,000
TOTAL BALANCE	290,000	511,790	573,100	800,871
REVENUE				
Transfer in from Other Funds	-	-	-	-
Parking Revenue	369,455	305,378	305,378	262,102
TOTAL REVENUE	369,455	305,378	305,378	262,102
TOTAL REVENUE & BALANCE	659,455	817,168	878,478	1,062,973
EXPENSES				
Eighth Level Garage Operations	86,355	77,607	77,607	111,978
Eighth Level Capital Expense	-	-	-	-
TOTAL EXPENSES	86,355	77,607	77,607	111,978
BALANCE, JUNE 30				
Construction Reserve	533,100	713,808	760,871	910,995
Operating Reserve	40,000	25,753	40,000	40,000
TOTAL BALANCE	\$573,100	\$739,561	\$800,871	\$950,995

A portion of the fund balance will be used for capital expenses on the eighth level of the garage, and a portion of the balance will be retained as an operating reserve.

EXPENDITURE AND REVENUE TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$36	\$53	\$88	\$132	\$224	\$1,072	\$2,403	\$86	\$78	\$112
REV (000s)	\$204	\$224	\$228	\$253	\$446	\$337	\$1,696	\$369	\$305	\$262
Change in Fund Balance	\$168	\$171	\$140	\$121	\$222	-\$735	-\$707	\$283	\$227	\$150

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ Adopted budget includes projected full-year operational costs. 	
FY 2009	<ul style="list-style-type: none"> ▪ Revenue increased (\$78,656) based on FY 2007 revenue and year-to-date FY 2008 revenue. 	
FY 2010	<ul style="list-style-type: none"> ▪ Revenue decreased (\$113,684) due to a decline in monthly parking. 	
FY 2011	<ul style="list-style-type: none"> ▪ No significant changes. 	
FY 2012	<ul style="list-style-type: none"> ▪ Revenue projections increase by \$107,789 based on a proposed parking fee rate increase that was ultimately approved on May 1, 2012. 	
FY 2013	<ul style="list-style-type: none"> ▪ Revenue projections decrease (\$63,709) in FY 2013 due to planned construction on the eighth level reducing the number of parking spaces available. 	
FY 2014	<ul style="list-style-type: none"> ▪ No significant changes. 	
FY 2015	<ul style="list-style-type: none"> ▪ Revenue increases due to the completion of garage construction on the 8th Level (\$37,768). 	
FY 2016	<ul style="list-style-type: none"> ▪ Revenue increases based on revised estimates (\$10,080). 	
FY 2017	<ul style="list-style-type: none"> ▪ Non-personnel expenses increase due to an increase in the cost of maintenance contract (\$14,371) and funds for snow removal (\$20,000). ▪ Revenue decreases due to the planned renovation of the mall (\$43,276). 	

Our Mission: To set the standard for excellence in public service by providing consistent quality and timely permitting, plan review and inspection services both in building construction and zoning.

DEVELOPMENT FUND SUMMARY

The fee-supported units that comprise the CPHD Development Fund are the Zoning Division and the following sections of the Inspection Services Division: Construction Permit Administration Services, Construction Field Inspection Services, and Construction Plan Review Services.

SIGNIFICANT BUDGET HIGHLIGHTS

The FY 2017 adopted expenditure budget for the CPHD Development Fund is \$19,918,105, a 31 percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- **In support of the County Manager's three strategic priorities (economic development, service delivery, and strategic planning),** the County has adopted a One-Stop Arlington initiative that focuses on streamlining business processes and providing superior customer service. One-Stop Arlington projects include the replacement of the enterprise-wide permitting system, business process re-engineering, website improvements, creation of a customer service center, and enhanced case management.
- ↑ Personnel increases due to employee salary increases, **an increase in the County's cost** for employee health insurance, and the addition of four limited term positions to assist with the One-Stop Arlington initiative (\$375,080, 4.0 FTEs), offset by adjustments to retirement contributions based on current actuarial projections.
- ↑ Non-personnel increases due to costs associated with the One-Stop Arlington initiative including implementation of a new business permitting system, project management, system support, and space reconfiguration (\$3,610,962). In addition, non-personnel increases for adjustments to rent costs associated with the tenth floor office space (\$30,193) and an increase in the annual expense for the maintenance and replacement of County vehicles (\$6,750).
- Expense increases for FY 2017 are offset by the utilization of fund balance (\$5,108,609).
- There are no fee increases adopted for FY 2017.

FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$8,955,852	\$9,978,721	\$11,005,396	10%
Non-Personnel	5,420,462	5,264,804	8,912,709	69%
Total Expenditures	14,376,314	15,243,525	19,918,105	31%
Fees	13,990,042	14,809,496	14,809,496	-
Total Revenues	13,990,042	14,809,496	14,809,496	-
Change in Fund Balance	\$386,272	\$434,029	\$5,108,609	1077%
Permanent FTEs	89.50	93.00	97.00	
Temporary FTEs	-	-	-	
Total Authorized FTEs	89.50	93.00	97.00	

Expenses by Line of Business

	FY 2015 Actuals	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Zoning Administration	\$2,777,304	\$3,292,789	\$3,313,335	1%
Construction Permit Administration Services	5,474,345	6,105,610	10,411,474	71%
Construction Field Inspection Services	3,435,308	2,998,432	3,007,243	-
Construction Plan Review Services	2,689,357	2,846,694	3,186,053	12%
Total Expenditures	\$14,376,314	\$15,243,525	\$19,918,105	31%

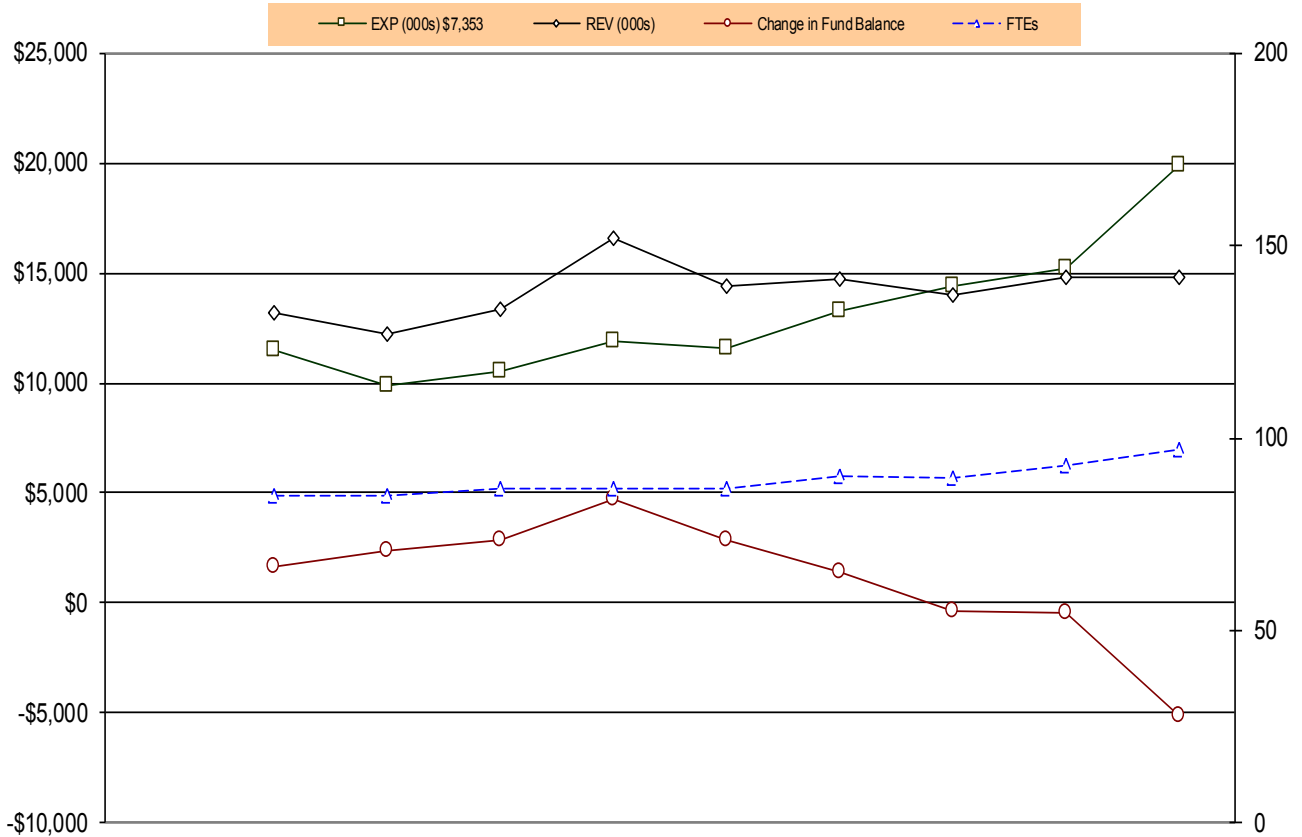
CPHD Development Fund
Fund Statement

	FY 2015 Actual	FY 2016 Adopted	FY 2016 Re-estimate	FY 2017 Adopted
ADJUSTED BALANCE, JULY 1				
Contingent Fund Reserve	\$3,977,420	\$4,573,057	\$4,573,057	\$5,975,431
Capital Reserve	14,788,254	13,767,066	13,806,345	11,969,942
TOTAL BALANCE	18,765,674	18,340,123	18,379,402	17,945,373
REVENUE				
Fees	13,990,042	14,809,496	14,809,496	14,809,496
TOTAL REVENUE	13,990,042	14,809,496	14,809,496	14,809,496
TOTAL REVENUE & BALANCE	32,755,716	33,149,619	33,188,898	32,754,869
EXPENSES				
Personnel	8,955,852	9,978,721	9,978,721	11,005,396
Non-personnel	5,420,462	5,264,804	5,264,804	8,912,709
TOTAL EXPENSES	14,376,314	15,243,525	15,243,525	19,918,105
BALANCE, JUNE 30	18,379,402	17,906,094	17,945,373	12,836,764
Contingent Fund Reserve	4,312,894	4,573,058	4,573,058	5,975,431
Capital Reserve	14,066,508	13,333,037	13,372,315	6,861,333
TOTAL BALANCE	\$18,379,402	\$17,906,094	\$17,945,373	\$12,836,764

Notes:

- Beginning in FY 2013, the CPHD Development Fund maintains a contingent reserve, which is a 30 percent balance of **the total fiscal year's** operating budget; this amount is equivalent to three to four months of annual operating expenditures. The CPHD Development Fund is not **authorized to spend from this contingent without the County Board's approval.**
- The Capital Reserve is a funding source for planned and unanticipated needs that exceed the amount available in the annual operating budget. The Department currently anticipates the following multi-year technology and one-time projects may require the use of Capital Reserve monies: **implementation of the County Manager's One-Stop** Arlington initiative which includes replacement of the enterprise-wide permitting system and business process re-engineering; website improvements; creation of a customer service center; enhanced case management; and enabling the submission of electronic plans through E-Plan Review.

EXPENDITURE, REVENUE, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)		\$11,531	\$9,859	\$10,566	\$11,902	\$11,564	\$13,258	\$14,376	\$15,244	\$19,918
REV (000s)		\$13,204	\$12,237	\$13,387	\$16,627	\$14,415	\$14,695	\$13,990	\$14,809	\$14,809
Change in Fund Balance		\$1,673	\$2,378	\$2,821	\$4,725	\$2,851	\$1,437	-\$386	-\$435	-\$5,109
FTEs		85.00	85.00	87.00	87.00	87.00	90.00	89.50	93.00	97.00

Note: Beginning in FY 2009, the Zoning Administration, Permit Processing, Code Compliance, and Plan Review Sections within the Department of Community Planning, Housing and Development (CPHD) became a separate fund, the CPHD Development Fund. At that time, 65.00 FTEs were transferred from the CPHD General Fund to the CPHD Development Fund.

Fiscal Year	Description	FTEs
FY 2009	<ul style="list-style-type: none"> ▪ Transfer of FTEs from the CPHD General Fund to the CPHD Development Fund. 	65.0
	<ul style="list-style-type: none"> ▪ Twenty new positions (20.0 FTEs and \$1,991,806) were added that were originally approved by the County Board as an FY 2008 supplemental appropriation. 	20.0
	<ul style="list-style-type: none"> ▪ Non-personnel expenditures increased to reflect increased operating expenses to support the 20 new FTEs (\$98,046). In addition, increases were included to fund the following items: a lease for the space DCPHD Development Fund staff will occupy (\$880,000), various technology improvements in support of improved customer service (\$1,100,000), five additional vehicles and ongoing Auto Fund charge increases (\$149,526), and the move to new space, including new furniture (\$325,518). In addition, the CPHD Development Fund, like other enterprise funds in the County, pays a County overhead charge to the County's General Fund to cover the cost of support services, such as human resources, legal, and finance (\$1,285,704). 	
	<ul style="list-style-type: none"> ▪ Fee revenue included \$5,428,468 due to fee increases as of October 1, 2007. In addition, revenue increased to reflect a 3.3 percent increase in fee rates and a projected increase in permitting and construction activity (\$671,418). 	
	<ul style="list-style-type: none"> ▪ Upon creation of the CPHD Development Fund, ten temporary FTEs were converted to permanent FTEs. 	
FY 2010	<ul style="list-style-type: none"> ▪ Revenue increased by \$413,337 due to a 4.7 percent increase in fee rates and a projection of constant and sustainable permitting activity. 	
FY 2011	<ul style="list-style-type: none"> ▪ Revenue increased by \$191,460, a two percent increase, due to minor fee rate increases for Zoning fees and a projection of constant and sustainable permitting activity. 	
	<ul style="list-style-type: none"> ▪ Transferred two Community Code Inspector positions from the General Fund Community Code Enforcement Program (\$134,398) resulting in an increase of Zoning field inspectors from three to five. 	2.0
FY 2012	<ul style="list-style-type: none"> ▪ Revenue increased based on a projected increase in permitting activity. There are no fee increases for FY 2012. 	
FY 2013	<ul style="list-style-type: none"> ▪ Increased personnel costs to support the cost of a Fire Department Inspector position for site plan reviews (\$103,768). The FTE for the position is in the Fire Department. 	
	<ul style="list-style-type: none"> ▪ Increased payment to the County that covers internal services provided by County staff (\$241,900). 	
	<ul style="list-style-type: none"> ▪ Increased building rent for the 10th floor of Courthouse Plaza (\$43,630). 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Revenue increases are based on a projected increase in permitting activity (\$569,300). There are no fee increases in FY 2013. 	
FY 2014	<ul style="list-style-type: none"> ▪ Increased personnel costs due to the addition of a Sign Coordinator position (\$106,020), a Zoning Plan Reviewer position (\$84,169), and a Business Systems Analyst position (\$102,737). ▪ Non-personnel expenditures decreased due to the following items: reduction in consultant services (\$210,000), elimination of the contingent funding (\$210,000), reduction in other non-personnel costs to reflect actual spending (\$167,000), partially offset by an increase in building rent for the 10th floor of Courthouse Plaza (\$130,588). ▪ Revenue decreases are based on three fee reductions: the automation fee decreases from 10% to 5% (\$590,920), the permitting fees for residential construction and residential additions to one-and two-family buildings decreased by \$0.05 per square foot from \$0.54 to \$0.49 per square foot (\$79,071), and the minimum permit fee and application filing fee for new construction, alteration and addition to one-and two-family residential buildings decreased by \$25 from \$92 per application to \$57 per application (\$76,950). These three fee changes also reduced the amount of indirect cost revenue (\$23,404). The reduction in revenue from these fee changes is partially offset by a projected increase in permitting activity (\$570,000). 	3.0
FY 2015	<ul style="list-style-type: none"> ▪ Transferred a Business Systems Analyst from the CPHD General Fund (\$72,110). ▪ Converted an Elevator Inspector (\$106,910) as well as position reclassification savings (\$43,090) to contractual services for the elevator inspection program. ▪ Increased building rent for the 10th floor of Courthouse Plaza (\$13,643). ▪ Reduced annual expense for maintenance and replacement of County vehicles (\$927). 	0.5 (1.0)
FY 2016	<ul style="list-style-type: none"> ▪ Transferred a Business Systems Analyst from the CPHD General Fund (\$72,739). ▪ Added a Plan review (\$84,711), Records Technician (\$74,079), and a Zoning Planner (\$79,382). ▪ Added \$83,000 for Zoning related expense in the Office of the County Attorney for an Assistant County Attorney. ▪ Non-personnel expenses increased for consulting expenses (\$18,297) and for the ongoing costs of records management and scanning (\$225,000). ▪ Revenue increased due to projected increase in permitting activity (\$1,202,541). There are no fee increases for FY 2016. 	0.5 3.0

- FY 2017
- Expense increases due to One-Stop Arlington including implementation of a new business permitting system, project management, system support, space reconfiguration, and the addition of four limited term positions (\$3,986,042).
 - Non-personnel increased for adjustments to rent costs associated with the tenth floor office space (\$30,193).
- 4.0

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Our Mission: To ensure that safe, energy-efficient, and environmentally friendly vehicles are available to agency staff to accomplish their work/missions

The Automotive Equipment Fund provides cost efficient and environmentally sound management support services for the vehicle fleet of Arlington County. These support services include procurement of vehicles, repair and maintenance, fuel and alternative fuels, repair parts inventory, and disposal.

SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted expenditure budget for **the Department of Environmental Services' (DES)** Automotive Equipment Fund is \$17,208,334, a six percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↑ Personnel increases due to employee salary increases and an increase in the **County's cost for** employee health insurance, offset by adjustments to retirement contributions based on current actuarial projections.
- ↓ Non-personnel decreases due to reductions in outside repairs (\$103,409) and maintenance supplies (\$120,047), offset by increases in data processing (\$8,558), building repair (\$3,169), and adjustments to the annual expense for maintenance and replacement of County vehicles (\$13,008).
- ↓ Additions expense decreases due to the removal of the cost for the purchase of vehicles for the Utilities Fund, which occurred in FY 2016 (\$100,624).
- ↑ Replacement expenses increase \$995,357 due to unit cost increases in vehicle replacements, adjustments in vehicle configurations, parts and labor.
- ↓ County revenue decreases due to adjustments to the charges to other departments for the maintenance and replacement of County vehicles (\$341,969).

FUND FINANCIAL SUMMARY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$5,265,406	\$5,844,624	\$6,144,142	5%
Non-Personnel	2,963,133	3,226,133	3,027,412	-6%
Accident Repairs	323,487	291,200	291,200	-
Additions	134,398	100,624	-	-100%
Replacement	8,074,960	6,620,223	7,615,580	15%
Subtotal	16,761,384	16,082,804	17,078,334	6%
Insurance/Other Transfers	130,000	130,000	130,000	-
Total Net Expenditures	16,891,384	16,212,804	17,208,334	6%
County & School Revenues	17,262,751	17,644,057	17,402,712	-1%
Sales of Surplus Equipment	803,573	250,000	250,000	-
Miscellaneous Revenues	8,772	61,000	61,000	-
Transfer from General Fund	42,000	-	-	-
Transfer from Utilities Fund	-	100,624	-	-100%
Total Revenues	18,117,096	17,955,057	17,713,712	-1%
Change in Fund Balance	\$1,225,712	\$1,742,253	\$505,378	-71%
Permanent FTEs	61.00	63.00	63.00	
Temporary FTEs	-	-	-	
Total Authorized FTEs	61.00	63.00	63.00	

AUTOMOTIVE EQUIPMENT FUND
FUND SUMMARY

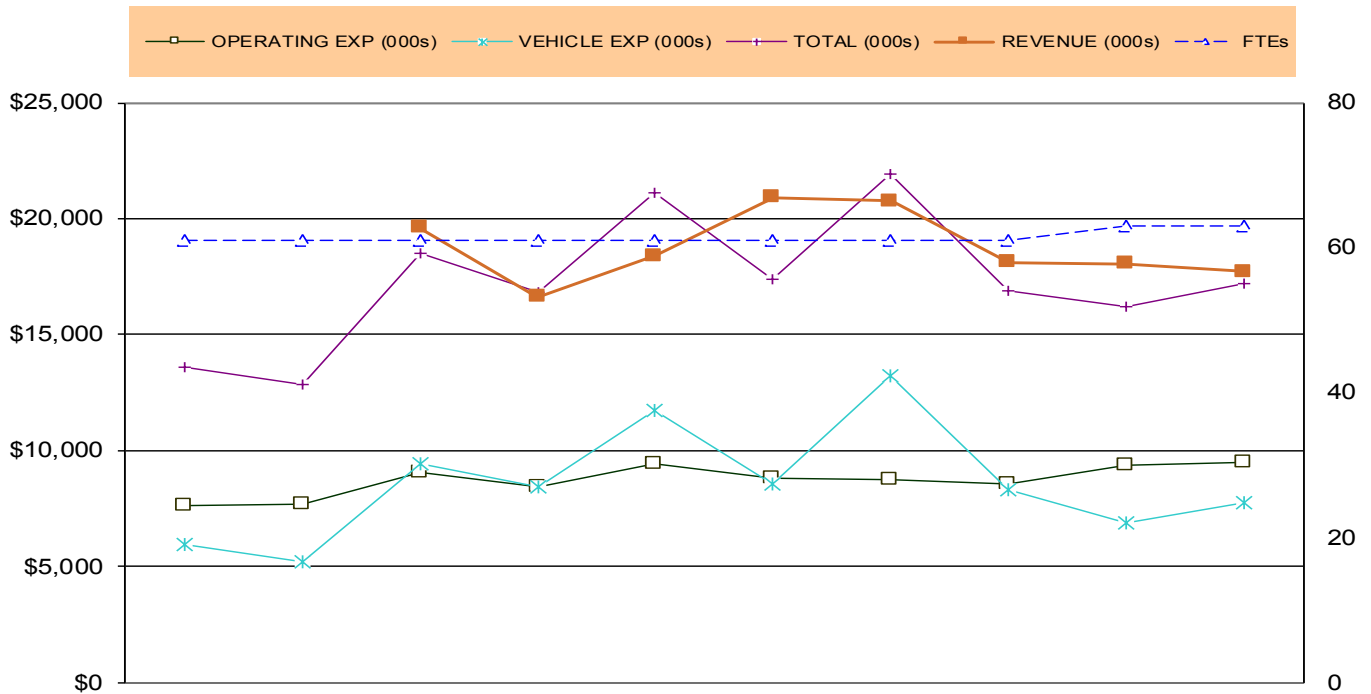
AUTOMOTIVE EQUIPMENT FUND
FUND STATEMENT

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 RE-ESTMATE	FY 2017 ADOPTED
ADJUSTED BALANCE, JULY 1	\$8,701,754	\$6,938,555	\$9,927,466	\$5,998,121
OPERATING RECEIPTS				
Maintenance/Operating Rental Book	5,836,092	5,899,832	5,899,832	5,758,616
Other Maintenance - Non Rental Book	620,996	270,000	270,000	270,000
Temporary Loan Vehicles	109,897	130,000	130,000	130,000
Schools Maint/ Operating	2,040,480	2,240,177	2,240,177	2,034,180
Other Maintenance - Non Rental Book Schools	61,695	110,000	110,000	110,000
Subrogation Revenues	17,427	60,000	60,000	60,000
Miscellaneous	8,772	1,000	1,000	1,000
CAPITAL RECEIPTS				
County Fleet Replacement & Lease Purchase	7,056,529	7,379,624	7,379,624	7,445,428
Schools Replacement	1,519,635	1,614,424	1,614,424	1,654,488
Sales of Surplus Equipment	803,573	250,000	250,000	250,000
TOTAL RECEIPTS	18,075,096	17,955,057	17,955,057	17,713,712
OTHER FINANCING SOURCES				
Transfers from Other Funds	-	100,624	100,624	-
Transfers from General Fund	42,000	-	-	-
TOTAL TRANSFERS IN	42,000	100,624	100,624	-
TOTAL RECEIPTS AND TRANSFERS IN	18,117,096	18,055,681	18,055,681	17,713,712
TOTAL BALANCE, CAPITAL RESERVE, RECEIPTS AND TRANSFERS IN	26,818,850	24,994,236	27,983,147	23,711,833
OPERATING EXPENSES				
Administration, Maintenance	6,780,630	7,003,855	7,003,855	7,167,911
Schools	1,776,960	2,358,102	2,358,102	2,294,843
Subtotal	8,557,590	9,361,957	9,361,957	9,462,754
CAPITAL EXPENSES				
Encumbrance/ Incomplete Projects	-	-	5,772,222	-
Replacements to Fleet (County)	4,482,944	2,901,928	2,901,928	3,897,285
Replacements to Fleet (Schools)	2,294,422	2,166,884	2,166,884	2,166,884
Additions to Fleet	134,399	100,624	100,624	-
Lease Purchase	1,292,029	1,551,411	1,551,411	1,551,411
Subtotal	8,203,794	6,720,847	12,493,069	7,615,580
TOTAL EXPENSES	16,761,384	16,082,804	21,855,026	17,078,334
TRANSFERS OUT				
Transfer to General Fund - Insurance	130,000	130,000	130,000	130,000
TOTAL TRANSFERS	130,000	130,000	130,000	130,000
TOTAL OPERATING EXPENSES AND TRANSFERS OUT	16,891,384	16,212,804	21,985,026	17,208,334
BALANCE, JUNE 30	\$9,927,466	\$8,781,432	\$5,998,121	\$6,503,499

Notes:

Fund Balance is reserved for financing encumbrances and incomplete projects carried over from the previous fiscal year.

EXPENDITURE, REVENUE, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
OPERATING EXP (000s)	\$7,648	\$7,689	\$9,070	\$8,429	\$9,431	\$8,832	\$8,716	\$8,558	\$9,362	\$9,463
VEHICLE EXP (000s)	\$5,956	\$5,172	\$9,452	\$8,407	\$11,698	\$8,533	\$13,239	\$8,333	\$6,851	\$7,745
TOTAL (000s)	\$13,604	\$12,861	\$18,522	\$16,836	\$21,129	\$17,365	\$21,955	\$16,891	\$16,213	\$17,208
REVENUE (000s)			\$19,606	\$16,628	\$18,398	\$20,907	\$20,760	\$18,117	\$18,056	\$17,714
FTEs	61.00	61.00	61.00	61.00	61.00	61.00	61.00	61.00	63.00	63.00

- In FY 2010, the County modified the way the Automotive Equipment Fund financials were displayed to show the revenue received by the Fund from the user departments. This revenue is the cost of services for the maintenance and replacement of County vehicles.

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ The County Board added one vehicle for the Landscape Plan Review staff approved as part of the Stormwater Strategic Initiative (\$23,500) as well as a transfer of the same amount from the General Fund. ▪ The vehicle replacement budget increased by \$564,526 to cover the increase in cost of steel and vehicle configuration changes. The criteria for the replacement of light vehicles was changed from a 45,000 mile threshold to a 50,000 mile threshold as a means to help drive down the cost of vehicle replacement in FY 2008. 	
FY 2009	<ul style="list-style-type: none"> ▪ The County Board added four vehicles to the fleet at a cost of \$100,347. The breakdown includes: one vehicle for the Department of Real Estate Assessments (Department of Management and Finance) in support of the Transportation Investment Fund (\$23,000), two vehicles for the Department of Environmental Services in support of the Stormwater Management Fund (\$50,000), and one vehicle to support the Fire Department Fire Prevention Program (\$27,347). ▪ Increase in Inter-Departmental charges (\$964,230) is due to unit cost increases in vehicle replacement, maintenance costs, and in the number of vehicles included in the fleet that are being maintained, and also reflect the Work for Others (\$381,717) charge to School Repair Section for per vehicle charge to cover administrative, indirect and overhead costs. ▪ Increases in non-discretionary contractual increases (\$201,388) and \$45,000 for the cost of maintenance and chemicals for the new vehicle wash. 	
FY 2010	<ul style="list-style-type: none"> ▪ Additions to the fleet (\$132,611) include one vehicle for the Fire Department Fire Prevention Division (\$27,611) as well as one dump truck for the Department of Environmental Services Utilities Fund (\$105,000). ▪ Non-personnel expenditures include increases in non-discretionary contractual costs (\$2,962), building repair (\$9,000), funding for custodial services (\$50,000), recruitment (\$15,000), tires (\$44,000), and maintenance supplies (\$63,956). ▪ Increase in replacement cost (\$886,902) is due to unit cost increases in vehicle replacement, the vehicle configurations, parts and labor. ▪ Electricity and water/sewer budgets were adjusted based on FY 2008 actual consumption and anticipated utility rate increases (\$34,408). 	
FY 2011	<ul style="list-style-type: none"> ▪ Non-personnel decreases include adjustments to the annual expense for the maintenance and replacement of County vehicles used directly by the Auto Fund (\$17,655) and a decrease in operating equipment (\$36,821). ▪ Replacement decreases (\$2,743,763) are due to fewer vehicles reaching mileage and age criteria as established by the Equipment Bureau. With fewer vehicles being replaced in FY 2011, there will be a large number of vehicles scheduled for replacement in FY 2012 and FY 2013. ▪ Revenue increases are due to adjustments to the charge to other 	

Fiscal Year	Description	FTEs
	<p>departments for the maintenance and replacement of County vehicles (\$324,864), partially offset by reductions in the Sales of Surplus Equipment (\$50,000) and Miscellaneous Revenues (\$2,000) as well as no transfer from the General Fund for off-cycle vehicles or adjustments (\$132,611).</p> <ul style="list-style-type: none"> ▪ Planned delays in purchasing equipment through the Auto Fund allow for a one-time credit to the General Fund for equipment replacement (\$375,000). 	
FY 2012	<ul style="list-style-type: none"> ▪ Non-personnel expenses increase due to repair/renovation of the vehicle service lifts (\$256,000), increases in materials and supplies (\$83,600), contractual services (\$27,958), and internal services (\$917), partially offset by the decrease in operating equipment (\$40,000). ▪ Additions and the transfer from the General Fund increase for the purchase of new vehicles for the conversion of HVAC maintenance from contract to County staff in the Department of Environmental Services (3 vehicles: \$104,145), additional fire protection systems inspectors in the Fire Department (1 vehicle: \$28,830), and staffing reallocated within the Department of Environmental Services for maintenance of new/remodeled facilities (1 vehicle: \$38,399). ▪ Replacement expenses increase (\$983,690) due to unit cost increases in vehicle replacements, adjustments in vehicle configurations, parts and labor. The number of units being replaced increased from the prior year due to meeting mileage and age criteria, as well as the replacement of units which were part of the planned purchase delay in FY 2011. Included in this increase is the lease purchase of a fire vehicle (\$213,233). ▪ Revenue increases due to adjustments to the charges to other departments for the maintenance and replacement of County vehicles (\$699,618) and new vehicles being added to the fleet (\$171,374). ▪ The one-time transfer credit in FY 2011 to the General Fund (\$375,000) was eliminated in FY 2012. 	
FY 2013	<ul style="list-style-type: none"> ▪ Non-personnel expenses decrease due to reductions in building repairs for the FY 2012 replacement of the vehicle service lifts (\$100,000). ▪ Additions expense increases (\$331,126) from FY 2012 for new vehicles being added to the County fleet for the additional water crew being added in the Utility Fund for FY 2013. ▪ Replacement expenses increase (\$535,537) primarily due to a greater number of School buses being replaced in FY 2013 than in the prior fiscal year (\$986,899), which is partially offset by fewer County vehicles being scheduled for replacement in FY 2013 (\$451,362). The FY 2012 budget included replacement of County vehicles that were part of the one-time planned purchase delay in FY 2011 in addition to the normally scheduled replacements. ▪ Revenue increases due to adjustments to the charges to other departments for the maintenance and replacement of County vehicles (\$203,217), adjustments to Schools for the maintenance and replacement of the School 	

Fiscal Year	Description	FTEs
	fleet (\$469,411), and for new vehicles being added to the fleet for the Utility Fund (\$331,126).	
FY 2014	<ul style="list-style-type: none"> ▪ Replacement expenses increase due to the off-cycle lease purchase of fire equipment (two heavy rescue units, one loader and four pumpers) (\$1,980,953). ▪ Revenues increase due to new vehicle purchases funded through lease purchase (\$1,842,205) and for the charges to other departments for the maintenance and replacement of County and School vehicles (\$1,326,348). ▪ Additions expense and the related transfer from other funds both decrease since there are no additions to the fleet funded in the Automotive Equipment Fund (\$502,500). 	
FY 2015	<ul style="list-style-type: none"> ▪ Additions expense and the related transfer from the General Fund increases for the purchase of a new vehicle for the DES (\$42,000). ▪ Replacement expenses decrease due to the number of configuration of vehicles slated to be replaced in FY 2015 (\$1,954,202). ▪ Revenues decrease due to there being no lease proceeds (\$1,842,205). ▪ Revenues decrease from charges to other departments for the maintenance and replacement of County vehicles (\$230,097). 	
FY 2016	<ul style="list-style-type: none"> ▪ The County Board added two Auto Mechanic positions for maintenance of school buses needed for APS. ▪ The County Board reduced the size of the County's vehicle fleet across departments, resulting in a decrease in revenue to the Auto fund (\$50,000). ▪ Addition to fleet expense and the related transfer from the Utilities Fund increases for the purchase of two new vehicles for DES (\$100,624), offset by the removal of the cost of the purchase of a new vehicle for DES in FY 2015 (\$42,000). ▪ Lease purchase expense increases (\$223,422), partially offset by replacement expense decreases due to the number of configuration of vehicles slated to be replaced in FY 2016 (\$135,682). ▪ Revenue increases due to adjustments to the charges to other departments for the maintenance and replacement of County vehicles (\$1,012,251). 	2.0
FY 2017	<ul style="list-style-type: none"> ▪ Additions to fleet expense and the related transfer from the Utilities Fund decrease for the purchase of two new vehicles for the DES, which occurred in FY 2016 (\$100,624). ▪ Revenues decrease from charges to other departments for the maintenance and replacement of County vehicles (\$341,969). ▪ Replacement expenses increase due to the number and configuration of vehicles slated to be replaced in FY 2017 (\$995,357). 	

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Our Mission: To provide County agencies a single location for cost effective services and technical advice that will meet their printing, copying, graphic design, archiving and mail services needs

Printing and Mail Services

- Produce high volume copies for County agencies using high production digital machines that produce a higher quality copy at a reduced charge.
- Provide critical printing, graphics, and bindery services to meet the needs across the County.
- Manage walk-up copiers and mobile printing applications for different agencies to meet their copying needs. By holding a contract for copiers, we achieve cost savings and provide better services.
- Handle outgoing and interoffice mail, as well as special mailing projects for the County.
- Provide County departments and Arlington Public Schools (APS) postage savings on large mail jobs using various address verification and smart mail applications for qualifying mail.
- Utilize 30 percent post-consumer recycled paper with a goal to increase usage to 50 percent post-consumer recycled paper.

SIGNIFICANT BUDGET CHANGES

The FY 2017 adopted **expenditure budget for the Department of Environmental Services'** (DES) Printing Fund is \$2,122,387, an 11 percent increase from the FY 2016 adopted budget. The FY 2017 adopted budget reflects:

- ↑ Personnel increases due to employee salary increases and an **increase in the County's cost** of employee health insurance, partially offset by adjustments to retirement contributions based on current actuarial projections.
- ↑ Non-personnel primarily increases due to contractual obligations for equipment and supplies (\$27,915), purchase of services (\$60,000), and presort mail services for special projects (\$100,000).
- ↑ County revenue increases from County departments and Arlington Public Schools (APS) due to increased volume of printing jobs and special services including presort mail services (\$213,633).
- ↑ Transfer from the General Fund, which supports the mail operation, increases due to an increase in personnel costs (\$3,901) and an increase in equipment lease costs (\$6,384).

