

Fiscal Year 2018 Pay Schedule For County Employees July 1, 2017 – June 30, 2018

> Human Resources Department 2100 Clarendon Boulevard, Suite 511 Arlington, Virginia 22201 (703) 228-3500 www.arlingtonva.us

Under The Provisions Of The Arlington County Flexible Benefit Plan The Amounts Within May Be Reduced

			S LIST (LITECTIVE	Hourly	Hourly	Hourly	Annual	Annual	Annual
Class	Title	FLSA	Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
4105	Accountant (Treasurer)	NEX	MAR10_8	\$24.23	\$30.63	\$37.02	\$50,398.40	\$63,700.00	\$77,001.60
4106	Accountant II	NEX	MAR10_9	\$26.09	\$32.98	\$39.87	\$54,267.20	\$68,598.40	\$82,929.60
4107	Accountant III	EX	MAR15_10	\$29.31	\$37.05	\$44.79	\$60,964.80	\$77,064.00	\$93,163.20
4134	Accounting Assistant III	NEX	MAR10_3	\$14.98	\$18.95	\$22.91	\$31,158.40	\$39,405.60	\$47,652.80
4135	Accounting Assistant IV	NEX	MAR10_4	\$16.63	\$21.02	\$25.40	\$34,590.40	\$43,711.20	\$52,832.00
4110	Accounting Associate	NEX	MAR10_8	\$24.23	\$30.63	\$37.02	\$50,398.40	\$63,700.00	\$77,001.60
4103	Accounting Technician I	NEX	MAR10_5	\$18.57	\$23.47	\$28.36	\$38,625.60	\$48,807.20	\$58,988.80
4104	Accounting Technician II	NEX	MAR10_6	\$20.43	\$25.83	\$31.22	\$42,494.40	\$53,716.00	\$64,937.60
1263	Administrative Assistant III	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
1264	Administrative Assistant IV	NEX	5	\$16.88	\$21.34	\$25.79	\$35,110.40	\$44,376.80	\$53,643.20
1265	Administrative Assistant V	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
1266	Administrative Assistant VI	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
1510	Administrative Officer (DHS)	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
0708	Administrative Services Division Chief I A	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
0302	Administrative Services Division Chief I D	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
1181	Administrative Specialist	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
1280	Administrative Technician I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
1281	Administrative Technician II	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
7213	Adult Day Recreation Leader	NEX	MAR15_9	\$27.28	\$34.48	\$41.68	\$56,742.40	\$71,718.40	\$86,694.40
0345	AED Deputy Director	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
3310	AED Specialist I	NEX	64	\$15.12	\$22.46	\$29.80	\$31,449.60	\$46,716.80	\$61,984.00
3325	AED Specialist II	NEX	65	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
3326	AED Specialist III	EX	66	\$26.76	\$37.76	\$48.75	\$55,660.80	\$78,530.40	\$101,400.00
3410	AED Specialist IV	EX	67	\$32.25	\$44.60	\$56.95	\$67,080.00	\$92,768.00	\$118,456.00
3420	AED Specialist V	EX	68	\$35.39	\$46.90	\$58.41	\$73,611.20	\$97,552.00	\$121,492.80
6641	Agency On Aging Program Coordinator	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
0680	Aging & Disability Services Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
9994	AmeriCorps Participant	EX	None						
0135	Applications & Architecture Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
1008	Applications Analyst	EX	MAR25_10	\$31.86	\$40.27	\$48.68	\$66,268.80	\$83,761.60	\$101,254.40
0136	Applications and Hosting Services Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
1017	Applications Developer	EX	MAR30_11	\$35.43	\$44.79	\$54.15	\$73,694.40	\$93,163.20	\$112,632.00
7011	Archivist	EX	40	\$26.76	\$34.80	\$42.84	\$55,660.80	\$72,384.00	\$89,107.20
1082	Arlington Employment Center Admin	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
9211	ASAP Administrator	EX	13	\$30.71	\$38.82	\$46.92	\$63,876.80	\$80,735.20	\$97,593.60
9213	ASAP Case Manager	NEX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
9212	ASAP Case Manager Senior	NEX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00

^{*}Employees on the Arlington County General Scale must be paid at least the adopted Living Wage of \$14.50.

			S EIST (EITECTIVE	Hourly	Hourly	Hourly	Annual	Annual	Annual
Class	Title	FLSA	Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
9120	ASAP Instructor	NEX	9	\$23.72	\$29.99	\$36.25	\$49,337.60	\$62,368.80	\$75,400.00
6667	Assistance Payments Supervisor	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
4100	Assistant Comptroller	EX	54	\$35.32	\$47.43	\$59.54	\$73,465.60	\$98,654.40	\$123,843.20
0110	Assistant County Manager	EX	EMAP	\$55.75	\$81.38	\$107.00	\$115,960.00	\$169,260.00	
8212	Assistant Engineering Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
0146	Assistant Human Resources Director	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$116,604.80	\$184,246.40
5405	Assistant Permit Administration Manager	NEX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
9122	Assistant Probate Clerk	NEX	9	\$23.72	\$29.99	\$36.25	\$49,337.60	\$62,368.80	\$75,400.00
1330	Assistant Purchasing Agent	EX	54	\$35.32	\$47.43	\$59.54	\$73,465.60	\$98,654.40	\$123,843.20
1090	Assistant To DHS Director I	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
8120	Assistant Transit Bureau Chief	EX	90	\$40.41	\$52.57	\$64.72	\$84,052.80	\$109,345.60	\$134,617.60
1215	Asst Registrar Chief Deputy	EX	MAR10_10	\$28.04	\$35.44	\$42.84	\$58,323.20	\$73,715.20	\$89,107.20
1212	Asst Registrar II	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
1213	Asst Registrar III	NEX	5	\$16.88	\$21.34	\$25.79	\$35,110.40	\$44,376.80	\$53,643.20
1214	Asst Registrar IV	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
7200	Asst To Department Director/Admin	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
2812	Auto Mechanic I	NEX	MAR20_6	\$22.28	\$28.17	\$34.06	\$46,342.40	\$58,593.60	\$70,844.80
2813	Auto Mechanic II	NEX	MAR20_7	\$24.41	\$30.86	\$37.30	\$50,772.80	\$64,178.40	\$77,584.00
6451	Automation Services Bureau Chief	EX	XMAP2	\$45.68	\$62.17	\$78.65	\$95,014.40	\$129,303.20	\$163,592.00
0640	Behavioral Healthcare Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
6335	Behavioral Specialist	NEX	MAR5_9	\$24.91	\$31.49	\$38.06	\$51,812.80	\$65,488.80	\$79,164.80
6336	Behavioral Specialist Senior	EX	MAR5_10	\$26.76	\$33.83	\$40.89	\$55,660.80	\$70,356.00	\$85,051.20
0442	Budget & Management Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
4414	Budget and Finance Specialist	NEX	86	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
4418	Budget Coordinator	EX	54	\$35.32	\$47.43	\$59.54	\$73,465.60	\$98,654.40	\$123,843.20
2413	Building Engineer I	NEX	MAR10_7	\$22.37	\$28.28	\$34.18	\$46,529.60	\$58,812.00	\$71,094.40
2414	Building Engineer II	NEX	MAR10_8	\$24.23	\$30.63	\$37.02	\$50,398.40	\$63,700.00	\$77,001.60
2836	Bus Driver	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
1580	Business Intelligence Manager	EX	MAR25_13	\$38.39	\$48.52	\$58.65	\$79,851.20	\$100,921.60	\$121,992.00
1031	Business Systems Analyst I	NEX	MAR15_8	\$25.33	\$32.02	\$38.70	\$52,686.40	\$66,591.20	\$80,496.00
1032	Business Systems Analyst II	EX	MAR20_10	\$30.59	\$38.66	\$46.73	\$63,627.20	\$80,412.80	\$97,198.40
1033	Business Systems Analyst III	EX	MAR30_11	\$35.43	\$44.79	\$54.15	\$73,694.40	\$93,163.20	\$112,632.00
4511	Business Tax Insp I	NEX	MAR5_7	\$21.36	\$27.00	\$32.64	\$44,428.80	\$56,160.00	\$67,891.20
4512	Business Tax Insp II	NEX	MAR5_8	\$23.13	\$29.23	\$35.33	\$48,110.40	\$60,798.40	\$73,486.40
4515	Business Tax Section Coordinator	NEX	MAR15_9	\$27.28	\$34.48	\$41.68	\$56,742.40	\$71,718.40	\$86,694.40
1340	Buyer	NEX	52	\$21.36	\$30.62	\$39.87	\$44,428.80	\$63,679.20	\$82,929.60
1627	Cable Executive Producer	EX	88	\$32.25	\$44.60	\$56.95	\$67,080.00	\$92,768.00	\$118,456.00

