

# Stormwater Utility Implementation County Board Work Session



Department of Environmental Services January 31, 2023

# Agenda

- Items to Consider
- Overview
- Rate Structure Recommendation
- Credit Program Recommendation
- Public Engagement Update
  - Stormwater Utility Bill Estimator Tool
- Timeline
- Next Steps

## **Items to Consider**

Since the last work session, continued planning on the stormwater utility implementation and feedback from public engagement has informed three key areas we are seeking County Board feedback:

1. Rate Structure recommendation

2. Proposed credit program and manual

3. Recommended timeline

The following slides highlight staff recommendations for the rollout of the stormwater utility.



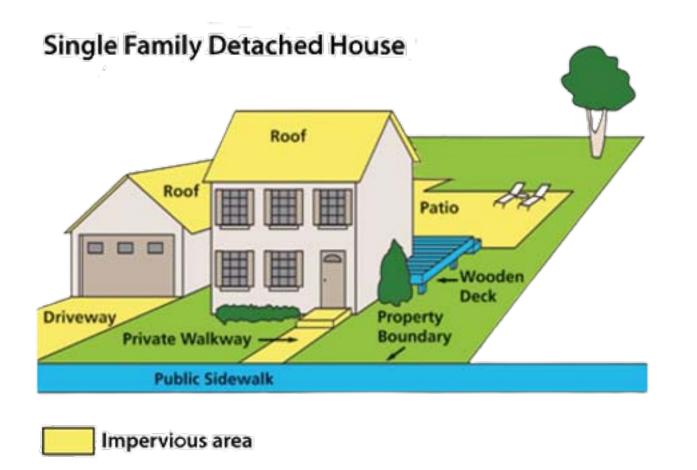
# **Overview**

# What is a Stormwater Utility?

- The stormwater program is currently funded through the Sanitary District Tax, based on a property's assessed value (delinked from actual Stormwater impact).
- A Stormwater Utility would replace the Sanitary District Tax as the mechanism to fund the County's Stormwater Management Program; it is based on the amount of hard surfaces (impervious area) on a property.
- Like electric, gas, or water utility bills, the stormwater utility would charge properties a user fee based on its use of and impact to the County's stormwater system
- A property's impervious cover is better correlated with how much stormwater runoff each property generates than the property assessment
- Per State code, cannot offer exemptions for tax exempt organizations



# What is Impervious Area?



- Impervious Area (IA) is the portion of a property that is covered with hard surfaces that don't let rain runoff soak into the ground.
- Examples include patios, roofs, driveways and walkways.
- Properties with more hard surfaces contribute more stormwater runoff to the system and would therefore pay a higher rate under a stormwater utility.

# Why Change to a Stormwater Utility?

- Demand-Based Fees: Utility fees are based on a property's "contribution" to the stormwater system
- Fairer basis of funding: The current funding mechanism (property assessment) has no correlation to amount of runoff generated on a property
- Aligns with industry trend of funding stormwater management programs with a user fee

Rate structure is not designed to be an incentive program, but as a cost recovery mechanism based on runoff contributed by each parcel. This results in an equitable way to distribute costs of stormwater management.

# **How Would a Utility Work?**

- Impervious area is measured through GIS imagery and is used to calculate the square footage of the impervious area.
- Properties would be charged based on a unit of measurement called an ERU or Equivalent Residential Unit– the median amount of impervious square footage specific to Arlington County.

1 ERU = 2,400 sq. ft Impervious Area (IA) Total ERUs x Rate = Annual Fee



1,465 sq. ft.

3,997 sq. ft.

3,419 sq. ft



88,198 sq. ft.

## **How We Got Here**

Feasibility Study of a Stormwater Utility (Complete)

- Reviewed policy considerations for the stormwater funding model
- <u>Final Report</u> completed in November 2020, which recommended the user utility fee model

Feasibility Study and Rate Refinement (Complete)

- Recommended billing on Real Estate Tax Bill
  - Benchmarked other comparable utilities
- Developed rate structure and credit program options

Board Work Session (Complete)

 Feasibility study, rate structure options and burden shifting analysis presented to Board on February 1, 2022. Public Engagement and Implementation (Underway)

- Outreach to the public and Stormwater Utility Advisory Group meetings.
- Implementation workstreams focused on billing/technology; finance; credit program; legal framework; and change management.