PROGRAM FINANCIAL SUMMARY

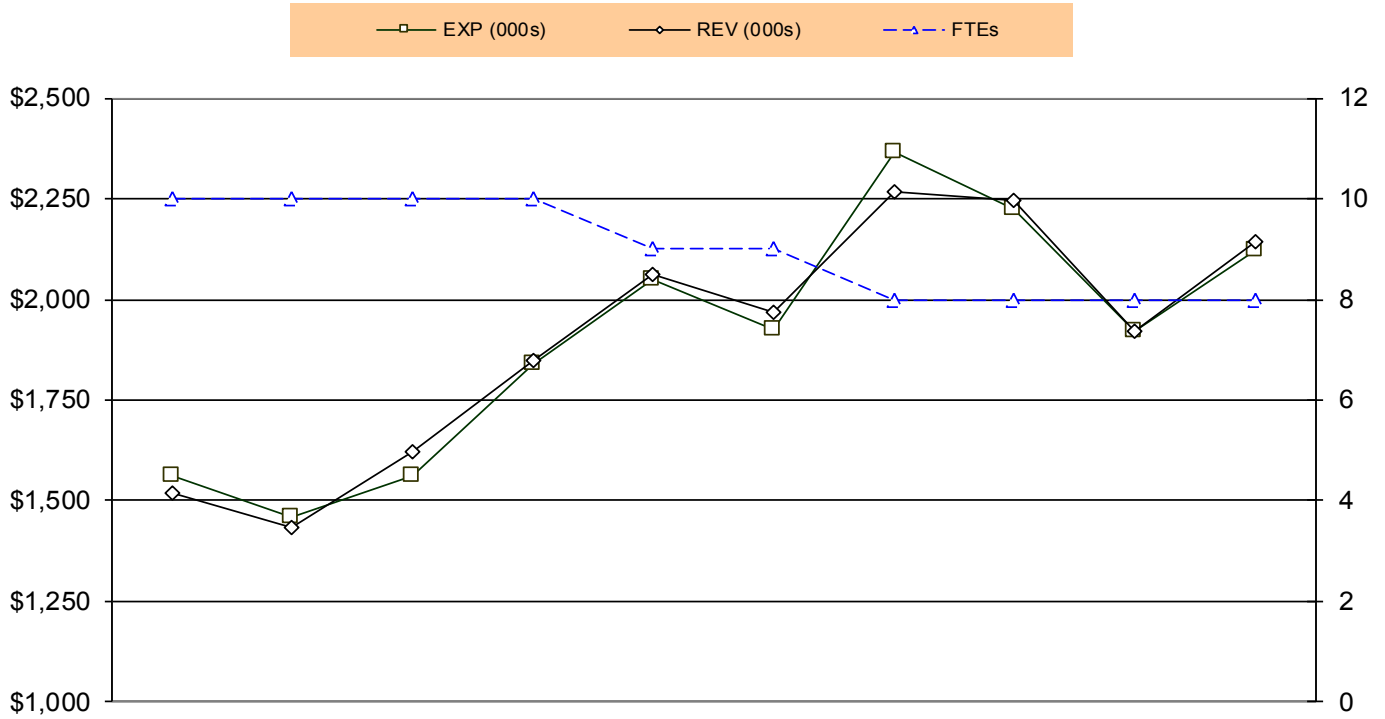
	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	% Change '16 to '17
Personnel	\$681,236	\$729,999	\$743,388	2%
Non-Personnel	1,542,999	1,188,614	1,378,999	16%
Total Expenditures	2,224,235	1,918,613	2,122,387	11%
County Revenue	1,999,320	1,638,473	1,852,106	13%
Outside Revenue	21,168	50,000	50,000	-
General Fund Transfer	226,499	231,484	241,769	4%
Total Revenues	2,246,987	1,919,957	2,143,875	12%
Change in Fund Balance	\$22,752	\$1,344	\$21,488	1499%
Permanent FTEs	8.00	8.00	8.00	
Temporary FTEs	-	-	-	
Total Authorized FTEs	8.00	8.00	8.00	

PRINTING FUND
FUND STATEMENT

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 RE-ESTIMATE	FY 2017 ADOPTED
ADJUSTED BALANCE, JULY 1	\$55,879	\$58,829	\$78,631	\$78,615
REVENUE				
Intra-County	1,999,320	1,638,473	1,819,000	1,852,106
Outside Billings	21,168	50,000	50,000	50,000
Transfer in from General Fund	226,499	231,484	231,484	241,769
TOTAL REVENUE	2,246,987	1,919,957	2,100,484	2,143,875
TOTAL REVENUE & BALANCE	2,302,866	1,978,786	2,179,115	2,222,490
EXPENDITURES				
Printing Services & Mail Operations	2,224,235	1,918,613	2,100,500	2,122,387
TOTAL EXPENDITURES	2,224,235	1,918,613	2,100,500	2,122,387
BALANCE, JUNE 30	\$78,631	\$60,173	\$78,615	\$100,103

- Fund Balance is reserved for financing encumbrances and incomplete projects carried over from a previous fiscal year, unanticipated equipment replacement or major repairs, and revenue shortfalls or over expenditures.

EXPENDITURE, REVENUE, AND FULL-TIME EQUIVALENT TRENDS



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Adopted Budget
EXP (000s)	\$1,562	\$1,457	\$1,562	\$1,839	\$2,051	\$1,926	\$2,368	\$2,224	\$1,919	\$2,122
REV (000s)	\$1,520	\$1,434	\$1,623	\$1,847	\$2,064	\$1,967	\$2,266	\$2,247	\$1,920	\$2,144
FTEs	10.00	10.00	10.00	10.00	9.00	9.00	8.00	8.00	8.00	8.00

Fiscal Year	Description	FTEs
FY 2008	<ul style="list-style-type: none"> ▪ Increased non-personnel expenses due to an increase in photocopier leases (\$25,130). 	
FY 2009	<ul style="list-style-type: none"> ▪ Non-personnel expenditures include an increase in photocopier leases (\$13,189) and operating supplies (\$35,195). 	
FY 2010	<ul style="list-style-type: none"> ▪ Non-personnel expenditures include non-discretionary contractual increases (\$30,121). 	
FY 2011	<ul style="list-style-type: none"> ▪ Revenue decreases reflect an anticipated reduction in spending for printing services by County departments (\$31,628) partially offset by an increase in work being performed for Arlington County Public Schools (\$4,350). ▪ Non-personnel includes an increase for contractual obligations for equipment (\$5,298). 	
FY 2012	<ul style="list-style-type: none"> ▪ Transferred a vacant 1.0 FTE to the General Fund for support of the DES Safety Program. ▪ Non-personnel increases reflect contractual obligations for equipment (\$2,843), funding for assistance with special projects (\$40,953) and replacement of County vehicles (\$295). ▪ Revenue from County Departments for work by the Print Shop increases (\$62,000) based on FY 2010 revenues and the FY 2011 re-estimate. ▪ Transfer from the General Fund decreases (\$52,278) due to elimination of the Print Shop subsidy. The General Fund transfer will continue to support the mail operation. 	(1.0)
FY 2013	<ul style="list-style-type: none"> ▪ Increased funding for contractual obligations for equipment (\$116,318). ▪ Decrease in consultant services (\$40,953). ▪ Decrease in operating supplies (\$10,158). ▪ Revenue from County Departments increases due to an increase in income from leased equipment used by departments throughout the County (\$51,483). ▪ Transfer from the General Fund, which supports the mail operation, increases (\$16,782) due to an increase in contractual obligations for equipment and software. 	
	<ul style="list-style-type: none"> ▪ <i>One (1.0) FTE was transferred to the Department of Technology Services (DTS) for records management related activities by the County Board at FY 2012 closeout.</i> 	(1.0)
FY 2014	<ul style="list-style-type: none"> ▪ Non-personnel increases for contractual obligations for equipment (\$64,324). 	

Fiscal Year	Description	FTEs
	<ul style="list-style-type: none"> ▪ Revenue from County departments decreases due to loss in revenue from management of the archives (\$65,640) since records management activities are now managed by DTS. ▪ Revenue from leased equipment used by departments throughout the County increases (\$21,041). ▪ Transfer from the General Fund, which supports the mail operation, increases (\$23,650) due to an increase in contractual obligations for equipment, address verification, and smart mail software applications. 	
FY 2015	<ul style="list-style-type: none"> ▪ Non-personnel increases for contractual obligations for equipment (\$136,753). ▪ Revenue from County departments and Arlington Public Schools (APS) increases due to increased volume of jobs (\$178,899). ▪ Transfer from the General Fund, which supports the mail operation, increases (\$30,646) primarily due to increases in personnel costs. 	
FY 2016	<ul style="list-style-type: none"> ▪ Non-personnel increases for contractual obligations for equipment (\$126,440). ▪ Revenue from County departments and Arlington Public Schools (APS) increases due to increased volume of jobs (\$130,973). ▪ Transfer from the General Fund, which supports the mail operation, increases \$4,985 primarily due to increases in personnel costs. 	
FY 2017	<ul style="list-style-type: none"> ▪ Non-personnel increases due to contractual obligations for equipment and supplies (\$27,915), purchase of services (\$60,000), and presort mail services for special projects (\$100,000). ▪ Revenue from County departments and Arlington Public Schools (APS) increases due to volume of jobs and special services including presort mail services (\$213,633). ▪ Transfer from the General Fund, which supports the mail operation, increases primarily due to increases in personnel costs (\$3,901) and an increase in equipment lease costs (\$6,384). 	

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PAY-AS-YOU-GO
CAPITAL
AND
MASTER LEASE

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The General Capital Projects Fund or Pay-As-You-Go (PAYG) Budget provides funding for capital improvements using current year ongoing revenue, one-time funding, state and federal grants, and developer fees. In addition to annual PAYG appropriations, master lease financing, bond financing and various other dedicated funding sources are the other primary sources of funding for the capital projects included in the biennial Capital Improvement Plan (CIP), found on the County's website. **Detailed information concerning the County's bond financing is contained in the Debt Service section of the FY 2017 Budget.**

PAYG and voter approved bond funding have historically been the primary sources of funding for the **County's maintenance capital program – seeking to achieve a long stated goal to “maintain what we have.” Maintenance capital projects are designed to protect assets from premature failure and are focused on replacement and renewal of existing infrastructure.** Maintenance capital activities differ from operating maintenance activities in cost, size, nature, and frequency of occurrence of the maintenance activity.

The General Capital Projects categories include Local Parks and Recreation, Transportation Initiatives, Government Facilities, Information Technology Investments, Community Conservation, and Regional Partnerships.

MAINTENANCE CAPITAL

The purpose of Arlington's Maintenance Capital (MC) program is to ensure that existing capital assets throughout the County are maintained in a reliable and serviceable condition, and are periodically updated and renewed as necessary. The MC program serves to prolong the useful life of these investments, while minimizing the need for repeated asset repair emergencies. Although MC funds are not contingency funds they provide versatility in allowing the County to respond to unforeseen emergencies.

This budget continues our focus on Maintenance Capital – particularly reinvestment in facilities and parks assets, paving and information technology. It also invests in infrastructure, such as land acquisition, for county needs as well as joint projects with Schools to keep pace with the increase in school enrollment. The County has made great progress over the last several fiscal years:

- We are adding staff to help with both planning and execution.
- Staff continues the multi-year strategy to address the maintenance capital reinvestment.
- In all programs, we bundle projects where appropriate to minimize service disruption and reduce capital costs by seeking efficiencies.
- We continue to use a variety of funding sources to best match the type of maintenance capital needs in order to leverage as many projects within an affordable budget.

OVERVIEW OF FY 2017

The adopted FY 2017 PAYG budget totals \$11.6 million, comprised of \$7.06 million of base ongoing funds and \$4.56 million of one-time funds. The FY 2017 adopted budget shifts \$0.789 million in ongoing funds from PAYG funds to Master Lease funds. Both sources are used to fund capital projects; however, master lease is more specific for equipment and systems that have an estimated useful life from three and up to ten years. By shifting funds from PAYG to Master Lease, the county can fund more enterprise and public safety equipment and information technology needs, by paying for the principal and interest over the life of the asset. This is critical for public safety since many of the original federal and state grants that funded the initial cost of the equipment, systems and infrastructure are no longer available. In other cases, the 2004 bond that funded the Emergency Communications Center building was also the source for bundling the supporting public safety radios and other equipment which have now reached the end of its useful life and must be replaced. Use of master lease funds will allow for a regular refreshment plan for this equipment for better planning and budgeting.

In addition to the FY 2017 adopted budget, there is an additional \$9.4 million in one-time PAYG funding from FY 2015 year end closeout for FY 2016 projects. During the closeout process, approved project allocations included \$3.6 million for acquisition of properties such as at the Buck location and as other opportunities arise. The closeout funds also included \$2.5 million of county funds for joint County and Schools projects to support the infrastructure in response to the growing school enrollment. There is an equivalent \$2.5 million funded from Schools for this endeavor, which is included in the FY 2017 budget. With both County and School funds combined, the joint contingent reflects an increase of \$5.0 million. The balance of the closeout funds are allocated to maintenance capital projects such as paving, streetlights, Justice Center sewer line replacement and other **facilities' needs**.

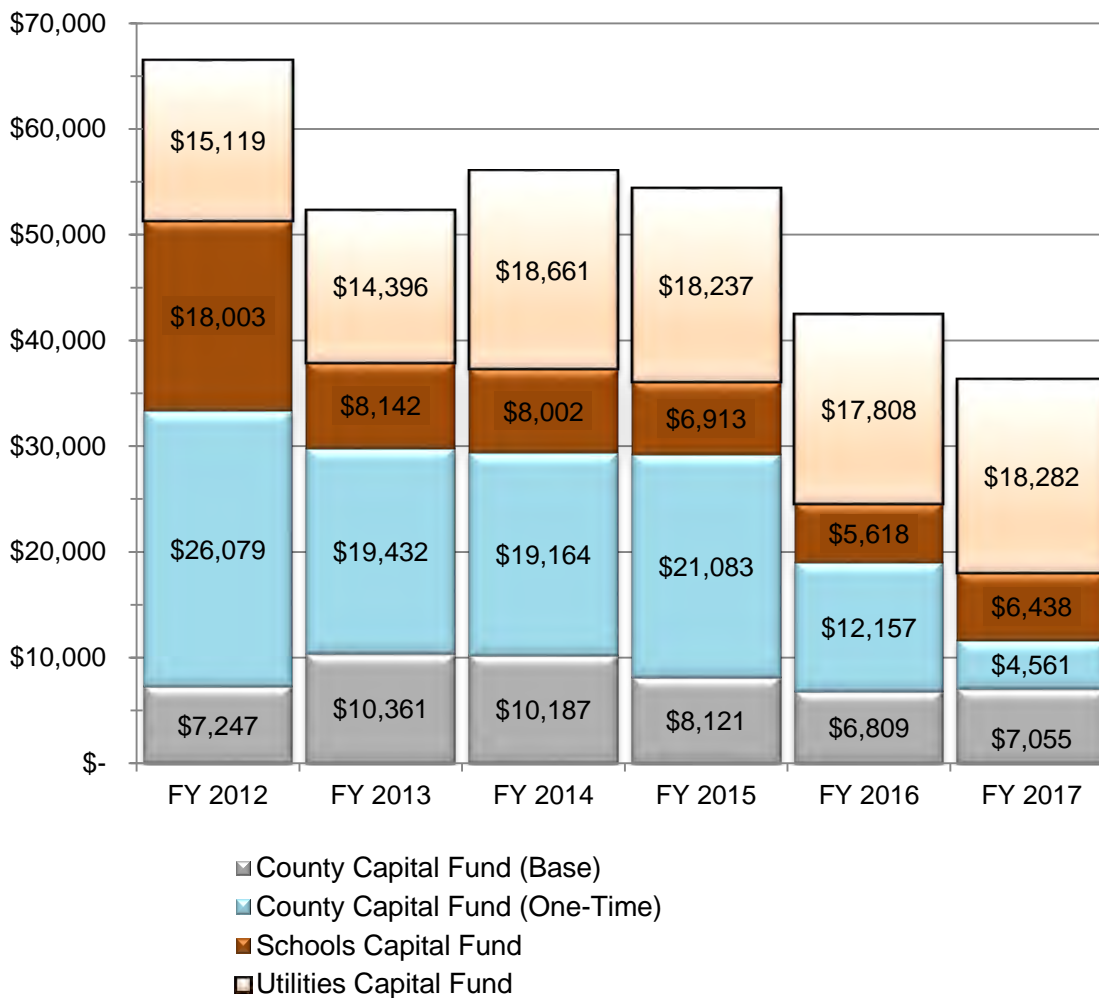
The FY 2017 adopted PAYG budget funds routine and non-routine capital expenditures. The routine expenditures include maintenance of capital assets such as streets, bridges, signals and infrastructure, street lights, bus shelters, replacement of building components, fields, playgrounds, courts, technology equipment and systems as well as neighborhood conservation projects, energy efficiency projects and contributions to regional programs. Non-routine expenditures include land acquisition.

County capital project descriptions, PAYG appropriation charts, and fund statements are included on the following pages. Because projects are often multi-year in nature, appropriations rather than actual expenditures are presented; appropriations also indicate more about County Board priorities, decisions, and PAYG funding levels than actual expenditures. Fiscal impact is the net increase in annual operating costs associated with a capital funding decision. Capital funding decisions that expand or significantly change the nature and quality of an asset typically increase future operating budgets over the life of the asset. However, some capital funding decisions that replace current assets with efficient, low maintenance assets or extend the useful life of an asset can reduce future operating budgets.

In addition to the General Capital Projects Fund, there are other PAYG investments:

- The Utilities Fund FY 2017 adopted PAYG budget of \$18.3 million includes funding for Wastewater Treatment Plant capital maintenance and improvements to the Washington Aqueduct, which supplies the County with 100 percent of its drinking water.
- The School Board's adopted FY 2017 PAYG budget is \$6.4 million, which includes major maintenance and minor construction funding.

PAY-AS-YOU-GO APPROPRIATION HISTORY
FY 2012 - FY 2017
(\$ in 000's)



PAY-AS-YOU-GO APPROPRIATION HISTORY BY CATEGORY
(\$ in 000's)

PROGRAM CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Regional Partnerships	\$1,166	\$1,136	\$1,214	\$1,287	\$1,453	\$1,364
Transportation & Pedestrian	7,939	4,037	5,041	9,757	3,431	3,614
Government Facilities	14,871	13,356	3,408	2,890	5,249	595
Parks and Recreation	4,166	6,410	5,211	4,090	1,639	1,573
Technology Investment (IT) *	1,475	1,090	1,000	4,517	502	924
Community Conservation	800	500	500	500	500	500
Public Art	150	50	-	-	-	-
Land Acquisition	-	-	-	-	-	361
County-Schools Joint Use Projects	-	-	8,634	2,000	2,500	2,500
Capital Contingency / Admin	2,759	3,214	4,343	4,163	3,692	185
Total County Capital Fund	\$33,326	\$29,793	\$29,351	\$29,204	\$18,966	\$11,616
Schools Capital Fund	18,003	8,142	8,002	6,913	5,618	6,438
Utilities Capital Fund	15,119	14,396	18,661	18,237	17,808	18,282
Total Capital Fund	\$66,448	\$52,331	\$56,014	\$54,354	\$42,392	\$36,336

PAYG PROJECTS
(\$ in 000's)

PROGRAM CATEGORY	Base Funds	One-Time Funds	FY 2017 Adopted	FY 15 C/O Funds for FY 16 Projects	Total Funds
Transportation Maintenance Capital	\$1,863	\$951	\$2,814	\$993	\$3,807
Facilities Maintenance Capital	495	-	495	1,660	2,155
Parks Maintenance Capital	1,573	-	1,573	-	1,573
Subtotal Maintenance Capital	3,931	951	4,882	2,653	7,535
Regional Partnerships	1,364	-	1,364	-	1,364
Neighborhood Conservation	500	-	500	-	500
Information Technology	175	749	924	83	1,007
Transportation Multi-Modal	800	-	800	-	800
Facilities Design and Construction	100	-	100	609	709
Land Acquisition	-	361	361	3,562	3,923
Joint County & Schools Contingent	-	2,500	2,500	2,500	5,000
Capital Contingent	185	-	185	-	185
Subtotal Other Capital	3,124	3,610	6,734	6,754	13,488
Total Projects	\$7,055	\$4,561	\$11,616	\$9,407	\$21,023

* Numbers may not add due to rounding.

REGIONAL PARTNERSHIPS \$1,363,417

Arlington annually contributes capital funding to several regional organizations that provide beneficial services to Arlington residents and visitors.

- **Fiscal Impact - The Regional Partnerships program represents the County's annual contributions to support the capital efforts of regional programs. The County also contributes operating costs to the regional partnership programs. The County's share is based on each regional program's allocation formula.**

Northern Virginia Regional Park Authority \$583,154

The Northern Virginia Regional Park Authority (NVRPA) is a multi-jurisdictional agency comprised of Arlington County, Fairfax County, Loudoun County, and the Cities of Alexandria, Falls Church, and Fairfax. The Park Authority owns and operates over 10,000 acres of parklands with 21 major parks, including Potomac Overlook, Upton Hill and the W&OD Regional Parks in Arlington. This capital funding for FY 2017 **represents Arlington's annual contribution to NVRPA's capital program and is based on the percentage of population of the six jurisdictions.**

Peumansend Creek Regional Jail Authority \$118,207

FY 2017 funding represents the County's proportional share of the FY 1992 decision to design, construct, and operate a low to medium security regional jail in Caroline County on land (Fort A. P. Hill) transferred by the Department of Defense. Arlington is one of six jurisdictions that provide funds based on the allocated beds. This is part of an overall strategy for housing local prisoners in a cost-effective manner. Legislation in the 1996 General Assembly provides for a state reimbursement of 50 percent of allowable construction costs. Arlington's annual share of the capital cost is based on current bed allocation and is projected at 24.0 percent for the 60 beds allocated to Arlington. FY 2017 is the final year of the County's financial capital commitments under the moral obligation and debt payment schedule.

Northern Virginia Community College \$515,930

This funding represents the County's ongoing capital contribution to the Northern Virginia Community College (NVCC) program for land acquisition and site development of all campuses. Arlington is one of nine jurisdictions **that share costs associated with NVCC's capital program.** The FY 2017 budget is based on a \$2.25 allocation for each person living in Arlington.

Northern Virginia Criminal Justice Academy \$146,126

In 2006, the principal members agreed to fund the construction of the Emergency Vehicle Operations Center (EVOC). The initial payments began in FY 2007 and will continue through FY 2026. The FY 2017 **budget reflects Arlington's contribution towards the annual debt payments of the EVOC.**

Transportation – Maintenance Capital \$3,807,000

The Transportation Maintenance Capital program maintains the transportation infrastructure by repaving streets, maintaining pedestrian and vehicular bridges, maintaining signals and signal infrastructure, and replacing bus shelters.

▪ Paving Program \$2,071,000

The County currently maintains over 974 lane miles by a combination of resurfacing, rebuilding and slurry seal maintenance. The type of maintenance for a particular street is based on the most recent (not older than two years) Pavement Condition Index (PCI) and the type of street (arterial, collector, neighborhood). Arterials are repaved more often due to the traffic volumes and type of vehicles using them, while neighborhood streets get slurry seal treatment every seven to 10 years to extend their life rather than re-paving them as often.

▪ Bridge Maintenance \$150,000

This program is responsible for the maintenance of 35 vehicular and pedestrian bridges in Arlington County. Twenty-six of the bridges are included in the Federal Highway Administration (FHWA) National Bridge Inventory (NBI), which establishes standards for inspection and maintenance of public highway bridges. All NBI bridges are required to be inspected and reported at least bi-annually. This is an ongoing program which provides funding to cover the cost of annual inspections, routine and emergency maintenance, and rehabilitation projects for the **County’s bridge inventory.**

▪ Transportation Systems and Traffic Signals \$200,000

Arlington County’s transportation systems and traffic signals are in continuous need of maintenance and upgrades. The current systems include an aging infrastructure, some of which are more than 30 years old, with out-of-date control systems including hardware and software. Funding is used to maintain the County's traffic signals, pedestrian signals, school flashers, signal cabinet hardware and other maintenance items in the signals area. It will also be used to replace aging and inefficient signals, including traffic signal controllers and cabinets, improve pedestrian accessibility by installing interactive audible countdown type of ADA accessible pedestrian signals advanced video detection systems, bicycle detection, remote data collection systems, battery backup systems, CCTVs, and up-gradation of electrical grounding.

▪ Street Lighting \$550,000

County streets are illuminated with approximately 19,000 streetlights. Out of that, 7,000 streetlights are owned and maintained by the County and the rest are owned/ maintained by Dominion Virginia Power (DVP). The County receives approximately 14 repair service calls per day, which could range from a bulb change to more complicated works such as knocked-down pole repair and underground conductor repair. This program funding will be used for repairing all the known streetlight issues, fixing knockdown poles and maintaining efficient streetlight system in the County.

County owned streetlights are controlled using a radio communication system from a central server. This system is currently in use for diming programs, providing automatic failure alerts and energy consumption data. This program funding will be used for routine server maintenance, data upkeep and licensing of streetlight system.

- Arlington Fleet Rehabilitation \$671,000

Arlington County currently operates and maintains 65 buses to provide local fixed-route transit service, called ART, throughout the County. To improve the reliability and extend the useful life **of the buses, the County's Transit Bureau initiated a mid-life** bus rehabilitation project. The buses are all low-floor vehicles powered by compressed natural gasoline (CNG) rated by the Federal Transit Administration for a 12-year life. A mid-life rehabilitation of the engine and other major components in the sixth to ninth year of service would extend the useful life of a bus to 16 years of revenue service. This project started with the rehab of the first eight heavy duty buses that began service in August 2007 and received a mid-life rehab in 2015. FY 2017 PAYG funding will allow the Transit Bureau to rehab the next group of 12 aging buses and also help cover the cost for unscheduled major repairs for buses with significant mileage.

- Traffic Calming Device Maintenance \$100,000

This program replaces existing traffic calming devices such as speed humps as streets are repaved. It also funds the replacement or repair of traffic calming devices which have deteriorated to the point where action is required.

- Regulatory Signage \$65,000

Arlington County owns over 100,000 signs. On average, the County installs and maintains approximately 5,000 signs each year. Recent federal rules for sign reflectivity, stop, yield, and other regulatory signs, combined with updated rules for sign size standards will require replacement of an additional 2,000 signs per year to meet compliance dates. These are significant safety requirements that necessitate systematic replacement.

The funds will support the efficient movement of people in cars, on bikes, or by foot. Effective signage supports the reduction of traffic congestion by facilitating traffic movements, and public safety. Old non-conforming signs will be replaced with the latest upgraded signs. Incandescent signs will also be replaced with the energy efficient LED signs.

- Transportation Multi-Modal Programs \$800,000

Accessibility and options for movement throughout the County and the rest of the region are achieved by providing a high quality transit system, a robust bicycle and pedestrian network, and effective transportation demand management approaches.

- Pedestrian and Bike Safety \$400,000

The primary objective of this program initiative is to improve access and increase safety for cyclists and pedestrians, primarily on Arlington arterial streets. This initiative builds on the existing bicycle and pedestrian transportation infrastructure with a vision of achieving the goals of the Master Transportation Plan. The FY 2017 decal fee funding will be used to gather and evaluate data to be used in the development of conceptual designs and cost estimation of potential new projects (\$100,000). Additionally, the program provides for the installation of wayfinding signage (\$40,000). Finally, funding of projects (\$260,000) will be informed by the planning and development work to improve pedestrian and bike safety.

- Transit ITS & Security Program \$50,000

The Transit Intelligent Transportation System (ITS) and Security Program is dedicated to the use of technology to improve transit operations and rider information systems and identify and mitigate agency security and safety issues. Arlington's ongoing initiatives focus on providing accurate and timely information to both operations staff and transit customers. The Transit Bureau will use FY 2017 PAYG funding to leverage state matching funding and help cover the cost for the Business Intelligence Automation project – the implementation of a management

information system needed to integrate ART’s various data sources. This system will streamline reporting, including federally required National Transit Data (NTD) reporting, and provide analytics for assessing and improving system operations. The system will save significant staff hours in reporting efforts and provide cost savings from more efficient transit operations.

- Parking Meters \$100,000

Funds to be used to expand the parking meter program in Shirlington (Campbell Avenue). A parking utilization survey was conducted, which noted considerable abuse of current unmetered parking in the area. An expansion plan was presented to property management and various business owners, and was strongly supported. Eleven new multi-space devices are to be installed and first year parking revenue is estimated at \$210,000 for a first year return on investment of 2/1.

- Transportation Asset Management \$250,000

The primary objective of this program initiative is to develop real time asset inventory for Traffic Engineering & Operations (TE&O) using ArcGIS for all County roadways and integration with Cartograph. TE&O already has GIS databases for traffic signals, CCTV, Count Stations and Streetlights. Additional field data collection is needed for signs and parking meters. This program will allow for the integration of these existing datasets into the Cartograph system, which will improve work flow process. The current system, Cassworks, is outdated and no longer supported. Cartograph will replace Cassworks in a phased manner for TE&O programs.

Facilities Maintenance Program \$2,155,000

This program plans for adequate maintenance of facilities through their cycle, periodic refreshment, and eventual replacement of obsolete facilities at the appropriate points in the life cycle.

Facilities Management Maintenance Capital \$1,591,000

The FY 2017 Facilities Maintenance Capital Program Funds will be used to address deferred and needed maintenance items identified in facility condition assessment studies and staff reports. The Facilities Management Bureau (FMB) maintains over 85 facilities totaling more than 2,400,000 square feet valued at over \$750 million. These projects will be implemented with this adopted PAYG funding of \$1.5 million.

- Justice Center Main Sewer Line Repair \$914,000

The current condition of the main sewer lines at the Justice Center Garage has shown to be potentially compromised after a recent emergency repair to fix a ruptured section of the same system. This repair should be performed to prevent any possibility of a pipe failure resulting in the temporary loss of services at the Detention Center and Court House. This project consists of repairing and re-lining the Justice Center Sewer system with a structural epoxy spray system and related products, without excavating a considerable amount of the garage concrete floor and foundation to access connections.

- Westover Branch Library Envelope Repairs \$677,000

The County contracted a third party inspector to conduct an invasive investigation to determine the root cause of water infiltration into the building. The inspections determined the windows were not properly installed as required by the construction documents. The windows, as well as the brick courses adjacent to the windows must be removed and reinstalled to achieve a proper installation that will address the water infiltration issues. This corrective work will be staged so work can be performed around an occupied Public Library.

Furniture, Fixtures & Equipment \$564,000

The FY 2017 Maintenance Capital funds for the Furniture, Fixtures, and Equipment (FF&E) program will be used to address maintenance items that are primarily part of bundled projects with FMB. In making specific project recommendations, staff uses prioritization methodologies which consider many factors including conditions highlighted in the assessments and we "bundle" items coming due with FMB to enable efficiency of contract effort, to minimize impact to the users of the space, and to yield an overall positive result and appearance. The FF&E program provides furnishings to over 95 County facilities, including shared spaces within Arlington County Public Schools (APS) and Arlington Economic Development (AED) facilities. The funds will be used to provide new chairs for the Police, a new counter at the Residential Program Center, and provide furniture for the new Independence House (Gables).

Energy Efficiency \$0

The energy management program monitors and improves energy use in County facilities, and identifies emerging energy-saving opportunities with advanced technologies and best practices. Improved energy efficiency cuts operating costs and improves energy reliability. Reducing energy waste is a fundamental, cost-effective strategy for meeting the **County's goals in the Community Energy Plan**. The energy management program works closely with the DES Facilities Management Bureau and other agencies countywide. Over the past decade, investments in energy efficiency have reduced County building energy intensity by 12 percent, with cumulative avoided costs exceeding \$3.5 million.

- Central Library HVAC

The key project for FY 2017 is replacement of the aging boilers in the Central Library, and associated upgrades of the electrical and HVAC distribution system. This project will extend the building asset life, improve user comfort, save over 30 percent of natural gas costs, and reduce greenhouse gas emissions by about 40 metric tons per year. Though there are no FY 2017 PAYG funds, this project will be funded using general fund balances in the Fresh Aire program which is a good fit for this scope of work.

Facilities Design and Construction Program \$709,000

The Facilities Construction program provides facilities for both existing and evolving services and programs, and encompasses both significant modernization and planned replacement of facilities, based upon facility life cycles and changing program demands and services. This program is carefully integrated with the Facilities Maintenance Capital program in planning for periodic renovations and eventual replacement of obsolete facilities at the appropriate points in the life cycle.

- Woodmont Weavers Relocation \$309,000

The Woodmont Weavers are currently located in the Ballston Mall which is part of a redevelopment plan that will cause the County to vacate their existing space. They occupy 3,000 square feet for artisans with intellectual disabilities to produce handcrafted items for sale. **The program teaches independence, technical and social skills to Arlington's adult residents along with an opportunity for the artisans to earn wages for the work produced.** The Woodmont Weavers program also offers community integration activities throughout the Metropolitan area while they are not weaving. The program will be moving to the Sequoia Campus to facilitate future goals and enhance the program through colocation with existing DHS operations.

- Barcroft Gymnastic Expansion \$300,000

Currently, the gymnastics program located at Barcroft Community Center has a waiting list of over 800 students. The existing one room at the facility cannot accommodate the increase in

demand for an expanded program. The project consists of the conversion of the adjacent gym to a gymnastics program by removing the bleachers, basketball hoops and adding additional equipment, renovating the existing locker rooms and restrooms to accommodate two private staff locker rooms along with replacing the worn finishes and creating a child friendly sink, and the purchase of gymnastics equipment. In conjunction with the gymnastics program needs expanding in Barcroft, the facility is also in need of a mechanical and lighting upgrade, overall painting, flooring replacement, mechanical replacement and a new roof for a complete building refresh.

- County Daycare \$100,000

There is a critical need for increased daycare options for County employees. There were over 730 responses to a May 2015 County survey regarding daycare needs, with a 50-50 split between those who currently use daycare and those who believe they will need it in the next five years. Overwhelmingly, access to an onsite or nearby daycare was indicated as a top need, with 92 percent of all respondents (or 527 current employees) indicating that they would use County daycare facilities close to their worksite. PAYG funds are included for a study that will include facility programming to determine physical needs and options for the future opportunity to respond to this unmet need identified by current employees, and help us further improve our benefits package to appeal to millennials. The facility should accommodate approximately 75 more children, with the potential to serve a total of 139 children between the existing facility at Uhle Street and a new location. Arlington County's Human Services (DHS) and Human Resources (HRD) would work together to design the new facility and restructure the current contract terms and conditions to better meet childcare needs identified by County employees. The County will explore options for a community benefit also. HRD will work with other departments to potentially open the outdoor play space to the community after hours, providing recreational space where it does not currently exist. In addition, the County can also explore the possibility of reserving a few daycare spaces for low income community members.

Parks Maintenance Program \$1,572,855

Arlington County currently maintains an extensive inventory of park and recreation assets on over 900 acres of parkland, which includes playgrounds, athletic fields, athletic courts, field and court lighting, picnic shelters, comfort stations, site furnishings, parking lots, park trails and other assets. The Parks Maintenance Capital Program provides capital funding to maintain these valuable assets by proactively replacing inefficient and outmoded infrastructure and preventing premature failure.

- Parks Maintenance Capital \$1,322,855

The adopted FY 2017 PAYG budget will fund the design and construction of a major renovation of the skate park feature at Powhatan Springs Park; the design of two large bundled renovation projects at Henry Clay Park and Madison Manor Park; design and construction of the stadium field lights at Wakefield High School (costs will be shared with Arlington Public Schools), and funding for the staff position that manages the Parks Maintenance Capital Program.

- Parks Synthetic Field \$0

The synthetic field program is largely focused on replacement of existing synthetic turf fields that are approaching the end of their useful life, combined with three new field locations over the ten **year period, eventually bringing the County's total inventory** of synthetic fields to sixteen (16). For FY 2017, the program will focus on a new field at a location to be guided by the Public Spaces Master Plan update which is currently underway. The project will include the field as well as field lights, associated site amenities and pedestrian circulation. County contingency balances will be used to fund design if the location is determined within the FY 2017 timeframe.