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				Hourly	Hourly	Hourly	Annual	Annual	Annual
Class	Title	FLSA	Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
1625	Cable Programs Producer	EX	87	\$25.49	\$34.91	\$44.32	\$53,019.20	\$72,602.40	\$92,185.60
4412	Capital Program Manager	EX	89	\$32.70	\$44.50	\$56.30	\$68,016.00	\$92,560.00	\$117,104.00
8103	Capital Projects Administrator	EX	89	\$32.70	\$44.50	\$56.30	\$68,016.00	\$92,560.00	\$117,104.00
2411	Carpenter I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
2412	Carpenter II	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
8320	Cartographer I	EX	MAR5_10	\$26.76	\$33.83	\$40.89	\$55,660.80	\$70,356.00	\$85,051.20
8321	Cartographer II	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
8512	Chemical Laboratory Supervisor	EX	MAR10_12	\$31.92	\$40.34	\$48.75	\$66,393.60	\$83,896.80	\$101,400.00
8511	Chemist	EX	MAR10_10	\$28.04	\$35.44	\$42.84	\$58,323.20	\$73,715.20	\$89,107.20
8521	Chemist Technologist	NEX	MAR10_7	\$22.37	\$28.28	\$34.18	\$46,529.60	\$58,812.00	\$71,094.40
1015	Chief Enterprise Architect	EX	59	\$44.07	\$61.39	\$78.71	\$91,665.60	\$127,691.20	\$163,716.80
0200	Chief Environmental Officer	EX	EMAP	\$55.75	\$81.38	\$107.00	\$115,960.00	\$169,260.00	\$222,560.00
0130	Chief Information Officer	EX	EMAP	\$55.75	\$81.38	\$107.00	\$115,960.00	\$169,260.00	\$222,560.00
1071	Chief Information Security Officer	EX	58	\$42.03	\$56.64	\$71.24	\$87,422.40	\$117,800.80	\$148,179.20
1508	Chief of Staff	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
0133	Chief Technology Officer	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
0660	Child & Fam Services Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
6666	Child and Family Services Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
6634	Child Care Services Supervisor	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6632	Child Care Specialist	NEX	MAR5_9	\$24.91	\$31.49	\$38.06	\$51,812.80	\$65,488.80	\$79,164.80
0970	Clerk Of Circuit Court	EX	CONST						
0972	Clerk Of Circuit Court Chief Deputy	EX	MAR10_17	\$40.48	\$51.17	\$61.85	\$84,198.40	\$106,423.20	\$128,648.00
0971	Clerk Of Circuit Court Deputy	EX	MAR10_14	\$35.56	\$44.95	\$54.33	\$73,964.80	\$93,485.60	\$113,006.40
0115	Clerk To County Board	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
6324	Client Services Entry Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
6740	Clinic Aide I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
6311	Clinical Psychologist Senior	EX	MAR15_12	\$33.37	\$42.17	\$50.96	\$69,409.60	\$87,703.20	\$105,996.80
4510	Comm Revenue Assistant Deputy	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
0420	Commissioner Of The Revenue	EX	CONST						
0421	Commissioner Of The Revenue Chief Deputy (Admin)	EX	MAR10_18	\$42.05	\$53.15	\$64.25	\$87,464.00	\$110,552.00	\$133,640.00
0422	Commissioner Of The Revenue Deputy (Legal Counsel)	EX	MAR10_17	\$40.48	\$51.17	\$61.85	\$84,198.40	\$106,423.20	\$128,648.00
0424	Commissioner Of The Revenue Deputy (Pers Prop & Comp	EX	MAR10_17	\$40.48	\$51.17	\$61.85	\$84,198.40	\$106,423.20	\$128,648.00
0423	Commissioner Of The Revenue Deputy (Programs)	EX	MAR10_16	\$38.93	\$49.19	\$59.45	\$80,974.40	\$102,315.20	\$123,656.00
0920	Commonwealth Attorney	EX	CONST						
	Commonwealth Attorney Chief Deputy	EX	MAR20_19	\$47.66	\$60.25	\$72.83	\$99,132.80	\$125,309.60	\$151,486.40
	Commonwealth Attorney Deputy	EX	MAR25_17	\$46.00	\$58.14	\$70.27			\$146,161.60
	Commonwealth Atty I	EX	MAR15_10	\$29.31	\$37.05	\$44.79	\$60,964.80	\$77,064.00	\$93,163.20