# Workstreams

Public Engagement	Billing/Technology	\$ Finance
<ul> <li>Stakeholder Advisory Group and engagement with the public, non-profits and places of worship</li> </ul>	<ul> <li>Impervious layer update through GIS</li> <li>Development of Stormwater Account Management System (SAMS)</li> <li>Billing and system integration</li> </ul>	Rate structure development and rate model
Credit Program	Legal Framework	ີ່ <sub>,</sub> Change Management
<ul> <li>Credit program development and drafting program manual</li> </ul>	<ul> <li>Billing and credit program legal review</li> <li>County Code changes</li> </ul>	<ul> <li>Business processes – bill dispute, credit applications, new construction</li> </ul>

## Rate Structure Recommendation

## Fee Structure Recommendations for Property Types

Equivalent Residential Unit (ERU) = 2,400 sq. Impervious Area (IA) For planning purposes, 1 ERU = \$230 – \$250 per year



#### Rate Structure for Single-Family Residential (SF)

### • Attached:

Single-Family Attached	Billed
Includes Townhomes & Duplexes	0.60 ERU

### Detached:

Tier	Impervious Area Range	Billed
Tier 1	≤ 1600 SF	0.60 ERU
Tier 2	> 1600 - ≤ 3600 SF	1.00 ERU
Tier 3	> 3600 - ≤ 4800 SF	1.70 ERU
Сар	> 4800 SF	Per ERU, like Non- Res (NR)



Rate Structure for Multi-Family (MF)

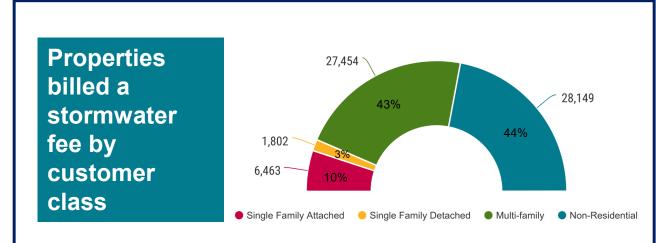
 Charged based on number of units per property

Multi-Family Residential	Billed
Per Dwelling Unit	0.18
	ERU



Rate Structure for Non-Residential (NR)

 Charged based on impervious area (IA) of each property, per ERU



# **Rate Structure Recommendations**

### Multi-Family Residential (MFR) Customer Class

- Given the increased burden to affordable multi-family housing types, recommending flat-fee per unit
- The IA for all multi-family properties is totaled and divided by the total number of units in the class, resulting in a preliminary average <u>0.18 ERU</u> assigned to every unit

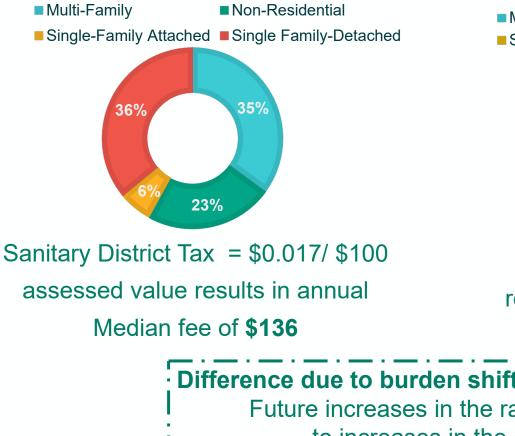
### **Outcomes of Adding MFR Customer Class**

- Reallocates some of the burden away from gardenstyle/affordable apartments
  - Can't be assured that savings will be passed on to apartment dwellers, as they are not direct customers
- Shifts rates up slightly
- No other significant impact to SFA, SFD, and NR properties if MFR class is added
- Introduces more requirements for data acquisition and maintenance (unit data per property)