▪ Parks Field Fund \$250,000

The field fund is supported by an annual fee assessed on official affiliated youth and adult sports teams playing on Arlington County rectangular and diamond fields. The fees assessed for rectangular fields are directed to support replacement and construction of synthetic turf fields in the County (annual estimate of \$180,000). The fees are targeted towards conversion of one existing grass turf field to synthetic turf in FY 2017 as identified in the FY 2015–FY 2024 CIP and above. The fees assessed on diamond fields (annual estimate of \$70,000) are to be used each year for specific diamond field enhancements, such as improved irrigation, batting cages, or accelerated sod replacement. A significant portion of the FY 2017 funds are being used to construct two new batting cages at Tuckahoe Park.

Information Technology \$1,007,000

The majority of equipment, systems and information technology projects are funded under the master lease equipment finance program. The master lease program is a financing mechanism to acquire equipment, rolling stock, technology and systems that have useful lives ranging from three to ten years. These projects can be found under the Master Lease section of the budget.

Pay-As-You-Go (PAYG) funds are more flexible and can also be used to pay for equipment. The decision to use either master lease or PAYG to pay for equipment depends on the type of equipment, affordability, whether or not there are dedicated funding sources and timing of when the equipment needs to be purchased.

▪ Voting Scanners \$749,000

FY 2017 PAYG funding will provide for the voting machines needed for the 2016 presidential election. This includes precinct scanners, ballot marking devices, voting booths, and other related electoral equipment and supplies.

▪ Electronic Summons System \$258,000

Effective in FY 2015, the County began assessment of a \$5.00 fee as part of the costs in each criminal or traffic case in the district or circuit courts for the use of purchasing an electronic summons system. With an electronic summons system, citation data would be automatically scanned and electronically entered at the point of activity, improving efficiency and accuracy in the processing of issued citations. Once the citation is completed, the transaction data is sent **electronically to the court's case** management systems, allowing violators to prepay their fines promptly and aid the courts in managing their dockets while tracking their caseloads. The costs **of the system include peripheral equipment such as handheld devices, portable printers, driver's license scanners and barcode readers** as well as the maintenance required for the system. The FY 2017 PAYG budget reflects the projected annual revenue (\$175,000) from the fees as well as reconciliation from FY 2015 actual revenues received over the FY 2015 budgeted amount.

Neighborhood Conservation \$500,000

The Neighborhood Conservation (NC) Program funds public improvements in neighborhoods throughout the County for which the County Board has accepted Neighborhood Conservation Plans developed by civic associations. Projects include installation of curb, gutter, sidewalk, street lights, neighborhood signs, and landscape restoration, including tree installation; storm drainage improvements, including bio-retention basins; park enhancements and renovations; and reconfiguration of streets and intersections to address traffic management and increase pedestrian safety. Typically the County funds the NC program through PAYG every year as well as bonds considered by voters every two years.

County-Schools Capacity Projects \$5,000,000

As Schools pursues its aggressive capital program to meet enrollment growth, the community has identified numerous site-specific needs in transportation infrastructure, utility undergrounding, traffic circulation, pedestrian and bike safety, recreation, and other areas. This funding contingent will allow the County to collaboratively address these needs and to make improvements at some joint use facilities. The FY 2014 and FY 2015 funding for this program allocated a total of \$10.6 million. Of this amount, \$2.6 million has been spent towards the Thomas Jefferson foundation repair project, \$3.1 million funded projects at the Discovery Elementary School at Williamsburg, \$2.8 million funded improvements for the Ashlawn Elementary School addition and renovation project, and \$0.8 million funded additions and renovations at McKinley Elementary School. The FY 2017 funding sources, of which 50 percent were attributed by County and 50 percent by Schools, will continue the improvements towards these infrastructure projects.

Land Acquisition \$3,923,151

Funds in the program are set aside for the acquisition of the Buck Property for specific County use as well as general land acquisition as opportunities arise.

Capital Contingent \$185,000

The FY 2017 adopted budget continues funding for administrative support of capital projects tracking and reporting in the Department of Management and Finance. This was added in the FY 2015 adopted budget as one-time funding. Remaining balances (\$52K) are for contingency needs as unplanned or unforeseen issues arise.

**GENERAL CAPITAL PROJECTS FUND
FUND STATEMENT**

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 RE-ESTIMATE	FY 2017 ADOPTED
ADJUSTED BALANCE, JULY 1	\$ 80,700,622	\$ 58,732,956	\$ 97,213,377	\$ 65,317,886
REVENUES:				
Commonwealth of Virginia	3,759,621	-	-	-
City of Falls Church	-	150,000	-	-
Charges for Services	15,660,839	-	-	-
Miscellaneous Revenue	2,792,060	-	-	-
Proceeds from Lease Purchase	6,383,803	-	-	-
TOTAL REVENUE	28,596,323	150,000	-	-
Transfers In (Out):	(2,286,818)			
Transfers In	29,993,113	9,408,646	9,408,646	11,615,946
TOTAL TRANSFERS IN (OUT)	27,706,295	9,408,646	9,408,646	11,615,946
TOTAL BALANCE, REVENUES AND TRANSFERS IN	137,003,240	68,291,602	106,622,023	76,933,832
EXPENDITURES:				
Capital Projects - Current Year	39,789,863	9,558,646	9,408,646	11,615,946
Capital Projects - Carry-Over		28,503,771	31,895,491	33,000,000
TOTAL CAPITAL EXPENDITURES	39,789,863	38,062,417	41,304,137	44,615,946
BALANCE, JUNE 30	\$ 97,213,377	\$ 30,229,185	\$ 65,317,886	\$ 32,317,886

Most capital projects span multiple years, from design to construction completion. The FY 2015 Actual and FY 2016 Re-Estimate columns reflect that funding for capital projects are carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds. The FY 2017 adopted budget column is presented in a similar fashion to show planned execution of projects in the fiscal year. These are staffs' best estimates based on preliminary plans and design and construction schedules.

Transportation Maintenance Capital FY 2017 Project List		
Paving	The inventory of streets is broken down as follows: 25 percent are arterial streets, 11 percent are collector streets and 64 percent are residential streets. The Pavement Condition Index (PCI) is updated annually and Arlington's average PCI is currently 67 . The County uses a variety of maintenance strategies to maintain streets as detailed below.	
Program	Description	Funding
Hot Mix Overlay	Paving has been increased to 75 lane miles annually. This includes about three lane miles of streets without curb and gutter (five percent of funding).	\$10,400,000
Slurry Seal	Slurry Seal extends the life of pavement on Residential Streets at a much lower per square yard cost. Program is based on approximately 40 lane miles being slurry sealed annually.	\$550,000
Microsurfacing	Microsurfacing extends the life of pavement for Arterial Streets at a much lower per square yard cost. Program is based on approximately 10 lane miles being microsurfaced annually.	\$350,000
Re-Building of Streets	Re-builds include partial and total excavations of blocks to re-build the base and sub-base of roadways where significant roadway failure has occurred. Since 2008, an innovative process to stabilize soil with cement has reduced re-build costs by around 50 percent.	\$1,000,000
Subtotal Paving Program Only Funding includes PAYG (\$2.07M) and Bonds* (\$10.23M)		\$12,300,000
Other Transportation Maintenance Capital	Includes bridge maintenance, transportation systems & traffic signals, streetlights, bus fleet rehabilitation, and regulatory signage.	\$1,736,000
* Bonds are planned from the upcoming 2016 referenda. TOTAL (PAYG \$3.806M; Bonds \$10.23M)		\$14,036,000

Facilities Maintenance Capital FY 2017 Project List	
Project Name - Description	Cost Estimate
1. Justice Center Main Sewer Line Repair - The project consists of repairing and re-lining the Justice Center Sewer system with a structural epoxy spray system and related products, without excavating a considerable amount of the garage concrete floor and foundation to access connections.	\$914,000
2. Westover Branch Library Envelope Repairs - The project will address water infiltration issues associated with the brick façade and windows to address water infiltration issues. The work will be staged so that the library remains open during the project.	\$678,000
TOTAL PAYG	\$1,592,000

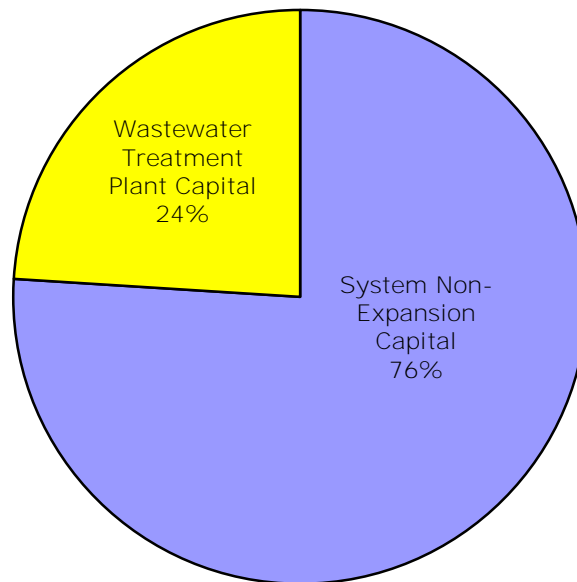
Facilities Design and Construction, FF&E FY 2017 PAYG Project List	
Project Name - Description	Cost Estimate
1. Residential Program Center – In FY 2016 the budget was approved to repair the reception desk at RPC, the desk is unable to be repaired and this request supplements the request for replacement.	\$23,000
2. Courts Police – Replace old filing system with new high density files and replace flooring.	\$69,000
3. Courts Police Building – Replace approximately 154 chairs for the Police Department.	\$88,000
4. Gables House - Furnish 14 apartments, common area, dining area, offices, conference room, storage areas, and terrace.	\$384,000
TOTAL PAYG	\$564,000

Parks Maintenance Capital Program FY 2017 Project List	
Project Name - Description	Cost Estimate
1. Powhatan Springs Park – Design only for replacement of the skate park, site furnishings signage and ADA parking.	\$287,965
2. Henry Clay Park – Design only for replacement of the basketball court, playground, athletic field, picnic shelter, site circulation, site furnishings, signage, fencing, drainage, and landscaping.	\$307,245
3. Madison Manor Park – Design only for replacement of the basketball court, playground, athletic fields, picnic shelter, parking, site circulation, site furnishings, signage, fencing, drainage, and landscaping.	\$217,048
4. Wakefield Stadium Lights – Design and construction for demolition and new lights on the high school stadium field (assumes APS cost sharing of \$253,731 for total project cost of \$634,328).	\$380,597
5. Field Fund Program – The fees assessed for rectangular fields are directed to support replacement and construction of synthetic turf fields in the County (annual estimate of \$180,000). The fees assessed on diamond fields (annual estimate of \$70,000) are to be used each year for specific diamond field enhancements, such as improved irrigation, batting cages, or accelerated sod replacement.	\$250,000
6. Capital Assets Manager – Maintenance Capital program staff	\$130,000
7. Synthetic Turf Program – Design for a new synthetic turf field as well as field lights, associated site amenities and pedestrian circulation. The location will be guided by the Public Spaces Master Plan update which is currently underway. County contingency balances will be used to fund design if the location is determined within the FY 2017 timeframe.	\$0
TOTAL PAYG	\$1,572,855

Our Mission: To provide and maintain a water distribution system, a sewage collection system, and a wastewater treatment plant

The Department of Environmental Services is responsible for managing the Utility Fund, which includes providing and maintaining a water distribution system, a sewage collection system, and a wastewater treatment plant. The Adopted FY 2017 Utility Fund Pay-As-You-Go Budget Summary, program budget appropriation distribution graph, project descriptions, and fund statement are included on the following pages.

Distribution of Fund Budget



FY 2017 ADOPTED PAYG BUDGET SUMMARY

PROGRAM CATEGORY	AMOUNT
UTILITIES	
Wastewater Treatment Plant Capital	\$4,469,000
System Non-Expansion Capital	13,812,500
Total Project Cost	18,281,500
Less: Infrastructure Availability Fees & Other Revenue	6,471,000
Net Utilities Funds Support	\$11,810,500

Note: Other revenue includes non-expansion Interjurisdictional revenue of \$1,371,000.

FY 2017 ADOPTED UTILITIES BUDGET

Wastewater Treatment Plant Improvements (Non-Expansion) \$4,469,000

- Water Pollution Control Plant Maintenance Capital Program. This program provides for the annual repair, replacement, and upgrade of current equipment and infrastructure at the Plant and lift stations. Major program components include refurbishing or replacing equipment to prevent premature failure, infrastructure improvements, and automating treatment processes to increase operational efficiency, reliability, and redundancy. Additionally, studies of alternative treatment processes to increase efficiency and reduce environmental impact are funded through this program (\$2,000,000).
- Solids Master Plan – Phase I (Biosolids Projects). This funding is for biosolids processes that are beyond their useful life and in need of replacement. Some potential projects include primary clarifier internal mechanisms, scum concentrator replacement, gravity thickener upgrades, motor control center replacement in the Preliminary Treatment Building, and bar screens upgrades (\$715,000). The Solids Master Planning process, approved in FY 2014 and currently in process, will include a condition assessment and provide replacement options and strategies for decision making.
- Improvements to Eads Property. Funding is for improvements to a property near the Water Pollution Control Plant that the County purchased in March 2010. This facility serves as the plant's off site warehouse, and is used for storage of larger and less frequently used items. Additionally, Arlington Transit (ART) has some offices within the facility. Per a memorandum of understanding dated November 23, 2011, the Transit Bureau contributes toward the cost of the site (\$100,000).
- Blue Plains Plant Capital. The District of Columbia Water and Sewer Authority Blue Plains Plant processes a portion of Arlington County's sewage after transmission through Fairfax County mains. The capital program funds Arlington's annual payment through Fairfax County to the Blue Plains Plant for capital improvements. It also funds improvements to the transmission system. Payment is due under the terms of the October 3, 1994 Sewage Conveyance, Treatment, and Disposal Agreement with Fairfax County (\$974,000).

- Operations Control Building HVAC Replacement. Additional funding (\$680,000) is necessary for the replacement of the Heating, Ventilation, and Air-Conditioning (HVAC) system at the Operations Control Building at the Water Pollution Control Plant. This project was included in the FY 2015 – FY 2024 CIP in the amount of \$1.1 million and it has been determined that additional funding is required to complete this project.

System Non-Expansion Capital \$13,812,500

The funding for these projects comes primarily from a transfer from the Utilities Operating Fund, which is an enterprise fund. The revenues for this enterprise fund are derived primarily from water and sewer utility billings. Fees charged to new users who increase demands on the system are an additional funding source for these projects. The following projects and programs are planned to replace and rehabilitate **the County’s water distribution and sewage collection system**, and to pay for **the County’s share of planned capital improvements at the Washington Aqueduct**.

- Non-expansion inflow and infiltration sanitary sewer capital repairs and replacements (\$3,750,000)
- Capital improvements at the Washington Aqueduct (\$2,512,500), from which the County purchases drinking water. Arlington County pays approximately 16 percent of the capital costs for this organization.
- Water main replacement program (\$1,900,000)
- Water main cleaning and re-lining projects (\$1,800,000)
- Technology Enhancements (\$1,250,000)
- Interconnection improvements (\$1,000,000)
- Water/sewer frames & covers (\$600,000)
- Manhole rehabilitation (\$500,000)
- Large diameter sewer rehabilitation/replacement (\$500,000)

TOTAL UTILITIES BUDGET \$18,281,500

UTILITIES CAPITAL PROJECTS FUND
FUND STATEMENT

	FY 2015 ACTUAL	FY 2016 ADOPTED	FY 2016 RE-ESTIMATE	FY 2017 ADOPTED
ADJUSTED BALANCE, JULY 1	\$51,939,568	\$47,184,113	\$51,832,415	\$46,649,915
REVENUES:				
Infrastructure Availability Fees	6,273,269	5,000,000	5,010,000	5,000,000
Sewage Treatment Service Charges	402,764	585,650	585,650	1,371,000
Interest	187,744	100,000	100,000	100,000
TOTAL REVENUE	6,863,777	5,685,650	5,695,650	6,471,000
Transfers In (Out):				
Transfer In from Utilities Operating Fund	12,524,545	12,121,850	12,121,850	11,810,500
TOTAL BALANCE, REVENUES AND TRANSFERS IN	71,327,890	64,991,613	69,649,915	64,931,415
EXPENDITURES:				
Capital Projects - Current Year	19,495,475	17,807,500	17,807,500	18,281,500
Capital Projects -Carry-Over		5,192,500	5,192,500	12,957,500
TOTAL CAPITAL EXPENDITURES:	19,495,475	23,000,000	23,000,000	31,239,000
BALANCE, JUNE 30	\$51,832,415	\$41,991,613	\$46,649,915	\$33,692,415

Most capital projects span multiple years, from design to construction completion. The FY 2015 Actual and FY 2016 Re-Estimate columns reflect that funding for capital projects are carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds. The FY 2017 adopted budget column is presented in a similar fashion to show planned execution of projects in the fiscal year. These are staffs' best estimates based on preliminary plans and design and construction schedules.

The County uses master lease financing to acquire equipment, rolling stock, furniture and technology purchases that have useful lives ranging from three to ten years. Master lease financing is very flexible, allowing the County to finance projects with minimal transaction costs and on an “as needed” basis over the term of the master lease. Because of the short-term maturities of master lease financing, interest rates are typically lower than rates on long-term bonds. The County typically procures equipment using temporary funding sources, and then draws funds from the master lease financing institution to reimburse the temporary sources. The projects discussed below are recommended to be financed through the master lease program with related debt service costs funded through the General Fund Non-Departmental budget or the affected departments’ budgets, as appropriate.

FY 2017 Master Lease Funded Project Costs (**\$ in 000’s**)

Public Safety Mobile and Portable Radios	\$4,275
Public Safety Mobile Data Computer & Infrastructure	2,273
Fire Defibrillators	2,083
Network Core Sustainability	1,733
Human Services Electronic Health Records	1,375
End User Computing (formerly PC Replacement)	833
Server Refreshment	580
Public Safety Network Equipment	500
Data Storage and Backup System	300
Network Electrical Power Remediation	50
TOTAL Program Cost	\$14,002

The FY 2017 list of projects will replace aged and critical technology infrastructure and public safety equipment. The FY 2017 debt service budget of \$7.4 million in the General Fund Non-Department budget for master lease is a 14 percent increase from the FY 2016 adopted level and reflects expansion of the debt service budget, which had been flat since FY 2013. Various public safety equipment, previously funded through one-time federal and state grants and other sources, have reached their end of life and must be refreshed. Ongoing Pay-As-You-Go (PAYG) funds have been transferred to the lease purchase debt service budget to sustain the necessary on-going replacement of critical public safety equipment.

This annual debt service budget level will cover the financing (principal and interest) costs of the **General Fund’s base program projects listed in the table above and continue to cover debt service costs of capital projects previously approved.**

Public Safety Mobile and Portable Radios	\$4,275,000
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Mobile radios, used by public safety, are radios that are installed in County vehicles as well as used in the Emergency Communications Center as part of the dispatch system. They provide two-way communication between the Emergency Communications Center and public safety vehicles. Portable radios are hand-held radios that allow for two-way communication with the Emergency Communications Center and all public safety agencies throughout the National Capital Region. Both mobile and portable radios for the Police Department, **Sheriff's Department** and Office of Emergency Management are due for replacement as these devices are reaching the end of their support on December 31, 2018 (FY 2019). Relying on equipment past the end of support increases the vulnerabilities posed to operational staff as equipment failure will reduce communication options between first responders and dispatch personnel and may increase response times to critical events. By planning in advance, funding of the radios can be phased over two years to allow for easier transition, training, and budget management. The FY 2017 funding amount will replace half of the outdated mobile and portable radios. The second half of the funding will be requested in FY 2018. The radios have a useful life of seven years. The total cost is \$8.55 million and covers approximately 1,005 portable radios and 354 mobile radios and the supporting equipment such as batteries, chargers, cases, and microphones.

Public Safety Mobile Data Computer & Infrastructure	\$2,273,000
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FY 2017 funding will refresh public safety Mobile Data Computers (MDCs) and related infrastructure. There are a total of 400 computers in public safety vehicles that will be replaced, of which, 310 are used by the Police Department, 80 are used by the Fire Department, and 10 are used by the **Sheriff's Department**. The mobile data computers have a useful life of five years and were last replaced in FY 2011. Costs connected with the mobile data computers include replacement of 300 vehicle docking stations. The infrastructure costs include servers, antennas, backup power supplies, diagnostic software, and installation. The MDC infrastructure, refreshed in FY 2013, has a three to four year life span and should be replaced in conjunction with the mobile data computers. Replacement of equipment within its useful lifecycle will reduce the likelihood of incurring higher maintenance costs, experiencing equipment failure and/or service delays. Equipment failure may result in communication delays that may increase response time to critical events and reduce access to critical information about individuals involved in emergency events.

Fire Defibrillators	\$2,083,000
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The patient defibrillators, carried on all Fire Department response vehicles, allow the Fire Department to treat many medical emergencies using the best technologies available. An example is the ability to monitor critical noninvasive blood gasses and to transmit critical information directly to hospitals when a patient is diagnosed as having a possible heart attack. The devices allow for advanced monitoring parameters, continuous cardiac monitoring that alerts the provider when changes occur, and biphasic technology that allows for continuous energy when dealing with the difficult-to-defibrillate patient. Additional features include temperature monitoring and external power sources in case of battery failure. Patient defibrillators dramatically reduce the time the patient will need to wait upon arrival at the hospital to get life saving surgery as doctors and specialty care are notified at the earliest possible time of the **patient's** critical condition. FY 2017 funding is net of trade in values and will pay for 34 defibrillators and related accessories. These defibrillators have a useful life of seven years and were last replaced in 2011. Lead time is needed to order, test, and train on the defibrillators before they can be fully operational.

Network Core Sustainability \$1,733,000

Funds for network core sustainability provide for continuous refreshment of County network equipment as it reaches end of life and/or requires enterprise-level feature enhancements and upgrades. This equipment supports the entire enterprise and includes routers and switches that are **the base for the County's voice, video, and data systems. Without sustainment funds, the voice and data network runs the risk of failure as equipment reaches end of life and/or becomes obsolete.** This funding will be used to replace eight end of life core large switches, upgrade end of life optics (lasers) from 10G to 40G bandwidth for increased network core capacity, and the first year of maintenance costs for the equipment.

Human Services – Electronic Health Records Upgrade \$1,375,000

The Department of Human Services manages mental health and substance abuse programs for the Community Services Board. The original software system purchased to manage these programs was installed over 15 years ago and will be reaching end of support when the existing contract expires in FY 2019. FY 2017 funding will be used to replace the electronic health record (EHR) that supports the Community Services Board (CSB) programs, update operations to conform to new mandates, take advantage of new technologies, and transfer the records from the existing system.

End User Computing \$833,000

The End User Computing replacement program (formerly known as PC Replacement) works by refreshing the County's **end user devices (PC's, laptops, tablets, etc.) on a four year replacement cycle.** This approach minimizes large capital outlays for these devices and keeps a large percentage of the inventory within warranty while being responsive to emerging technological trends. Given the technology available, the Department of Technology Services (DTS) will continue to work with customers to identify the most appropriate devices necessary for the users business needs. These funds will be used to replace approximately 654 devices.

Server Refreshment \$580,000

The server refreshment program works by replacing the County's storage servers on a five year replacement cycle. Without replacement, the applications that reside on these devices are at risk of failure. The FY 2017 budget will be used to replace approximately 10 physical host servers with the capacity of supporting 100 virtual servers along with associated software licenses, such as virtualization software, operating system, backup agents, and security software.

Public Safety Network Equipment Replacement \$500,000

Replacement of existing radio network equipment that supports the public safety network. This equipment will no longer be supported by the manufacturer after April 2019 so replacement needs to begin in FY 2017 to be fully tested and operational before it is no longer supported.

Data Storage and Backup System Replacement and Expansion \$300,000

The existing data storage units are at the end of their five year replacement cycle and need to be replaced. Replacement costs for this project of \$200,000 will also allow for projected growth in local storage needs which include application as well as departmental data. This project will replace six storage units. The existing data tape backup system is outdated, nearing the end of its five year useful life and needs to be replaced. This system is used to back up all County data from our

application servers and network drives on to backup storage drives. This project funding of \$100,000 will replace six drives on the backup tape drive system.

Network Electrical Power Remediation \$50,000

Existing electrical power sources cannot support power requirements of some of the County's network equipment. These funds will be used to install new power outlets and new power supplies in existing hardware. Total cost for the full remediation will be approximately \$200,000.



ARLINGTON

VIRGINIA

Fiscal Year 2017 Pay Schedule For County Employees July 1, 2016 – June 30, 2017

June 2016

Human Resources Department
2100 Clarendon Boulevard, Suite 511
Arlington, Virginia 22201
(703) 228-3500
www.arlingtonva.us

Under The Provisions Of The Arlington
County Flexible Benefit Plan The
Amounts Within May Be Reduced

FY2017 Class List (Effective 1-JULY-2016)

Class	Title	FLSA	Grade	Hourly Minimum	Hourly Midpoint	Hourly Maximum	Annual Minimum	Annual Midpoint	Annual Maximum
4105	Accountant (Treasurer)	EX	MAR10_8	\$24.23	\$30.63	\$37.02	\$50,398.40	\$63,700.00	\$77,001.60
4106	Accountant II	EX	MAR10_9	\$26.09	\$32.98	\$39.87	\$54,267.20	\$68,598.40	\$82,929.60
4107	Accountant III	EX	MAR15_10	\$29.31	\$37.05	\$44.78	\$60,964.80	\$77,053.60	\$93,142.40
4134	Accounting Assistant III	NEX	MAR10_3	\$14.98	\$18.94	\$22.90	\$31,158.40	\$39,395.20	\$47,632.00
4135	Accounting Assistant IV	NEX	MAR10_4	\$16.63	\$21.02	\$25.40	\$34,590.40	\$43,711.20	\$52,832.00
4110	Accounting Associate	EX	MAR10_8	\$24.23	\$30.63	\$37.02	\$50,398.40	\$63,700.00	\$77,001.60
4103	Accounting Technician I	NEX	MAR10_5	\$18.57	\$23.47	\$28.36	\$38,625.60	\$48,807.20	\$58,988.80
4104	Accounting Technician II	NEX	MAR10_6	\$20.43	\$25.83	\$31.22	\$42,494.40	\$53,716.00	\$64,937.60
1263	Administrative Assistant III	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
1264	Administrative Assistant IV	NEX	5	\$16.88	\$21.33	\$25.78	\$35,110.40	\$44,366.40	\$53,622.40
1265	Administrative Assistant V	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
1266	Administrative Assistant VI	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
1510	Administrative Officer (DHS)	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
0708	Administrative Services Division Chief I A	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
0302	Administrative Services Division Chief I D	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
1181	Administrative Specialist	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
1280	Administrative Technician I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
1281	Administrative Technician II	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
7213	Adult Day Recreation Leader	EX	MAR15_9	\$27.28	\$34.48	\$41.68	\$56,742.40	\$71,718.40	\$86,694.40
0345	AED Deputy Director	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
3310	AED Specialist I	NEX	64	\$15.12	\$22.46	\$29.79	\$31,449.60	\$46,706.40	\$61,963.20
3325	AED Specialist II	NEX	65	\$20.34	\$29.20	\$38.05	\$42,307.20	\$60,725.60	\$79,144.00
3326	AED Specialist III	EX	66	\$26.76	\$37.76	\$48.75	\$55,660.80	\$78,530.40	\$101,400.00
3410	AED Specialist IV	EX	67	\$32.25	\$44.60	\$56.95	\$67,080.00	\$92,768.00	\$118,456.00
3420	AED Specialist V	EX	68	\$35.39	\$46.90	\$58.40	\$73,611.20	\$97,541.60	\$121,472.00
6641	Agency On Aging Program Coordinator	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
0680	Aging & Disability Services Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
9994	AmeriCorps Participant	EX	None						
0135	Applications & Architecture Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
1017	Applications Developer	EX	MAR30_11	\$35.43	\$44.79	\$54.14	\$73,694.40	\$93,152.80	\$112,611.20
1082	Arlington Employment Center Admin	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
7270	Artisphere Executive Director	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
9211	ASAP Administrator	EX	13	\$30.71	\$38.82	\$46.92	\$63,876.80	\$80,735.20	\$97,593.60
9213	ASAP Case Manager	NEX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
9212	ASAP Case Manager Senior	NEX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
9120	ASAP Instructor	NEX	9	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20
6667	Assistance Payments Supervisor	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
4100	Assistant Comptroller	EX	54	\$35.32	\$47.43	\$59.53	\$73,465.60	\$98,644.00	\$123,822.40
0110	Assistant County Manager	EX	EMAP	\$55.75	\$81.37	\$106.99	\$115,960.00	\$169,249.60	\$222,539.20
1105	Assistant Human Resources Director	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
5405	Assistant Permit Administration Manager	NEX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
9122	Assistant Probate Clerk	EX	9	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20
1330	Assistant Purchasing Agent	EX	54	\$35.32	\$47.43	\$59.53	\$73,465.60	\$98,644.00	\$123,822.40
1090	Assistant To DHS Director I	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1215	Asst Registrar Chief Deputy	EX	MAR10_10	\$28.04	\$35.44	\$42.84	\$58,323.20	\$73,715.20	\$89,107.20
1212	Asst Registrar II	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
1213	Asst Registrar III	NEX	5	\$16.88	\$21.33	\$25.78	\$35,110.40	\$44,366.40	\$53,622.40
1214	Asst Registrar IV	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
7200	Asst To Department Director/Admin	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
0116	Auditor of the Board	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
2812	Auto Mechanic I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
2813	Auto Mechanic II	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
6451	Automation Services Bureau Chief	EX	XMAP2	\$45.68	\$62.16	\$78.64	\$95,014.40	\$129,292.80	\$163,571.20
0640	Behavioral Healthcare Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
6335	Behavioral Specialist	NEX	MAR5_9	\$24.91	\$31.48	\$38.05	\$51,812.80	\$65,478.40	\$79,144.00
6336	Behavioral Specialist Senior	EX	MAR5_10	\$26.76	\$33.82	\$40.88	\$55,660.80	\$70,345.60	\$85,030.40
0442	Budget & Management Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
4414	Budget and Finance Specialist	NEX	86	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
4418	Budget Coordinator	EX	53	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60
2836	Bus Driver	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
1031	Business Systems Analyst I	EX	MAR10_8	\$24.23	\$30.63	\$37.02	\$50,398.40	\$63,700.00	\$77,001.60
1032	Business Systems Analyst II	EX	MAR15_10	\$29.31	\$37.05	\$44.78	\$60,964.80	\$77,053.60	\$93,142.40
1033	Business Systems Analyst III	EX	MAR25_11	\$34.06	\$43.06	\$52.06	\$70,844.80	\$89,564.80	\$108,284.80
4511	Business Tax Insp I	NEX	MAR5_7	\$21.36	\$27.00	\$32.63	\$44,428.80	\$56,149.60	\$67,870.40
4512	Business Tax Insp II	NEX	MAR5_8	\$23.13	\$29.23	\$35.33	\$48,110.40	\$60,798.40	\$73,486.40
4515	Business Tax Section Coordinator	NEX	MAR15_9	\$27.28	\$34.48	\$41.68	\$56,742.40	\$71,718.40	\$86,694.40
1340	Buyer	NEX	52	\$21.36	\$30.62	\$39.87	\$44,428.80	\$63,679.20	\$82,929.60
1627	Cable Executive Producer	EX	88	\$32.25	\$43.30	\$54.35	\$67,080.00	\$90,064.00	\$113,048.00
1625	Cable Programs Producer	EX	87	\$25.49	\$34.90	\$44.31	\$53,019.20	\$72,592.00	\$92,164.80
4412	Capital Program Manager	EX	89	\$32.70	\$44.50	\$56.30	\$68,016.00	\$92,560.00	\$117,104.00
8103	Capital Projects Administrator	EX	89	\$32.70	\$44.50	\$56.30	\$68,016.00	\$92,560.00	\$117,104.00
2411	Carpenter I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
2412	Carpenter II	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60

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FY2017 Class List (Effective 1-JULY-2016)

Class	Title	FLSA	Grade	Hourly Minimum	Hourly Midpoint	Hourly Maximum	Annual Minimum	Annual Midpoint	Annual Maximum
8320	Cartographer I	EX	MAR5_10	\$26.76	\$33.82	\$40.88	\$55,660.80	\$70,345.60	\$85,030.40
8321	Cartographer II	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
8512	Chemical Laboratory Supervisor	EX	MAR10_12	\$31.92	\$40.34	\$48.75	\$66,393.60	\$83,896.80	\$101,400.00
8511	Chemist	EX	MAR10_10	\$28.04	\$35.44	\$42.84	\$58,323.20	\$73,715.20	\$89,107.20
8521	Chemist Technologist	NEX	MAR10_7	\$22.37	\$28.28	\$34.18	\$46,529.60	\$58,812.00	\$71,094.40
1015	Chief Enterprise Architect	EX	59	\$44.07	\$61.39	\$78.70	\$91,665.60	\$127,680.80	\$163,696.00
0200	Chief Environmental Officer	EX	EMAP	\$55.75	\$81.37	\$106.99	\$115,960.00	\$169,249.60	\$222,539.20
0130	Chief Information Officer	EX	EMAP	\$55.75	\$81.37	\$106.99	\$115,960.00	\$169,249.60	\$222,539.20
7301	Chief of Staff	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
0133	Chief Technology Officer	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
0660	Child & Fam Services Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
6666	Child and Family Services Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
6634	Child Care Services Supervisor	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6632	Child Care Specialist	NEX	MAR5_9	\$24.91	\$31.48	\$38.05	\$51,812.80	\$65,478.40	\$79,144.00
0970	Clerk Of Circuit Court	EX	CONST						
0972	Clerk Of Circuit Court Chief Deputy	EX	MAR10_17	\$40.48	\$51.16	\$61.84	\$84,198.40	\$106,412.80	\$128,627.20
0971	Clerk Of Circuit Court Deputy	EX	MAR10_14	\$35.56	\$44.94	\$54.32	\$73,964.80	\$93,475.20	\$112,985.60
0115	Clerk To County Board	EX	None						
6324	Client Services Entry Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
6740	Clinic Aide I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
6311	Clinical Psychologist Senior	EX	MAR15_12	\$33.37	\$42.17	\$50.96	\$69,409.60	\$87,703.20	\$105,996.80
4510	Comm Revenue Assistant Deputy	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
0420	Commissioner Of The Revenue	EX	CONST						
0421	Commissioner Of The Revenue Chief Deputy (Admin)	EX	MAR10_18	\$42.05	\$53.15	\$64.24	\$87,464.00	\$110,541.60	\$133,619.20
0422	Commissioner Of The Revenue Deputy (Legal Counsel)	EX	MAR10_17	\$40.48	\$51.16	\$61.84	\$84,198.40	\$106,412.80	\$128,627.20
0424	Commissioner Of The Revenue Deputy (Pers Prop & Comp)	EX	MAR10_17	\$40.48	\$51.16	\$61.84	\$84,198.40	\$106,412.80	\$128,627.20
0423	Commissioner Of The Revenue Deputy (Programs)	EX	MAR10_16	\$38.93	\$49.19	\$59.44	\$80,974.40	\$102,304.80	\$123,635.20
0920	Commonwealth Attorney	EX	CONST						
0921	Commonwealth Attorney Chief Deputy	EX	MAR20_19	\$47.66	\$60.24	\$72.82	\$99,132.80	\$125,299.20	\$151,465.60
0922	Commonwealth Attorney Deputy	EX	MAR25_17	\$46.00	\$58.14	\$70.27	\$95,680.00	\$120,920.80	\$146,161.60
9601	Commonwealth Atty I	EX	MAR15_10	\$29.31	\$37.05	\$44.78	\$60,964.80	\$77,053.60	\$93,142.40
9602	Commonwealth Atty II	EX	MAR30_12	\$37.73	\$47.67	\$57.61	\$78,478.40	\$99,153.60	\$119,828.80
9603	Commonwealth Atty III	EX	MAR30_14	\$42.03	\$53.12	\$64.20	\$87,422.40	\$110,479.20	\$133,536.00
1623	Communications Manager	EX	88	\$32.25	\$43.30	\$54.35	\$67,080.00	\$90,064.00	\$113,048.00
1604	Communications Specialist I	NEX	86	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
1608	Communications Specialist II	EX	87	\$25.49	\$34.90	\$44.31	\$53,019.20	\$72,592.00	\$92,164.80
6602	Community Assistance Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
5302	Community Codes Inspector II	NEX	9	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20
5303	Community Codes Inspector III	NEX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
5304	Community Codes Inspector IV	NEX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
5511	Community Codes Supervisor	EX	12	\$29.02	\$36.67	\$44.31	\$60,361.60	\$76,263.20	\$92,164.80
0300	Community Planning, Housing & Development Dir	EX	EMAP	\$55.75	\$81.37	\$106.99	\$115,960.00	\$169,249.60	\$222,539.20
8128	Commuter Services Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
0144	Compensation Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
0441	Comptroller	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
5311	Construction Codes Inspector I	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
5312	Construction Codes Inspector II	NEX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
5313	Construction Codes Inspector III	NEX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
5320	Construction Codes Manager	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
5314	Construction Codes Supervisor	EX	12	\$29.02	\$36.67	\$44.31	\$60,361.60	\$76,263.20	\$92,164.80
5401	Construction Inspector Supervisor	EX	MAR5_13	\$32.25	\$40.76	\$49.27	\$67,080.00	\$84,780.80	\$102,481.60
5404	Construction Management Specialist	NEX	80	\$25.49	\$34.90	\$44.31	\$53,019.20	\$72,592.00	\$92,164.80
5400	Construction Management Supervisor	EX	MAR10_14	\$35.56	\$44.94	\$54.32	\$73,964.80	\$93,475.20	\$112,985.60
5458	Construction Plan Review Supervisor	EX	MAR20_12	\$34.82	\$44.00	\$53.17	\$72,425.60	\$91,509.60	\$110,593.60
5318	Construction Plans Examiner I	NEX	MAR20_10	\$30.59	\$38.66	\$46.72	\$63,627.20	\$80,402.40	\$97,177.60
5322	Construction Plans Examiner II	NEX	MAR20_11	\$32.70	\$41.34	\$49.98	\$68,016.00	\$85,987.20	\$103,958.40
1088	Contract Specialist	EX	MAR15_10	\$29.31	\$37.05	\$44.78	\$60,964.80	\$77,053.60	\$93,142.40
2683	Control System Technician (Certified)	NEX	69_MAR20	\$26.44	\$34.97	\$43.49	\$54,995.20	\$72,727.20	\$90,459.20
8107	Control Systems Engineer	EX	MAR35_12	\$39.18	\$49.50	\$59.82	\$81,494.40	\$102,960.00	\$124,425.60
0136	Core Business Applications Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
0940	County Attorney	EX	None						
9704	County Attorney (Treasurer)	EX	MAR10_17	\$40.48	\$51.16	\$61.84	\$84,198.40	\$106,412.80	\$128,627.20
0941	County Attorney Deputy	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
9703	County Attorney I	EX	MAR35_10	\$34.41	\$43.49	\$52.56	\$71,572.80	\$90,448.80	\$109,324.80
9702	County Attorney II	EX	MAR35_12	\$39.18	\$49.50	\$59.82	\$81,494.40	\$102,960.00	\$124,425.60
9701	County Attorney III	EX	MAR40_14	\$45.26	\$57.21	\$69.15	\$94,140.80	\$118,986.40	\$143,832.00
9700	County Attorney IV	EX	MAR40_16	\$49.55	\$62.60	\$75.65	\$103,064.00	\$130,208.00	\$157,352.00
9960	County Board Chairman	EX	Chairman						
9950	County Board Member	EX	Board Member						
9910	County Manager	EX	None						
8203	County Standards Engineer	EX	89	\$32.70	\$44.50	\$56.30	\$68,016.00	\$92,560.00	\$117,104.00
8358	County Surveyor	EX	MAR15_15	\$38.99	\$49.26	\$59.53	\$81,099.20	\$102,460.80	\$123,822.40
9126	Court Assistant	NEX	5	\$16.88	\$21.33	\$25.78	\$35,110.40	\$44,366.40	\$53,622.40