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Class	Title	FLSA	Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
9602		EX	MAR30_12	\$37.73	\$47.68	\$57.62	\$78,478.40		\$119,849.60
9603	Commonwealth Atty III	EX	MAR30_14	\$42.03	\$53.12	\$64.21	\$87,422.40	\$110,489.60	\$133,556.80
1623	Communications Manager	EX	88	\$32.25	\$44.60	\$56.95	\$67,080.00	\$92,768.00	\$118,456.00
1604	-	NEX	86	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	
1608	Communications Specialist II	EX	87	\$25.49	\$34.91	\$44.32	\$53,019.20	\$72,602.40	\$92,185.60
6602	Community Assistance Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
5302	Community Codes Inspector II	NEX	9	\$23.72	\$29.99	\$36.25	\$49,337.60	\$62,368.80	\$75,400.00
5303	Community Codes Inspector III	NEX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
5304	Community Codes Inspector IV	NEX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
5511	Community Codes Supervisor	EX	12	\$29.02	\$36.67	\$44.32	\$60,361.60	\$76,273.60	\$92,185.60
0300	Community Planning, Housing & Development Dir	EX	EMAP	\$55.75	\$81.38	\$107.00	\$115,960.00	\$169,260.00	\$222,560.00
8128	Commuter Services Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
0144	Compensation Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
0441	Comptroller	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
5311	Construction Codes Inspector I	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
5312	Construction Codes Inspector II	NEX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
5313	Construction Codes Inspector III	NEX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
5320	Construction Codes Manager	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
5314	Construction Codes Supervisor	EX	12	\$29.02	\$36.67	\$44.32	\$60,361.60	\$76,273.60	\$92,185.60
5401	Construction Inspector Supervisor	EX	MAR5_13	\$32.25	\$40.76	\$49.27	\$67,080.00	\$84,780.80	\$102,481.60
5404	Construction Management Specialist	NEX	80	\$25.49	\$34.91	\$44.32	\$53,019.20	\$72,602.40	\$92,185.60
5400	Construction Management Supervisor	EX	MAR10_14	\$35.56	\$44.95	\$54.33	\$73,964.80	\$93,485.60	\$113,006.40
5458	Construction Plan Review Supervisor	EX	MAR20_12	\$34.82	\$44.00	\$53.18	\$72,425.60	\$91,520.00	\$110,614.40
5318	Construction Plans Examiner I	NEX	MAR20_10	\$30.59	\$38.66	\$46.73	\$63,627.20	\$80,412.80	\$97,198.40
5322	Construction Plans Examiner II	NEX	MAR20_11	\$32.70	\$41.34	\$49.98	\$68,016.00	\$85,987.20	\$103,958.40
1088	Contract Specialist	EX	MAR15_10	\$29.31	\$37.05	\$44.79	\$60,964.80	\$77,064.00	\$93,163.20
2683	Control System Technician (Certified)	NEX	69_MAR20	\$26.44	\$34.97	\$43.49	\$54,995.20	\$72,727.20	\$90,459.20
8107	Control Systems Engineer	EX	MAR35_12	\$39.18	\$49.50	\$59.82	\$81,494.40	\$102,960.00	\$124,425.60
0940	County Attorney	EX	None						
9704	County Attorney (Treasurer)	EX	MAR10_17	\$40.48	\$51.17	\$61.85	\$84,198.40	\$106,423.20	\$128,648.00
0941	County Attorney Deputy	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
9703	County Attorney I	EX	MAR35_10	\$34.41	\$43.49	\$52.57	\$71,572.80	\$90,459.20	\$109,345.60
9702	County Attorney II	EX	MAR35_12	\$39.18	\$49.50	\$59.82	\$81,494.40	\$102,960.00	\$124,425.60
9701	County Attorney III	EX	MAR40_14	\$45.26	\$57.21	\$69.15	\$94,140.80	\$118,986.40	\$143,832.00
9700	County Attorney IV	EX	MAR40_16	\$49.55	\$62.61	\$75.66	\$103,064.00	\$130,218.40	\$157,372.80
0116	County Auditor	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
9960	County Board Chairman	EX	Chairman						

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Class	Title	FLSA	Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
9950	County Board Member	EX	Board Member						
9910	County Manager	EX	None						
8203	County Standards Engineer	EX	89	\$32.70	\$44.50	\$56.30	\$68,016.00	\$92,560.00	\$117,104.00
8358	County Surveyor	EX	MAR15_15	\$38.99	\$49.27	\$59.54	\$81,099.20	\$102,471.20	\$123,843.20
9126	Court Assistant	NEX	5	\$16.88	\$21.34	\$25.79	\$35,110.40	\$44,376.80	\$53,643.20
9411	Court Clerk	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
6710	Court Operations Administrator	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
0900	Court Services Director	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
1285	Court Specialist I	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
1286	Court Specialist II	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
5081	Crime Analysis Technician	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
5007	Crime Analyst	EX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
3421	Cultural Affairs Specialist I	NEX	85	\$15.12	\$22.46	\$29.80	\$31,449.60	\$46,716.80	\$61,984.00
3422	Cultural Affairs Specialist II	NEX	86	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
3423	Cultural Affairs Specialist III	EX	87	\$25.49	\$34.91	\$44.32	\$53,019.20	\$72,602.40	\$92,185.60
3424	Cultural Affairs Specialist IV	EX	88	\$32.25	\$44.60	\$56.95	\$67,080.00	\$92,768.00	\$118,456.00
2222	Custodial Worker II	NEX	3	\$13.62	\$17.22	\$20.82	\$28,329.60	\$35,817.60	\$43,305.60
1072	Data Architect	EX	75	\$38.39	\$51.56	\$64.72	\$79,851.20	\$107,234.40	\$134,617.60
1070	Database Administrator	EX	57	\$29.31	\$43.47	\$57.62	\$60,964.80	\$90,407.20	\$119,849.60
1061	Database Analyst	EX	MAR25_11	\$34.06	\$43.06	\$52.06	\$70,844.80	\$89,564.80	\$108,284.80
1022	Decision Support Chief	EX	XMAP2	\$45.68	\$62.17	\$78.65	\$95,014.40	\$129,303.20	\$163,592.00
2833	Delivery Driver	NEX	3	\$13.62	\$17.22	\$20.82	\$28,329.60	\$35,817.60	\$43,305.60
6221	Dental Assistant	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
6200	Dentist	EX	XMAP2	\$45.68	\$62.17	\$78.65	\$95,014.40	\$129,303.20	\$163,592.00
5310	Deputy Building Official	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
1501	Deputy Clerk to County Board	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
0101	Deputy County Manager	EX	EMAP	\$55.75	\$81.38	\$107.00	\$115,960.00	\$169,260.00	\$222,560.00
0542	Deputy Fire Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
0501	Deputy Police Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
5130	Deputy Sheriff Assistant	NEX	5	\$16.88	\$21.34	\$25.79	\$35,110.40	\$44,376.80	\$53,643.20
5150	Deputy Sheriff Captain	EX	XMAP2	\$45.68	\$62.17	\$78.65	\$95,014.40	\$129,303.20	\$163,592.00
5147	Deputy Sheriff Corporal	NEX	S3	\$25.45	\$34.22	\$42.98	\$52,936.00	\$71,167.20	\$89,398.40
5145	Deputy Sheriff I	NEX	S1	\$23.08	\$31.04	\$38.99	\$48,006.40	\$64,552.80	\$81,099.20
5146	Deputy Sheriff II	NEX	S2	\$24.24	\$32.59	\$40.94	\$50,419.20	\$67,787.20	\$85,155.20
5149	Deputy Sheriff Lieutenant	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
0530	Deputy Sheriff Major	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
5148	Deputy Sheriff Sergeant	NEX	S5	\$29.39	\$39.52	\$49.65	\$61,131.20	\$82,201.60	\$103,272.00

^{*}Employees on the Arlington County General Scale must be paid at least the adopted Living Wage of \$14.50.