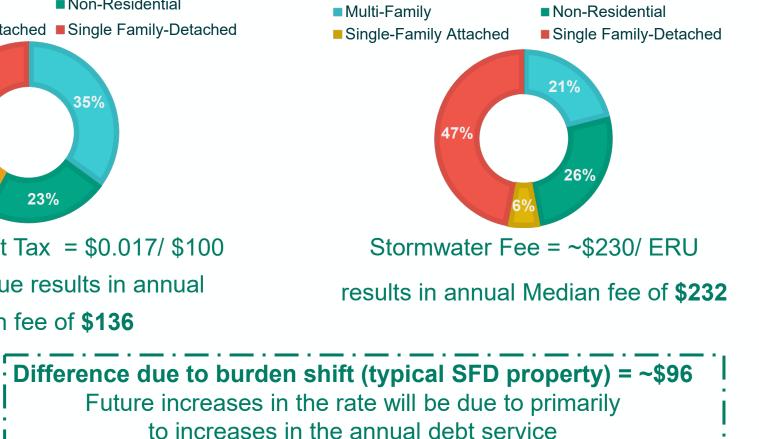


# **Burden Shifting**

### SANITARY DISTRICT TAX (CY 2023 LAND BOOK)



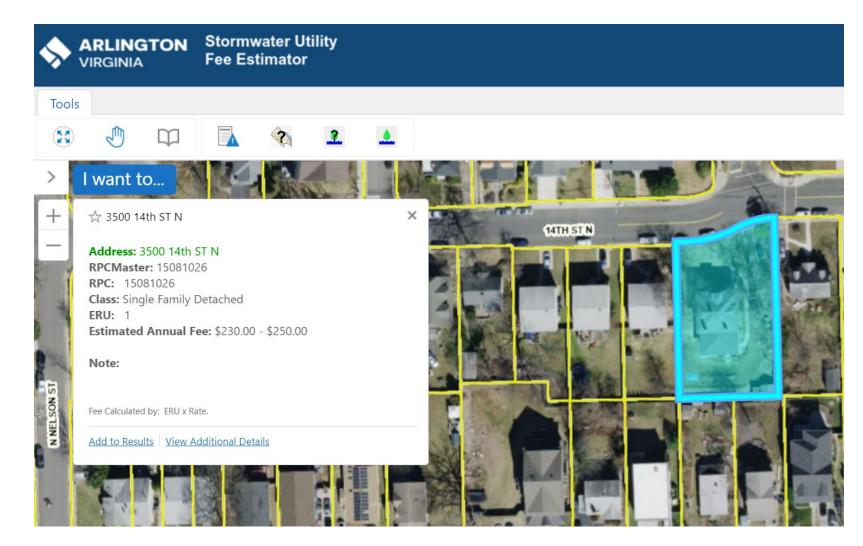
### ESTIMATED STORMWATER FEE



Note: Burden shift calculations are sourced from the feasibility study. Customer classes are not expected to shift greatly year-to-year. The relative impacts on customer classes remain the same as the rate changes.

# **Stormwater Utility Fee Estimator**

- The <u>fee estimator tool</u> was made publicly available in September 2022.
- Allows property owners to look up the ERUs for their property
- Feedback form available for comments and to report any issues
- Example Annual Rate is \$230-250 per ERU