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FY2017 Class List (Effective 1-JULY-2016)

Class	Title	FLSA	Grade	Hourly Minimum	Hourly Midpoint	Hourly Maximum	Annual Minimum	Annual Midpoint	Annual Maximum
9411	Court Clerk	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
6710	Court Operations Administrator	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
0900	Court Services Director	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
1285	Court Specialist I	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
1286	Court Specialist II	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
5081	Crime Analysis Technician	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
5007	Crime Analyst	EX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
3421	Cultural Affairs Specialist I	NEX	85	\$15.12	\$22.46	\$29.79	\$31,449.60	\$46,706.40	\$61,963.20
3422	Cultural Affairs Specialist II	NEX	86	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
3423	Cultural Affairs Specialist III	EX	87	\$25.49	\$34.90	\$44.31	\$53,019.20	\$72,592.00	\$92,164.80
3424	Cultural Affairs Specialist IV	EX	88	\$32.25	\$43.30	\$54.35	\$67,080.00	\$90,064.00	\$113,048.00
2222	Custodial Worker II	NEX	3	\$13.62	\$17.22	\$20.82	\$28,329.60	\$35,817.60	\$43,305.60
1070	Database Administrator	EX	57	\$29.31	\$43.46	\$57.61	\$60,964.80	\$90,396.80	\$119,828.80
1061	Database Analyst	EX	MAR20_11	\$32.70	\$41.34	\$49.98	\$68,016.00	\$85,987.20	\$103,958.40
1022	Decision Support Chief	EX	XMAP2	\$45.68	\$62.16	\$78.64	\$95,014.40	\$129,292.80	\$163,571.20
2833	Delivery Driver	NEX	3	\$13.62	\$17.22	\$20.82	\$28,329.60	\$35,817.60	\$43,305.60
6221	Dental Assistant	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
6200	Dentist	EX	XMAP2	\$45.68	\$62.16	\$78.64	\$95,014.40	\$129,292.80	\$163,571.20
5310	Deputy Building Official	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
1501	Deputy Clerk to County Board	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
0101	Deputy County Manager	EX	EMAP	\$55.75	\$81.37	\$106.99	\$115,960.00	\$169,249.60	\$222,539.20
0542	Deputy Fire Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
0501	Deputy Police Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
5130	Deputy Sheriff Assistant	NEX	5	\$16.88	\$21.33	\$25.78	\$35,110.40	\$44,366.40	\$53,622.40
5150	Deputy Sheriff Captain	EX	XMAP2	\$45.68	\$62.16	\$78.64	\$95,014.40	\$129,292.80	\$163,571.20
5147	Deputy Sheriff Corporal	NEX	S3	\$25.45	\$34.22	\$42.98	\$52,936.00	\$71,167.20	\$89,398.40
5145	Deputy Sheriff I	NEX	S1	\$23.08	\$31.03	\$38.98	\$48,006.40	\$64,542.40	\$81,078.40
5146	Deputy Sheriff II	NEX	S2	\$24.24	\$32.59	\$40.93	\$50,419.20	\$67,776.80	\$85,134.40
5149	Deputy Sheriff Lieutenant	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
0530	Deputy Sheriff Major	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
5148	Deputy Sheriff Sergeant	NEX	S5	\$29.39	\$39.52	\$49.64	\$61,131.20	\$82,191.20	\$103,251.20
1525	DES Assistant Director	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
0208	DES Chief Deputy Director	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
0250	DES Deputy Director	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
2960	DES Operating Engineer/Manager	EX	XMAP2	\$45.68	\$62.16	\$78.64	\$95,014.40	\$129,292.80	\$163,571.20
2978	DES Operations Manager	EX	89	\$32.70	\$44.50	\$56.30	\$68,016.00	\$92,560.00	\$117,104.00
2628	DES Trainer	NEX	9	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20
8604	Design Engineer	EX	78	\$26.44	\$39.81	\$53.17	\$54,995.20	\$82,794.40	\$110,593.60
8605	Design Engineer Team Supervisor	EX	79	\$36.85	\$48.06	\$59.27	\$76,648.00	\$99,964.80	\$123,281.60
3620	Development Specialist, Associate	EX	31	\$29.31	\$38.60	\$47.89	\$60,964.80	\$80,288.00	\$99,611.20
3622	Development Specialist, Principal	EX	32	\$33.37	\$45.09	\$56.80	\$69,409.60	\$93,776.80	\$118,144.00
6631	Developmental Disabilities Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
6321	Developmental Disability Specialist I	NEX	MAR5_9	\$24.91	\$31.48	\$38.05	\$51,812.80	\$65,478.40	\$79,144.00
6341	Developmental Disability Specialist II	EX	MAR5_10	\$26.76	\$33.82	\$40.88	\$55,660.80	\$70,345.60	\$85,030.40
6615	Developmental Disability Supervisor	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1520	DHS Administrative Program Manager	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6310	DHS Clinical Psychologist Senior	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1109	DHS Human Resources Manager	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1521	DHS Principal Program Specialist	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6651	Disability Resource Coord	EX	73	\$25.49	\$37.12	\$48.75	\$53,019.20	\$77,209.60	\$101,400.00
1150	Diversity Coordinator	EX	73	\$25.49	\$37.12	\$48.75	\$53,019.20	\$77,209.60	\$101,400.00
0730	DPR Deputy Director	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
7108	DPR Program Assistant	NEX	MAR10_7	\$22.37	\$28.28	\$34.18	\$46,529.60	\$58,812.00	\$71,094.40
7325	DPR Program Manager	EX	92	\$28.04	\$39.83	\$51.61	\$58,323.20	\$82,836.00	\$107,348.80
7102	DPR Program Specialist	EX	MAR20_10	\$30.59	\$38.66	\$46.72	\$63,627.20	\$80,402.40	\$97,177.60
7101	DPR Program Supervisor	EX	92	\$28.04	\$39.83	\$51.61	\$58,323.20	\$82,836.00	\$107,348.80
7105	DPR Programmer I	EX	MAR20_8	\$26.44	\$33.41	\$40.37	\$54,995.20	\$69,482.40	\$83,969.60
7104	DPR Programmer II	EX	MAR20_9	\$28.46	\$35.98	\$43.49	\$59,196.80	\$74,828.00	\$90,459.20
7122	DPR Section Manager	EX	88	\$32.25	\$43.30	\$54.35	\$67,080.00	\$90,064.00	\$113,048.00
9200	Drug Court Coordinator	EX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
0560	ECC Administrator	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
5030	ECC Deputy Administrator	EX	91	\$33.78	\$45.37	\$56.95	\$70,262.40	\$94,359.20	\$118,456.00
0370	Economic Development Director	EX	EMAP	\$55.75	\$81.37	\$106.99	\$115,960.00	\$169,249.60	\$222,539.20
0675	Economic Independence & Assistance Div Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
2688	Electrical Power Technician (Licensed)	NEX	69_MAR5	\$23.13	\$30.59	\$38.05	\$48,110.40	\$63,627.20	\$79,144.00
2426	Electrician II	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
6660	Eligibility Supervisor	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
6663	Eligibility Worker	NEX	MAR5_8	\$23.13	\$29.23	\$35.33	\$48,110.40	\$60,798.40	\$73,486.40
5033	Emergency Communications Assistant Supervisor	NEX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
5032	Emergency Communications Supervisor	NEX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
5031	Emergency Communications Supv (Training)	NEX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
5035	Emergency Communications Systems Spec	NEX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
5036	Emergency Communications Technician I	NEX	MAR10_6	\$20.43	\$25.83	\$31.22	\$42,494.40	\$53,716.00	\$64,937.60

*Employees on the Arlington County General Scale must be paid at least the adopted Living Wage of \$14.50.

FY2017 Class List (Effective 1-JULY-2016)

Class	Title	FLSA	Grade	Hourly Minimum	Hourly Midpoint	Hourly Maximum	Annual Minimum	Annual Midpoint	Annual Maximum
5037	Emergency Communications Technician II	NEX	MAR10_7	\$22.37	\$28.28	\$34.18	\$46,529.60	\$58,812.00	\$71,094.40
5034	Emergency Communications Technician III	NEX	MAR10_8	\$24.23	\$30.63	\$37.02	\$50,398.40	\$63,700.00	\$77,001.60
5023	Emergency Communications Watch Officer	NEX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
1177	Emergency Management Specialist I	NEX	86	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
1178	Emergency Management Specialist II	EX	83	\$25.49	\$36.01	\$46.53	\$53,019.20	\$74,900.80	\$96,782.40
0141	Employee Services Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
1084	Employment Development Specialist	NEX	9	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20
1087	Employment Services Section Supervisor	EX	MAR5_11	\$28.61	\$36.17	\$43.73	\$59,508.80	\$75,233.60	\$90,958.40
1083	Employment Services Specialist	NEX	9	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20
8108	Engineering Bureau Chief	EX	XMAP2	\$45.68	\$62.16	\$78.64	\$95,014.40	\$129,292.80	\$163,571.20
8250	Engineering Plan Review Supervisor	EX	MAR15_15	\$38.99	\$49.26	\$59.53	\$81,099.20	\$102,460.80	\$123,822.40
8217	Engineering Program Coordinator	EX	89	\$32.70	\$44.50	\$56.30	\$68,016.00	\$92,560.00	\$117,104.00
8300	Engineering Support Associate I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
8301	Engineering Support Associate II	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
8302	Engineering Support Associate III	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
8105	Engineering Support Coordinator	EX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
8312	Engineering Tech II	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
8313	Engineering Tech III	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
8314	Engineering Tech IV	NEX	9	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20
1072	Enterprise Architect	EX	58	\$42.03	\$56.64	\$71.24	\$87,422.40	\$117,800.80	\$148,179.20
1042	Enterprise Records Manager	EX	58	\$42.03	\$56.64	\$71.24	\$87,422.40	\$117,800.80	\$148,179.20
6511	Environmental Health Specialist I	EX	MAR15_9	\$27.28	\$34.48	\$41.68	\$56,742.40	\$71,718.40	\$86,694.40
6512	Environmental Health Specialist II	EX	MAR15_10	\$29.31	\$37.05	\$44.78	\$60,964.80	\$77,053.60	\$93,142.40
6510	Environmental Health Supervisor	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6553	Environmental Health Technician	NEX	MAR15_8	\$25.33	\$32.02	\$38.70	\$52,686.40	\$66,591.20	\$80,496.00
3810	Environmental Management Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
3114	Environmental Management Specialist, Associate	EX	31	\$29.31	\$38.60	\$47.89	\$60,964.80	\$80,288.00	\$99,611.20
3117	Environmental Management Specialist, Principal	EX	32	\$33.37	\$45.09	\$56.80	\$69,409.60	\$93,776.80	\$118,144.00
6121	Epidemiologist	EX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
6131	Epidemiology Specialist	NEX	9	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20
0220	Equipment Bureau Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
2525	Equipment Mechanic I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
2526	Equipment Mechanic II	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
9996	Executive Director Retirement Office	EX	None						
7301	Facilities Assistant I	NEX	R1	\$13.13	\$14.96	\$16.79	\$27,310.40	\$31,116.80	\$34,923.20
7310	Facilities Assistant II	NEX	R3	\$15.59	\$20.47	\$25.34	\$32,427.20	\$42,567.20	\$52,707.20
7304	Facilities Assistant II	NEX	R2	\$13.97	\$18.33	\$22.69	\$29,057.60	\$38,126.40	\$47,195.20
2003	Facilities Design & Construction Bureau Chief	EX	XMAP2	\$45.68	\$62.16	\$78.64	\$95,014.40	\$129,292.80	\$163,571.20
2007	Facilities Design & Construction Program Manager	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
2515	Facilities Maintenance Mechanic I	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
2516	Facilities Maintenance Mechanic II	NEX	5	\$16.88	\$21.33	\$25.78	\$35,110.40	\$44,366.40	\$53,622.40
2005	Facilities Maintenance Section Manager	EX	79	\$36.85	\$48.06	\$59.27	\$76,648.00	\$99,964.80	\$123,281.60
2004	Facilities Management Bureau Chief	EX	XMAP2	\$45.68	\$62.16	\$78.64	\$95,014.40	\$129,292.80	\$163,571.20
2002	Facilities Project Specialist	EX	MAR20_12	\$34.82	\$44.00	\$53.17	\$72,425.60	\$91,509.60	\$110,593.60
0240	Finance and Administration Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
0615	Finance and Information Systems Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
4416	Financial Analyst II	EX	MAR10_12	\$31.92	\$40.34	\$48.75	\$66,393.60	\$83,896.80	\$101,400.00
6668	Financial Management Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
5020	Fingerprint Specialist I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
5021	Fingerprint Specialist II	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
5022	Fingerprint Specialist III	NEX	MAR5_9	\$24.91	\$31.48	\$38.05	\$51,812.80	\$65,478.40	\$79,144.00
0540	Fire Chief	EX	EMAP	\$55.75	\$81.37	\$106.99	\$115,960.00	\$169,249.60	\$222,539.20
0541	Fire Division Chief II	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
5240	Fire Inspector	NEX	9	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20
5215	Fire Marshal I	NEX	F3	\$25.70	\$34.56	\$43.42	\$53,456.00	\$71,884.80	\$90,313.60
5324	Fire Protection Engineer I	EX	MAR20_10	\$30.59	\$38.66	\$46.72	\$63,627.20	\$80,402.40	\$97,177.60
5325	Fire Protection Engineer II	EX	MAR20_11	\$32.70	\$41.34	\$49.98	\$68,016.00	\$85,987.20	\$103,958.40
5200	Fire/EMS Battalion Chief	EX	XMAP2	\$45.68	\$62.16	\$78.64	\$95,014.40	\$129,292.80	\$163,571.20
5220	Fire/EMS Captain I	NEX	F6	\$33.16	\$44.58	\$56.00	\$68,972.80	\$92,726.40	\$116,480.00
5201	Fire/EMS Captain II	EX	F7	\$36.80	\$49.48	\$62.16	\$76,544.00	\$102,918.40	\$129,292.80
5210	Fire/EMS Lieutenant	NEX	F5	\$29.87	\$40.17	\$50.46	\$62,129.60	\$83,543.20	\$104,956.80
5212	Firefighter/EMT I	NEX	F1	\$23.08	\$31.03	\$38.98	\$48,006.40	\$64,542.40	\$81,078.40
5232	Firefighter/EMT II	NEX	F2	\$24.47	\$32.90	\$41.32	\$50,897.60	\$68,421.60	\$85,945.60
5233	Firefighter/EMT III	NEX	F4	\$27.42	\$36.89	\$46.36	\$57,033.60	\$76,731.20	\$96,428.80
6721	Food Service Coordinator	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
7503	Forestry Section Supervisor	EX	60	\$27.25	\$37.09	\$46.92	\$56,680.00	\$77,136.80	\$97,593.60
2929	Gardener	NEX	5	\$16.88	\$21.33	\$25.78	\$35,110.40	\$44,366.40	\$53,622.40
9992	General District Court	EX	None						
0102	General Registrar	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
8325	GIS Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
1019	GIS Database Administrator	EX	MAR20_12	\$34.82	\$44.00	\$53.17	\$72,425.60	\$91,509.60	\$110,593.60
1018	GIS Database Analyst	EX	MAR20_11	\$32.70	\$41.34	\$49.98	\$68,016.00	\$85,987.20	\$103,958.40
1155	Grant Compliance Specialist	EX	73	\$25.49	\$37.12	\$48.75	\$53,019.20	\$77,209.60	\$101,400.00

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FY2017 Class List (Effective 1-JULY-2016)

Class	Title	FLSA	Grade	Hourly Minimum	Hourly Midpoint	Hourly Maximum	Annual Minimum	Annual Midpoint	Annual Maximum
6711	Group Home Counselor I	NEX	MAR10_8	\$24.23	\$30.63	\$37.02	\$50,398.40	\$63,700.00	\$77,001.60
6712	Group Home Counselor II	NEX	MAR15_9	\$27.28	\$34.48	\$41.68	\$56,742.40	\$71,718.40	\$86,694.40
9311	Group Home Manager	EX	MAR15_12	\$33.37	\$42.17	\$50.96	\$69,409.60	\$87,703.20	\$105,996.80
6411	Health Educator	EX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
6655	Homeless Program Coord	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
3616	Housing Assistant	NEX	MAR10_7	\$22.37	\$28.28	\$34.18	\$46,529.60	\$58,812.00	\$71,094.40
6650	Housing Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
3617	Housing Choice Specialist	NEX	MAR5_8	\$23.13	\$29.23	\$35.33	\$48,110.40	\$60,798.40	\$73,486.40
3625	Housing Choice Supervisor	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
3623	Housing Development Supervisor	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
0332	Housing Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
4415	Housing Division Finance Manager	EX	32	\$33.37	\$45.09	\$56.80	\$69,409.60	\$93,776.80	\$118,144.00
3624	Housing Inspections Coordinator	NEX	MAR5_9	\$24.91	\$31.48	\$38.05	\$51,812.80	\$65,478.40	\$79,144.00
3618	Housing Inspector	NEX	MAR5_8	\$23.13	\$29.23	\$35.33	\$48,110.40	\$60,798.40	\$73,486.40
3631	Housing Program Supervisor	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
3611	Housing Specialist I	NEX	MAR10_8	\$24.23	\$30.63	\$37.02	\$50,398.40	\$63,700.00	\$77,001.60
3614	Housing Specialist II	EX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
3615	Housing Specialist III	EX	MAR5_12	\$30.47	\$38.50	\$46.53	\$63,377.60	\$80,080.00	\$96,782.40
1103	Human Resources Administrative Specialist	NEX	86	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
0140	Human Resources Director	EX	EMAP	\$55.75	\$81.37	\$106.99	\$115,960.00	\$169,249.60	\$222,539.20
1101	Human Resources/OD Specialist	EX	70	\$25.49	\$38.23	\$50.96	\$53,019.20	\$79,508.00	\$105,996.80
1152	Human Rights Supervisor	EX	12	\$29.02	\$36.67	\$44.31	\$60,361.60	\$76,263.20	\$92,164.80
6735	Human Services Aide III	NEX	3	\$13.62	\$17.22	\$20.82	\$28,329.60	\$35,817.60	\$43,305.60
6736	Human Services Aide IV	NEX	5	\$16.88	\$21.33	\$25.78	\$35,110.40	\$44,366.40	\$53,622.40
6737	Human Services Aide V	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
6738	Human Services Aide VI	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
6600	Human Services Clinical Supervisor	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6614	Human Services Clinician II	EX	MAR5_10	\$26.76	\$33.82	\$40.88	\$55,660.80	\$70,345.60	\$85,030.40
6618	Human Services Clinician III	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
0601	Human Services Deputy Director	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
0600	Human Services Director	EX	EMAP	\$55.75	\$81.37	\$106.99	\$115,960.00	\$169,249.60	\$222,539.20
6332	Human Services Specialist	NEX	MAR5_9	\$24.91	\$31.48	\$38.05	\$51,812.80	\$65,478.40	\$79,144.00
2535	HVAC Mechanic II	NEX	MAR40_8	\$30.84	\$38.98	\$47.11	\$64,147.20	\$81,068.00	\$97,988.80
1113	I/O Psychologist	EX	54	\$35.32	\$47.43	\$59.53	\$73,465.60	\$98,644.00	\$123,822.40
6636	Infant & Child Development Supervisor	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6637	Infant Development Specialist	EX	MAR5_10	\$26.76	\$33.82	\$40.88	\$55,660.80	\$70,345.60	\$85,030.40
0132	Infrastructure & Operations Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
1012	Infrastructure Support Specialist II	EX	MAR10_9	\$26.09	\$32.98	\$39.87	\$54,267.20	\$68,598.40	\$82,929.60
1014	Infrastructure Support Supervisor	EX	MAR25_12	\$36.28	\$45.84	\$55.39	\$75,462.40	\$95,336.80	\$115,211.20
5155	Inmate Services Counselor I	NEX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
5156	Inmate Services Counselor II	NEX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
5157	Inmate Services Supervisor	EX	13	\$30.71	\$38.82	\$46.92	\$63,876.80	\$80,735.20	\$97,593.60
0350	Inspection Services Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
1151	Investigator HR/EEO	EX	73	\$25.49	\$37.12	\$48.75	\$53,019.20	\$77,209.60	\$101,400.00
1006	IT Analyst	EX	56	\$20.34	\$31.92	\$43.49	\$42,307.20	\$66,383.20	\$90,459.20
1040	IT Program Manager	EX	MAR25_13	\$38.39	\$48.52	\$58.65	\$79,851.20	\$100,921.60	\$121,992.00
9425	Judicial Law Clerk	EX	MAR10_10	\$28.04	\$35.44	\$42.84	\$58,323.20	\$73,715.20	\$89,107.20
9993	Juvenile & Domestic Relations Court	EX	None						
9305	Juvenile Program Coordinator	NEX	MAR20_10	\$30.59	\$38.66	\$46.72	\$63,627.20	\$80,402.40	\$97,177.60
6750	Laboratory Assistant	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
6552	Laboratory Section Supervisor	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6555	Laboratory Technologist I	EX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
6556	Laboratory Technologist II	EX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
8352	Land Surveyor I	NEX	MAR10_10	\$28.04	\$35.44	\$42.84	\$58,323.20	\$73,715.20	\$89,107.20
8353	Land Surveyor Supervisor	EX	MAR10_12	\$31.92	\$40.34	\$48.75	\$66,393.60	\$83,896.80	\$101,400.00
7552	Landscape Architect II	EX	MAR15_10	\$29.31	\$37.05	\$44.78	\$60,964.80	\$77,053.60	\$93,142.40
7553	Landscape Architect Supervisor	EX	84	\$31.34	\$42.65	\$53.96	\$65,187.20	\$88,712.00	\$112,236.80
7520	Landscape Specialist	NEX	MAR25_7	\$25.43	\$32.14	\$38.85	\$52,894.40	\$66,851.20	\$80,808.00
9420	Law Clerk	EX	9	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20
1190	Legislative Liaison	EX	EMAP	\$55.75	\$81.37	\$106.99	\$115,960.00	\$169,249.60	\$222,539.20
7012	Librarian	EX	40	\$26.44	\$34.64	\$42.84	\$54,995.20	\$72,051.20	\$89,107.20
7002	Librarian Supervisor	EX	71	\$31.34	\$42.65	\$53.96	\$65,187.20	\$88,712.00	\$112,236.80
7020	Library Assistant Coordinator	NEX	41	\$21.36	\$29.19	\$37.02	\$44,428.80	\$60,715.20	\$77,001.60
7021	Library Assistant I	NEX	MAR10_4	\$16.63	\$21.02	\$25.40	\$34,590.40	\$43,711.20	\$52,832.00
7023	Library Assistant II	NEX	MAR5_5	\$17.72	\$22.40	\$27.08	\$36,857.60	\$46,592.00	\$56,326.40
7019	Library Assistant Supervisor	NEX	41	\$21.36	\$29.19	\$37.02	\$44,428.80	\$60,715.20	\$77,001.60
7018	Library Associate	NEX	41	\$21.36	\$29.19	\$37.02	\$44,428.80	\$60,715.20	\$77,001.60
0700	Library Director	EX	EMAP	\$55.75	\$81.37	\$106.99	\$115,960.00	\$169,249.60	\$222,539.20
0710	Library Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
0712	Library Division Chief (Materials Management)	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
2671	Machinist	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
9991	Magistrate	EX	None						
2571	Mail Clerk	NEX	MAR10_4	\$16.63	\$21.02	\$25.40	\$34,590.40	\$43,711.20	\$52,832.00

*Employees on the Arlington County General Scale must be paid at least the adopted Living Wage of \$14.50.

FY2017 Class List (Effective 1-JULY-2016)

Class	Title	FLSA	Grade	Hourly Minimum	Hourly Midpoint	Hourly Maximum	Annual Minimum	Annual Midpoint	Annual Maximum
4411	Management & Budget Specialist	EX	70	\$25.49	\$38.23	\$50.96	\$53,019.20	\$79,508.00	\$105,996.80
0450	Management & Finance Deputy Director	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
0440	Management & Finance Director	EX	EMAP	\$55.75	\$81.37	\$106.99	\$115,960.00	\$169,249.60	\$222,539.20
1506	Management Analyst	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
1513	Management Intern I	NEX	85	\$15.12	\$22.46	\$29.79	\$31,449.60	\$46,706.40	\$61,963.20
1514	Management Intern II	NEX	55	\$18.57	\$27.93	\$37.29	\$38,625.60	\$58,094.40	\$77,563.20
1505	Management Specialist	NEX	MAR10_9	\$26.09	\$32.98	\$39.87	\$54,267.20	\$68,598.40	\$82,929.60
1628	Media Relations/Communications Manager	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
6345	Mental Health Services Section Supervisor	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
6346	Mental Health Supervisor	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6322	Mental Health Therapist II	EX	MAR5_10	\$26.76	\$33.82	\$40.88	\$55,660.80	\$70,345.60	\$85,030.40
6347	Mental Health Therapist II (Licensed)	EX	MAR15_10	\$29.31	\$37.05	\$44.78	\$60,964.80	\$77,053.60	\$93,142.40
6323	Mental Health Therapist III	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
4831	Meter Collector I	NEX	3	\$13.62	\$17.22	\$20.82	\$28,329.60	\$35,817.60	\$43,305.60
4832	Meter Collector II	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
2822	Motorized Vehicle Operator II	NEX	5	\$16.88	\$21.33	\$25.78	\$35,110.40	\$44,366.40	\$53,622.40
2823	Motorized Vehicle Operator III	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
2824	Motorized Vehicle Operator IV	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
2623	Multi Skilled Wastewater Plant Operator (Senior)	NEX	9	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20
2621	Multi-Skilled Wastewater Plant Operator	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
7510	Natural Resources Specialist	EX	MAR10_10	\$28.04	\$35.44	\$42.84	\$58,323.20	\$73,715.20	\$89,107.20
0335	Neighborhood Services Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
1024	Network Analyst	EX	57	\$29.31	\$43.46	\$57.61	\$60,964.80	\$90,396.80	\$119,828.80
1027	Network Control Specialist	NEX	56	\$20.34	\$31.92	\$43.49	\$42,307.20	\$66,383.20	\$90,459.20
6111	Nurse Manager	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6116	Nurse Practitioner	EX	MAR10_12	\$31.92	\$40.34	\$48.75	\$66,393.60	\$83,896.80	\$101,400.00
6741	Nutrition Assistant	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
6684	Nutritionist II	EX	9	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20
6685	Nutritionist III	EX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
1259	Office Aide I	NEX	1	\$11.18	\$14.13	\$17.08	\$23,254.40	\$29,390.40	\$35,526.40
1260	Office Aide II	NEX	2	\$12.13	\$15.34	\$18.54	\$25,230.40	\$31,896.80	\$38,563.20
0555	Office of Emergency Management Deputy Director	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
0550	Office Of Emergency Management Director	EX	EMAP	\$55.75	\$81.37	\$106.99	\$115,960.00	\$169,249.60	\$222,539.20
1277	Office Supervisor I	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
1278	Office Supervisor II	NEX	9	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20
2415	Painter Industrial	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
9412	Paralegal I B	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
9414	Paralegal II	NEX	9	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20
7505	Park Manager	EX	60	\$27.25	\$37.09	\$46.92	\$56,680.00	\$77,136.80	\$97,593.60
7511	Park Naturalist	NEX	MAR15_8	\$25.33	\$32.02	\$38.70	\$52,686.40	\$66,591.20	\$80,496.00
7516	Park Naturalist Aide	NEX	MAR5_4	\$15.88	\$20.06	\$24.24	\$33,030.40	\$41,724.80	\$50,419.20
7507	Park Ranger I	NEX	MAR20_5	\$20.26	\$25.60	\$30.94	\$42,140.80	\$53,248.00	\$64,355.20
7508	Park Ranger II	NEX	MAR10_9	\$26.09	\$32.98	\$39.87	\$54,267.20	\$68,598.40	\$82,929.60
2721	Parking Meter Repair Technician	NEX	5	\$16.88	\$21.33	\$25.78	\$35,110.40	\$44,366.40	\$53,622.40
2715	Parking Meter Repair Technician (lead)	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
7410	Parks & Natural Resources Section Manager	EX	88	\$32.25	\$43.30	\$54.35	\$67,080.00	\$90,064.00	\$113,048.00
0720	Parks & Recreation Director	EX	EMAP	\$55.75	\$81.37	\$106.99	\$115,960.00	\$169,249.60	\$222,539.20
0724	Parks Planning Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
0725	Parks/Natural Resources Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
5307	Permit Administration Manager	EX	14	\$32.33	\$40.86	\$49.39	\$67,246.40	\$84,988.80	\$102,731.20
8214	Permit Coordinator	NEX	9	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20
5316	Permit Processing Specialist I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
5317	Permit Processing Specialist II	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
5315	Permit Processing Specialist III	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
7236	Personal Trainer II	EX	MAR20_8	\$26.44	\$33.41	\$40.37	\$54,995.20	\$69,482.40	\$83,969.60
6100	Physician	EX	XMAP3	\$53.62	\$80.31	\$106.99	\$111,529.60	\$167,034.40	\$222,539.20
0621	Physician Supervisor	EX	XMAP3	\$53.62	\$80.31	\$106.99	\$111,529.60	\$167,034.40	\$222,539.20
3115	Planner, Associate	EX	31	\$29.31	\$38.60	\$47.89	\$60,964.80	\$80,288.00	\$99,611.20
3119	Planner, Principal	EX	32	\$33.37	\$45.09	\$56.80	\$69,409.60	\$93,776.80	\$118,144.00
0310	Planning Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
3100	Planning Supervisor	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
3153	Planning Technician	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
0205	Plant (WPC) Bureau Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
2641	Plant Lift Stat Operator	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
2682	Plant Machinist	NEX	MAR10_9	\$26.09	\$32.98	\$39.87	\$54,267.20	\$68,598.40	\$82,929.60
8112	Plant Maintenance Manager	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
8111	Plant Operations Manager	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
8116	Plant Planning and Reliability Supervisor	EX	MAR15_12	\$33.37	\$42.17	\$50.96	\$69,409.60	\$87,703.20	\$105,996.80
2689	Plant Planning Specialist	EX	MAR10_10	\$28.04	\$35.44	\$42.84	\$58,323.20	\$73,715.20	\$89,107.20
8113	Plant Technical Supervisor	NEX	MAR20_11	\$32.70	\$41.34	\$49.98	\$68,016.00	\$85,987.20	\$103,958.40
2521	Plumber I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
5001	Police Captain	EX	XMAP2	\$45.68	\$62.16	\$78.64	\$95,014.40	\$129,292.80	\$163,571.20
5050	Police Central Records Supervisor	NEX	9	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20

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FY2017 Class List (Effective 1-JULY-2016)