	112010	l cias	S LIST (LITECTIVE	Hourly	Hourly	Hourly	Annual	Annual	Annual
Class	Title	FLSA	Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
1525	DES Assistant Director	EX	XMAP1	\$42.32	\$56.06	\$69.80			\$145,184.00
0208	DES Chief Deputy Director	EX	SMAP	\$47.19	\$67.89	\$88.58			\$184,246.40
0250	DES Deputy Director	EX	SMAP	\$47.19	\$67.89	\$88.58			\$184,246.40
2960	DES Operating Engineer/Manager	EX	XMAP2	\$45.68	\$62.17	\$78.65			\$163,592.00
2978	DES Operations Manager	EX	89	\$32.70	\$44.50	\$56.30	\$68,016.00		\$117,104.00
2628	DES Trainer	NEX	9	\$23.72	\$29.99	\$36.25	\$49,337.60		
8604	Design Engineer	EX	78	\$26.76	\$39.97	\$53.18	\$55,660.80		\$110,614.40
8605	Design Engineer Team Supervisor	EX	79	\$36.85	\$48.06	\$59.27	\$76,648.00		\$123,281.60
3620	Development Specialist, Associate	EX	31	\$29.31	\$38.61	\$47.90	\$60,964.80		-
3622	Development Specialist, Principal	EX	32	\$33.37	\$45.09	\$56.80	\$69,409.60		\$118,144.00
6631	Developmental Disabilities Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.80			\$145,184.00
6321	Developmental Disability Specialist I	NEX	MAR5_9	\$24.91	\$31.49	\$38.06	\$51,812.80		
6341	Developmental Disability Specialist II	EX	MAR5_10	\$26.76	\$33.83	\$40.89	\$55,660.80	\$70,356.00	\$85,051.20
6615	Developmental Disability Supervisor	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1520	DHS Administrative Program Manager	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6310	DHS Clinical Psychologist Senior	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1109	DHS Human Resources Manager	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1521	DHS Principal Program Specialist	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6651	Disability Resource Coord	EX	73	\$25.49	\$37.12	\$48.75	\$53,019.20	\$77,209.60	\$101,400.00
1150	Diversity Coordinator	EX	73	\$25.49	\$37.12	\$48.75	\$53,019.20	\$77,209.60	\$101,400.00
0730	DPR Deputy Director	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
7108	DPR Program Assistant	NEX	MAR10_7	\$22.37	\$28.28	\$34.18	\$46,529.60	\$58,812.00	\$71,094.40
7325	DPR Program Manager	EX	92	\$28.04	\$39.83	\$51.61	\$58,323.20	\$82,836.00	\$107,348.80
7102	DPR Program Specialist	EX	MAR20_10	\$30.59	\$38.66	\$46.73	\$63,627.20	\$80,412.80	\$97,198.40
7101	DPR Program Supervisor	EX	92	\$28.04	\$39.83	\$51.61	\$58,323.20	\$82,836.00	\$107,348.80
7105	DPR Programmer I	NEX	MAR20_8	\$26.44	\$33.41	\$40.38	\$54,995.20	\$69,492.80	\$83,990.40
7104	DPR Programmer II	NEX	MAR20_9	\$28.46	\$35.98	\$43.49	\$59,196.80	\$74,828.00	\$90,459.20
7122	DPR Section Manager	EX	88	\$32.25	\$44.60	\$56.95	\$67,080.00	\$92,768.00	\$118,456.00
9200	Drug Court Coordinator	EX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
0560	ECC Administrator	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
5030	ECC Deputy Administrator	EX	91	\$33.78	\$45.37	\$56.95	\$70,262.40	\$94,359.20	\$118,456.00
0370	Economic Development Director	EX	EMAP	\$55.75	\$81.38	\$107.00	\$115,960.00	\$169,260.00	\$222,560.00
0675	Economic Independence & Assistance Div Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
2688	Electrical Power Technician (Licensed)	NEX	69_MAR5	\$23.13	\$30.60	\$38.06	\$48,110.40	\$63,637.60	\$79,164.80
2426	Electrician II	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20		\$64,646.40
6660	Eligibility Supervisor	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40		
6663	Eligibility Worker	NEX	MAR5_8	\$23.13	\$29.23	\$35.33	\$48,110.40	\$60,798.40	\$73,486.40

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	1,12010	Cias	S LIST (LITECTIVE	Hourly	Hourly	Hourly	Annual	Annual	Annual
Class	Title	FLSA	Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
5033	Emergency Communications Assistant Supervisor	NEX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	-	
5032	Emergency Communications Supervisor	NEX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
5031	Emergency Communications Supv (Training)	NEX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
5035	Emergency Communications Systems Spec	NEX	11	\$27.25	\$34.45	\$41.65	\$56,680.00		
5036	Emergency Communications Technician I	NEX	MAR10_6	\$20.43	\$25.83	\$31.22	\$42,494.40	\$53,716.00	\$64,937.60
5037	Emergency Communications Technician II	NEX	MAR10_7	\$22.37	\$28.28	\$34.18	\$46,529.60	\$58,812.00	\$71,094.40
5034	Emergency Communications Technician III	NEX	MAR10_8	\$24.23	\$30.63	\$37.02	\$50,398.40	\$63,700.00	\$77,001.60
5023	Emergency Communications Watch Officer	NEX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
1177	Emergency Management Specialist I	NEX	86	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
1178	Emergency Management Specialist II	EX	83	\$25.49	\$36.02	\$46.54	\$53,019.20	\$74,911.20	\$96,803.20
0141	Employee Services Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
1084	Employment Development Specialist	NEX	9	\$23.72	\$29.99	\$36.25	\$49,337.60	\$62,368.80	\$75,400.00
1087	Employment Services Section Supervisor	EX	MAR5_11	\$28.61	\$36.18	\$43.74	\$59,508.80	\$75,244.00	\$90,979.20
1083	Employment Services Specialist	NEX	9	\$23.72	\$29.99	\$36.25	\$49,337.60	\$62,368.80	\$75,400.00
8108	Engineering Bureau Chief	EX	XMAP2	\$45.68	\$62.17	\$78.65	\$95,014.40	\$129,303.20	\$163,592.00
8250	Engineering Plan Review Supervisor	EX	MAR15_15	\$38.99	\$49.27	\$59.54	\$81,099.20	\$102,471.20	\$123,843.20
8217	Engineering Program Coordinator	EX	89	\$32.70	\$44.50	\$56.30	\$68,016.00	\$92,560.00	\$117,104.00
8300	Engineering Support Associate I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
8301	Engineering Support Associate II	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
8302	Engineering Support Associate III	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
8105	Engineering Support Coordinator	EX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
8312	Engineering Tech II	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
8313	Engineering Tech III	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
8314	Engineering Tech IV	NEX	9	\$23.72	\$29.99	\$36.25	\$49,337.60	\$62,368.80	\$75,400.00
1042	Enterprise Records Manager	EX	59	\$44.07	\$61.39	\$78.71	\$91,665.60	\$127,691.20	\$163,716.80
6511	Environmental Health Specialist I	NEX	MAR15_9	\$27.28	\$34.48	\$41.68	\$56,742.40	\$71,718.40	\$86,694.40
6512	Environmental Health Specialist II	EX	MAR15_10	\$29.31	\$37.05	\$44.79	\$60,964.80	\$77,064.00	\$93,163.20
6510	Environmental Health Supervisor	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6553	Environmental Health Technician	NEX	MAR15_8	\$25.33	\$32.02	\$38.70	\$52,686.40	\$66,591.20	\$80,496.00
3810	Environmental Management Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
3114	Environmental Management Specialist, Associate	EX	31	\$29.31	\$38.61	\$47.90	\$60,964.80	\$80,298.40	\$99,632.00
3117	Environmental Management Specialist, Principal	EX	32	\$33.37	\$45.09	\$56.80	\$69,409.60	\$93,776.80	\$118,144.00
6121	Epidemiologist	EX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
6131	Epidemiology Specialist	NEX	9	\$23.72	\$29.99	\$36.25	\$49,337.60	\$62,368.80	\$75,400.00
0220	Equipment Bureau Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
2525	Equipment Mechanic I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
2526	Equipment Mechanic II	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40

^{*}Employees on the Arlington County General Scale must be paid at least the adopted Living Wage of \$14.50.