# Example of Stormwater Fee Impact: Single Family - Detached Home (22202)

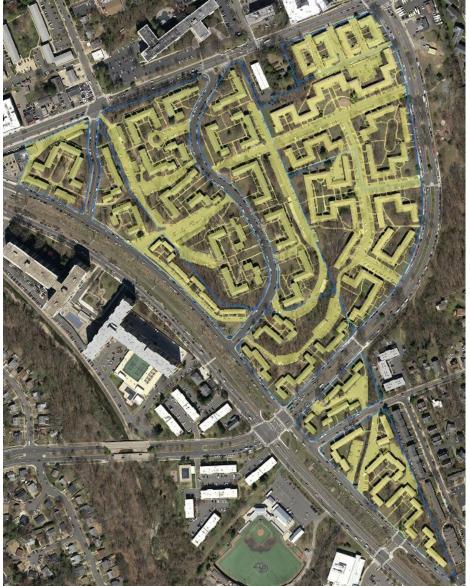


Prop	CY 2023 Assessed Value	Impervious Area (SF)	ERUs	CY 2023 Sanitary Tax	Recommended Utility Fee
А	\$906,200	1,390	0.6	\$154.05	\$138.00 - \$150.00
В	\$1,140,800	3,890	1.7	\$193.94	\$391.00 – \$425.00
C	\$1,177,400	3,480	1	\$200.16	\$230.00 – \$250.00

The most expensive home does not have the biggest utility fee.

\* Assumes Sanitary District Tax rate of \$0.017/\$100 assessed value and stormwater utility fee is \$230-250/ERU

# **Example of Stormwater Fee Impact: Multi-Family**



### Barcroft Apartments 1170 S Thomas St

Average Rent: \$1,483 Units: 1327 Impervious Area: 1,083,692 square feet

CY 2023 Sanitary Tax	Utility Fee without MF Option (for comparison only)	<u>Recommended</u> Option (include MF Option)		
\$149,398,700 Assessed Value	1,083,692 sq ft IA = 452 ERUs	1327 Units = 239 ERU		
TOTAL				
\$25,398	\$103,960 - \$113,000	\$54,970 - \$59,750		
PER UNIT AVERAGE				
\$19.14	\$78.34 - \$85.15	\$41.42 - \$45.03		

\*Assumes Sanitary District Tax rate of \$0.017/\$100 assessed value and stormwater utility fee is \$230-250/ERU

# **Example of Stormwater Fee Impact: Non-Residential**



## Lyon Village Shopping Center 3115 Langston Blvd

Assessed Value: \$30,411,700 Impervious Area: 164,037 square feet Baseline ERUs: 69

FY 2023 Sa Tax	nitary	Recommended Utility Fee						
	\$5 <i>,</i> 169.99	\$15,870.00 - \$17,250.00						

\* Assumes Sanitary District Tax rate of \$0.017/\$100 assessed value and stormwater utility fee is \$230-250/ERU

# Example of Stormwater Fee Impact: Faith-Based (Non-Residential)



### Church 1914 N Randolph St

Assessed Value: \$11,817,000 Impervious Area: 203,663 square feet Baseline ERUs: 86

CY 2023 Sanitary	Recommended
Tax	Utility Fee*
\$0 (exempt)	\$19,780 - \$21,500

\* Assumes Sanitary District Tax rate of \$0.017/\$100 assessed value and stormwater utility fee is \$230-250/ERU

# **Credit Program**

# A Stormwater Credit Program Aims To...



Stormwater Credit Programs are a customer reward for doing the right thing.

Not a bill assistance program, but a "thank you" for helping the environment. Support water quality



Create private opportunities that support public goals

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Promote private sector awareness and voluntary measures behavior

Meet regulatory mandates

## **Credit Program Overview**

### Annual application period November 1 – January 15

	Single-Family Residential: Attached & Detached	Multi-Family and Non-Residential				
<b>Mandatory Structural</b> (mandated by statute) Up to 15%	Stormwater Facilities (LDA)	Stormwater Facilities (LDA)				
<b>Voluntary Actions</b> 5% each	<ul> <li>Conservation Landscaping</li> <li>Tree Planting</li> <li>Rainwater Collection*</li> </ul>	<ul> <li>Conservation Landscaping</li> <li>Tree Planting</li> <li>Stormwater Education Event</li> <li>Storm Drain Marking</li> </ul>				
<b>Voluntary Actions</b> 10% each	<ul> <li>Rain Garden*</li> <li>Permeable Driveway*</li> </ul>	<ul> <li>Rain Garden*</li> <li>Permeable Parking Lot / Driveway*</li> <li>Adopt-a-Street</li> <li>Stream Clean-up</li> <li>Invasive Plant Cleanup</li> <li>Parking Lot / Private Street Sweeping</li> </ul>				