Class	Title	FLSA	Grade	Hourly Minimum	Hourly Midpoint	Hourly Maximum	Annual Minimum	Annual Midpoint	Annual Maximum
0500	Police Chief	EX	EMAP	\$55.75	\$81.37	\$106.99	\$115,960.00	\$169,249.60	\$222,539.20
5006	Police Corporal	NEX	P3	\$26.72	\$35.54	\$44.35	\$55,577.60	\$73,912.80	\$92,248.00
5002	Police Lieutenant	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
5005	Police Officer I	NEX	P1	\$23.08	\$31.03	\$38.98	\$48,006.40	\$64,542.40	\$81,078.40
5004	Police Officer II	NEX	P2	\$25.45	\$33.85	\$42.24	\$52,936.00	\$70,397.60	\$87,859.20
5003	Police Sergeant	NEX	P5	\$29.98	\$39.88	\$49.77	\$62,358.40	\$82,940.00	\$103,521.60
2687	Power and Control Technician	EX	MAR10_10	\$28.04	\$35.44	\$42.84	\$58,323.20	\$73,715.20	\$89,107.20
2560	Power Systems Specialist	NEX	MAR40_8	\$30.84	\$38.98	\$47.11	\$64,147.20	\$81,068.00	\$97,988.80
8515	Pretreatment Program Coordinator	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
2572	Printer	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
1043	PRISM Analyst	EX	58	\$42.03	\$56.64	\$71.24	\$87,422.40	\$117,800.80	\$148,179.20
1025	PRISM System Specialist	EX	59	\$44.07	\$61.39	\$78.70	\$91,665.60	\$127,680.80	\$163,696.00
9130	Probate Clerk	EX	12	\$29.02	\$36.67	\$44.31	\$60,361.60	\$76,263.20	\$92,164.80
9310	Probation Counselor (Schools)	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
9302	Probation Counselor I	NEX	MAR10_8	\$24.23	\$30.63	\$37.02	\$50,398.40	\$63,700.00	\$77,001.60
9303	Probation Counselor II	NEX	MAR15_9	\$27.28	\$34.48	\$41.68	\$56,742.40	\$71,718.40	\$86,694.40
9300	Probation Counselor Supervisor	EX	MAR20_11	\$32.70	\$41.34	\$49.98	\$68,016.00	\$85,987.20	\$103,958.40
2685	Process Control Systems Technician	NEX	MAR30_9	\$30.84	\$38.98	\$47.12	\$64,147.20	\$81,078.40	\$98,009.60
1300	Procurement Officer	EX	53	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60
1008	Programmer Analyst II	EX	MAR25_9	\$29.65	\$37.48	\$45.31	\$61,672.00	\$77,958.40	\$94,244.80
1009	Programmer Analyst III	EX	MAR20_10	\$30.59	\$38.66	\$46.72	\$63,627.20	\$80,402.40	\$97,177.60
8602	Project Management Coordinator	EX	MAR15_13	\$35.32	\$44.64	\$53.96	\$73,465.60	\$92,851.20	\$112,236.80
6114	Psychiatric Nurse	EX	82	\$28.46	\$37.14	\$45.81	\$59,196.80	\$77,240.80	\$95,284.80
6300	Psychiatrist	EX	XMAP3	\$53.62	\$80.31	\$106.99	\$111,529.60	\$167,034.40	\$222,539.20
9997	Public Defender	EX	None						
6115	Public Health Assistant Division Chief	EX	XMAP2	\$45.68	\$62.16	\$78.64	\$95,014.40	\$129,292.80	\$163,571.20
6140	Public Health Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
0625	Public Health Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
6113	Public Health Nurse	EX	82	\$28.46	\$37.14	\$45.81	\$59,196.80	\$77,240.80	\$95,284.80
6110	Public Health Nurse Supervisor	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6501	Public Health Planning Officer	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
5060	Public Safety Support Supervisor	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
1023	Public Safety Technology Manager	EX	XMAP2	\$45.68	\$62.16	\$78.64	\$95,014.40	\$129,292.80	\$163,571.20
5025	Public Service Aide I	NEX	MAR10_3	\$14.98	\$18.94	\$22.90	\$31,158.40	\$39,395.20	\$47,632.00
5026	Public Service Aide II	NEX	MAR20_4	\$18.14	\$22.93	\$27.71	\$37,731.20	\$47,684.00	\$57,636.80
0481	Purchasing Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
0616	Quality and Administration Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
6371	Quality Assurance Manager	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
4612	Real Estate Appraiser	EX	53	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60
4611	Real Estate Appraiser (Entry)	NEX	52	\$21.36	\$30.62	\$39.87	\$44,428.80	\$63,679.20	\$82,929.60
4613	Real Estate Appraiser Supervisor	EX	54	\$35.32	\$47.43	\$59.53	\$73,465.60	\$98,644.00	\$123,822.40
0460	Real Estate Assessment Director	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
3512	Real Estate Assistant Bureau Chief	EX	88	\$32.25	\$43.30	\$54.35	\$67,080.00	\$90,064.00	\$113,048.00
3510	Real Estate Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
4620	Real Estate Records/Research Coord	EX	53	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60
3511	Real Estate Specialist	EX	78	\$26.44	\$39.81	\$53.17	\$54,995.20	\$82,794.40	\$110,593.60
1244	Records Assistant III	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
1245	Records Assistant IV	NEX	5	\$16.88	\$21.33	\$25.78	\$35,110.40	\$44,366.40	\$53,622.40
7230	Recreation Assistant I	NEX	R1	\$13.13	\$14.96	\$16.79	\$27,310.40	\$31,116.80	\$34,923.20
7231	Recreation Assistant II	NEX	R2	\$13.97	\$18.33	\$22.69	\$29,057.60	\$38,126.40	\$47,195.20
7232	Recreation Assistant III	NEX	R3	\$15.59	\$20.47	\$25.34	\$32,427.20	\$42,567.20	\$52,707.20
7233	Recreation Assistant IV	NEX	R5	\$18.78	\$24.66	\$30.54	\$39,062.40	\$51,292.80	\$63,523.20
7319	Recreation Instructor I	NEX	R4	\$17.16	\$22.53	\$27.89	\$35,692.80	\$46,852.00	\$58,011.20
7320	Recreation Instructor II	NEX	R6	\$20.35	\$26.71	\$33.07	\$42,328.00	\$55,556.80	\$68,785.60
7321	Recreation Instructor III	NEX	R7	\$23.53	\$30.90	\$38.27	\$48,942.40	\$64,272.00	\$79,601.60
7120	Recreation Services Supervisor	EX	92	\$28.04	\$39.83	\$51.61	\$58,323.20	\$82,836.00	\$107,348.80
7107	Recreation Supervisor (Play School)	EX	MAR20_8	\$26.44	\$33.41	\$40.37	\$54,995.20	\$69,482.40	\$83,969.60
2311	Recycling Specialist	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
6141	Rehab Therapist	EX	MAR10_10	\$28.04	\$35.44	\$42.84	\$58,323.20	\$73,715.20	\$89,107.20
9995	Retirement Officer	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
0146	Risk Manager	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
1171	Safety Program Coordinator	EX	MAR10_12	\$31.92	\$40.34	\$48.75	\$66,393.60	\$83,896.80	\$101,400.00
1174	Safety Specialist I	NEX	MAR10_8	\$24.23	\$30.63	\$37.02	\$50,398.40	\$63,700.00	\$77,001.60
1175	Safety Specialist II	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
5061	School Crossing Guard I	NEX	MAR10_3	\$14.98	\$18.94	\$22.90	\$31,158.40	\$39,395.20	\$47,632.00
5062	School Crossing Guard II	NEX	MAR10_4	\$16.63	\$21.02	\$25.40	\$34,590.40	\$43,711.20	\$52,832.00
1176	Security Coordinator	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
5040	Security Guard I	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
5041	Security Guard II	NEX	5	\$16.88	\$21.33	\$25.78	\$35,110.40	\$44,366.40	\$53,622.40
1044	Senior Applications Developer	EX	57	\$29.31	\$43.46	\$57.61	\$60,964.80	\$90,396.80	\$119,828.80
6450	Senior Day Programs Supervisor	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1507	Senior Management Analyst	EX	MAR15_12	\$33.37	\$42.17	\$50.96	\$69,409.60	\$87,703.20	\$105,996.80
1004	Senior Network Security Engineer	EX	58	\$42.03	\$56.64	\$71.24	\$87,422.40	\$117,800.80	\$148,179.20

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FY2017 Class List (Effective 1-JULY-2016)

Class	Title	FLSA	Grade	Hourly Minimum	Hourly Midpoint	Hourly Maximum	Annual Minimum	Annual Midpoint	Annual Maximum
1331	Senior Procurement Officer	EX	54	\$35.32	\$47.43	\$59.53	\$73,465.60	\$98,644.00	\$123,822.40
6120	Senior Psychiatric Nurse	EX	MAR15_11	\$31.34	\$39.62	\$47.89	\$65,187.20	\$82,399.20	\$99,611.20
2950	Senior Trades Worker I	NEX	5	\$16.88	\$21.33	\$25.78	\$35,110.40	\$44,366.40	\$53,622.40
2951	Senior Trades Worker II	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
2952	Senior Trades Worker III	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
2953	Senior Trades Worker IV	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
2954	Senior Trades Worker V	NEX	9	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20
1454	Services Assistant III	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
1455	Services Assistant IV	NEX	5	\$16.88	\$21.33	\$25.78	\$35,110.40	\$44,366.40	\$53,622.40
0520	Sheriff	EX	CONST						
0521	Sheriff Chief Deputy	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
6700	Sign Language Interpreter	NEX	SLI						
0204	Solid Waste Bureau Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
3154	Space Planner	EX	30	\$23.72	\$32.69	\$41.65	\$49,337.60	\$67,984.80	\$86,632.00
0722	Sports & Recreation Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
1013	Sr Infrastructure Support Specialist	EX	57	\$29.31	\$43.46	\$57.61	\$60,964.80	\$90,396.80	\$119,828.80
1007	Sr IT Analyst	EX	57	\$29.31	\$43.46	\$57.61	\$60,964.80	\$90,396.80	\$119,828.80
1511	Sr Staff Admin/Management Specialist	EX	53	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60
4417	Sr Staff Financial Analyst	EX	54	\$35.32	\$47.43	\$59.53	\$73,465.60	\$98,644.00	\$123,822.40
1016	Sr Staff Program Manager	EX	54	\$35.32	\$47.43	\$59.53	\$73,465.60	\$98,644.00	\$123,822.40
2347	Sr WSS Technician	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
2350	Sr WSS Technician II	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
4212	Staff Accounting/Auditing Specialist	EX	53	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60
1509	Staff Admin/Management Specialist	NEX	52	\$21.36	\$30.62	\$39.87	\$44,428.80	\$63,679.20	\$82,929.60
4421	Staff Financial Analyst	EX	53	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60
1102	Staff Human Resources Manager	EX	54	\$35.32	\$47.43	\$59.53	\$73,465.60	\$98,644.00	\$123,822.40
1104	Staff Human Resources/OD Specialist	EX	53	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60
1011	Staff Infrastructure Support Specialist	EX	56	\$20.34	\$31.92	\$43.49	\$42,307.20	\$66,383.20	\$90,459.20
1005	Staff IT Technician	NEX	55	\$18.57	\$27.93	\$37.29	\$38,625.60	\$58,094.40	\$77,563.20
4413	Staff Management & Budget Specialist	EX	53	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60
1173	Staff Safety Specialist	EX	53	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60
1125	Staff Support Technician	NEX	51	\$16.63	\$23.93	\$31.22	\$34,590.40	\$49,764.00	\$64,937.60
2529	Stationary Watch Engineer	NEX	MAR20_8	\$26.44	\$33.41	\$40.37	\$54,995.20	\$69,482.40	\$83,969.60
8120	Streetcar System Manager	EX	XMAP2	\$45.68	\$62.16	\$78.64	\$95,014.40	\$129,292.80	\$163,571.20
1983	Student Assistant I	NEX	Student Assistant I	\$7.25	\$8.57	\$9.89	\$15,080.00	\$17,825.60	\$20,571.20
1984	Student Assistant II	NEX	Student Assistant II	\$8.80	\$10.72	\$12.64	\$18,304.00	\$22,297.60	\$26,291.20
6360	Substance Abuse Services Section Supervisor	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
1324	Supply Assistant III	NEX	3	\$13.62	\$17.22	\$20.82	\$28,329.60	\$35,817.60	\$43,305.60
1325	Supply Assistant IV	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
8356	Survey Instrument Operator	NEX	MAR15_5	\$19.41	\$24.53	\$29.65	\$40,372.80	\$51,022.40	\$61,672.00
8357	Survey Party Chief I	NEX	MAR5_8	\$23.13	\$29.23	\$35.33	\$48,110.40	\$60,798.40	\$73,486.40
1046	Systems Administrator	NEX	55	\$18.57	\$27.93	\$37.29	\$38,625.60	\$58,094.40	\$77,563.20
0143	Talent Management Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
4313	Tax Assessor I	NEX	MAR5_5	\$17.72	\$22.40	\$27.08	\$36,857.60	\$46,592.00	\$56,326.40
4314	Tax Assessor II	NEX	MAR5_6	\$19.50	\$24.65	\$29.79	\$40,560.00	\$51,261.60	\$61,963.20
4315	Tax Assessor Supervisor	EX	MAR5_9	\$24.91	\$31.48	\$38.05	\$51,812.80	\$65,478.40	\$79,144.00
4322	Tax Auditor II	EX	MAR5_9	\$24.91	\$31.48	\$38.05	\$51,812.80	\$65,478.40	\$79,144.00
4323	Tax Auditor III	EX	MAR5_10	\$26.76	\$33.82	\$40.88	\$55,660.80	\$70,345.60	\$85,030.40
4312	Tax Specialist I	NEX	MAR5_7	\$21.36	\$27.00	\$32.63	\$44,428.80	\$56,149.60	\$67,870.40
4311	Tax Specialist II	EX	MAR5_9	\$24.91	\$31.48	\$38.05	\$51,812.80	\$65,478.40	\$79,144.00
1020	Technology Business Relationship Management Coordinator	EX	XMAP2	\$45.68	\$62.16	\$78.64	\$95,014.40	\$129,292.80	\$163,571.20
1041	Technology Manager	EX	58	\$42.03	\$56.64	\$71.24	\$87,422.40	\$117,800.80	\$148,179.20
1045	Technology Manager II	EX	59	\$44.07	\$61.39	\$78.70	\$91,665.60	\$127,680.80	\$163,696.00
0134	Telecommunications & Network Engineering Div Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
2980	Trades Manager/Leader I	NEX	62	\$22.03	\$31.84	\$41.65	\$45,822.40	\$66,227.20	\$86,632.00
2982	Trades Manager/Leader II	NEX	60	\$27.25	\$37.09	\$46.92	\$56,680.00	\$77,136.80	\$97,593.60
2150	Trades Worker I	NEX	2	\$12.13	\$15.34	\$18.54	\$25,230.40	\$31,896.80	\$38,563.20
2151	Trades Worker II	NEX	3	\$13.62	\$17.22	\$20.82	\$28,329.60	\$35,817.60	\$43,305.60
2152	Trades Worker III	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
2153	Trades Worker IV	NEX	5	\$16.88	\$21.33	\$25.78	\$35,110.40	\$44,366.40	\$53,622.40
8104	Traffic Engineering Manager	EX	90	\$41.46	\$52.40	\$63.34	\$86,236.80	\$108,992.00	\$131,747.20
2723	Traffic Sign Fabricator	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
2726	Traffic Signal Field Technician	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
2722	Traffic Signal Repairer	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
2731	Traffic Sys Specialist	NEX	MAR20_8	\$26.44	\$33.41	\$40.37	\$54,995.20	\$69,482.40	\$83,969.60
2710	Traffic Systems Analyst	EX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
8121	Transit Services Manager	EX	MAR15_15	\$38.99	\$49.26	\$59.53	\$81,099.20	\$102,460.80	\$123,822.40
8130	Transportation Bureau Chief	EX	XMAP2	\$45.68	\$62.16	\$78.64	\$95,014.40	\$129,292.80	\$163,571.20
0207	Transportation Engineering & Operations Bureau Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
8126	Transportation Planning & Analysis Manager	EX	MAR15_15	\$38.99	\$49.26	\$59.53	\$81,099.20	\$102,460.80	\$123,822.40
8125	Transportation Planning Bureau Chief	EX	XMAP2	\$45.68	\$62.16	\$78.64	\$95,014.40	\$129,292.80	\$163,571.20
8122	Transportation Program Manager	EX	MAR15_15	\$38.99	\$49.26	\$59.53	\$81,099.20	\$102,460.80	\$123,822.40
0400	Treasurer	EX	CONST						

*Employees on the Arlington County General Scale must be paid at least the adopted Living Wage of \$14.50.

FY2017 Class List (Effective 1-JULY-2016)

Class	Title	FLSA	Grade	Hourly Minimum	Hourly Midpoint	Hourly Maximum	Annual Minimum	Annual Midpoint	Annual Maximum
0404	Treasurer - Invest And Acct Deputy	EX	MAR10_17	\$40.48	\$51.16	\$61.84	\$84,198.40	\$106,412.80	\$128,627.20
0402	Treasurer Chief Deputy	EX	MAR10_18	\$42.05	\$53.15	\$64.24	\$87,464.00	\$110,541.60	\$133,619.20
0403	Treasurer Compliance Deputy	EX	MAR10_16	\$38.93	\$49.19	\$59.44	\$80,974.40	\$102,304.80	\$123,635.20
0401	Treasurer Operations Deputy	EX	MAR10_16	\$38.93	\$49.19	\$59.44	\$80,974.40	\$102,304.80	\$123,635.20
4811	Treasury Program Supervisor I	NEX	MAR5_7	\$21.36	\$27.00	\$32.63	\$44,428.80	\$56,149.60	\$67,870.40
4812	Treasury Program Supervisor II	NEX	MAR5_8	\$23.13	\$29.23	\$35.33	\$48,110.40	\$60,798.40	\$73,486.40
4822	Treasury Specialist I	NEX	MAR5_5	\$17.72	\$22.40	\$27.08	\$36,857.60	\$46,592.00	\$56,326.40
4823	Treasury Specialist II	NEX	MAR5_6	\$19.50	\$24.65	\$29.79	\$40,560.00	\$51,261.60	\$61,963.20
2923	Tree Maintenance Worker	NEX	5	\$16.88	\$21.33	\$25.78	\$35,110.40	\$44,366.40	\$53,622.40
7560	Urban Forester	EX	MAR10_10	\$28.04	\$35.44	\$42.84	\$58,323.20	\$73,715.20	\$89,107.20
9416	Victim Specialist I	NEX	9	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20
9150	Victim Specialist II	NEX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
7004	Virtual Library Services Manager	EX	XMAP1	\$42.32	\$56.06	\$69.79	\$88,025.60	\$116,594.40	\$145,163.20
6671	Volunteer Services Program Coordinator	EX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
1310	Warehouse Coordinator	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
1321	Warehouse Supervisor	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
1326	Warehouse Technician I	NEX	5	\$16.88	\$21.33	\$25.78	\$35,110.40	\$44,366.40	\$53,622.40
2662	Wastewater Maintenance Technician	NEX	9	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20
0203	Water, Sewer and Streets Bureau Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
8230	Water/Sewer Records Coordinator	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
2431	Welder	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
6687	WIC Program Supervisor	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
2605	WPCP Operations Specialist	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
2351	WSS Equipment Mechanic I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
2352	WSS Equipment Mechanic II	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
2355	WSS Equipment Operator I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
2361	WSS Equipment Operator II	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
2342	WSS Technician II	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
2343	WSS Technician III	NEX	5	\$16.88	\$21.33	\$25.78	\$35,110.40	\$44,366.40	\$53,622.40
2345	WSS Technician IV	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
2346	WSS Technician V	NEX	7	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
0311	Zoning Division Chief	EX	SMAP	\$47.19	\$67.88	\$88.57	\$98,155.20	\$141,190.40	\$184,225.60
3111	Zoning Technician	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00

*Employees on the Arlington County General Scale must be paid at least the adopted Living Wage of \$14.50.

FY 2017 Arlington County Pay Scales

		Hourly Rates			Annual Rates		
Grade	MAR	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
1	0%	\$11.18	\$14.13	\$17.08	\$23,254.40	\$29,390.40	\$35,526.40
2	0%	\$12.13	\$15.34	\$18.54	\$25,230.40	\$31,896.80	\$38,563.20
3	0%	\$13.62	\$17.22	\$20.82	\$28,329.60	\$35,817.60	\$43,305.60
4	0%	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
5	0%	\$16.88	\$21.33	\$25.78	\$35,110.40	\$44,366.40	\$53,622.40
6	0%	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
7	0%	\$20.34	\$25.71	\$31.07	\$42,307.20	\$53,466.40	\$64,625.60
8	0%	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
9	0%	\$23.72	\$29.98	\$36.24	\$49,337.60	\$62,358.40	\$75,379.20
10	0%	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
11	0%	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
12	0%	\$29.02	\$36.67	\$44.31	\$60,361.60	\$76,263.20	\$92,164.80
13	0%	\$30.71	\$38.82	\$46.92	\$63,876.80	\$80,735.20	\$97,593.60
14	0%	\$32.33	\$40.86	\$49.39	\$67,246.40	\$84,988.80	\$102,731.20
15	0%	\$33.90	\$42.84	\$51.77	\$70,512.00	\$89,096.80	\$107,681.60
16	0%	\$35.39	\$44.72	\$54.04	\$73,611.20	\$93,007.20	\$112,403.20
17	0%	\$36.80	\$46.51	\$56.22	\$76,544.00	\$96,740.80	\$116,937.60
18	0%	\$38.23	\$48.32	\$58.40	\$79,518.40	\$100,495.20	\$121,472.00
19	0%	\$39.72	\$50.20	\$60.68	\$82,617.60	\$104,416.00	\$126,214.40
20	0%	\$41.28	\$52.17	\$63.05	\$85,862.40	\$108,503.20	\$131,144.00
21	0%	\$42.90	\$54.22	\$65.54	\$89,232.00	\$112,777.60	\$136,323.20
22	0%	\$44.60	\$56.37	\$68.13	\$92,768.00	\$117,239.20	\$141,710.40
23	0%	\$46.63	\$58.94	\$71.24	\$96,990.40	\$122,584.80	\$148,179.20
24	0%	\$50.03	\$63.23	\$76.42	\$104,062.40	\$131,508.00	\$158,953.60
1	5%	\$11.74	\$14.84	\$17.94	\$24,419.20	\$30,867.20	\$37,315.20
2	5%	\$12.74	\$16.10	\$19.46	\$26,499.20	\$33,488.00	\$40,476.80
3	5%	\$14.30	\$18.08	\$21.86	\$29,744.00	\$37,606.40	\$45,468.80
4	5%	\$15.88	\$20.06	\$24.24	\$33,030.40	\$41,724.80	\$50,419.20
5	5%	\$17.72	\$22.40	\$27.08	\$36,857.60	\$46,592.00	\$56,326.40
6	5%	\$19.50	\$24.65	\$29.79	\$40,560.00	\$51,261.60	\$61,963.20
7	5%	\$21.36	\$27.00	\$32.63	\$44,428.80	\$56,149.60	\$67,870.40
8	5%	\$23.13	\$29.23	\$35.33	\$48,110.40	\$60,798.40	\$73,486.40
9	5%	\$24.91	\$31.48	\$38.05	\$51,812.80	\$65,478.40	\$79,144.00
10	5%	\$26.76	\$33.82	\$40.88	\$55,660.80	\$70,345.60	\$85,030.40
11	5%	\$28.61	\$36.17	\$43.73	\$59,508.80	\$75,233.60	\$90,958.40
12	5%	\$30.47	\$38.50	\$46.53	\$63,377.60	\$80,080.00	\$96,782.40
13	5%	\$32.25	\$40.76	\$49.27	\$67,080.00	\$84,780.80	\$102,481.60
14	5%	\$33.95	\$42.91	\$51.86	\$70,616.00	\$89,242.40	\$107,868.80
15	5%	\$35.60	\$44.98	\$54.35	\$74,048.00	\$93,548.00	\$113,048.00
16	5%	\$37.16	\$46.96	\$56.75	\$77,292.80	\$97,666.40	\$118,040.00
17	5%	\$38.64	\$48.84	\$59.03	\$80,371.20	\$101,576.80	\$122,782.40
18	5%	\$40.14	\$50.73	\$61.32	\$83,491.20	\$105,518.40	\$127,545.60
19	5%	\$41.71	\$52.72	\$63.72	\$86,756.80	\$109,647.20	\$132,537.60
20	5%	\$43.34	\$54.78	\$66.21	\$90,147.20	\$113,932.00	\$137,716.80
21	5%	\$45.05	\$56.93	\$68.81	\$93,704.00	\$118,414.40	\$143,124.80
22	5%	\$46.83	\$59.19	\$71.54	\$97,406.40	\$123,104.80	\$148,803.20
23	5%	\$48.96	\$61.88	\$74.80	\$101,836.80	\$128,710.40	\$155,584.00
24	5%	\$52.53	\$66.39	\$80.25	\$109,262.40	\$138,091.20	\$166,920.00

*Some grade minimums fall below the County Living Wage of \$14.50. Living Wage should be applied in these cases.

FY 2017 Arlington County Pay Scales

Grade	MAR	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
1	10%	\$12.30	\$15.55	\$18.79	\$25,584.00	\$32,333.60	\$39,083.20
2	10%	\$13.34	\$16.87	\$20.39	\$27,747.20	\$35,079.20	\$42,411.20
3	10%	\$14.98	\$18.94	\$22.90	\$31,158.40	\$39,395.20	\$47,632.00
4	10%	\$16.63	\$21.02	\$25.40	\$34,590.40	\$43,711.20	\$52,832.00
5	10%	\$18.57	\$23.47	\$28.36	\$38,625.60	\$48,807.20	\$58,988.80
6	10%	\$20.43	\$25.83	\$31.22	\$42,494.40	\$53,716.00	\$64,937.60
7	10%	\$22.37	\$28.28	\$34.18	\$46,529.60	\$58,812.00	\$71,094.40
8	10%	\$24.23	\$30.63	\$37.02	\$50,398.40	\$63,700.00	\$77,001.60
9	10%	\$26.09	\$32.98	\$39.87	\$54,267.20	\$68,598.40	\$82,929.60
10	10%	\$28.04	\$35.44	\$42.84	\$58,323.20	\$73,715.20	\$89,107.20
11	10%	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
12	10%	\$31.92	\$40.34	\$48.75	\$66,393.60	\$83,896.80	\$101,400.00
13	10%	\$33.78	\$42.70	\$51.61	\$70,262.40	\$88,805.60	\$107,348.80
14	10%	\$35.56	\$44.94	\$54.32	\$73,964.80	\$93,475.20	\$112,985.60
15	10%	\$37.29	\$47.12	\$56.95	\$77,563.20	\$98,009.60	\$118,456.00
16	10%	\$38.93	\$49.19	\$59.44	\$80,974.40	\$102,304.80	\$123,635.20
17	10%	\$40.48	\$51.16	\$61.84	\$84,198.40	\$106,412.80	\$128,627.20
18	10%	\$42.05	\$53.15	\$64.24	\$87,464.00	\$110,541.60	\$133,619.20
19	10%	\$43.69	\$55.22	\$66.75	\$90,875.20	\$114,857.60	\$138,840.00
20	10%	\$45.41	\$57.39	\$69.36	\$94,452.80	\$119,360.80	\$144,268.80
21	10%	\$47.19	\$59.64	\$72.09	\$98,155.20	\$124,051.20	\$149,947.20
22	10%	\$49.06	\$62.01	\$74.95	\$102,044.80	\$128,970.40	\$155,896.00
23	10%	\$51.29	\$64.83	\$78.36	\$106,683.20	\$134,836.00	\$162,988.80
24	10%	\$55.03	\$69.55	\$84.07	\$114,462.40	\$144,664.00	\$174,865.60
1	15%	\$12.86	\$16.26	\$19.65	\$26,748.80	\$33,810.40	\$40,872.00
2	15%	\$13.95	\$17.64	\$21.32	\$29,016.00	\$36,680.80	\$44,345.60
3	15%	\$15.66	\$19.80	\$23.94	\$32,572.80	\$41,184.00	\$49,795.20
4	15%	\$17.39	\$21.97	\$26.55	\$36,171.20	\$45,697.60	\$55,224.00
5	15%	\$19.41	\$24.53	\$29.65	\$40,372.80	\$51,022.40	\$61,672.00
6	15%	\$21.36	\$27.00	\$32.63	\$44,428.80	\$56,149.60	\$67,870.40
7	15%	\$23.39	\$29.56	\$35.73	\$48,651.20	\$61,484.80	\$74,318.40
8	15%	\$25.33	\$32.02	\$38.70	\$52,686.40	\$66,591.20	\$80,496.00
9	15%	\$27.28	\$34.48	\$41.68	\$56,742.40	\$71,718.40	\$86,694.40
10	15%	\$29.31	\$37.05	\$44.78	\$60,964.80	\$77,053.60	\$93,142.40
11	15%	\$31.34	\$39.62	\$47.89	\$65,187.20	\$82,399.20	\$99,611.20
12	15%	\$33.37	\$42.17	\$50.96	\$69,409.60	\$87,703.20	\$105,996.80
13	15%	\$35.32	\$44.64	\$53.96	\$73,465.60	\$92,851.20	\$112,236.80
14	15%	\$37.18	\$46.99	\$56.80	\$77,334.40	\$97,739.20	\$118,144.00
15	15%	\$38.99	\$49.26	\$59.53	\$81,099.20	\$102,460.80	\$123,822.40
16	15%	\$40.70	\$51.43	\$62.15	\$84,656.00	\$106,964.00	\$129,272.00
17	15%	\$42.32	\$53.49	\$64.65	\$88,025.60	\$111,248.80	\$134,472.00
18	15%	\$43.96	\$55.57	\$67.17	\$91,436.80	\$115,575.20	\$139,713.60
19	15%	\$45.68	\$57.74	\$69.79	\$95,014.40	\$120,088.80	\$145,163.20
20	15%	\$47.47	\$60.00	\$72.52	\$98,737.60	\$124,789.60	\$150,841.60
21	15%	\$49.34	\$62.36	\$75.37	\$102,627.20	\$129,698.40	\$156,769.60
22	15%	\$51.29	\$64.82	\$78.35	\$106,683.20	\$134,825.60	\$162,968.00
23	15%	\$53.62	\$67.77	\$81.92	\$111,529.60	\$140,961.60	\$170,393.60
24	15%	\$57.53	\$72.71	\$87.89	\$119,662.40	\$151,236.80	\$182,811.20

*Some grade minimums fall below the County Living Wage of \$14.50. Living Wage should be applied in these cases.

FY 2017 Arlington County Pay Scales

Grade	MAR	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
1	20%	\$13.42	\$16.96	\$20.50	\$27,913.60	\$35,276.80	\$42,640.00
2	20%	\$14.56	\$18.40	\$22.24	\$30,284.80	\$38,272.00	\$46,259.20
3	20%	\$16.34	\$20.66	\$24.98	\$33,987.20	\$42,972.80	\$51,958.40
4	20%	\$18.14	\$22.93	\$27.71	\$37,731.20	\$47,684.00	\$57,636.80
5	20%	\$20.26	\$25.60	\$30.94	\$42,140.80	\$53,248.00	\$64,355.20
6	20%	\$22.28	\$28.17	\$34.06	\$46,342.40	\$58,593.60	\$70,844.80
7	20%	\$24.41	\$30.85	\$37.29	\$50,772.80	\$64,168.00	\$77,563.20
8	20%	\$26.44	\$33.41	\$40.37	\$54,995.20	\$69,482.40	\$83,969.60
9	20%	\$28.46	\$35.98	\$43.49	\$59,196.80	\$74,828.00	\$90,459.20
10	20%	\$30.59	\$38.66	\$46.72	\$63,627.20	\$80,402.40	\$97,177.60
11	20%	\$32.70	\$41.34	\$49.98	\$68,016.00	\$85,987.20	\$103,958.40
12	20%	\$34.82	\$44.00	\$53.17	\$72,425.60	\$91,509.60	\$110,593.60
13	20%	\$36.85	\$46.58	\$56.30	\$76,648.00	\$96,876.00	\$117,104.00
14	20%	\$38.80	\$49.04	\$59.27	\$80,704.00	\$101,992.80	\$123,281.60
15	20%	\$40.68	\$51.41	\$62.13	\$84,614.40	\$106,922.40	\$129,230.40
16	20%	\$42.47	\$53.66	\$64.85	\$88,337.60	\$111,612.80	\$134,888.00
17	20%	\$44.16	\$55.81	\$67.46	\$91,852.80	\$116,084.80	\$140,316.80
18	20%	\$45.88	\$57.99	\$70.09	\$95,430.40	\$120,608.80	\$145,787.20
19	20%	\$47.66	\$60.24	\$72.82	\$99,132.80	\$125,299.20	\$151,465.60
20	20%	\$49.54	\$62.60	\$75.66	\$103,043.20	\$130,208.00	\$157,372.80
21	20%	\$51.48	\$65.06	\$78.64	\$107,078.40	\$135,324.80	\$163,571.20
22	20%	\$53.52	\$67.64	\$81.76	\$111,321.60	\$140,691.20	\$170,060.80
23	20%	\$55.96	\$70.72	\$85.48	\$116,396.80	\$147,097.60	\$177,798.40
24	20%	\$60.04	\$75.88	\$91.71	\$124,883.20	\$157,820.00	\$190,756.80
1	25%	\$13.98	\$17.67	\$21.36	\$29,078.40	\$36,753.60	\$44,428.80
2	25%	\$15.16	\$19.17	\$23.18	\$31,532.80	\$39,873.60	\$48,214.40
3	25%	\$17.03	\$21.53	\$26.03	\$35,422.40	\$44,782.40	\$54,142.40
4	25%	\$18.90	\$23.88	\$28.86	\$39,312.00	\$49,670.40	\$60,028.80
5	25%	\$21.10	\$26.67	\$32.23	\$43,888.00	\$55,463.20	\$67,038.40
6	25%	\$23.21	\$29.34	\$35.47	\$48,276.80	\$61,027.20	\$73,777.60
7	25%	\$25.43	\$32.14	\$38.85	\$52,894.40	\$66,851.20	\$80,808.00
8	25%	\$27.54	\$34.80	\$42.06	\$57,283.20	\$72,384.00	\$87,484.80
9	25%	\$29.65	\$37.48	\$45.31	\$61,672.00	\$77,958.40	\$94,244.80
10	25%	\$31.86	\$40.27	\$48.68	\$66,268.80	\$83,761.60	\$101,254.40
11	25%	\$34.06	\$43.06	\$52.06	\$70,844.80	\$89,564.80	\$108,284.80
12	25%	\$36.28	\$45.84	\$55.39	\$75,462.40	\$95,336.80	\$115,211.20
13	25%	\$38.39	\$48.52	\$58.65	\$79,851.20	\$100,921.60	\$121,992.00
14	25%	\$40.41	\$51.08	\$61.74	\$84,052.80	\$106,236.00	\$128,419.20
15	25%	\$42.38	\$53.55	\$64.71	\$88,150.40	\$111,373.60	\$134,596.80
16	25%	\$44.24	\$55.90	\$67.55	\$92,019.20	\$116,261.60	\$140,504.00
17	25%	\$46.00	\$58.14	\$70.27	\$95,680.00	\$120,920.80	\$146,161.60
18	25%	\$47.79	\$60.40	\$73.01	\$99,403.20	\$125,632.00	\$151,860.80
19	25%	\$49.65	\$62.75	\$75.85	\$103,272.00	\$130,520.00	\$157,768.00
20	25%	\$51.60	\$65.21	\$78.82	\$107,328.00	\$135,636.80	\$163,945.60
21	25%	\$53.63	\$67.78	\$81.92	\$111,550.40	\$140,972.00	\$170,393.60
22	25%	\$55.75	\$70.46	\$85.16	\$115,960.00	\$146,546.40	\$177,132.80
23	25%	\$58.29	\$73.67	\$89.04	\$121,243.20	\$153,223.20	\$185,203.20
24	25%	\$62.54	\$79.04	\$95.53	\$130,083.20	\$164,392.80	\$198,702.40

*Some grade minimums fall below the County Living Wage of \$14.50. Living Wage should be applied in these cases.