	5_ 5	0.00	S LIST (LITECTIVE	Hourly	Hourly	Hourly	Annual	Annual	Annual
Class	Title	FLSA	Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
9996	Executive Director Retirement Office	EX	None						
7301	Facilities Assistant I	NEX	R1	\$13.13	\$14.96	\$16.79	\$27,310.40	\$31,116.80	\$34,923.20
7304	Facilities Assistant II	NEX	R2	\$13.97	\$18.33	\$22.69	\$29,057.60	\$38,126.40	\$47,195.20
7310	Facilities Assistant III	NEX	R3	\$15.59	\$20.47	\$25.34	\$32,427.20	\$42,567.20	\$52,707.20
2003	Facilities Design & Construction Bureau Chief	EX	XMAP2	\$45.68	\$62.17	\$78.65	\$95,014.40	\$129,303.20	\$163,592.00
2007	Facilities Design & Construction Program Manager	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
2515	Facilities Maintenance Mechanic I	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
2516	Facilities Maintenance Mechanic II	NEX	5	\$16.88	\$21.34	\$25.79	\$35,110.40	\$44,376.80	\$53,643.20
2005	Facilities Maintenance Section Manager	EX	79	\$36.85	\$48.06	\$59.27	\$76,648.00	\$99,964.80	\$123,281.60
2004	Facilities Management Bureau Chief	EX	XMAP2	\$45.68	\$62.17	\$78.65	\$95,014.40	\$129,303.20	\$163,592.00
2002	Facilities Project Specialist	EX	MAR20_12	\$34.82	\$44.00	\$53.18	\$72,425.60	\$91,520.00	\$110,614.40
0240	Finance and Administration Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
0615	Finance and Information Systems Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
4416	Financial Analyst II	EX	MAR10_12	\$31.92	\$40.34	\$48.75	\$66,393.60	\$83,896.80	\$101,400.00
6668	Financial Management Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
5020	Fingerprint Specialist I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
5021	Fingerprint Specialist II	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
5022	Fingerprint Specialist III	NEX	MAR5_9	\$24.91	\$31.49	\$38.06	\$51,812.80	\$65,488.80	\$79,164.80
5070	Fingerprint Specialist Supervisor	NEX	MAR15_10	\$29.31	\$37.05	\$44.79	\$60,964.80	\$77,064.00	\$93,163.20
0540	Fire Chief	EX	EMAP	\$55.75	\$81.38	\$107.00	\$115,960.00	\$169,260.00	\$222,560.00
0541	Fire Division Chief II	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
5240	Fire Inspector	NEX	9	\$23.72	\$29.99	\$36.25	\$49,337.60	\$62,368.80	\$75,400.00
5215	Fire Marshal I	NEX	F3	\$25.70	\$34.56	\$43.42	\$53,456.00	\$71,884.80	\$90,313.60
5324	Fire Protection Engineer I	NEX	MAR20_10	\$30.59	\$38.66	\$46.73	\$63,627.20	\$80,412.80	\$97,198.40
5325	Fire Protection Engineer II	NEX	MAR20_11	\$32.70	\$41.34	\$49.98	\$68,016.00	\$85,987.20	\$103,958.40
5200	Fire/EMS Battalion Chief	EX	XMAP2	\$45.68	\$62.17	\$78.65	\$95,014.40	\$129,303.20	\$163,592.00
5220	Fire/EMS Captain I	NEX	F6	\$33.16	\$44.59	\$56.01	\$68,972.80	\$92,736.80	\$116,500.80
5201	Fire/EMS Captain II	EX	F7	\$36.80	\$49.48	\$62.16	\$76,544.00	\$102,918.40	\$129,292.80
5210	Fire/EMS Lieutenant	NEX	F5	\$29.87	\$40.17	\$50.46	\$62,129.60	\$83,543.20	\$104,956.80
5212	Firefighter/EMT I	NEX	F1	\$23.08	\$31.03	\$38.98	\$48,006.40	\$64,542.40	\$81,078.40
5232	Firefighter/EMT II	NEX	F2	\$24.47	\$32.90	\$41.32	\$50,897.60	\$68,421.60	\$85,945.60
5233	Firefighter/EMT III	NEX	F4	\$27.42	\$36.89	\$46.36	\$57,033.60	\$76,731.20	\$96,428.80
6721	Food Service Coordinator	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
7503	Forestry Section Supervisor	EX	60	\$27.25	\$37.09	\$46.92	\$56,680.00	\$77,136.80	\$97,593.60
2929	Gardener	NEX	5	\$16.88	\$21.34	\$25.79	\$35,110.40	\$44,376.80	\$53,643.20
9992	General District Court	EX	None						
0102	General Registrar	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00