MAX CREDIT = 35%

# **Credit Program Considerations**

- Typical credit programs equate to ~1-2% of fee revenue
- 35% cap was selected given Arlington's larger initial baseline of credit program participants
  - 2,125 properties with Mandatory Credits, representing ~1% of Revenue.
- Credits by Customer Class, not by land use.
- Some credit options considered, but not recommended:
  - No Fertilizer Pledge
  - Certified nutrient plan
  - Permeable walkways and patios
- Credits will mainly be applied to individual parcels.
  - Exception for Voluntary Credits for multi-family and non-residential properties (which includes places of worship)



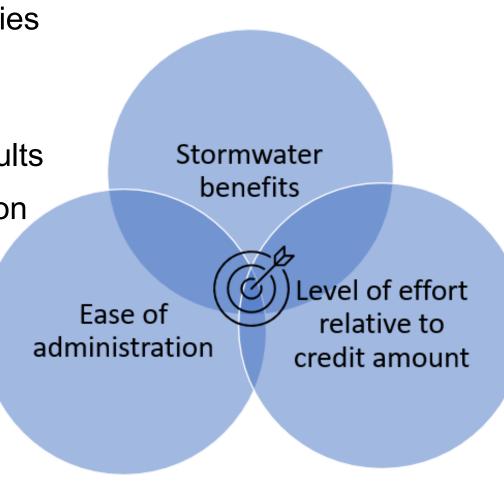
Mandatory Credit Details: 2,125 current properties; grows each year by ~250