FY 2017 Arlington County Pay Scales

Grade	MAR	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
1	30%	\$14.53	\$18.37	\$22.21	\$30,222.40	\$38,209.60	\$46,196.80
2	30%	\$15.77	\$19.94	\$24.10	\$32,801.60	\$41,464.80	\$50,128.00
3	30%	\$17.71	\$22.39	\$27.07	\$36,836.80	\$46,571.20	\$56,305.60
4	30%	\$19.66	\$24.84	\$30.02	\$40,892.80	\$51,667.20	\$62,441.60
5	30%	\$21.94	\$27.73	\$33.52	\$45,635.20	\$57,678.40	\$69,721.60
6	30%	\$24.14	\$30.52	\$36.89	\$50,211.20	\$63,471.20	\$76,731.20
7	30%	\$26.44	\$33.42	\$40.39	\$54,995.20	\$69,503.20	\$84,011.20
8	30%	\$28.64	\$36.19	\$43.74	\$59,571.20	\$75,275.20	\$90,979.20
9	30%	\$30.84	\$38.98	\$47.12	\$64,147.20	\$81,078.40	\$98,009.60
10	30%	\$33.14	\$41.88	\$50.62	\$68,931.20	\$87,110.40	\$105,289.60
11	30%	\$35.43	\$44.79	\$54.14	\$73,694.40	\$93,152.80	\$112,611.20
12	30%	\$37.73	\$47.67	\$57.61	\$78,478.40	\$99,153.60	\$119,828.80
13	30%	\$39.92	\$50.46	\$60.99	\$83,033.60	\$104,946.40	\$126,859.20
14	30%	\$42.03	\$53.12	\$64.20	\$87,422.40	\$110,479.20	\$133,536.00
15	30%	\$44.07	\$55.69	\$67.30	\$91,665.60	\$115,824.80	\$139,984.00
16	30%	\$46.01	\$58.13	\$70.25	\$95,700.80	\$120,910.40	\$146,120.00
17	30%	\$47.84	\$60.47	\$73.09	\$99,507.20	\$125,767.20	\$152,027.20
18	30%	\$49.70	\$62.82	\$75.93	\$103,376.00	\$130,655.20	\$157,934.40
19	30%	\$51.64	\$65.27	\$78.89	\$107,411.20	\$135,751.20	\$164,091.20
20	30%	\$53.66	\$67.82	\$81.97	\$111,612.80	\$141,055.20	\$170,497.60
21	30%	\$55.77	\$70.49	\$85.20	\$116,001.60	\$146,608.80	\$177,216.00
22	30%	\$57.98	\$73.28	\$88.57	\$120,598.40	\$152,412.00	\$184,225.60
23	30%	\$60.62	\$76.61	\$92.60	\$126,089.60	\$159,348.80	\$192,608.00
24	30%	\$65.04	\$82.20	\$99.35	\$135,283.20	\$170,965.60	\$206,648.00
1	35%	\$15.09	\$19.08	\$23.07	\$31,387.20	\$39,686.40	\$47,985.60
2	35%	\$16.38	\$20.71	\$25.03	\$34,070.40	\$43,066.40	\$52,062.40
3	35%	\$18.39	\$23.25	\$28.10	\$38,251.20	\$48,349.60	\$58,448.00
4	35%	\$20.41	\$25.79	\$31.17	\$42,452.80	\$53,643.20	\$64,833.60
5	35%	\$22.79	\$28.80	\$34.81	\$47,403.20	\$59,904.00	\$72,404.80
6	35%	\$25.07	\$31.69	\$38.31	\$52,145.60	\$65,915.20	\$79,684.80
7	35%	\$27.46	\$34.71	\$41.95	\$57,116.80	\$72,186.40	\$87,256.00
8	35%	\$29.74	\$37.58	\$45.42	\$61,859.20	\$78,166.40	\$94,473.60
9	35%	\$32.02	\$40.48	\$48.93	\$66,601.60	\$84,188.00	\$101,774.40
10	35%	\$34.41	\$43.49	\$52.56	\$71,572.80	\$90,448.80	\$109,324.80
11	35%	\$36.79	\$46.51	\$56.23	\$76,523.20	\$96,740.80	\$116,958.40
12	35%	\$39.18	\$49.50	\$59.82	\$81,494.40	\$102,960.00	\$124,425.60
13	35%	\$41.46	\$52.40	\$63.34	\$86,236.80	\$108,992.00	\$131,747.20
14	35%	\$43.65	\$55.17	\$66.68	\$90,792.00	\$114,743.20	\$138,694.40
15	35%	\$45.77	\$57.83	\$69.89	\$95,201.60	\$120,286.40	\$145,371.20
16	35%	\$47.78	\$60.37	\$72.95	\$99,382.40	\$125,559.20	\$151,736.00
17	35%	\$49.68	\$62.79	\$75.90	\$103,334.40	\$130,603.20	\$157,872.00
18	35%	\$51.61	\$65.23	\$78.85	\$107,348.80	\$135,678.40	\$164,008.00
19	35%	\$53.62	\$67.77	\$81.92	\$111,529.60	\$140,961.60	\$170,393.60
20	35%	\$55.73	\$70.43	\$85.12	\$115,918.40	\$146,484.00	\$177,049.60
21	35%	\$57.92	\$73.20	\$88.47	\$120,473.60	\$152,245.60	\$184,017.60
22	35%	\$60.21	\$76.10	\$91.98	\$125,236.80	\$158,277.60	\$191,318.40
23	35%	\$62.95	\$79.56	\$96.16	\$130,936.00	\$165,474.40	\$200,012.80
24	35%	\$67.54	\$85.36	\$103.17	\$140,483.20	\$177,538.40	\$214,593.60

*Some grade minimums fall below the County Living Wage of \$14.50. Living Wage should be applied in these cases.

FY 2017 Arlington County Pay Scales

Grade	MAR	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
1	40%	\$15.65	\$19.79	\$23.92	\$32,552.00	\$41,152.80	\$49,753.60
2	40%	\$16.98	\$21.47	\$25.96	\$35,318.40	\$44,657.60	\$53,996.80
3	40%	\$19.07	\$24.11	\$29.14	\$39,665.60	\$50,138.40	\$60,611.20
4	40%	\$21.17	\$26.75	\$32.33	\$44,033.60	\$55,640.00	\$67,246.40
5	40%	\$23.63	\$29.87	\$36.10	\$49,150.40	\$62,119.20	\$75,088.00
6	40%	\$26.00	\$32.87	\$39.73	\$54,080.00	\$68,359.20	\$82,638.40
7	40%	\$28.48	\$36.00	\$43.51	\$59,238.40	\$74,869.60	\$90,500.80
8	40%	\$30.84	\$38.98	\$47.11	\$64,147.20	\$81,068.00	\$97,988.80
9	40%	\$33.21	\$41.98	\$50.74	\$69,076.80	\$87,308.00	\$105,539.20
10	40%	\$35.69	\$45.11	\$54.52	\$74,235.20	\$93,818.40	\$113,401.60
11	40%	\$38.15	\$48.23	\$58.30	\$79,352.00	\$100,308.00	\$121,264.00
12	40%	\$40.63	\$51.34	\$62.04	\$84,510.40	\$106,776.80	\$129,043.20
13	40%	\$42.99	\$54.34	\$65.68	\$89,419.20	\$113,016.80	\$136,614.40
14	40%	\$45.26	\$57.21	\$69.15	\$94,140.80	\$118,986.40	\$143,832.00
15	40%	\$47.46	\$59.97	\$72.48	\$98,716.80	\$124,737.60	\$150,758.40
16	40%	\$49.55	\$62.60	\$75.65	\$103,064.00	\$130,208.00	\$157,352.00
17	40%	\$51.52	\$65.11	\$78.70	\$107,161.60	\$135,428.80	\$163,696.00
18	40%	\$53.52	\$67.65	\$81.77	\$111,321.60	\$140,701.60	\$170,081.60
19	40%	\$55.61	\$70.29	\$84.96	\$115,668.80	\$146,192.80	\$176,716.80
20	40%	\$57.79	\$73.04	\$88.28	\$120,203.20	\$151,912.80	\$183,622.40
21	40%	\$60.06	\$75.91	\$91.75	\$124,924.80	\$157,882.40	\$190,840.00
22	40%	\$62.44	\$78.91	\$95.38	\$129,875.20	\$164,132.80	\$198,390.40
23	40%	\$65.28	\$82.51	\$99.73	\$135,782.40	\$171,610.40	\$207,438.40
24	40%	\$70.04	\$88.52	\$106.99	\$145,683.20	\$184,111.20	\$222,539.20

*Some grade minimums fall below the County Living Wage of \$14.50. Living Wage should be applied in these cases.



FY2017 Sheriff's Department Pay Scale

For Sworn Sheriff Employees

Rank	Grade	Hourly Minimum	Hourly Maximum	Annual Minimum (2080 Hours)	Annual Maximum (2080 Hours)
Deputy Sheriff I	S1	\$23.08	\$38.98	\$48,006.40	\$81,078.40
Deputy Sheriff II	S2	\$24.24	\$40.93	\$50,419.20	\$85,134.40
Deputy Sheriff Corporal	S3	\$25.45	\$42.98	\$52,936.00	\$89,398.40
Deputy Sheriff Sergeant	S5	\$29.39	\$49.64	\$61,131.20	\$103,251.20
Deputy Sheriff Lieutenant	XMAP1	\$42.32	\$69.79	\$88,025.60	\$145,163.20
Deputy Sheriff Captain	XMAP2	\$45.68	\$78.64	\$95,014.40	\$163,571.20
Deputy Sheriff Major	SMAP	\$47.19	\$88.57	\$98,155.20	\$184,225.60
Sheriff Chief Deputy	SMAP	\$47.19	\$88.57	\$98,155.20	\$184,225.60



FY2017 Police Department Pay Scale
For Sworn Police Employees

Rank	Grade	Hourly Minimum	Hourly Maximum	Annual Minimum (2080 Hours)	Annual Maximum (2080 Hours)
Police Officer I	P1	\$23.08	\$38.98	\$48,006.40	\$81,078.40
Police Officer II	P2	\$25.45	\$42.24	\$52,936.00	\$87,859.20
Police Corporal	P3	\$26.72	\$44.35	\$55,577.60	\$92,248.00
Police Sergeant	P5	\$29.98	\$49.77	\$62,358.40	\$103,521.60
Police Lieutenant	XMAP1	\$42.32	\$69.79	\$88,025.60	\$145,163.20
Police Captain	XMAP2	\$45.68	\$78.64	\$95,014.40	\$163,571.20



FY2017 Fire Department Pay Scale

For Uniformed Fire Employees

Rank	Grade	Hourly Minimum (2080 Hours)	Hourly Maximum (2080 Hours)	Hourly Shift Rate Minimum* (2912 Hours)	Hourly Shift Rate Maximum* (2912 Hours)	Annual Minimum	Annual Maximum
Firefighter/EMT I	F1	\$23.08	\$38.98	\$16.49	\$27.84	\$48,006.40	\$81,078.40
Firefighter/EMT II	F2	\$24.47	\$41.32	\$17.48	\$29.51	\$50,897.60	\$85,945.60
Fire Marshal	F3	\$25.70	\$43.42	\$18.36	\$31.01	\$53,456.00	\$90,313.60
Firefighter/EMT III	F4	\$27.42	\$46.36	\$19.59	\$33.11	\$57,033.60	\$96,428.80
Fire/EMS Lieutenant	F5	\$29.87	\$50.46	\$21.34	\$36.04	\$62,129.60	\$104,956.80
Fire/EMS Captain I	F6	\$33.16	\$56.00	\$23.69	\$40.00	\$68,972.80	\$116,480.00
Fire/EMS Captain II	F7	\$36.80	\$62.16	\$26.29	\$44.40	\$76,544.00	\$129,292.80

*Shift Rate values are approximate due to rounding

FY 2017 Recreation Pay Scale - Effective July 1, 2016

Grade	Hourly Minimum	Hourly Midpoint	Hourly Maximum	Salary Minimum	Salary Midpoint	Salary Maximum
R1	\$13.13	\$14.96	\$16.79	\$27,310.40	\$31,116.80	\$34,923.20
R2	\$13.97	\$18.33	\$22.69	\$29,057.60	\$38,126.40	\$47,195.20
R3	\$15.59	\$20.47	\$25.34	\$32,427.20	\$42,567.20	\$52,707.20
R4	\$17.16	\$22.53	\$27.89	\$35,692.80	\$46,852.00	\$58,011.20
R5	\$18.78	\$24.66	\$30.54	\$39,062.40	\$51,292.80	\$63,523.20
R6	\$20.35	\$26.71	\$33.07	\$42,328.00	\$55,556.80	\$68,785.60
R7	\$23.53	\$30.90	\$38.27	\$48,942.40	\$64,272.00	\$79,601.60
R8	\$28.35	\$37.23	\$46.11	\$58,968.00	\$77,438.40	\$95,908.80

FY 2017 Special Schedule - Eff July 1, 2016

Class	Title	FLSA	Grade	Description	Hourly Min	Hourly Mid	Hourly Max
6700	Sign Language Interpreter	NEX	SLI	Flat Hourly Rate	\$25.00	\$37.50	\$50.00

Grade	Minimum	Midpoint	Maximum
EMAP	\$115,960.00	\$169,249.60	\$222,539.20
SMAP	\$98,155.20	\$141,190.40	\$184,225.60
XMAP1	\$88,025.60	\$116,594.40	\$145,163.20
XMAP2	\$95,014.40	\$129,292.80	\$163,571.20
XMAP3	\$111,529.60	\$167,034.40	\$222,539.20

Grade	Actual Annual	Annual Maximum
Chairman	\$56,628.78	\$63,071.00
Board Member	\$51,480.43	\$57,337.00

FY 2017 Special Schedule - Eff July 1, 2016

Class	Title	FLSA	Grade	Step	1	2	3	4	5	6	7	8
1983	Student Assistant I	N	SAI	1 - 8	\$7.25	\$7.25	\$7.25	\$7.70	\$8.25	\$8.80	\$9.35	\$9.89
1984	Student Assistant II	N	SAII	1 - 8	\$8.80	\$9.35	\$9.89	\$10.44	\$10.99	\$11.54	\$12.09	\$12.64
1986	SERVICES AIDE I	N	SvA	1 - 4	\$7.25	\$7.33	\$7.63	\$7.94				
1987	SERVICES AIDE II	N	SvA	1 - 4	\$7.82	\$8.15	\$8.46	\$8.82				

Class	Title	FLSA	Grade	Description	Hourly Min	Hourly Mid	Hourly Max	Annual Min	Annual Mid	Annual Max
1510	Administrative Officer (DHS)	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
3310	AED Specialist I	NEX	64	Grades 4 to 6, 5% max	\$15.12	\$22.46	\$29.79	\$31,449.60	\$46,706.40	\$61,963.20
3325	AED Specialist II	NEX	65	Grades 7 to 9, 5% max	\$20.34	\$29.20	\$38.05	\$42,307.20	\$60,725.60	\$79,144.00
3326	AED Specialist III	EX	66	Grades 10 to 12, 5% min & 10% max	\$26.76	\$37.76	\$48.75	\$55,660.80	\$78,530.40	\$101,400.00
3410	AED Specialist IV	EX	67	Grades 13 to 15, 5% min & 10% max	\$32.25	\$44.60	\$56.95	\$67,080.00	\$92,768.00	\$118,456.00
3420	AED Specialist V	EX	68	Grades 16 to 18	\$35.39	\$46.90	\$58.40	\$73,611.20	\$97,541.60	\$121,472.00
6641	Agency On Aging Program Coordinator	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
4100	Assistant Comptroller	EX	54	Grades 13 to 15 with 15 pct min and max	\$35.32	\$47.43	\$59.53	\$73,465.60	\$98,644.00	\$123,822.40
1330	Assistant Purchasing Agent	EX	54	Grades 13 to 15 with 15 pct min and max	\$35.32	\$47.43	\$59.53	\$73,465.60	\$98,644.00	\$123,822.40
1090	Assistant To DHS Director I	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
4414	Budget and Finance Specialist	NEX	86	Grades 7 to 9, 10% max	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
4418	Budget Coordinator	EX	53	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60
1340	Buyer	NEX	52	Grades 7 to 9, 5% min & 10% max	\$21.36	\$30.62	\$39.87	\$44,428.80	\$63,679.20	\$82,929.60
1627	Cable Executive Producer	EX	88	Grades 13 to 15, 5% min & max	\$32.25	\$43.30	\$54.35	\$67,080.00	\$90,064.00	\$113,048.00
1625	Cable Programs Producer	EX	87	Grades 10 to 12	\$25.49	\$34.90	\$44.31	\$53,019.20	\$72,592.00	\$92,164.80
4412	Capital Program Manager	EX	89	Grades 11 to 13, 20% min and max	\$32.70	\$44.50	\$56.30	\$68,016.00	\$92,560.00	\$117,104.00
8103	Capital Projects Administrator	EX	89	Grades 11 to 13, 20% min and max	\$32.70	\$44.50	\$56.30	\$68,016.00	\$92,560.00	\$117,104.00
1015	Chief Enterprise Architect	EX	59	Grades 15 to 17, 30% min & 40% max	\$44.07	\$61.39	\$78.70	\$91,665.60	\$127,680.80	\$163,696.00
6634	Child Care Services Supervisor	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1623	Communications Manager	EX	88	Grades 13 to 15, 5% min & max	\$32.25	\$43.30	\$54.35	\$67,080.00	\$90,064.00	\$113,048.00
1604	Communications Specialist I	NEX	86	Grades 7 to 9, 10% max	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
1608	Communications Specialist II	EX	87	Grades 10 to 12	\$25.49	\$34.90	\$44.31	\$53,019.20	\$72,592.00	\$92,164.80
5404	Construction Management Specialist	NEX	80	Grades 10 to 12	\$25.49	\$34.90	\$44.31	\$53,019.20	\$72,592.00	\$92,164.80
2683	Control System Technician (Certified)	NEX	69_MAR20	Grades 8 to 9 with 20 pct min and max	\$26.44	\$34.97	\$43.49	\$54,995.20	\$72,727.20	\$90,459.20
8203	County Standards Engineer	EX	89	Grades 11 to 13, 20% min and max	\$32.70	\$44.50	\$56.30	\$68,016.00	\$92,560.00	\$117,104.00
3421	Cultural Affairs Specialist I	NEX	85	Grades 4 to 6, 5% max	\$15.12	\$22.46	\$29.79	\$31,449.60	\$46,706.40	\$61,963.20
3422	Cultural Affairs Specialist II	NEX	86	Grades 7 to 9, 10% max	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
3423	Cultural Affairs Specialist III	EX	87	Grades 10 to 12	\$25.49	\$34.90	\$44.31	\$53,019.20	\$72,592.00	\$92,164.80
3424	Cultural Affairs Specialist IV	EX	88	Grades 13 to 15, 5% min & max	\$32.25	\$43.30	\$54.35	\$67,080.00	\$90,064.00	\$113,048.00
1070	Database Administrator	EX	57	Grades 10 to 12 with 15 min and 30 max	\$29.31	\$43.46	\$57.61	\$60,964.80	\$90,396.80	\$119,828.80
2978	DES Operations Manager	EX	89	Grades 11 to 13, 20% min and max	\$32.70	\$44.50	\$56.30	\$68,016.00	\$92,560.00	\$117,104.00
8604	Design Engineer	EX	78	Grades 8 to 12, 20% min and max	\$26.44	\$39.81	\$53.17	\$54,995.20	\$82,794.40	\$110,593.60
8605	Design Engineer Team Supervisor	EX	79	Grades 13 to 14, 20% min and max	\$36.85	\$48.06	\$59.27	\$76,648.00	\$99,964.80	\$123,281.60
3620	Development Specialist, Associate	EX	31	Grades 10 to 11 with 15 pct min and max	\$29.31	\$38.60	\$47.89	\$60,964.80	\$80,288.00	\$99,611.20
3622	Development Specialist, Principal	EX	32	Grades 12 to 14 with 15 pct min and max	\$33.37	\$45.09	\$56.80	\$69,409.60	\$93,776.80	\$118,144.00
6615	Developmental Disability Supervisor	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1520	DHS Administrative Program Manager	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6310	DHS Clinical Psychologist Senior	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1109	DHS Human Resources Manager	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1521	DHS Principal Program Specialist	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6651	Disability Resource Coord	EX	73	Grades 10 to 12, 10% max	\$25.49	\$37.12	\$48.75	\$53,019.20	\$77,209.60	\$101,400.00
1150	Diversity Coordinator	EX	73	Grades 10 to 12, 10% max	\$25.49	\$37.12	\$48.75	\$53,019.20	\$77,209.60	\$101,400.00
7325	DPR Program Manager	EX	92	Grades 10 to 13, 10% min and max	\$28.04	\$39.83	\$51.61	\$58,323.20	\$82,836.00	\$107,348.80
7101	DPR Program Supervisor	EX	92	Grades 10 to 13, 10% min and max	\$28.04	\$39.83	\$51.61	\$58,323.20	\$82,836.00	\$107,348.80

FY 2017 Special Schedule - Eff July 1, 2016

Class	Title	FLSA	Grade	Description	Hourly Min	Hourly Mid	Hourly Max	Annual Min	Annual Mid	Annual Max
7122	DPR Section Manager	EX	88	Grades 13 to 15, 5% min & max	\$32.25	\$43.30	\$54.35	\$67,080.00	\$90,064.00	\$113,048.00
5030	ECC Deputy Administrator	EX	91	Grades 13 to 15, 10% min & max	\$33.78	\$45.37	\$56.95	\$70,262.40	\$94,359.20	\$118,456.00
2688	Electrical Power Technician (Licensed)	NEX	69_MARS	8 to 9 with 5% min and max	\$23.13	\$30.59	\$38.05	\$48,110.40	\$63,627.20	\$79,144.00
1177	Emergency Management Specialist I	NEX	86	Grades 7 to 9, 10% max	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
1178	Emergency Management Specialist II	EX	83	Grades 10 to 12 w/ 5% max	\$25.49	\$36.01	\$46.53	\$53,019.20	\$74,900.80	\$96,782.40
8217	Engineering Program Coordinator	EX	89	Grades 11 to 13, 20% min and max	\$32.70	\$44.50	\$56.30	\$68,016.00	\$92,560.00	\$117,104.00
1072	Enterprise Architect	EX	58	Grades 14 to 23 with 30 min	\$42.03	\$56.64	\$71.24	\$87,422.40	\$117,800.80	\$148,179.20
1042	Enterprise Records Manager	EX	58	Grades 14 to 23 with 30 min	\$42.03	\$56.64	\$71.24	\$87,422.40	\$117,800.80	\$148,179.20
6510	Environmental Health Supervisor	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
3114	Environmental Management Specialist, Associate	EX	31	Grades 10 to 11 with 15 pct min and max	\$29.31	\$38.60	\$47.89	\$60,964.80	\$80,288.00	\$99,611.20
3117	Environmental Management Specialist, Principal	EX	32	Grades 12 to 14 with 15 pct min and max	\$33.37	\$45.09	\$56.80	\$69,409.60	\$93,776.80	\$118,144.00
2005	Facilities Maintenance Section Manager	EX	79	Grades 13 to 14, 20% min and max	\$36.85	\$48.06	\$59.27	\$76,648.00	\$99,964.80	\$123,281.60
7503	Forestry Section Supervisor	EX	60	Grades 11 to 13	\$27.25	\$37.09	\$46.92	\$56,680.00	\$77,136.80	\$97,593.60
1155	Grant Compliance Specialist	EX	73	Grades 10 to 12, 10% max	\$25.49	\$37.12	\$48.75	\$53,019.20	\$77,209.60	\$101,400.00
6655	Homeless Program Coord	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
4415	Housing Division Finance Manager	EX	32	Grades 12 to 14 with 15 pct min and max	\$33.37	\$45.09	\$56.80	\$69,409.60	\$93,776.80	\$118,144.00
1103	Human Resources Administrative Specialist	NEX	86	Grades 7 to 9, 10% max	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
1101	Human Resources/OD Specialist	EX	70	Grades 10 to 12, 15% max	\$25.49	\$38.23	\$50.96	\$53,019.20	\$79,508.00	\$105,996.80
6600	Human Services Clinical Supervisor	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1113	I/O Psychologist	EX	54	Grades 13 to 15 with 15 pct min and max	\$35.32	\$47.43	\$59.53	\$73,465.60	\$98,644.00	\$123,822.40
6636	Infant & Child Development Supervisor	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1151	Investigator HR/EEO	EX	73	Grades 10 to 12, 10% max	\$25.49	\$37.12	\$48.75	\$53,019.20	\$77,209.60	\$101,400.00
1006	IT Analyst	EX	56	Grades 7 to 9 with 20 pct max	\$20.34	\$31.92	\$43.49	\$42,307.20	\$66,383.20	\$90,459.20
6552	Laboratory Section Supervisor	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
7553	Landscape Architect Supervisor	EX	84	Grades 11 to 13, 15% min & max	\$31.34	\$42.65	\$53.96	\$65,187.20	\$88,712.00	\$112,236.80
7012	Librarian	EX	40	Grades 8 to 10 w/ 20% min & 10% max	\$26.44	\$34.64	\$42.84	\$54,995.20	\$72,051.20	\$89,107.20
7002	Librarian Supervisor	EX	71	Grades 11 to 13 w/ 15% min & max	\$31.34	\$42.65	\$53.96	\$65,187.20	\$88,712.00	\$112,236.80
7020	Library Assistant Coordinator	NEX	41	Grades 7 to 8 w/ 5% min & 10% max	\$21.36	\$29.19	\$37.02	\$44,428.80	\$60,715.20	\$77,001.60
7019	Library Assistant Supervisor	NEX	41	Grades 7 to 8 w/ 5% min & 10% max	\$21.36	\$29.19	\$37.02	\$44,428.80	\$60,715.20	\$77,001.60
7018	Library Associate	NEX	41	Grades 7 to 8 w/ 5% min & 10% max	\$21.36	\$29.19	\$37.02	\$44,428.80	\$60,715.20	\$77,001.60
4411	Management & Budget Specialist	EX	70	Grades 10 to 12, 15% max	\$25.49	\$38.23	\$50.96	\$53,019.20	\$79,508.00	\$105,996.80
1513	Management Intern I	NEX	85	Grades 4 to 6, 5% max	\$15.12	\$22.46	\$29.79	\$31,449.60	\$46,706.40	\$61,963.20
1514	Management Intern II	NEX	55	Grades 5 to 7, 10% min & 20% max	\$18.57	\$27.93	\$37.29	\$38,625.60	\$58,094.40	\$77,563.20
6346	Mental Health Supervisor	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1024	Network Analyst	EX	57	Grades 10 to 12 with 15 min and 30 max	\$29.31	\$43.46	\$57.61	\$60,964.80	\$90,396.80	\$119,828.80
1027	Network Control Specialist	NEX	56	Grades 7 to 9 with 20 pct max	\$20.34	\$31.92	\$43.49	\$42,307.20	\$66,383.20	\$90,459.20
6111	Nurse Manager	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
7505	Park Manager	EX	60	Grades 11 to 13	\$27.25	\$37.09	\$46.92	\$56,680.00	\$77,136.80	\$97,593.60
7410	Parks & Natural Resources Section Manager	EX	88	Grades 13 to 15, 5% min & max	\$32.25	\$43.30	\$54.35	\$67,080.00	\$90,064.00	\$113,048.00
3115	Planner, Associate	EX	31	Grades 10 to 11 with 15 pct min and max	\$29.31	\$38.60	\$47.89	\$60,964.80	\$80,288.00	\$99,611.20
3119	Planner, Principal	EX	32	Grades 12 to 14 with 15 pct min and max	\$33.37	\$45.09	\$56.80	\$69,409.60	\$93,776.80	\$118,144.00
1043	PRISM Analyst	EX	58	Grades 14 to 23 with 30 min	\$42.03	\$56.64	\$71.24	\$87,422.40	\$117,800.80	\$148,179.20
1025	PRISM System Specialist	EX	59	Grades 15 to 17, 30% min & 40% max	\$44.07	\$61.39	\$78.70	\$91,665.60	\$127,680.80	\$163,696.00
1300	Procurement Officer	EX	53	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60
6114	Psychiatric Nurse	EX	82	Grades 9 to 11 w/ 20% min & 10% max	\$28.46	\$37.14	\$45.81	\$59,196.80	\$77,240.80	\$95,284.80
6113	Public Health Nurse	EX	82	Grades 9 to 11 w/ 20% min & 10% max	\$28.46	\$37.14	\$45.81	\$59,196.80	\$77,240.80	\$95,284.80
6110	Public Health Nurse Supervisor	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6501	Public Health Planning Officer	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6371	Quality Assurance Manager	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
4612	Real Estate Appraiser	EX	53	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60

FY 2017 Special Schedule - Eff July 1, 2016

Class	Title	FLSA	Grade	Description	Hourly Min	Hourly Mid	Hourly Max	Annual Min	Annual Mid	Annual Max
4611	Real Estate Appraiser (Entry)	NEX	52	Grades 7 to 9, 5% min & 10% max	\$21.36	\$30.62	\$39.87	\$44,428.80	\$63,679.20	\$82,929.60
4613	Real Estate Appraiser Supervisor	EX	54	Grades 13 to 15 with 15 pct min and max	\$35.32	\$47.43	\$59.53	\$73,465.60	\$98,644.00	\$123,822.40
3512	Real Estate Assistant Bureau Chief	EX	88	Grades 13 to 15, 5% min & max	\$32.25	\$43.30	\$54.35	\$67,080.00	\$90,064.00	\$113,048.00
4620	Real Estate Records/Research Coord	EX	53	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60
3511	Real Estate Specialist	EX	78	Grades 8 to 12, 20% min and max	\$26.44	\$39.81	\$53.17	\$54,995.20	\$82,794.40	\$110,593.60
7120	Recreation Services Supervisor	EX	92	Grades 10 to 13, 10% min and max	\$28.04	\$39.83	\$51.61	\$58,323.20	\$82,836.00	\$107,348.80
1044	Senior Applications Developer	EX	57	Grades 10 to 12 with 15 min and 30 max	\$29.31	\$43.46	\$57.61	\$60,964.80	\$90,396.80	\$119,828.80
6450	Senior Day Programs Supervisor	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1004	Senior Network Security Engineer	EX	58	Grades 14 to 23 with 30 min	\$42.03	\$56.64	\$71.24	\$87,422.40	\$117,800.80	\$148,179.20
1331	Senior Procurement Officer	EX	54	Grades 13 to 15 with 15 pct min and max	\$35.32	\$47.43	\$59.53	\$73,465.60	\$98,644.00	\$123,822.40
3154	Space Planner	EX	30	Grades 9 to 11	\$23.72	\$32.69	\$41.65	\$49,337.60	\$67,984.80	\$86,632.00
1013	Sr Infrastructure Support Specialist	EX	57	Grades 10 to 12 with 15 min and 30 max	\$29.31	\$43.46	\$57.61	\$60,964.80	\$90,396.80	\$119,828.80
1007	Sr IT Analyst	EX	57	Grades 10 to 12 with 15 min and 30 max	\$29.31	\$43.46	\$57.61	\$60,964.80	\$90,396.80	\$119,828.80
1511	Sr Staff Admin/Management Specialist	EX	53	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60
4417	Sr Staff Financial Analyst	EX	54	Grades 13 to 15 with 15 pct min and max	\$35.32	\$47.43	\$59.53	\$73,465.60	\$98,644.00	\$123,822.40
1016	Sr Staff Program Manager	EX	54	Grades 13 to 15 with 15 pct min and max	\$35.32	\$47.43	\$59.53	\$73,465.60	\$98,644.00	\$123,822.40
4212	Staff Accounting/Auditing Specialist	EX	53	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60
1509	Staff Admin/Management Specialist	NEX	52	Grades 7 to 9, 5% min & 10% max	\$21.36	\$30.62	\$39.87	\$44,428.80	\$63,679.20	\$82,929.60
4421	Staff Financial Analyst	EX	53	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60
1102	Staff Human Resources Manager	EX	54	Grades 13 to 15 with 15 pct min and max	\$35.32	\$47.43	\$59.53	\$73,465.60	\$98,644.00	\$123,822.40
1104	Staff Human Resources/OD Specialist	EX	53	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60
1011	Staff Infrastructure Support Specialist	EX	56	Grades 7 to 9 with 20 pct max	\$20.34	\$31.92	\$43.49	\$42,307.20	\$66,383.20	\$90,459.20
1005	Staff IT Technician	NEX	55	Grades 5 to 7, 10% min & 20% max	\$18.57	\$27.93	\$37.29	\$38,625.60	\$58,094.40	\$77,563.20
4413	Staff Management & Budget Specialist	EX	53	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60
1173	Staff Safety Specialist	EX	53	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.17	\$55,660.80	\$83,127.20	\$110,593.60
1125	Staff Support Technician	NEX	51	Grades 4 to 6 with 10 pct min and max	\$16.63	\$23.93	\$31.22	\$34,590.40	\$49,764.00	\$64,937.60
1046	Systems Administrator	NEX	55	Grades 5 to 7, 10% min & 20% max	\$18.57	\$27.93	\$37.29	\$38,625.60	\$58,094.40	\$77,563.20
1041	Technology Manager	EX	58	Grades 14 to 23 with 30 min	\$42.03	\$56.64	\$71.24	\$87,422.40	\$117,800.80	\$148,179.20
1045	Technology Manager II	EX	59	Grades 15 to 17, 30% min & 40% max	\$44.07	\$61.39	\$78.70	\$91,665.60	\$127,680.80	\$163,696.00
2980	Trades Manager/Leader I	NEX	62	Grades 8 to 11	\$22.03	\$31.84	\$41.65	\$45,822.40	\$66,227.20	\$86,632.00
2982	Trades Manager/Leader II	NEX	60	Grades 11 to 13	\$27.25	\$37.09	\$46.92	\$56,680.00	\$77,136.80	\$97,593.60
8104	Traffic Engineering Manager	EX	90	Grade 13 with 35% min & max	\$41.46	\$52.40	\$63.34	\$86,236.80	\$108,992.00	\$131,747.20

GLOSSARY AND APPENDIX

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FY 2017 BUDGET CALENDAR

The calendar for development of the FY 2017 budget is provided below. The fiscal year begins July 1, 2016 and ends June 30, 2017.

September 2015	Budget kickoff for departmental staff. This includes policy and line item direction, and fiscal parameters for developing requests.
October, November	Departments submit budgets to the Department of Management and Finance, Management and Budget Section. Department of Management staff reviews submissions.
December, January	County Manager develops her budget recommendations.
February 20	County Manager's FY 2017 Proposed Budget is submitted to the County Board.
February 25	School Superintendent submits Superintendent's Proposed Budget to the School Board.
February - April	County Board holds a series of budget work sessions with County departments, Constitutional Offices, and the School Board.
March	County Manager submits FY 2016 mid-year review of expenditures and revenues to the County Board.
March 29	County Board holds a public hearing on the proposed FY 2017 budget including County expenses and real estate tax, personal property tax rates, and other taxes and fees. (County Board Room, 2100 Clarendon Blvd. at 7:00 p.m.)
March 31	County Board holds a second public hearing on the proposed FY 2017 budget including County expenses and real estate tax, personal property tax rates, and other taxes and fees. (County Board Room at 7:00 p.m.)
April 19	County Board adopts FY 2017 Budget and Appropriations Resolutions for the County government, the public schools, and Pay-As-You-Go Capital. County Board adopts the CY 2016 real estate tax rate and other FY 2017 taxes and fees.
May 5	School Board adopts FY 2017 school budget.
July 1	FY 2017 begins.

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BUDGET PROCESS

The County Manager develops budget guidelines for operating departments for the upcoming fiscal year. These guidelines are based, in part, on revenue and expenditure estimates developed by the Department of Management and Finance (DMF), Budget Section. This Section also prepares the necessary instructions and forms for use by departments in preparing budgets, and distributes budget preparation worksheets to the departments. The budget preparation worksheets are part of the County's integrated accounting/purchasing/budget/human resources enterprise resource planning (ERP) program known as PRISM.

Operating departments prepare expenditure and revenue budgets. The DMF Budget Section is chiefly responsible for developing revenue budgets for taxes and other revenues not directly under the control of an operating department.

The County Board develops budget planning estimates which set limits on expenditure levels based on preliminary revenue and expenditure forecasts developed by the Budget Section of DMF. The County Manager is in charge of presenting a proposed budget within the planning estimates established by the County Board.

After proposed budgets are submitted by departments, the DMF Budget Section, the County Manager, the Deputy County Managers, and the Executive Leadership Team review and discuss the proposed departmental budgets and, after negotiations, agree on a final amount for presentation to the County Board in the County Manager's proposed budget.

The proposed budget includes a pay-as-you-go capital budget funded from current operations. A multi-year capital improvement program is developed and approved separately from the operating budget. The School Board prepares a separate operations budget, supported to a large degree by transfers from the County's general fund.

The County Board conducts budget work sessions with the departments and advisory commissions and holds public hearings prior to final adoption of the budget for the upcoming fiscal year, and setting of tax rates for the current calendar year.

After adoption, the budget is updated in the budget system and then loaded to the accounting system into a chart of accounts. Annual appropriations are adopted for the general, enterprise, special revenue, capital projects, and internal service funds. Appropriations are controlled at the department level in the general fund, although appropriations are loaded to cost center, natural account, project, source of funds, and task levels within the department.