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			5 Eist (Eirective	Hourly	Hourly	Hourly	Annual	Annual	Annual
Class	Title	FLSA	Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
	GIS Analyst	EX	MAR20_11	\$32.70	\$41.34	\$49.98	\$68,016.00	\$85,987.20	\$103,958.40
1010	GIS Applications Developer	EX	MAR20_11	\$32.70	\$41.34	\$49.98	\$68,016.00	\$85,987.20	\$103,958.40
8325	GIS Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
1019	GIS Database Administrator	EX	MAR20_12	\$34.82	\$44.00	\$53.18	\$72,425.60	\$91,520.00	\$110,614.40
0113	Government Affairs Liaison	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
1155	Grant Compliance Specialist	EX	73	\$25.49	\$37.12	\$48.75	\$53,019.20	\$77,209.60	\$101,400.00
6711	Group Home Counselor I	NEX	MAR10_8	\$24.23	\$30.63	\$37.02	\$50,398.40	\$63,700.00	\$77,001.60
6712	Group Home Counselor II	NEX	MAR15_9	\$27.28	\$34.48	\$41.68	\$56,742.40	\$71,718.40	\$86,694.40
9311	Group Home Manager	EX	MAR15_12	\$33.37	\$42.17	\$50.96	\$69,409.60	\$87,703.20	\$105,996.80
6411	Health Educator	EX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
6655	Homeless Program Coord	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
3616	Housing Assistant	NEX	MAR10_7	\$22.37	\$28.28	\$34.18	\$46,529.60	\$58,812.00	\$71,094.40
6650	Housing Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
3617	Housing Choice Specialist	NEX	MAR5_8	\$23.13	\$29.23	\$35.33	\$48,110.40	\$60,798.40	\$73,486.40
3625	Housing Choice Supervisor	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
3623	Housing Development Supervisor	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
0332	Housing Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
4415	Housing Division Finance Manager	EX	32	\$33.37	\$45.09	\$56.80	\$69,409.60	\$93,776.80	\$118,144.00
3624	Housing Inspections Coordinator	NEX	MAR5_9	\$24.91	\$31.49	\$38.06	\$51,812.80	\$65,488.80	\$79,164.80
3618	Housing Inspector	NEX	MAR5_8	\$23.13	\$29.23	\$35.33	\$48,110.40	\$60,798.40	\$73,486.40
3631	Housing Program Supervisor	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
3611	Housing Specialist I	NEX	MAR10_8	\$24.23	\$30.63	\$37.02	\$50,398.40	\$63,700.00	\$77,001.60
3614	Housing Specialist II	EX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
3615	Housing Specialist III	EX	MAR5_12	\$30.47	\$38.51	\$46.54	\$63,377.60	\$80,090.40	\$96,803.20
1103	Human Resources Administrative Specialist	NEX	86	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
0140	Human Resources Director	EX	EMAP	\$55.75	\$81.38	\$107.00	\$115,960.00	\$169,260.00	\$222,560.00
1101	Human Resources/OD Specialist	EX	70	\$25.49	\$38.23	\$50.96	\$53,019.20	\$79,508.00	\$105,996.80
1152	Human Rights Supervisor	EX	12	\$29.02	\$36.67	\$44.32	\$60,361.60	\$76,273.60	\$92,185.60
6735	Human Services Aide III	NEX	3	\$13.62	\$17.22	\$20.82	\$28,329.60	\$35,817.60	\$43,305.60
6736	Human Services Aide IV	NEX	5	\$16.88	\$21.34	\$25.79	\$35,110.40	\$44,376.80	\$53,643.20
6737	Human Services Aide V	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
6738	Human Services Aide VI	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
6600	Human Services Clinical Supervisor	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6614	Human Services Clinician II	EX	MAR5_10	\$26.76	\$33.83	\$40.89	\$55,660.80	\$70,356.00	\$85,051.20
6618	Human Services Clinician III	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
0601	Human Services Deputy Director	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
0600	Human Services Director	EX	EMAP	\$55.75	\$81.38	\$107.00	\$115,960.00	\$169,260.00	\$222,560.00

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			5 Eist (Eirective	Hourly	Hourly	Hourly	Annual	Annual	Annual
Class	Title	FLSA	Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
6332	Human Services Specialist	NEX	MAR5_9	\$24.91	\$31.49	\$38.06	\$51,812.80	\$65,488.80	\$79,164.80
2535	HVAC Mechanic II	NEX	MAR40_8	\$30.84	\$38.98	\$47.12	\$64,147.20	\$81,078.40	\$98,009.60
1113	I/O Psychologist	EX	54	\$35.32	\$47.43	\$59.54	\$73,465.60	\$98,654.40	\$123,843.20
6636	Infant & Child Development Supervisor	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6637	Infant Development Specialist	EX	MAR5_10	\$26.76	\$33.83	\$40.89	\$55,660.80	\$70,356.00	\$85,051.20
1012	Infrastructure Support Specialist II	NEX	MAR10_9	\$26.09	\$32.98	\$39.87	\$54,267.20	\$68,598.40	\$82,929.60
5155	Inmate Services Counselor I	NEX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
5156	Inmate Services Counselor II	NEX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
5157	Inmate Services Supervisor	EX	13	\$30.71	\$38.82	\$46.92	\$63,876.80	\$80,735.20	\$97,593.60
0350	Inspection Services Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
1151	Investigator HR/EEO	EX	73	\$25.49	\$37.12	\$48.75	\$53,019.20	\$77,209.60	\$101,400.00
4442	Investment Portfolio Manager	EX	MAR20_14	\$38.80	\$49.04	\$59.27	\$80,704.00	\$101,992.80	\$123,281.60
1006	IT Analyst	NEX	56	\$20.34	\$31.92	\$43.49	\$42,307.20	\$66,383.20	\$90,459.20
1040	IT Program Manager	EX	MAR30_13	\$39.92	\$50.46	\$60.99	\$83,033.60	\$104,946.40	\$126,859.20
9425	Judicial Law Clerk	EX	MAR10_10	\$28.04	\$35.44	\$42.84	\$58,323.20	\$73,715.20	\$89,107.20
9993	Juvenile & Domestic Relations Court	EX	None						
9305	Juvenile Program Coordinator	NEX	MAR20_10	\$30.59	\$38.66	\$46.73	\$63,627.20	\$80,412.80	\$97,198.40
6750	Laboratory Assistant	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
6552	Laboratory Section Supervisor	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6555	Laboratory Technologist I	EX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
6556	Laboratory Technologist II	EX	11	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
8352	Land Surveyor I	NEX	MAR10_10	\$28.04	\$35.44	\$42.84	\$58,323.20	\$73,715.20	\$89,107.20
8353	Land Surveyor Supervisor	EX	MAR10_12	\$31.92	\$40.34	\$48.75	\$66,393.60	\$83,896.80	\$101,400.00
7552	Landscape Architect II	EX	MAR15_10	\$29.31	\$37.05	\$44.79	\$60,964.80	\$77,064.00	\$93,163.20
7553	Landscape Architect Supervisor	EX	84	\$31.34	\$42.65	\$53.96	\$65,187.20	\$88,712.00	\$112,236.80
7520	Landscape Specialist	NEX	MAR25_7	\$25.43	\$32.14	\$38.85	\$52,894.40	\$66,851.20	\$80,808.00
9420	Law Clerk	NEX	9	\$23.72	\$29.99	\$36.25	\$49,337.60	\$62,368.80	\$75,400.00
1190	Legislative Liaison	EX	EMAP	\$55.75	\$81.38	\$107.00	\$115,960.00	\$169,260.00	\$222,560.00
7012	Librarian	EX	40	\$26.76	\$34.80	\$42.84	\$55,660.80	\$72,384.00	\$89,107.20
7002	Librarian Supervisor	EX	71	\$31.34	\$42.65	\$53.96	\$65,187.20	\$88,712.00	\$112,236.80
7020	Library Assistant Coordinator	NEX	41	\$21.36	\$29.19	\$37.02	\$44,428.80	\$60,715.20	\$77,001.60
7021	Library Assistant I	NEX	MAR10_4	\$16.63	\$21.02	\$25.40	\$34,590.40	\$43,711.20	\$52,832.00
7023	Library Assistant II	NEX	MAR5_5	\$17.72	\$22.40	\$27.08	\$36,857.60	\$46,592.00	\$56,326.40
7019	Library Assistant Supervisor	NEX	41	\$21.36	\$29.19	\$37.02	\$44,428.80	\$60,715.20	\$77,001.60
	Library Associate	NEX	41	\$21.36	\$29.19	\$37.02	\$44,428.80		
0713	Library Deputy Director	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
0700	Library Director	EX	EMAP	\$55.75	\$81.38	\$107.00	\$115,960.00	\$169,260.00	\$222,560.00