Installed before 2014, or Streamlined permit (LDA) = 5%

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Installed after 2014:
Less than 1 acre = 10%
Over 1 acre = 15%
LDA 2.0 = 15%
```

# **Balanced Approach to Credit Verification**

- Automatic credits for compliant LDA properties
   no separate application necessary
- Draft Credit Manual provides specifications and guidelines to public to achieve best results
  - Requires simpler minimum documentation to approve the credit
- Annual application for annual credits
- Bi-annual renewal for ongoing credits
  - Simple photo-based documentation for most credits
  - Self-certification for recommended maintenance actions



# **Public Engagement**

# **Public Engagement Activities Timeline**

#### Stormwater Utility Fee – Public Engagement Timeline **Project Funding:** N/A Virtual Meeting Virtual Meeting Stormwater Utility Community Advisory Group (SUCAG) Faith Based Organizations Non-profit Organizations Open House November 2022 Board Votes on September 2022 July 17, 2022 SUCAG SUCAG Proposed Budget Proposed budget SUCAG MEETING 3 MEETING 1 Bill Calculator April 2023 MEETING 5 February 2023 June 27, 2022 March 30, 2022 Tool October 2022 County Fair September 2022 County Board Online August 2022 Work Session engagement SUCAG SUCAG Public Hearing January 2023 Feedback form MEETING 4 County Board MEETING 2 March 2023 July 2022 August 31, 2022 May 3, 2022 Work Session February 1, 2022 Consult \* We are here INFORMATION INFORMATION GATHERING SHARING County Board Engagement In-Person Engagement and Pop-Ups Online Feedback Virtual Meetina Key (e.g, public hearing, Board work (e.g, community meeting, (e.g, questionnaire, (e.g., TEAMS, TEAMS Milestone ARLINGTON session, open door Monday, roundtable, tabling, walking/bus feedback form, etc.) live, Zoom, etc.) VIRGINIA commission meeting etc.) tour, deliberative dialogue, etc.)

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# **Public Engagement Summary**

### **Engagement At-a-Glance**



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Participants in sessions for faith-based and non-profit organizations

Community events, including presentations and an Open House





Stakeholders are very supportive of a credit program that acknowledges actions taken to reduce runoff or improve the environment.



The features on one's property that contribute to runoff should be the primary consideration for calculating one's stormwater utility rate.



Efforts should be made to **mitigate impact of this potential change for lower income residents** 

## **Key Themes from Public Engagement**

Additional time before implementation of the utility fee would help faith-based and non-profit organizations prepare for the new fee.

## Faith-based Organizations and Non-Profits Outreach

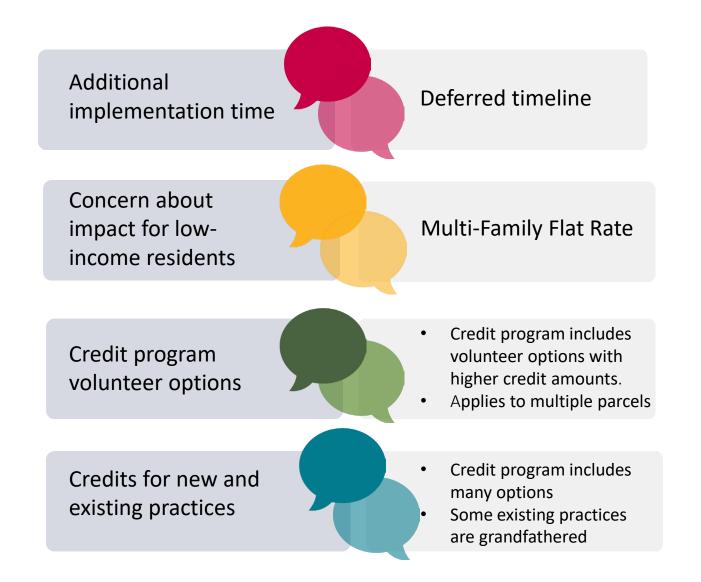
### **Outreach Activity**

Virtual meeting for faith-based organizations (FBOs)	Sept. 28
<ul> <li>Calling FBOs to inform them of project and invite to virtual meeting</li> </ul>	Sept. 19 – Sept. 28
Presentation at Arlington Interfaith Alliance	Sept. 29
Infographic	September
Project updates via email	Ongoing

### What We've Heard from Faith-Based and Non-Profit Organizations

- Would like expanded credits for volunteer activities and higher credit cap