The County Board must approve changes to adopted appropriation levels. These changes can be in the form of allocations from previously established contingent accounts, appropriations from new or additional revenues, especially grants from the state or federal government, and from reappropriations from a previous fiscal year. These changes, when approved by the County Board, are loaded to the financial system by doing budget revisions which are approved through DMF, which acts as the control for supplemental appropriations. Approved supplemental appropriations are noted in the County Board minutes for the particular County Board meeting. DMF tracks these adjustments on a balancing spreadsheet.

Operating departments, as well as DMF staff, regularly monitor financial reports and on-line financial tables by comparing actual results to budgeted amounts. Special detailed financial reviews are completed and presented to the County Board at mid-year (mid-year review), third-

quarter (third-quarter review) and at the end of the fiscal year (closeout report). Funds not spent in one fiscal year may be reappropriated in a subsequent fiscal year.

Departments are charged with making sure that approved budget levels reflect any supplemental appropriations approved by the County Board. In addition, with DMF concurrence, funds may be **moved within a department's budget as long as the total departmental appropriation is not changed**. No County Board approval is required for these internal reallocations.

A graphical representation of the annual budget cycle is shown on the following page.

Budgetary Basis:

The budgets of the general government fund types, which include the General Fund, Special Revenue Funds, and General Capital Projects Funds, are prepared on a modified-accrual basis of accounting. Under this basis, expenditures are recorded when the associated liabilities are incurred, but revenues are generally recognized as soon as they are available. For this purpose, the County considers revenues to be available if they are received within 45 days of the end of the fiscal year.

The Enterprise Funds (such as Utilities and Ballston Public Parking Garage), Internal Service Funds, and Pension Trust Funds are recorded using the accrual basis of accounting - revenues are recorded when earned and expenditures are recorded when the associated liabilities are incurred.

The Comprehensive Annual Financial Report (CAFR) shows the status of the County's finances on the basis of Generally Accepted Accounting Principles (GAAP). Effective in Fiscal Year 2002, in order to be in compliance with GAAP, the County is required to display its financial statements in **two ways. In one set of statements, the "Government-wide Financial Statements", all funds are reported using the accrual basis of accounting, similar to the Enterprise Funds. In the other set of statements, the "Fund Financial Statements", the governmental fund types (General, Special Revenue Funds, and Capital Projects Funds) are reported using the modified-accrual basis of accounting.**

In most cases, the Government-wide financial statements conform to the way the County prepares its budget. Exceptions include the following:

- Depreciation expense is recorded on a GAAP basis only.
- Compensated absence liabilities, expected to be liquidated with expendable available financial resources, are accrued as earned by employees (GAAP) as opposed to being expended when paid (budget).
- Principal payments on long-term debt, within the Enterprise Funds, are applied to the outstanding liability on a GAAP basis as opposed to being expended on a budgetary basis.
- Capital outlays within the Enterprise Funds are recorded as assets on a GAAP basis and expended on a budgetary basis.

Arlington County, Virginia Annual Budget Cycle and Related Events

	July	August	September	October	November	December	January	February	March	April	May	June	July 1	
Development of Upcoming Year's Budget	Departments verify and update position information in PRISM system	DMF, County Manager develop budget guidance for departments	DMF prepares budget worksheet in PRISM, distributes to Departments. Departments verify worksheet and prepare supporting material.	Departments submit worksheet and supporting materials to DMF. County Board gives guidance to County Manager for upcoming budget.	DMF reviews budget submissions from departments, holds internal review meetings, meets with departments. County Board gives guidance to County Manager for upcoming budget.	County Manager reviews key budget issues, meets with departments, makes final decisions on proposed budget. Preparation of proposed budget materials begins.		DMF works with County Manager, departments to prepare proposed budget materials. County Manager presents proposed budget to County Board at February Board meeting	County Board holds work sessions with staff on proposed budget. County Board solicits public comment and input on proposed budget. Fiscal Affairs Advisory Commission reviews proposed budget, participates in County Board budget work sessions. Other commissions and groups review proposed budget. County Board reaches final decisions, adopts budget at April Board meeting.		DMF prepares materials for adopted budget book and posting to County website.	DMF and PRISM team load adopted budget into General Ledger module in PRISM. Adopted budget materials posted to County website, book completed.		New fiscal year begins
	County Manager solicits public comment and input on upcoming budget													
Closeout of Prior Fiscal Year / Current Year Budget Review		Departments submit requests for carryover PO's, incomplete projects to DMF	DMF reviews carryover requests, develops closeout recommendation for County Manager	County Manager presents closeout report to County Board	County Manager presents closeout report to County Board			Departments submit projections of expense and revenues for the rest of the current fiscal year				Fund transfers and other accounting clean-up begin in preparation for fiscal year close		
		Accounting clean-up in preparation for close of fiscal year, including accrual entries						DMF works with the County Manager to develop mid-year review; presented to County Board in March.		3rd Quarter Review presented to County Board				
Capital Improvement Plan (CIP) Activities NOTE: Pay-As-You-Go included in upcoming year's budget section above	County Board adopts language for upcoming bond referenda (even years)				Bond referenda (even years). Staff kick-off of CIP process (odd years).				CIP staff group reviews proposals from departments, makes recommendations to County Manager (even years)	County Manager presents proposed CIP to County Board.	County Board holds public hearing, work sessions (even years). Various boards and commissions review CIP.	County Board adopts CIP (even years) NOTE: Date could slide to July		
Other Related Events				Real estate and personal property taxes due on October 5th			Real estate assessments finalized and sent to property owners		Business, professional & occupational license (BPOL) taxes due March 1			Real estate taxes due on June 15th		

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SELECTED FISCAL INDICATORS: FY 2008 - FY 2017

	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
DOLLARS (IN MILLIONS)										
Total All Operating Funds	\$1,253.1	\$1,295.6	\$1,301.4	\$1,256.7	\$1,304.0	\$1,360.4	\$1,416.2	\$1,479.3	\$1,486.3	\$1,548.4
General Fund Expenditures	910.5	924.3	951.1	967.2	1,014.5	1,082.4	1,101.4	1,173.0	1,159.9	1,197.7
State/Federal Revenue	87.3	88.1	86.8	90.7	88.5	80.1	86.0	85.2	87.5	87.3
METRO Operating Subsidy	17.4	18.4	20.5	21.5	24.5	25.5	28.2	29.9	30.3	30.3
County Govt. Debt Service	43.2	46.5	52.3	52.9	53.9	54.2	55.9	68.0	59.9	61.3
School Operating Fund	330.3	356.0	345.8	368.3	365.4	417.7	405.9	434.8	464.1	485.5
Operating Transfer	281.9	307.3	293.4	318.2	317.0	357.4	355.8	386.9	393.3	405.7
School Debt Service (1)	27.3	32.1	31.4	33.2	34.8	35.4	42.9	44.1	45.4	46.7
Utilities Enterprise Fund	59.0	63.2	70.8	76.1	80.1	86.1	87.0	86.2	88.8	89.5
Community Development (CDBG)	3.0	1.7	2.0	2.0	1.9	4.5	2.8	1.2	1.2	1.2
Bonded Indebtedness (2)	677.7	624.0	638.9	766.1	802.0	892.4	886.5	898.5	889.3	951.4
SHARES										
School Operating Fund as a Percentage of Total Funds	26.4%	27.5%	26.6%	29.3%	28.0%	30.7%	28.7%	29.4%	31.2%	31.4%
School Operating Transfer as a Percentage of General Fund	31.0%	33.3%	30.8%	32.9%	31.2%	33.0%	32.3%	33.0%	33.9%	33.9%
Total Debt service as a Percentage of General Fund Expenditures	8.0%	8.5%	8.2%	8.7%	8.1%	8.3%	8.4%	8.5%	8.3%	8.1%
Debt as a Percentage of Est. Actual Property Value (2)	1.1%	1.1%	1.2%	1.3%	1.3%	1.4%	1.3%	1.2%	1.3%	1.3%
PEOPLE										
Resident Population (3)	206,800	209,300	212,200	210,280	211,700	212,900	215,000	216,700	220,400	223,500
At Place Employment (3)	205,300	206,800	207,800	210,200	227,500	228,700	220,600	221,700	211,000	211,600
County FTE's (4)	3,762.1	3,822.2	3,820.6	3,832.5	3,722.1	3,768.5	3,790.0	3,838.7	3,872.8	3,930.3
School Operating Fund FTE's	3,285.5	3,349.3	3,428.5	3,448.8	3,614.2	3,726.6	3,794.8	3,914.8	4,371.7	4,544.9
School Enrollment (5)	18,517	19,534	20,233	21,241	21,841	22,613	23,316	24,213	25,678	26,414

NOTES:

(1) FY 2008 (\$1.5 million) in debt service is included in the Community Activities Fund.

(2) Includes General and Schools General Obligation Debt but excludes debt paid from Enterprise Funds.

(3) Resident Population and At Place Employment are taken from the Arlington County Profile for FY 2008 through FY 2016. FY 2017 population and employment numbers reflect MWCOG Forecast Round 9.0.

(4) County FTEs include 102.25 FTEs that are unfunded in FY 2010, and 159.55 that are unfunded in FY 2011.

(5) School enrollment as of September 30 during the FY; enrollment is projected for the upcoming FY.

GOVERNMENTAL FUNDS' SUMMARIES

	General Operating Fund ¹			Other Funds ²			Total Government Funds		
	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
BEGINNING BALANCE	\$200,260,075	208,623,659	\$189,914,828	\$328,530,112	\$272,518,552	\$331,442,201	\$528,790,187	\$481,142,211	\$521,357,029
REVENUES									
Real Estate Tax	\$652,135,009	\$667,774,330	\$687,171,555				\$652,135,009	\$667,774,330	\$687,171,555
Personal Property Tax	108,913,545	110,152,147	112,052,147				108,913,545	110,152,147	112,052,147
BPOL Tax	58,970,753	56,520,000	57,020,000				58,970,753	56,520,000	57,020,000
Sales Tax	39,590,910	40,600,000	40,200,000				39,590,910	40,600,000	40,200,000
Transient Tax	23,343,314	22,800,000	25,000,000				23,343,314	22,800,000	25,000,000
Utility Tax	12,007,699	11,800,000	11,950,000				12,007,699	11,800,000	11,950,000
Consumption Usage Tax	801,849	800,000	800,000				801,849	800,000	800,000
Meals Tax	36,508,911	37,080,000	38,500,000				36,508,911	37,080,000	38,500,000
Communications Tax	7,537,511	7,500,000	7,500,000				7,537,511	7,500,000	7,500,000
Other Local Taxes	16,985,026	15,475,000	16,825,000				16,985,026	15,475,000	16,825,000
Subtotal Taxes	956,794,527	970,501,477	997,018,702				956,794,527	970,501,477	997,018,702
Licenses, Permits and Fees	11,231,203	10,617,350	10,217,950				11,231,203	10,617,350	10,217,950
Fines, Interest, Other	15,893,800	14,909,643	15,310,887				15,893,800	14,909,643	15,310,887
Charges for Services	52,682,001	53,114,249	56,404,254				52,682,001	53,114,249	56,404,254
Miscellaneous	17,438,877	1,501,385	1,496,088				17,438,877	1,501,385	1,496,088
Revenue from State	68,398,285	72,287,214	72,877,877				68,398,285	72,287,214	72,877,877
Revenue from Federal Govt.	16,786,474	15,170,563	14,455,320				16,786,474	15,170,563	14,455,320
Subtotal Other	182,430,640	167,600,404	170,762,376				182,430,640	167,600,404	170,762,376
TOTAL REVENUES	1,139,225,167	1,138,101,881	1,167,781,078	263,422,027	220,251,907	223,395,742	1,402,647,194	1,358,353,788	1,391,176,820
TRANSFERS IN	1,019,531	3,136,941	5,879,689	40,499,339	21,862,604	23,668,215	41,518,870	24,999,545	29,547,904
TOTAL BALANCES, REVENUES, & TRANSFERS IN	\$1,340,504,773	\$1,349,862,481	\$1,363,575,595	\$632,451,478	\$514,633,063	\$578,506,158	\$1,972,956,251	\$1,864,495,544	\$1,942,081,753
EXPENDITURES									
Operating Expenses	\$602,460,234	\$608,212,043	\$626,405,155	\$232,934,554	\$197,987,901	\$259,023,928	\$835,394,788	\$806,199,944	\$885,429,083
Metro Operations	29,885,640	30,328,935	30,343,315				29,885,640	30,328,935	30,343,315
Capital Outlay	29,993,113	9,408,646	11,615,946				29,993,113	9,408,646	11,615,946
Contingents - General/Other	-	-	-				-	-	-
Contingents - Housing Fund	-	-	-				-	-	-
Subtotal	662,338,987	647,949,624	668,364,416	232,934,554	197,987,901	259,023,928	895,273,541	845,937,525	927,388,344
Debt Service	58,879,741	59,900,000	61,267,819	2,705,016	35,262,026	2,236,300	61,584,757	95,162,026	63,504,119
Subtotal County	721,218,728	707,849,624	729,632,235	235,639,570	233,249,927	261,260,228	956,858,298	941,099,551	990,892,463
Schools Transfer	451,543,650	451,866,545	466,964,233				451,543,650	451,866,545	466,964,233
Subtotal Schools	451,543,650	451,866,545	466,964,233				451,543,650	451,866,545	466,964,233
TOTAL EXPENDITURES	1,172,762,378	1,159,716,169	1,196,596,468	243,843,364	233,249,927	268,875,808	1,416,605,742	1,392,966,096	1,465,472,276
TOTAL CARRYOVER	-	-	-	-	45,074,075	65,494,355	-	34,127,212	65,494,355
TRANSFERS OUT	268,499	231,484	1,108,769	12,654,545	12,352,474	11,940,500	12,923,044	12,583,958	13,049,269
TOTAL EXP., CARRYOVER, & TRANSFERS	\$1,173,030,877	\$1,159,947,653	\$1,197,705,237	\$256,497,909	\$290,676,476	\$346,310,663	\$1,429,528,786	\$1,450,624,129	\$1,544,015,900
ENDING BALANCE	\$167,473,896	\$189,914,828	\$165,870,358	\$375,953,569	\$223,956,587	\$232,195,495	\$543,427,465	\$413,871,415	\$398,065,853

Footnotes:

¹ Certain portions of fund balance have been reserved or designated by the County Board for specific purposes (See CAFR).

² Revenue and expenditure detail for Other Funds can be found in the fund statements contained in the Enterprise, Special Revenue and Internal Service Fund section of this budget book.

GOVERNMENTAL FUNDS' SUMMARIES

	Ballston Business Improvement District			Rosslyn Business Improvement District			Crystal City Business Improvement District		
	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
BEGINNING BALANCE	\$46,529	\$47,330	\$52,592	\$178,956	\$107,670	\$152,681	\$32,558	\$24,916	\$26,447
TOTAL REVENUES	\$1,540,925	\$1,544,770	\$1,610,085	\$3,583,191	\$3,620,113	\$3,614,586	\$2,550,810	\$2,579,181	\$2,588,141
TRANSFERS IN	-	-	-	-	-	-	-	-	-
TOTAL BALANCE & REVENUES & TRANSFERS IN	\$1,587,454	\$1,592,100	\$1,662,677	\$3,762,147	\$3,727,783	\$3,767,267	\$2,583,368	\$2,604,097	\$2,614,588
EXPENDITURES									
Operating Expenses	1,540,101	\$1,514,861	\$1,582,173	3,653,936	3,546,777	3,586,538	2,560,460	2,514,702	2,523,437
Debt Service	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES	1,540,101	1,514,861	1,582,173	3,653,936	3,546,777	3,586,538	2,560,460	2,514,702	2,523,437
TOTAL CARRYOVER	-	-	-	-	-	-	-	-	-
TRANSFERS OUT	-	-	-	-	-	-	-	-	-
TOTAL EXP., CARRYOVER, & TRANSFERS	\$1,540,101	\$1,514,861	\$1,582,173	\$3,653,936	\$3,546,777	\$3,586,538	\$2,560,460	\$2,514,702	\$2,523,437
ENDING BALANCE	\$47,353	\$77,239	\$80,504	\$108,211	\$181,006	\$180,729	\$22,908	\$89,395	\$91,151

	Community Development Fund			Section 8 Fund			Utilities Fund		
	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
BEGINNING BALANCE	\$ -	\$ -	\$ -	\$2,032,648	\$2,115,223	\$549,176	\$18,678,617	\$15,461,664	\$18,425,263
TOTAL REVENUES	\$1,185,786	\$1,182,536	\$1,219,919	\$15,643,980	\$17,802,255	\$17,688,349	\$100,996,027	\$99,796,784	\$99,783,277
TRANSFERS IN	-	-	-	-	-	-	-	-	-
TOTAL BALANCE & REVENUES & TRANSFERS IN	\$1,185,786	\$1,182,536	\$1,219,919	\$17,676,628	\$19,917,478	\$18,237,525	\$119,674,644	\$115,258,448	\$118,208,540
EXPENDITURES									
Operating Expenses	1,185,786	1,182,536	1,219,919	17,219,017	18,002,351	17,870,843	86,157,146	55,947,104	89,456,778
Debt Service	-	-	-	-	-	-	-	32,888,026	-
TOTAL EXPENDITURES	1,185,786	1,182,536	1,219,919	17,219,017	18,002,351	17,870,843	86,157,146	88,835,130	89,456,778
TOTAL CARRYOVER	-	-	-	-	-	-	-	-	-
TRANSFERS OUT	-	-	-	-	-	-	12,524,545	12,222,474	11,810,500
TOTAL EXP., CARRYOVER, & TRANSFERS	\$1,185,786	\$1,182,536	\$1,219,919	\$17,219,017	\$18,002,351	\$17,870,843	\$98,681,691	\$101,057,604	\$101,267,278
ENDING BALANCE	\$ -	\$ -	\$ -	\$457,611	\$1,915,127	\$366,682	\$20,992,953	\$14,200,844	\$16,941,262

GOVERNMENTAL FUNDS' SUMMARIES

	Automotive Equipment Fund			Printing Fund			Stormwater Fund		
	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
BEGINNING BALANCE	\$8,701,754	\$6,938,555	\$5,998,121	\$55,879	\$58,829	\$78,615	\$20,074,165	\$1,500,000	\$20,317,018
TOTAL REVENUES	\$18,075,096	\$17,955,057	\$17,713,712	\$2,020,488	\$1,688,473	\$1,902,106	\$8,833,019	\$9,271,950	\$9,801,470
TRANSFERS IN	42,000	100,624	-	226,499	231,484	241,769	-	-	-
TOTAL BALANCE & REVENUES & TRANSFERS IN	\$26,818,850	\$24,994,236	\$23,711,833	\$2,302,866	\$1,978,786	\$2,222,490	\$28,907,184	\$10,771,950	\$30,118,488
EXPENDITURES									
Operating Expenses	8,557,590	16,082,804	9,462,754	2,224,235	1,918,613	2,122,387	7,557,422	9,271,950	9,801,470
Debt Service	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES	16,761,384	16,082,804	17,078,334	2,224,235	1,918,613	2,122,387	7,557,422	9,271,950	9,801,470
TOTAL CARRYOVER	-	-	-	-	-	-	-	-	-
TRANSFERS OUT	130,000	130,000	130,000	-	-	-	-	-	-
TOTAL EXP., CARRYOVER, & TRANSFERS	\$16,891,384	\$16,212,804	\$17,208,334	\$2,224,235	\$1,918,613	\$2,122,387	\$7,557,422	\$9,271,950	\$9,801,470
ENDING BALANCE	\$9,927,466	\$8,781,432	\$6,503,499	\$78,631	\$60,173	\$100,103	\$21,349,762	\$1,500,000	\$20,317,018

	Ballston Garage			Ballston Garage - 8th Level			CPHD Development Fund		
	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
BEGINNING BALANCE	\$14,468,987	\$12,423,687	\$11,799,905	\$290,000	\$511,790	\$800,871	\$18,765,674	\$18,340,123	\$17,945,373
TOTAL REVENUES	\$4,345,877	\$4,181,150	\$3,569,147	\$369,455	\$305,378	\$262,102	\$13,990,042	\$14,809,496	\$14,809,496
TRANSFERS IN	-	-	-	-	-	-	-	-	-
TOTAL BALANCE & REVENUES & TRANSFERS IN	\$18,814,864	\$16,604,837	\$15,369,052	\$659,455	\$817,168	\$1,062,973	\$32,755,716	\$33,149,619	\$32,754,869
EXPENDITURES									
Operating Expenses	3,280,202	4,872,908	8,921,555	86,355	77,607	111,978	14,376,314	15,243,525	19,918,105
Debt Service	2,031,398	1,712,000	1,574,300	-	-	-	-	-	-
TOTAL EXPENDITURES	5,311,600	6,584,908	10,495,855	86,355	77,607	111,978	14,376,314	15,243,525	19,918,105
TOTAL CARRYOVER	-	-	-	-	-	-	-	-	-
TRANSFERS OUT	-	-	-	-	-	-	-	-	-
TOTAL EXP., CARRYOVER, & TRANSFERS	\$5,311,600	\$6,584,908	\$10,495,855	\$86,355	\$77,607	\$111,978	\$14,376,314	\$15,243,525	\$19,918,105
ENDING BALANCE	\$13,503,264	\$10,019,929	\$4,873,197	\$573,100	\$739,561	\$950,995	\$18,379,402	\$17,906,094	\$12,836,764

GOVERNMENTAL FUNDS' SUMMARIES

	Transportation Capital Fund			Utilities Fund Capital			General Capital - PAYG		
	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
BEGINNING BALANCE	\$105,526,293	\$102,538,150	\$131,992,072	\$51,939,568	\$47,184,113	\$46,649,915	\$80,700,622	\$58,732,956	\$65,317,886
TOTAL REVENUES	\$51,359,942	\$36,046,244	\$36,597,752	\$6,863,777	\$5,685,650	\$6,471,000	\$28,596,323	\$150,000	-
TRANSFERS IN	-	-	-	12,524,545	12,121,850	11,810,500	27,706,295	9,408,646	\$11,615,946
TOTAL BALANCE & REVENUES & TRANSFERS IN	\$156,886,235	\$138,584,394	\$168,589,824	\$71,327,890	\$64,991,613	\$64,931,415	\$137,003,240	\$68,291,602	\$76,933,832
EXPENDITURES									
Operating Expenses	24,220,545	36,460,339	39,178,865	19,495,475	17,807,500	31,239,000	39,789,863	9,558,646	11,615,946
Debt Service	673,618	662,000	662,000	-	-	-	-	-	-
TOTAL EXPENDITURES	24,894,163	37,122,339	39,840,865	19,495,475	17,807,500	31,239,000	39,789,863	9,558,646	11,615,946
TOTAL CARRYOVER	-	10,760,943	32,431,135	-	5,192,500	-	-	28,503,371	33,000,000
TRANSFERS OUT	-	-	-	-	-	-	-	-	-
TOTAL EXP., CARRYOVER, & TRANSFERS	\$24,894,163	\$47,883,282	\$72,272,000	\$19,495,475	\$23,000,000	\$31,239,000	\$39,789,863	\$38,062,017	\$44,615,946
ENDING BALANCE	\$131,992,072	\$90,701,112	\$96,317,824	\$51,832,415	\$41,991,613	\$33,692,415	\$97,213,377	\$30,229,585	\$32,317,886

	Columbia Pike TIF			Crystal City TIF		
	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
BEGINNING BALANCE	\$209,168	\$185,920	\$63,220	\$ 6,828,694	\$ 6,347,626	\$ 11,273,046
TOTAL REVENUES	-	\$536,130	\$952,180	\$3,467,289	\$3,096,740	\$4,812,420
TRANSFERS IN	-	-	-	-	-	-
TOTAL BALANCE & REVENUES & TRANSFERS IN	209,168	\$722,050	\$1,015,400	\$10,295,983	\$9,444,366	\$16,085,466
EXPENDITURES						
Operating Expenses	-	536,130	952,180	1,030,107	3,449,548	9,460,000
Debt Service	-	-	-	-	-	-
TOTAL EXPENDITURES	-	536,130	952,180	1,030,107	3,449,548	9,460,000
TOTAL CARRYOVER	-	185,920	63,220	-	431,341	-
TRANSFERS OUT	-	-	-	-	-	-
TOTAL EXP., CARRYOVER, & TRANSFERS	-	722,050	\$1,015,400	\$1,030,107	\$3,880,889	\$9,460,000
ENDING BALANCE	\$209,168	\$0	\$0	\$9,265,876	\$5,563,477	\$6,625,466

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***FY 2017 ADOPTED BUDGET
ONE-TIME FUNDING SUMMARY***

Affordable Housing Investment Fund (AHIF)	\$ 9,363,829
Housing Grants	3,124,000
Economic and Revenue Stabilization Contingent	3,000,000
Schools One-time Transfer	2,453,402
PAYG - Maintenance Capital	1,700,000
Economic Development Incentive Fund	1,500,000
Miscellaneous One-time Items	864,296
Travel and Tourism	379,448
Land Acquisition	361,300
Library - Pop-up / 3rd Space	250,000
Compensation & Benefits Study	175,000
Fire - Safe Staffing (equipment for 8 FTEs)	147,168
Police - Patrol Officers (equipment for 6 FTEs)	124,722
Libraries Materials	123,077
Fire - Peak Time Medic Unit	73,584
Clerk of the Circuit Court	55,000
Consultant funds for Courthouse Space Reconfiguration	50,000
Transparency - Streaming Video in community settings	50,000
Arlington Food Assistance Center (AFAC)	50,000
Senior and Disabled Real Estate Tax Relief Working Group & Study	50,000
Lee Highway - contingent for Lee Highway Alliance	50,000
Arlington Neighborhood Villages	30,000
Sheriff - Detention Center Staffing (equipment for 3 FTEs)	26,787
Marymount Non-Profit Resource Center (for Clarendon Alliance capacity building)	25,000
Sheriff - Detention Center Staffing (equipment for 2 FTEs)	17,857
Total Expense	\$ 24,044,470

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FINANCIAL AND DEBT MANAGEMENT POLICIES

Budgeting, Planning, and Reserves

Balanced Budget: Arlington County will adopt an annual General Fund budget in which the budgeted revenues and expenditures are equal (a balanced budget). Any one-time revenues will be used for one-time, non-recurring expenses such as capital, equipment, special studies, debt reduction, and reserve contributions.

Long-Term Financial Planning: The County will annually develop a six year forecast of General Fund revenues, expenditures and will maintain a biennially updated, ten-year Capital Improvement Plan (CIP). The ten-year forecast will incorporate projected reserve levels and impact of the CIP on **the County's debt ratios.**

General Fund Operating Reserve: An Operating Reserve will be maintained at no less than **five percent of the County's General Fund budget.** The Operating Reserve shall be shown as a designation of total General Fund balance. Appropriations from the Operating Reserve may only be made by a vote of the County Board to meet a critical, unpredictable financial need. Any draw on the operating reserve will be replenished within the subsequent three fiscal years.

Self-Insurance Reserve: The County will also maintain a self-insurance reserve equivalent to **approximately one to two months' claim payments based on a five-year rolling average.**

Economic & Revenue Stabilization Contingent: Consistent with past practice, the County will maintain an economic and revenue stabilization contingent to address revenue declines and local or regional economic stress. Use of contingent monies will only be used at the recommendation of the County Manager and approval by the County Board. The minimum amount of the contingent will be \$3 million and will be revisited annually as part of the budget process. Any draw on the economic and revenue stabilization contingent will be replenished within the subsequent two fiscal years.

General Fund General Contingent: **Each year's budget will include a General Fund General Contingent** appropriation to be used to cover unforeseen expense items or new projects initiated after a fiscal year has begun. Funding may be allocated from this contingent only with County Board approval.

Retirement System Funding: The County will use an actuarially accepted method of funding its pension system to maintain a fully-funded position. **The County's contribution to employee** retirement costs will be adjusted annually as necessary to maintain full funding. If the County reaches its actuarial-required contribution (defined as County and employee contributions that when expressed as a percent of annual covered payroll are sufficient to accumulate assets to pay benefits when due), the County may reduce its contribution provided that the amount reduced from the annual actuarial requirement will only be used for one-time, non-recurring expenses in order to provide the ability to increase contributions as may be required by future market conditions.

Other Post-Employment Benefits (OPEB) Funding: The County will use an actuarially accepted method of funding its other post-employment benefits to maintain a fully-funded position. **The County's contribution to other post-**employment benefit costs will be adjusted annually as necessary to maintain full funding. If the County reaches its actuarial-required contribution (defined as County and employee contributions that when expressed as a percent of annual covered payroll are sufficient to accumulate assets to pay benefits when due), the County may reduce its contribution provided

that the amount reduced from the annual actuarial requirement will only be used for one-time, non-recurring expenses in order to provide the ability to increase contributions as may be required by future market conditions.

Capital Improvement Plan

1. The County Manager will biennially submit a ten year Capital Improvement Plan (CIP) to the County Board. The CIP will address all known facility and infrastructure needs of the County, including the needs of the Arlington County Public Schools.
2. The CIP shall include a detailed description of each capital project, identifying every source of funding, including pay-as-you-go (PAYG), bond financing, and master lease financing. The source of funding will largely be determined based on the useful life of the project. Bond-funded projects will typically have a useful life at least as long as the period over which the bonds will be repaid (generally twenty years). Master lease-financed projects will generally have useful lives of three to ten years and typically include furniture, equipment, rolling stock and technology purchases. PAYG funds provide greater flexibility and will be appropriated annually from general fund revenues.
3. Each project budget shall identify the financial impact on the operating budget, if any.
4. In general, capital projects estimated to cost \$100,000 or more should be included in the CIP, including technology and equipment purchases.
5. The County will balance the use of debt financing sources against the ability to utilize PAYG funding for capital projects. While major capital facility projects will generally be funded through bonds, the County will attempt to maintain an appropriate balance of PAYG versus **debt, particularly in light of the County's debt capacity and analysis of maintenance capital needs.** As part of each biennial CIP process, the County will conduct a comprehensive assessment of its maintenance capital needs.
6. **The CIP will include an analysis of the impact the CIP has on the County's debt capacity, debt ratios and long-term financial plan.**
7. Voter referenda to authorize general obligation bonds should only be presented to voters **when the analysis of the County's debt capacity demonstrates the ability of the County to fund the debt service for the bonds based on the County's "Financial and Debt Service Policies."** Absent a compelling reason to do otherwise, the County should have the capacity to initiate construction projects within the two-year period before the next bond referendum. There should also be a demonstrated capability for the County to complete any project approved by referendum within the eight-year time period mandated under state law for sale **of authorized bonds. The term "County" in this specific policy includes the Arlington County Government and any entity that receives bond funding from the County (such as the Arlington County Public Schools and the Washington Metropolitan Area Transit Authority).**

Debt Management

The County will prudently use debt instruments, including general obligation bonds, revenue bonds, industrial development authority (IDA) revenue bonds, and master lease financing in order to provide

re-investment in public infrastructure and to meet other public purposes, including inter-generational tax equity in capital investment. The County will adhere to the following debt affordability criteria (excluding overlapping and self-supporting debt).

1. The ratio of net tax-supported debt service to general expenditures should not exceed ten percent, within the ten-year projection.
2. The ratio of net tax-supported debt to full market value should not exceed three percent, within the ten-year projection.
3. The ratio of net tax-supported debt to income should not exceed six percent, within the ten-year projection.
4. Growth in debt service should be sustainable and consistent with the projected growth of revenues. Debt service growth over the ten year projection should not exceed the average ten year historical revenue growth.
5. The term and amortization structure of County debt will be based on an analysis of the useful life of the asset(s) being financed and the variability of the supporting revenue stream. The County will attempt to maximize the rapidity of principal repayment where possible. In no case will debt maturity exceed the useful life of the project.
6. The County will refund debt when it is in the best financial interest of the County to do so. When a refunding is undertaken to generate interest rate cost savings, the minimum aggregate present value savings will be three percent of the refunded bond principal amount.

Variable Rate Debt

1. Variable rate debt exposure should not exceed twenty percent of total outstanding debt.
2. Debt service on variable rate bonds will be budgeted at a conservative rate.
3. Before issuing variable rate bonds, the County will determine how potential spikes in the debt service will be funded.
4. Before issuing any variable rate bonds, the County will determine the impact of the bonds on **the County's total debt capacity under various interest rate scenarios; evaluate the risk inherent in the County's capital structure, giving consideration to both the County's assets and its liabilities; and develop a method for budgeting for debt service.**

Moral Obligation Debt or Support

On an infrequent basis, the County provides its "moral obligation" support for partners, including regional public safety agencies and affordable housing partners, among others. A moral obligation exists when the County Board has made a commitment to support the debt of another entity to prevent a potential default. The County's moral obligation will only be authorized after an evaluation of the risk to the County's balance sheet and stress testing of the financial assumptions underlying the proposed project.

Derivatives

Interest rate swaps and options (Swaps or Derivatives) are appropriate management tools that can help the County meet important financial objectives. Properly used, these instruments can help the County increase its financial flexibility, provide opportunities for interest rate savings or enhanced investment yields, and help the County reduce its interest rate risk through better matching of assets and liabilities. The County must determine if the use of any Swap is appropriate and warranted given the potential benefit, risks, and objectives of the County.

1. The County may consider the use of a derivative product if it achieves one or more of the following objectives:
 - Provides a specific benefit not otherwise available;
 - Produces greater than expected interest rate savings or incremental yield over other market alternatives;
 - Results in an improved capital structure or better asset/liability matching.
2. The County will not use derivative products that are speculative or create extraordinary leverage or risk; lack adequate liquidity; provide insufficient price transparency; or are used as investments.
3. The County will only do business with highly rated counterparties or counterparties whose obligations are supported by highly rated parties.
4. Before utilizing a Swap, the County, its financial advisor and legal counsel shall review the proposed Swap and outline any associated considerations. Such review shall be provided to the Board and include analysis of potential savings and stress testing of the proposed transaction; fixed versus variable rate and swap exposure before and after the proposed transaction; maximum net termination exposure; and legal constraints.
5. Financial transactions using Swaps or other derivative products used in lieu of a fixed rate debt issue should generate greater projected savings than the typical structure used by the County for fixed rate debt.
6. The County will limit the total notional amount of derivatives to an amount not to exceed twenty percent of total outstanding debt.
7. All derivatives transactions will require County Board approval.

Special Revenue / Enterprise Funds

It is the general policy of the County to avoid designation of discretionary funds in order to maintain maximum financial flexibility. The County may, however, create dedicated funding sources when there are compelling reasons based on state law or policy objectives, as described below. The Utilities Fund was created as a self-sustaining, fee-based enterprise fund under state code to support **and maintain development of the County's water and sewer infrastructure. The Transportation Capital Fund** was adopted pursuant to state legislation for new transportation funding. The Stormwater Management Fund was adopted in lieu of a self-supporting, user fee-based enterprise fund. The CPHD Development Fund was created as a self-sustaining, fee-based enterprise fund. Tax Increment Funds were established to support redevelopment and preservation objectives associated

with the County's adoption of master plans, (e.g., the Crystal City Sector Plan adopted in 2010 and the Columbia Pike Neighborhoods Plan adopted in 2013).

Utilities Fund

1. The County will annually develop a six year forecast of projected water consumption, revenue, operating expenditures, reserve requirements and capital needs for the Utilities Fund. The six year forecast will show projected water-sewer rate increases over the planning period.
2. The County will implement water-sewer rate increases in a gradual manner, avoiding spike increases whenever possible.
3. The County will meet or exceed all requirements of any financing agreements or trust indentures.
4. The Utilities Fund will maintain a reserve equivalent to **three months' operations and maintenance expenses**. The reserve may be used to address emergencies and unexpected declines in revenue. If utilized, the reserve will be replenished over a three year period to the minimum reserve level. This reserve is in addition to any financing agreement-required debt service reserve funds.
5. The Utilities Fund will maintain debt service coverage of at least 1.25 times on all debt service obligations.
6. The Utilities Fund will be self-supporting.