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0712 Libra	rary Division Chief	FLSA	Grade	Hourly Minimum	Hourly Midpoint	Hourly	Annual	Annual	Annual
0710 Libra 0712 Libra	rary Division Chief				MINDOILL	Maximum	Minimum	Midpoint	Maximum
0712 Libra	·	EX	SMAP	\$47.19	\$67.89	\$88.58			\$184,246.40
	rary Division Chief (Materials Management)	EX	SMAP	\$47.19	\$67.89	\$88.58			\$184,246.40
2671 Mad		NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40		
		EX	None		·	,		. ,	. ,
		NEX	MAR10_4	\$16.63	\$21.02	\$25.40	\$34,590.40	\$43,711.20	\$52,832.00
		EX	70	\$25.49	\$38.23	\$50.96	\$53,019.20		\$105,996.80
		EX	SMAP	\$47.19	\$67.89	\$88.58			\$184,246.40
		EX	EMAP	\$55.75	\$81.38	-		· · · · ·	\$222,560.00
	·	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40		
	-	NEX	85	\$15.12	\$22.46	\$29.80	\$31,449.60	\$46,716.80	
		NEX	55	\$18.57	\$27.94	\$37.30	\$38,625.60	\$58,104.80	
		NEX	MAR10_9	\$26.09	\$32.98	\$39.87	\$54,267.20	\$68,598.40	
	-	EX	XMAP1	\$42.32	\$56.06	\$69.80			\$145,184.00
6345 Mer	ental Health Services Section Supervisor	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
	·	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60		\$118,144.00
6322 Mer	ntal Health Therapist II	EX	MAR5_10	\$26.76	\$33.83	\$40.89	\$55,660.80	\$70,356.00	\$85,051.20
6347 Mer	ntal Health Therapist II (Licensed)	EX	MAR15_10	\$29.31	\$37.05	\$44.79	\$60,964.80	\$77,064.00	\$93,163.20
		EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
4831 Met	eter Collector I	NEX	3	\$13.62	\$17.22	\$20.82	\$28,329.60	\$35,817.60	\$43,305.60
4832 Met	ter Collector II	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
2822 Mot	otorized Vehicle Operator II	NEX	5	\$16.88	\$21.34	\$25.79	\$35,110.40	\$44,376.80	\$53,643.20
2823 Mot	otorized Vehicle Operator III	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
2824 Mot	otorized Vehicle Operator IV	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
2623 Mul	ılti Skilled Wastewater Plant Operator (Senior)	NEX	9	\$23.72	\$29.99	\$36.25	\$49,337.60	\$62,368.80	\$75,400.00
2621 Mul	ılti-Skilled Wastewater Plant Operator	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
7510 Nati	tural Resources Specialist	EX	MAR10_10	\$28.04	\$35.44	\$42.84	\$58,323.20	\$73,715.20	\$89,107.20
0335 Neig	ighborhood Services Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
1024 Netv	twork Analyst	EX	57	\$29.31	\$43.47	\$57.62	\$60,964.80	\$90,407.20	\$119,849.60
1027 Netv	twork Control Specialist	NEX	56	\$20.34	\$31.92	\$43.49	\$42,307.20	\$66,383.20	\$90,459.20
6111 Nurs	rse Manager	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6116 Nurs	rse Practitioner	EX	MAR15_12	\$33.37	\$42.17	\$50.96	\$69,409.60	\$87,703.20	\$105,996.80
6741 Nuti	trition Assistant	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
6684 Nuti	tritionist II	NEX	9	\$23.72	\$29.99	\$36.25	\$49,337.60	\$62,368.80	\$75,400.00
6685 Nuti	tritionist III	EX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
1259 Offic	ice Aide I	NEX	1	\$11.18	\$14.14	\$17.09	\$23,254.40	\$29,400.80	\$35,547.20
1260 Offic	ice Aide II	NEX	2	\$12.13	\$15.34	\$18.54	\$25,230.40	\$31,896.80	\$38,563.20
0555 Offic	ice of Emergency Management Deputy Director	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40

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		0.00	3 LIST (LITECTIVE	Hourly	Hourly	Hourly	Annual	Annual	Annual
Class	Title	FLSA	Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
	Office Of Emergency Management Director	EX	EMAP	\$55.75	\$81.38	\$107.00	\$115,960.00	\$169,260.00	
1277	Office Supervisor I	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40		
1278	Office Supervisor II	NEX	9	\$23.72	\$29.99	\$36.25	\$49,337.60		
2415	Painter Industrial	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20		
9412	Paralegal I B	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
9414	Paralegal II	NEX	9	\$23.72	\$29.99	\$36.25	\$49,337.60	\$62,368.80	
7505	Park Manager	EX	60	\$27.25	\$37.09	\$46.92	\$56,680.00	\$77,136.80	\$97,593.60
7511	Park Naturalist	NEX	MAR15_8	\$25.33	\$32.02	\$38.70	\$52,686.40	\$66,591.20	\$80,496.00
7516	Park Naturalist Aide	NEX	MAR5_4	\$15.88	\$20.06	\$24.24	\$33,030.40	\$41,724.80	\$50,419.20
7507	Park Ranger I	NEX	MAR20_5	\$20.26	\$25.61	\$30.95	\$42,140.80	\$53,258.40	\$64,376.00
7508	Park Ranger II	NEX	MAR10_9	\$26.09	\$32.98	\$39.87	\$54,267.20	\$68,598.40	\$82,929.60
2721	Parking Meter Repair Technician	NEX	5	\$16.88	\$21.34	\$25.79	\$35,110.40	\$44,376.80	\$53,643.20
2715	Parking Meter Repair Technician (lead)	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
7410	Parks & Natural Resources Section Manager	EX	88	\$32.25	\$44.60	\$56.95	\$67,080.00	\$92,768.00	\$118,456.00
0720	Parks & Recreation Director	EX	EMAP	\$55.75	\$81.38	\$107.00	\$115,960.00	\$169,260.00	\$222,560.00
0724	Parks Planning Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
0725	Parks/Natural Resources Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
5307	Permit Administration Manager	EX	14	\$32.33	\$40.86	\$49.39	\$67,246.40	\$84,988.80	\$102,731.20
8214	Permit Coordinator	NEX	9	\$23.72	\$29.99	\$36.25	\$49,337.60	\$62,368.80	\$75,400.00
5316	Permit Processing Specialist I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
5317	Permit Processing Specialist II	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
5315	Permit Processing Specialist III	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
7236	Personal Trainer II	NEX	MAR20_8	\$26.44	\$33.41	\$40.38	\$54,995.20	\$69,492.80	\$83,990.40
6100	Physician	EX	XMAP3	\$53.62	\$80.31	\$107.00	\$111,529.60	\$167,044.80	\$222,560.00
6370	Physician Assistant	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
0621	Physician Supervisor	EX	XMAP3	\$53.62	\$80.31	\$107.00	\$111,529.60	\$167,044.80	\$222,560.00
3115	Planner, Associate	EX	31	\$29.31	\$38.61	\$47.90	\$60,964.80	\$80,298.40	\$99,632.00
3119	Planner, Principal	EX	32	\$33.37	\$45.09	\$56.80	\$69,409.60	\$93,776.80	\$118,144.00
0310	Planning Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
3100	Planning Supervisor	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
3153	Planning Technician	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
0205	Plant (WPC) Bureau Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
2641	Plant Lift Stat Operator	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
2682	Plant Machinist	NEX	MAR10_9	\$26.09	\$32.98	\$39.87	\$54,267.20	\$68,598.40	\$82,929.60
8112	Plant Maintenance Manager	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
8111	Plant Operations Manager	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
8116	Plant Planning and Reliability Supervisor	EX	MAR15_12	\$33.37	\$42.17	\$50.96	\$69,409.60	\$87,703.20	\$105,996.80