- Would prefer that credits apply to customer account instead of each individual parcel (for organizations that own multiple parcels)
- Current timeline is challenging for budget planning
  - Experiencing budget pressures due to decreased membership & inflationary impacts
- Would like consideration for the community services currently providing to community (e.g., food pantry)
  - Services provided have grown during and since the pandemic

## How Feedback Shaped the Proposed Utility



Consult

# Timeline

## **Benefits of the Current Timeline: Utility Fee Effective CY 2024**



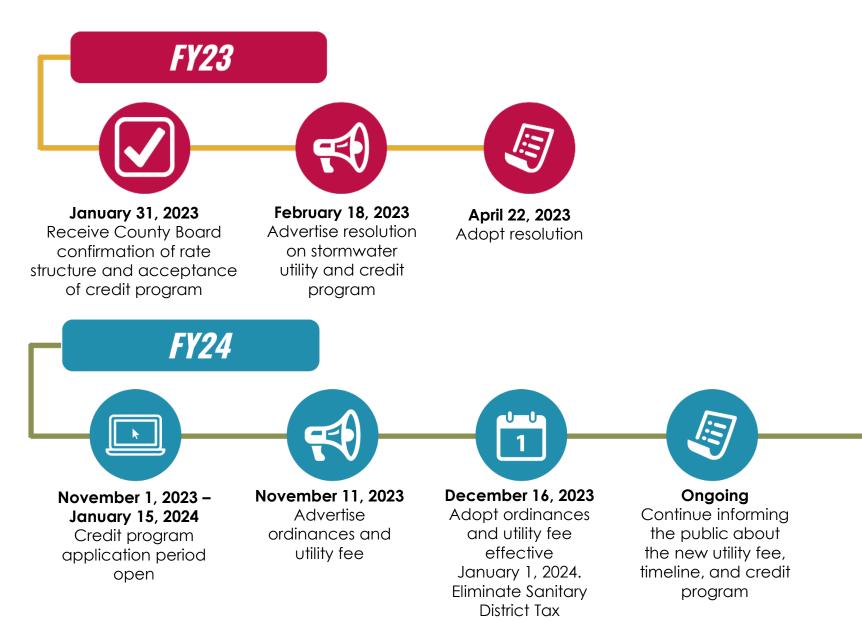
- Public engagement feedback advocated for time to plan/ budget for the new utility fee.
- Allows time for voluntary credit actions to be implemented in year one
- This timeline provides a reasonable project pace resulting in less risk.
  - Thorough testing and QAQC is imperative; billing on real estate tax bill
  - Allows for more time to implement new processes
- Allows more time for communicating change to public, more time for faith community and nonprofits to financially plan

## **Timeline: User Fee Effective CY 2024**

FY 2022													FY 2023								1			FY 2	024					
Financing	December 2021	January 2022 Fehrijary 2022	March 2022	April 2022	May 2022	June 2022	July 2022	August 2022	September 2022	October 2022	November 2022	December 2022	\chi January 2023	February 2023	March 2023	April 2023	May 2023	June 2023	July 2023	August 2023		October 2023	November 2023	December 2023	January 2024	February 2024	March 2024	April 2024	May 2024	<ol> <li>1 - Final rate model delivered to County</li> <li>2 - Finalize policy and regulatory updates</li> <li>3 - Update Model for new projections and FY</li> <li>2025 Proposed Rate</li> <li>4 - Finalize Software Requirements</li> <li>5 - Stormwater Resolution Advertised and Adopted to set Utility Rate structure and credit</li> </ol>
Scenarios/ Administrative				1									2								3	3	3	3	3	3				program 6 - Go-live/first utility bill*
Stormwater																														7 - Advertise CY 2022 Sanitary District Tax Rate (During FY 2023 Budget)
Utility Launch/ Implementation Support										4				5		5													6	9 – Advertise CY 2023 Sanitary District Tax Rate
Key Budget																														(During FY 2024 Budget) 10– Adopt CY 2023 Sanitary District Tax Rate (During FY 2024 Budget)
Dates		7		8										9		10							11	12		13		14		<ul> <li>11 - Advertise new Utility Fee for CY 2024</li> <li>12 - Adopt new Utility Fee for CY 2024,</li> <li>&amp; Repeal Sanitary District Tax</li> </ul>
<del>☆</del> We are	her	e	C		Bo	ard	la	ctio	on/	/in	vol	ve	me	nt				30-	-liv	e/1	firs	t u	tilit	ty l	oill					13 – Propose FY 2025 Stormwater Budget 14 – Adopt FY 2025 Stormwater Budget 32

\*New User Fee effective CY 2024

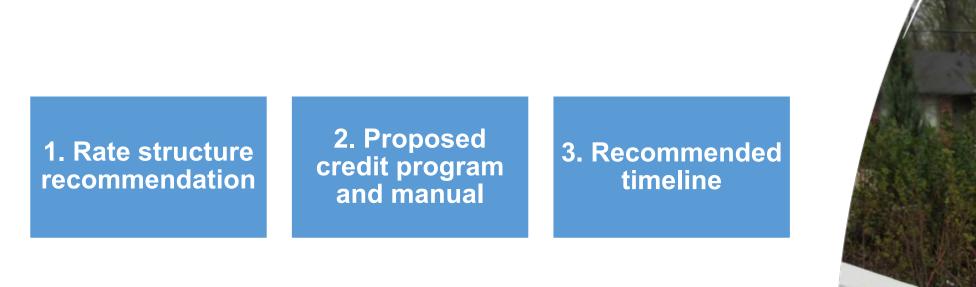
## **Next Steps**



May 2024 First stormwater utility fee bill sent to property owners (line item on property tax bill)

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## **County Board Feedback**





# **Questions?**

For more information, please visit <a href="https://bit.ly/ArlingtonStormwaterUtility">https://bit.ly/ArlingtonStormwaterUtility</a>