Transportation Capital Fund

1. New revenue shall not be used to supplant existing transportation funding commitments, and capital investments shall be compliant with state law restrictions on non-supplanting and maintenance of effort requirements.
2. Operating program enhancements (outside base program) that clearly document transportation benefits may be eligible for support from the Transportation Capital Fund.
3. No more than three to five percent of annual funding should be used for project administration, indirect & overhead costs to support capital projects.
4. A reserve equivalent of ten to twenty percent of annual budgeted revenue will be established.
5. A five to ten year financial plan and model will be developed that integrates project cashflow forecasts, revenue projections, and financial / debt management policies and will factor in other non-County funding sources, including federal, state, regional, and private funding.
6. The County will prudently balance the use of new transportation funding sources between pay-as-you-go funding and leveraging through new bond issuance. Use of leveraging will be dependent on project size, cash flow, and timing projections.
7. If the County chooses to issue debt supported by dedicated transportation funding sources, such debt will be structured to be **self-supporting and will not count against the County's** general tax supported obligation debt ratios or capacity. Debt service coverage on such debt will range from 1.10 to 1.50 times, depending on the type of debt issued. The term on such

bonds will not exceed the average useful life of the assets financed, and amortization will be structured to match the supporting revenue stream.

8. The Transportation Capital Fund will be self-supporting.

Tax Increment Funds

1. The intended use of TIF monies will be specified at the time of TIF creation; changes or additional uses will be determined as part of the annual budget process.
2. The **assessed value of TIF areas will not exceed 25 percent of the County's total assessed valuation.** As of January 1, 2016, existing TIF assessed valuation totaled 20 percent of County-wide assessed valuation.
3. The percent of TIF revenue available for the intended uses within a TIF area will be established at the creation of the TIF and will be less than or equal to 40 percent. This percent will be evaluated annually as part of the budget process.
4. The County will prudently balance the use of PAYG funding and leveraging through TIF bond issuances. Use of leveraging will be dependent on project type, size, cashflow and timing projections. Leveraging will only be used for capital projects that meet useful life and other requirements for bond issuance.
5. If the County leverages TIF revenue on its own behalf, it will target a minimum debt service coverage ratio of 2.0 times and establish an appropriate level of debt service reserves and / or other contingencies.
6. The County will establish additional policies pertaining to the leverage of TIF revenue by a private development entity prior to any such issuance.
7. A reserve equivalent to ten percent of annual budgeted revenue will be established.

Stormwater Fund

1. The County will annually develop a six year projection of stormwater operating and capital expenses.
2. The County will prudently balance the use of new stormwater funding sources between pay-as-you-go funding and leveraging through new bond issuance. Use of leveraging will be dependent on project size, cashflow, and timing projections. If debt is issued for stormwater projects, it will generally follow the debt issuance guidelines contained in this policy.
3. **The Stormwater Fund will maintain a reserve equivalent to three months' expenses.**
4. Stormwater financial policies will be reviewed as part of the Municipal Separate Storm Sewer System (MS4) permit renewal cycle (every five years).
5. The Stormwater Fund will be self-supporting.

CPHD Development Fund

1. **A contingent reserve will be established equivalent to thirty percent of the Fund's total operating budget based on the fiscal year.** This amount is equivalent to three to four months of annual operating expenditures. The reserve may be used to address emergencies and unexpected declines in revenue only after authorization from the County Board.
2. The CPHD Development Fund will be self-supporting.

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COMPREHENSIVE PLAN SUMMARY

Background

The Code of Virginia requires all governing bodies in the Commonwealth to have an adopted **Comprehensive Plan**. **Arlington County's Comprehensive Plan was established by resolution of the County Board on August 27, 1960. This resolution called for the preparation of Arlington County's Comprehensive Plan**, which originally included five elements: the General Land Use Plan, the Water Distribution System Master Plan, the Sanitary Sewer System Master Plan, the Storm Sewer Plan and the Major Thoroughfare and Collector Streets Plan. In later years, additional elements were added to the Comprehensive Plan and some were replaced by new plans. For example, the Major Thoroughfare and Collector Streets Plan was replaced in 1986 by the Master Transportation Plan. Elements added to the Comprehensive Plan include the Recycling Program Implementation Plan and Map in 1990, the Chesapeake Bay Preservation Ordinance and Plan in 1992, the Open Space Master Plan (now the Public Spaces Master Plan) in 1994, the Chesapeake Bay Preservation Ordinance and Plan in 2001, and the Historic Preservation Master Plan in 2006.

The Comprehensive Plan, in conjunction with the annual budget, and the Management Plan adopted by the County Board, provides guidance during the year for County efforts.

Goals and Objectives

The Comprehensive Plan was established in order that Arlington County may remain a safe, healthy, convenient, and prosperous community and an attractive place in which to live, work, and play, with stable or expanding values and potentialities for growth and continued economic health. The purpose of the Comprehensive Plan is to guide the coordinated and harmonious development of Arlington County through the provision of high standards of public services and facilities based on the following general principles:

- Retention of the predominantly residential character of the County, and limitation of intense development to limited and defined areas;
- Promotion of sound business, commercial, and light industrial activities in designated areas appropriately related to residential neighborhoods;
- Development of governmental facilities which will promote efficiency of operation and optimum public safety and service, including the areas of health, welfare, culture, and recreation;
- Provision of an adequate supply of water effectively distributed;
- Maintenance of sewage disposal standards acceptable to the immediate County area and its neighbors in the entire Washington Metropolitan Area and consistent with the program of pollution abatement of the Potomac River;
- Provision of an adequate storm water drainage system; and
- Provision of an adequate system of traffic routes which is designed to form an integral part of the highway and transportation system of the County and region, assuring a safe, convenient flow of traffic, thereby facilitating economic, and social interchange in the County.

In addition, the County Board has endorsed a land use policy which has evolved from an extensive citizen participation process and is designed to ensure that Arlington is a balanced community which provides residential, recreational, educational, health, shopping, and employment opportunities with good transportation supported by a strong tax base and the effective use of public funds. An **overarching theme of many of Arlington's initiatives, from land use to transportation to stormwater**

management, is that of sustainability and Smart Growth. In support of Arlington’s overall policy goals, the following adopted land use goals and objectives have been incorporated into the Comprehensive Plan:

- Concentrate high density residential, commercial, and office development within designated Metro Station Areas in the Rosslyn-Ballston and Jefferson Davis Metrorail transit corridors. This policy encourages the use of public transit and reduces the use of motor vehicles.
- Promote mixed-use development in Metro Station Areas to provide a balance of residential, shopping, and employment opportunities. The intent of this policy is to achieve continuous use and activity in these areas.
- Increase the supply of housing by encouraging construction of a variety of housing types and prices at a range of heights and densities in and near Metro Station Areas. The Plan allows a significant number of townhouses, mid-rise, and high-rise dwelling units within designated Metro Station Areas.
- Preserve and enhance existing single-family and apartment neighborhoods. Within Metro Station Areas, land use densities are concentrated near the Metro Station, tapering down to surrounding residential areas to limit the impacts of high-density development. Throughout the County, the Neighborhood Conservation Program and other community improvement programs help preserve and enhance older residential areas and help provide housing at a range of price levels and densities.
- Preserve and enhance neighborhood retail areas. The County encourages the preservation and revitalization of neighborhood retail areas that serve everyday shopping and service needs and are consistent with adopted County plans. The Commercial Revitalization Program concentrates public capital improvements and County services in these areas to stimulate private reinvestment.

Other goals and objectives have been incorporated into the Comprehensive Plan through the years, including the provision of an adequate supply of beneficial open space which is safe, accessible, and enjoyable, as outlined in the Public Spaces Master Plan, and targets for affordable housing, as set forth in the General Land Use Plan.

Elements of the Comprehensive Plan

Arlington County’s Comprehensive Plan is currently comprised of the following eleven elements:

- General Land Use Plan
- Master Transportation Plan
- Storm Water Master Plan
- Water Distribution System Master Plan
- Sanitary Sewer Collection System Master Plan
- Recycling Program Implementation Plan and Map
- Chesapeake Bay Preservation Ordinance and Plan
- Public Spaces Master Plan
- Historic Preservation Master Plan
- Community Energy Plan
- Affordable Housing Master Plan

Although the Planning Division in the Department of Community Planning, Housing and Development is responsible for the overall coordination and review of the Comprehensive Plan, several agencies within Arlington County are responsible for the review of the specific elements that make up the Comprehensive Plan. A web version which includes the plan elements, can be found on the [Department of Community Planning, Housing, and Development website](#). A description of each element and the name of the agency responsible for that element follows:

[General Land Use Plan](#)

The General Land Use Plan is the primary guide for the future development of the County. The plan establishes the overall character, extent and location of various land uses and serves as the guide to communicate the policy of the County Board to citizens, businesses, developers, and others involved in the development of the County. In addition, the General Land Use Plan serves as a guide for the County Board in its decisions concerning future development.

The County first adopted a General Land Use Plan in 1961. Since then, the plan has been updated and periodically amended to more clearly reflect the intended use for a particular area. The plan is amended either as part of a long-term planning process for a designated area or as the result of an individual request for a specific change. Since its initial printing, there have been numerous updates and amendments to the General Land Use Plan. The last reprinting of the General Land Use Plan occurred in 2011, but the web version contains updates through June 30, 2014.

Any person may request a change to the General Land Use Plan by writing a letter to the Chairman of the County Board identifying the specific area and requested General Land Use Plan designation.

[Master Transportation Plan](#)

Arlington's original transportation plan was the Major Thoroughfare and Collector Streets Plan. Since its adoption in 1941, the plan has been updated and expanded to address multiple travel modes. For streets, the initial plan of 1941 was updated in 1960 and 1975, and became part of the 1986 Master Transportation Plan. For bikeways, the initial plan adopted in 1974 was updated in 1977, 1986 and again in 1994 as part of the Master Transportation Plan. The initial Master Transit Plan adopted in 1976 was partially updated in 1989 with the inclusion of the Paratransit Plan. The 1978 Master Walkways Policy Plan was also updated in 1986 as a part of the Master Transportation Plan and in 1997 as the Pedestrian Transportation Plan.

The Master Transportation Plan establishes the principles to guide the implementation of transportation facilities to address future transportation needs and challenges in Arlington County. The Master Transportation Plan provides:

- The overall rationale for developing transportation facilities (transit networks, roads, walkways and/or bikeways) to meet future travel needs;
- A basis for establishing County transportation-related program priorities;
- A framework for offering advice to other agencies responsible for transportation in this area; and
- An overall direction to guide transportation projects in Arlington County.

In October 2004, the Arlington County Board directed the Transportation Commission and County staff to undertake an update of the County's Master Transportation Plan. Between 2007 and 2011, the following eight sub-elements were adopted by the County Board and now comprise the Master

Transportation Plan: 1) Goals and Policies Element (2007), 2) Map Element (2007), 3) Bicycle Element (2008), 4) Pedestrian Element (2008), 5) Transportation Demand and System Management Element (2008), 6) Transit Element (2009), 7) Parking and Curbspace Management Element (2009), and 8) Streets Element (2011).

[Storm Water Master Plan](#)

The County Board originally adopted the Storm Sewer Plan in 1957. In 1976, the Army Corps of Engineers prepared the Four Mile Run Watershed Runoff Control Program Hydrology Report, which included a computer model of the watershed. The purpose of this study was to ensure that the capacity of the Four Mile Run Flood Control Channel would not be exceeded for 100 years.

In September 1996, the County Board adopted the Storm Water Master Plan to replace the 1957 Storm Sewer Plan. The Storm Water Master Plan prioritizes individual watersheds for detailed hydrologic, hydraulic, and water quality analyses and addresses new state and federal environmental laws and regulations, floodplain management issues, concerns regarding stream valley conditions, new technology, design methods, and engineering practices.

[Water Distribution System Master Plan](#)

The Water Distribution System Master Plan, adopted by the County Board in September 1992, is the policy document that guides the operation, maintenance, and expansion of the County water system. The plan evaluates the existing water distribution system facilities and operation practices and determines the policy and facility improvements that will be necessary to provide and maintain the desired quality of service. In September 2014 the Plan was updated to address the challenges of an aging infrastructure by setting recommended investments and policy guidance.

[Sanitary Sewer Collection System Master Plan](#)

The Arlington County sanitary sewer system collects and treats wastewater produced in Arlington County and some adjoining portions of Fairfax County, the City of Alexandria and the City of Falls Church. The Sanitary Sewer Collection System Master Plan, adopted by the County Board in December 2002, evaluates the current sanitary sewer system facilities, practices, and programs and determines the policies and facility improvements needed to provide and maintain adequate service now and in the future.

[Recycling Program Implementation Plan and Map](#)

The Recycling Program Implementation Plan was prepared in compliance with a requirement in the Code of Virginia to include the location of existing recycling centers in the Comprehensive Plan. The purpose of the plan is to provide a guide for the development of effective recycling programs in Arlington. The plan includes major recommendations related to the implementation of multi-material curbside collection of source separated recyclables from single-family dwellings; the implementation of a multi-material source separation recycling in the multifamily and commercial waste segments; planning of a materials recovery facility to serve the County; and, the implementation of a public education/promotion program which stresses source reduction and recycling. The plan also includes a map that shows the location of existing recycling centers.

[Chesapeake Bay Preservation Ordinance and Plan](#)

Arlington County was required to adopt a new Chesapeake Bay element of its Comprehensive Plan, under the provisions of 9 VAC 10-20-220(A)(2). The purpose of the Chesapeake Bay Preservation Plan is to satisfy this requirement of the Chesapeake Bay Local Assistance Division. The plan **addresses the following issues: Arlington County's water resources; existing and potential sources of pollution; existing County programs that address water quality management; policies and programs that relate to the County's implementation of the Chesapeake Bay Preservation Ordinance; and implementation measures to protect and improve the County's streams and riparian buffers adjacent to streams.**

The Chesapeake Bay Preservation Plan was closely coordinated with the County's adopted Watershed Management Plan. Both plans recommend a consistent phased implementation plan. This implementation plan reflects the results of a comprehensive inventory of County streams conducted during the summer of 1999, as well as recommendations of the Chesapeake Bay Preservation Task Force, which presented a report to the County Board in July 2000.

[Public Spaces Master Plan](#)

The Public Spaces Master Plan provides policy guidance for the future of Arlington's public space. The plan is designed to establish the overall character, extent, and location of public space. The plan includes objectives, strategies, and recommended actions designed to ensure the provision of an adequate supply of beneficial public space, which is safe, accessible, and enjoyable for this and future generations in the County. The Public Spaces Master Plan also identifies open space deficiencies and potential acquisition sites. The plan sets forth six major objectives to guide policy-making, public investments, and County management of public spaces during the next two decades. The objectives are to balance acquisition and development of public spaces; preserve and enhance the environment; improve access and usability; enhance arts, culture and history; develop and enhance partnerships; and manage assets effectively. The next updated Public Spaces Master Plan will incorporate key portions of the Natural Resource Management Plan and will re-examine and incorporate parkland acquisition and preservation policies.

Arlington's Urban Forest Master Plan, a sub-element of the Public Spaces Master Plan, was initiated by the Department of Parks and Recreation and Arlington's Urban Forestry Commission, under the direction of the Arlington County Board, to facilitate the County's ongoing commitment to enhance and preserve Arlington's tree canopy. The plan was adopted by the County Board in July 2004. The Master Plan has the following components: a Geographic Information Systems (GIS) street tree inventory, a tree canopy satellite analysis, long-range goals and recommendations, along with a final Urban Forest Master Plan report including GIS-based planting plans. In October 2009, Arlington County received an updated satellite analysis of tree canopy coverage. The analysis also provides Arlington with a GIS layer that enables staff to calculate tree canopy coverage in any geographical area of the County, such as within individual civic associations, land use areas, residential neighborhoods, and business corridors. The Department of Parks and Recreation is working to update the Urban Forest Master Plan, using new satellite imagery to analyze tree canopy coverage and set canopy goals. The new canopy analysis is expected to be completed in 2013 followed by an update to the Urban Forest Master Plan completed in early 2014. The updated Urban Forest Master Plan will ultimately contribute to the attractiveness and sustainability of Arlington through enhancements to the tree canopy.

The Public Art Master Plan, another element of the Public Spaces Master Plan, outlines a strategy for how public art, with elevated standards for design, architecture, and landscape architecture, will improve the quality of public spaces and the built environment in Arlington – for civic placemaking.

The creation of Arlington's first Public Art Master Plan was stipulated by the Public Art Policy adopted by the County Board in September 2000 to help refine the policy's direction that public art should be sited in "prominent locations." The Public Art Master Plan defines "prominent" as a confluence of civic, residential, and commercial activities, as well as an opportunity for public art as provided by a Capital Improvement Program or other major capital project within which the public art would be an integrated component. The master plan provides guidance for project prioritization and implementation processes for public art associated with County-funded projects, site plan/special exception projects, and community-initiated projects. The master plan's development included a survey of other planning processes and initiatives, including sector plans, Neighborhood Conservation Plans, and studies to ensure that its recommendations would be in support of these other policy tools.

[Historic Preservation Master Plan](#)

The Historic Preservation Master Plan is the primary guide for historic resources in the County. The purpose of this plan is to establish proactive priorities, goals, and objectives for County historic preservation activities that involve the historic built environment and County history in general. The document also serves as a guide to communicate the historic preservation policy of the County Board to citizens, businesses, developers, and others. Additionally, the Historic Preservation Master Plan guides the County Board in its decisions concerning historic resources. Included in the Historic Preservation Master Plan is an implementation strategy outline to guide the various programs to be developed. The County adopted the Historic Preservation Master Plan in 2006.

[Community Energy Plan](#)

In June 2013, the County Board adopted the Community Energy Plan (CEP). The purpose of the CEP is to define energy goals and describe the energy policies that will help Arlington remain economically competitive, environmentally committed, and have secure energy sources. The plan sets broad goals and policies of a sustainable community over the next thirty to forty years. It is intended to assist in ensuring that development in the County occurs in a coordinated, economically competitive, energy secure, and environmentally committed manner that best promotes the health, safety, prosperity, and general welfare of **the County's residents and** businesses. Accompanying the CEP is the Community Energy Plan Implementation Framework (CEP Implementation Framework). The CEP Implementation Framework lays out the strategies that the County will deploy as well as the tools – both existing and potential – that could be used to advance the goals and policies of the CEP. The County will work with stakeholders to ensure CEP implementation improves Arlington's **economic** competitiveness, energy security, and environmental commitment.

[Affordable Housing Master Plan](#)

In September 2015, the County Board adopted the Affordable Housing Master Plan (AHMP). The **purpose of the AHMP is to define the County's affordable housing policy and enable Arlington to** respond to the current and future needs of residents of all levels of income in the County. The plan includes the context for affordable housing in Arlington, an analysis of current and future housing needs, and the affordable housing policy. The policy is organized around three goals: having an **adequate supply of housing for the community's needs; ensuring that all segments of the community** have access to housing; and ensuring that housing efforts contribute to a sustainable community. Accompanying the AHMP is the Affordable Housing Implementation Framework (AHI Framework). The AHI Framework describes the existing and potential tools that will be the mechanisms for fulfilling

the goals, objectives and policies of the AHMP. The framework provides guidance from the County **Manager to staff for developing and overseeing specific policies and programs to meet the County's** affordable housing needs.

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GLOSSARY

ACVS	Arlington Convention and Visitors Service
ADA	Americans with Disabilities Act
AFDC	Aid to Families with Dependent Children
AHC	Arlington Housing Corporation
AHIF	Affordable Housing Investment Fund
AID TO LOCALITIES	Financial assistance in the form of grants, reimbursements for personnel services, local portions of fee and tax revenues, and any other monies allocated to local jurisdictions by the Commonwealth of Virginia.
ALLOCATE	To set apart or earmark for a specific purpose.
APPROPRIATION	A legal authorization approved by the County Board to expend or obligate a specific level of funds for an approved program. The County Board appropriates funds for programs by department or agency, and the County Manager has the authority to approve transfer of funds within a department or agency. The County Board sets an initial appropriation for each fiscal year and then may amend that appropriation during the course of the fiscal year, as it deems necessary (see Supplemental Appropriation).
APS	Arlington Public Schools
ART	Arlington Transit
ASSESS OR ASSESSMENT	(1) As a verb, the process of making the official valuation of property for purposes of taxation. (2) As a noun, the value set for a particular piece of property by the assessor.
AUTHORIZED FTEs	The full count of staff positions approved by the County Board.
BALANCED BUDGET	The County Manager annually proposes, and the County Board adopts, a budget or financial plan for the upcoming year in which the revenues available (including any available fund balance from prior years) match or exceed the projected expenditures. The County also executes the budget each year so that expenditures will not exceed revenues.
BASE BUDGET	Terminology used in the Proposed Budget document referring to the budget as proposed by the County Manager. It does not include Program Change Proposals, Strategic Initiatives or Policy Priorities that have not been funded within the base budget.

BID	Business Improvement District. A designated portion of the County in which the property owners are levied a special tax assessment to fund improvements and enhancements in that area. The first BID to be designated was in Rosslyn in 2002. A second BID in Crystal City was designated in 2006, and a third in Ballston was established in January 2011.
BOND FINANCING	Refers to the method of financing capital improvement projects. Arlington County generally sells capital improvement general obligation bonds. The bonds are issued for a 20-year period and repaid on a level principal basis. Arlington County must seek voter approval to issue general obligation bonds in November of even-numbered calendar years.
BPOL	Business, Professional, and Occupational License tax
BUDGET	A specific plan which identifies a plan of operations for the fiscal year, states the expenditures required to meet that plan of operations, as well as identifies the revenues necessary to finance the plan. The annual County budget is established by County Board resolution.
BUDGET GUIDELINE	The explicit dollar amount given to each department or agency for its operating budget ceiling. The budget guidelines are calculated initially by the Department of Management and Finance (DMF), and approved and agreed upon by each department or agency. Each guideline is developed considering the issues facing the department as well as the overall financial position of the County government.
BUDGET PLANNING ESTIMATE	Budget guidance founded upon projected revenues, established by the County Board, directing the County Manager's preparation of the Proposed Budget, including a transfer for the School Board.
BUDGET REDUCTION	Items, programs, or positions specifically identified within a department or division which have been removed from the department or division's base budget to generate savings to the General Fund or other funds. Budget reductions may also be achieved through revenue increases, which reduce the reliance on net tax support.
CAFR	Comprehensive Annual Financial Report – the County's annual audit report.
CAP	Commuter Assistance Program
CAPITAL PROJECT	Purchase or construction of an item or system that generally has a value of at least \$100,000 and has a useful life of 10 years, or purchase of an information technology system enhancement with a value of at least \$25,000.
CARRYOVER	Refers to the process of transferring specific funds, encumbrances, and obligations previously approved by the Board from the end of one fiscal year to the next fiscal period.

CD	Community Development
CDCAC	Community Development Citizens Advisory Committee
CDBG	Refers to the Community Development Block Grant program funded by the United States Department of Housing and Urban Development (HUD) to improve the housing, neighborhood, and economic conditions of Arlington County's low and moderate income residents through a comprehensive approach to planning and implementing programs and activities.
CSBG	Community Services Block Grant
CHARGE OUT/BACK	Refers to the process by which departments assess the costs that pertain to capital project design and implementation contained in their budgets to pay-as-you-go and bond funds. This procedure removes the expense from the department's budget.
CIP	Capital Improvement Plan
COLA	Cost of Living Adjustment
CONSTITUTIONAL OFFICES	Refers to the offices or agencies directed by elected officials whose positions are established by the Constitution of the Commonwealth of Virginia or its statutes. In Arlington, the Sheriff, Treasurer, Commissioner of Revenue, Clerk of the Circuit Court, and Commonwealth's Attorney are the five Constitutional Officers.
CONTINGENT	Funds set aside to provide for unforeseen expenditures or new projects initiated after the fiscal year has begun, e.g., General Fund General Contingent or Affordable Housing Investment Fund Contingent.
COOP BUDGET	Referring to the State Cooperative Health Budget, it is a revenue paid to the County by the Virginia Department of Health as set forth in the contract for the local administration of health services.
CPI	Consumer Price Index. This measure, which is produced by the United States Bureau of Labor Statistics, estimates the average price of consumer goods and services purchased by households.
CRITICAL MEASURE	A type of outcome measure that indicates how well a program is performing key services to achieve program goals and objectives.
CSA	Comprehensive Services Act for Youth and Families
CSB	Community Services Board (also known as the ACSB, Arlington Community Services Board). A County Board appointed board which has by authority of the code of Virginia oversight over mental health, intellectual disability and substance abuse services in the County.
CY	Calendar Year

DEA	Drug Enforcement Agency
DCPHD	Department of Community Planning, Housing and Development
DEBT SERVICE	The amount of principal and interest that the County pays on its bond financing.
DEPARTMENT	An entity, such as the Department of Human Services, that coordinates services in a particular area.
DES	Department of Environmental Services
DHS	Department of Human Services
DMF	Department of Management and Finance
DPR	Department of Parks and Recreation (formerly called the Department of Parks, Recreation and Cultural Resources – PRCR)
DROP	Deferred Retirement Option Program
DTS	Department of Technology Services
ELIMINATED FTE	A full-time equivalent position specifically identified within a department or division which has been removed from the department or division's base budget, reducing the authorized staffing level.
ENCUMBRANCES	Funds set aside to pay for contracted goods and services. Encumbrances represent the dollar amount to be paid upon completion of the contract.
ENTERPRISE FUND	Enterprise funds are used to account for the financing of services to the general public where the operating expenses involved are usually recovered in the form of charges to users. The Utilities Fund and the CPHD Development Fund are the County's two primary enterprise funds.
EXPENDITURES	Outflows of cash or liabilities incurred as a result of rendering services or carrying out other activities that constitute the entity's ongoing or major operations.
FAMIS	Family Access to Medical Insurance Security Plan, a Virginia program to provide medical coverage for low-income children without medical benefits.
FISCAL YEAR	In Arlington County, the 12 months beginning July 1 and ending the following June 30th. (The federal government's fiscal year begins October 1.)

FRINGE BENEFITS	The fringe benefit expenditures included in the budget are the County's share of the costs above base salary for employees, due to additional benefits provided or federally mandated costs. Major fringe benefits provided by Arlington County include: retirement, FICA, health insurance, life insurance, and transit subsidies. The amount of the fringe benefit is based on a percentage of an employee's salary or a set amount. Other County benefits include unemployment and worker's compensation and disability insurance. Fringe benefits costs are borne by the County and the employee in most cases.
FROZEN FTE	In order to meet guideline reductions, some departments elect to hold positions vacant for the coming fiscal year. In doing this, the authorization for the position remains with the department, but the dollars needed to fund the position have been removed from the base budget.
FULL-TIME EQUIVALENT (FTE)	The measure of authorized personnel. It is calculated by equating 2,080 hours of work per year (2,912 for uniformed firefighters) with the full-time equivalent of one position (referred to in the budget as an FTE).
FUND	A separate accounting unit comprised of its own specific revenues and expenditures, and assets and liabilities. Each fund in the County's accounting structure is established to segregate a particular set of fiscal activities. Separate funds, established by the County, include the General Fund, which is the general operating fund of the County and is used to account for general government revenues and expenditures; the School Operating Fund, which details revenues and expenditures for the County's public school system; and the Utilities Fund, which details the fiscal activities of the County's water, sewer, and wastewater treatment plant. Other funds are established to isolate capital expenditures as well as inter-governmental service organizations, which sell their services (as would private enterprise) to other County agencies.
FUND BALANCE	The balance of resources remaining at the end of a fiscal year, calculated by taking the beginning balance as of the beginning of the fiscal year, adding in all revenues received during the year, and subtracting that year's expenditures . Fund balance is available to support the spending needs of the fund.
FUNDED FTEs	The number of full-time equivalent positions for which the resources to support the positions have been included in the budget. The count of funded FTEs is calculated as the number of authorized FTEs less the number of frozen FTEs.
FUND TRANSFER	Movement of resources from one fund to another, which is authorized by the County Board. This is primarily done between the General Fund and other operating funds, for example, General Fund transfer to the Automotive Equipment Fund for new vehicles authorized by the County Board.

FY	Fiscal Year
GENERAL FUND (GF)	A fund type used to account for the ordinary operations of County government that are financed from taxes and other general revenues and are not accounted for in other funds. This is the most important fund in the Arlington County budget, and it is comprised primarily of local tax revenues and fees.
GRANICUS	A public hearing management system that was implemented in the County in April 2007. The system integrates the live web-casting of County Board meetings, access to meeting material, and the annotation of meeting minutes.
GRANTS	Contributions or gifts of cash or other assets from another government or private entity to be used or expended for a specified purpose or activity.
GRAMS	The Government Response and Memorandum System is a workflow tracking system that allows the County Board to communicate with County departments and employees through the County Manager. GRAM responses are used to both answer residents' questions and to inform all Board members on community issues.
HB 599	State law enforcement aid for localities with Police departments
HCV	Housing Choice Vouchers
HIV	Human Immunodeficiency Virus
HOME	The HOME Investment Partnership Act, a federal housing program
HRD	Human Resources Department
HUD	U. S. Department of Housing and Urban Development
INDIRECT COST	Expenditures that are required in the production of a good or service which cannot be directly traceable to the good or service.
INTERNAL SERVICE FUNDS	Funds established to finance and account for services furnished by a designated County agency to other agencies, where the service is provided on a cost reimbursement basis. Internal Service Funds include Printing and Automotive Equipment.
JTPA	Job Training Partnership Act
LIHTC	Low Income Housing Tax Credit
LINE OF BUSINESS	A subset of a County department that has a uniquely identifiable budget, staff, and function.

LIVING WAGE	The living wage is a strategy used to raise the incomes of low-paid employees to a level sufficient to provide adequate food, housing, and health care. Arlington implemented a living wage policy for County employees and certain contractors in FY 2004 and was updated in FY 2017 (to \$14.50 per hour). The living wage rate is reviewed on an annual basis as part of the budget process.
LPACAP	Local Public Assistance Cost Allocation Plan
MARKET PAY ADJUSTMENT	An overall increase in the County’s employee pay scale, expressed on a percentage basis, based on an assessment of the County’s pay scale in relation to other area jurisdictions.
MARKS	Market rate affordable units
MASTER LEASE	Financing mechanism to acquire equipment, rolling stock, furniture and technology purchases that have useful lives ranging from three to ten years.
MC	Maintenance Capital, previously called Capital Assets Preservation Program (CAPP), is funded through the capital portion of the budget. This is a program intended to prolong the useful life of existing capital assets by ensuring they are maintained, updated and renewed as necessary.
METRO	Washington Metropolitan Area Transit Authority
METRO 2025 (MOMENTUM)	A new, strategic capital funding plan crafted to guide Metro’s decisions over the next ten years.
MISSION STATEMENT	A short, succinct statement that describes why a program or department exists.
NEIGHBORHOOD CONSERVATION (NC)	The Neighborhood Conservation Program provides a mechanism for funding capital projects to address the needs of participating County neighborhoods. The Program is overseen by the Neighborhood Conservation Advisory Committee (NCAC), made up of representatives from all participating neighborhoods.
NET TAX SUPPORT (NTS)	The amount of local taxes required to finance a particular program or set of programs. The net tax support is determined by subtracting all state and federal aid, fees, charges and other directly attributable revenues from the total cost of the program or set of programs.
NON-PERSONNEL EXPENSES	See “Operating Expenses”
NSA	Neighborhood Strategy Area
OBJECTIVE	Refers to a strategic position to be attained or a purpose to be achieved.
OEM	Office of Emergency Management

OPEB	Other Post-Employment Benefits
OPERATING EXPENSES	Includes the cost of contractual services, supplies, and materials and equipment. Also referred to as Non-Personnel Expenses.
OPERATING RESERVE	A portion of County revenues that are received and set aside for use in financing unforeseen major revenue shortfalls.
OUTCOME MEASURE	Results oriented measure that demonstrates the achievement of a department or program's mission.
PAY-AS-YOU-GO (PAYG)	Refers to the method of financing capital projects. The Pay-As-You-Go Capital projects are funded from annual appropriations as part of the adopted operating budget.
PERFORMANCE MEASURES	A listing of a department, division, or program's measures that reflect information pertaining to relative overall outcomes or customer, process, financial, or work force measurements.
PERSONAL PROPERTY	A category of property, other than real estate, identified for purposes of taxation. It is comprised of personally owned vehicles as well as corporate property and business equipment. Examples include automobiles, motorcycles, trailers, boats, airplanes, business furnishings, and manufacturing equipment. Goods held for sale by manufacturers, wholesalers, or retailers are not included in this category.
PERSONNEL EXPENSES	Refers to the costs of salaries, wages, and fringe benefits such as the employer's share of retirement contributions, Social Security (FICA) contributions, health insurance, life insurance, and employee transit subsidies.
POLICY PRIORITY	Program enhancements identified by the County Manager for County Board consideration as part of the proposed budget. These are not funded within the base budget but are proposed as options to add to the base budget. Also referred to in some years as "Program Change Proposals."
PPTRA	Personal Property Tax Relief Act
PRODUCTIVITY/EFFICIENCY SAVINGS	Items, programs, and tasks identified by each department or agency that have been altered or eliminated to produce a more efficient use of resources.
PROGRAM	A part of an organization with definable and unique functions, goals, or objectives. Two examples are the Residential Refuse Collection Program within the Department of Environmental Services and the Madison Adult Day Health Care Center within the Department of Human Services.

PROGRAM CHANGE PROPOSAL (PCP)	A policy or program alternative (representing a change from current operations) identified by the County Manager for County Board consideration. PCPs are not included as recommended items financed within the base budget; rather, these proposals are options to add or subtract from the budget as proposed. Also referred to in some years as "Policy Priorities" or "Strategic Initiatives."
PROGRAM GOAL	A general statement of purpose. A goal provides an operating framework for each program unit and reflects realistic constraints upon the unit providing the service.
PSC	Public Service Corporation
REAL PROPERTY	Real estate, including land and improvements (buildings, fences, pavements, etc.) classified for purposes of assessment.
REVENUE	Income that Arlington County collects and receives into the treasury for public use. Taxes, fees for services, and grants are sources of revenue, for example.
REVISED BUDGET	A presentation of the budget sometimes used for comparative purposes, which includes the budget adopted by the County Board, plus specific supplemental appropriations approved by the Board during the course of the fiscal year.
SPECIAL REVENUE FUND	Funds established to segregate resources restricted to expenditures for a specific purpose. The Rosslyn Business Improvement District fund is an example of a special revenue fund.
SSI	Supplemental Security Income
STATE SHARE	Revenue in the Department of Human Services which flows through a variety of state agencies to the County in support of human service programs. The funding may originate as state or federal funds, but all comes through the state, often on a block grant or formula basis.
SUPPLEMENTAL APPROPRIATION	An increase to a department's budget (spending authority) approved by the County Board during the course of the fiscal year. It generally involves appropriation of a grant or other outside revenue.
SUPPORTING MEASURE	A type of output measure that indicates the amount of services a program provides and supports the achievement of critical measures. Outputs are the amount of services a program provides. These services support the program achieving its desired results or the outcome.
TANF	Temporary Assistance for Needy Families

TAX BASE	The total market value of real property (land, buildings, and related improvements), public service corporation property, and personal property (cars, boats, and business tangible equipment) in the County.
TAX RATE	The level of taxation stated in dollars. For example, the adopted 2015 real estate tax rate of \$0.996 per \$100 of assessed valuation (excluding the stormwater tax) on a \$400,000 house would result in a real estate tax bill of \$3,984 per year ($\$400,000 \times 0.00996 = \$3,984$).
TIF	Tax Increment Financing
TOAH	Transit Oriented Affordable Housing
TRUST AND AGENCY ACCOUNT	Accounts used for contributions from private donors and other miscellaneous sources which are restricted for various purposes. Funds in these accounts are not reflected in the County's operating budget.
VHDA	Virginia Housing & Development Authority
VIEW	Virginia Initiative for Employment Not Welfare Program
WMATA	Washington Metropolitan Area Transit Authority
WORKLOAD MEASURES	Represent the numerical inputs, outputs and/or outcomes of County operating programs.

Arlington County Vision

“Arlington will be a diverse and inclusive world-class urban community with secure, attractive residential and commercial neighborhoods where people unite to form a caring, learning, participating, sustainable community in which each person is important.

— Arlington County Board



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