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	112010	l	S LIST (LITECTIVE	Hourly	Hourly	Hourly	Annual	Annual	Annual
Class	Title	FLSA	Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
2689	Plant Planning Specialist	EX	MAR10_10	\$28.04	\$35.44	\$42.84	\$58,323.20		\$89,107.20
8113	Plant Technical Supervisor	NEX	MAR20_11	\$32.70	\$41.34	\$49.98	\$68,016.00		\$103,958.40
2521	Plumber I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60		\$59,030.40
2522	Plumber II	NEX	MAR10_8	\$24.23	\$30.63	\$37.02	\$50,398.40		
5001	Police Captain	EX	XMAP2	\$45.68	\$62.17	\$78.65			\$163,592.00
5050	Police Central Records Supervisor	NEX	9	\$23.72	\$29.99	\$36.25	\$49,337.60		
0500	Police Chief	EX	EMAP	\$55.75	\$81.38	\$107.00			\$222,560.00
5006	Police Corporal	NEX	P3	\$26.72	\$35.54	\$44.36	\$55,577.60		
5002	Police Lieutenant	EX	XMAP1	\$42.32	\$56.06	\$69.80			\$145,184.00
5005	Police Officer I	NEX	P1	\$23.08	\$31.04	\$38.99	\$48,006.40		
5004	Police Officer II	NEX	P2	\$25.45	\$33.85	\$42.25	\$52,936.00		
5003	Police Sergeant	NEX	P5	\$29.98	\$39.88	\$49.77	\$62,358.40		\$103,521.60
2687	Power and Control Technician	NEX	MAR10_10	\$28.04	\$35.44	\$42.84	\$58,323.20	\$73,715.20	\$89,107.20
8515	Pretreatment Program Coordinator	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
2572	Printer	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
1043	PRISM Analyst	EX	58	\$42.03	\$56.64	\$71.24	\$87,422.40	\$117,800.80	\$148,179.20
1025	PRISM System Specialist	EX	59	\$44.07	\$61.39	\$78.71	\$91,665.60	\$127,691.20	\$163,716.80
9130	Probate Clerk	EX	12	\$29.02	\$36.67	\$44.32	\$60,361.60	\$76,273.60	\$92,185.60
9310	Probation Counselor (Schools)	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
9302	Probation Counselor I	NEX	MAR10_8	\$24.23	\$30.63	\$37.02	\$50,398.40	\$63,700.00	\$77,001.60
9303	Probation Counselor II	NEX	MAR15_9	\$27.28	\$34.48	\$41.68	\$56,742.40	\$71,718.40	\$86,694.40
9300	Probation Counselor Supervisor	EX	MAR20_11	\$32.70	\$41.34	\$49.98	\$68,016.00	\$85,987.20	\$103,958.40
2685	Process Control Systems Technician	NEX	MAR30_9	\$30.84	\$38.99	\$47.13	\$64,147.20	\$81,088.80	\$98,030.40
1300	Procurement Officer	EX	53	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
8602	Project Management Coordinator	EX	MAR15_13	\$35.32	\$44.64	\$53.96	\$73,465.60	\$92,851.20	\$112,236.80
6114	Psychiatric Nurse	EX	82	\$29.31	\$37.56	\$45.81	\$60,964.80	\$78,124.80	\$95,284.80
6300	Psychiatrist	EX	XMAP3	\$53.62	\$80.31	\$107.00	\$111,529.60	\$167,044.80	\$222,560.00
9997	Public Defender	EX	None						
6115	Public Health Assistant Division Chief	EX	XMAP2	\$45.68	\$62.17	\$78.65	\$95,014.40	\$129,303.20	\$163,592.00
6140	Public Health Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
0625	Public Health Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
6113	Public Health Nurse	EX	82	\$29.31	\$37.56	\$45.81	\$60,964.80	\$78,124.80	\$95,284.80
6110	Public Health Nurse Supervisor	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6501	Public Health Planning Officer	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
5060	Public Safety Support Supervisor	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40		
1023	Public Safety Technology Manager	EX	XMAP2	\$45.68	\$62.17	\$78.65	\$95,014.40	\$129,303.20	\$163,592.00
1003	Public Safety Technology Specialist	EX	MAR20_10	\$30.59	\$38.66	\$46.73	\$63,627.20	\$80,412.80	\$97,198.40

^{*}Employees on the Arlington County General Scale must be paid at least the adopted Living Wage of \$14.50.

	2020	0.00	3 LIST (LITECTIVE	Hourly	Hourly	Hourly	Annual	Annual	Annual
Class	Title	FLSA	Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
1014	Public Safety Technology Supervisor	EX	MAR25_12	\$36.28	\$45.84	\$55.40	\$75,462.40	\$95,347.20	\$115,232.00
5025	Public Service Aide I	NEX	MAR10_3	\$14.98	\$18.95	\$22.91	\$31,158.40	\$39,405.60	\$47,652.80
5026	Public Service Aide II	NEX	MAR20_4	\$18.14	\$22.93	\$27.71	\$37,731.20	\$47,684.00	\$57,636.80
0481	Purchasing Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58			\$184,246.40
0616	Quality and Administration Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
6371	Quality Assurance Manager	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
4612	Real Estate Appraiser	EX	53	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
4611	Real Estate Appraiser (Entry)	NEX	52	\$21.36	\$30.62	\$39.87	\$44,428.80	\$63,679.20	\$82,929.60
4613	Real Estate Appraiser Supervisor	EX	54	\$35.32	\$47.43	\$59.54	\$73,465.60	\$98,654.40	\$123,843.20
0460	Real Estate Assessment Director	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
3512	Real Estate Assistant Bureau Chief	EX	88	\$32.25	\$44.60	\$56.95	\$67,080.00	\$92,768.00	\$118,456.00
3510	Real Estate Bureau Chief	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
4620	Real Estate Records/Research Coord	EX	53	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
3511	Real Estate Specialist	EX	78	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
1244	Records Assistant III	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
1245	Records Assistant IV	NEX	5	\$16.88	\$21.34	\$25.79	\$35,110.40	\$44,376.80	\$53,643.20
7230	Recreation Assistant I	NEX	R1	\$13.13	\$14.96	\$16.79	\$27,310.40	\$31,116.80	\$34,923.20
7231	Recreation Assistant II	NEX	R2	\$13.97	\$18.33	\$22.69	\$29,057.60	\$38,126.40	\$47,195.20
7232	Recreation Assistant III	NEX	R3	\$15.59	\$20.47	\$25.34	\$32,427.20	\$42,567.20	\$52,707.20
7233	Recreation Assistant IV	NEX	R5	\$18.78	\$24.66	\$30.54	\$39,062.40	\$51,292.80	\$63,523.20
7319	Recreation Instructor I	NEX	R4	\$17.16	\$22.53	\$27.89	\$35,692.80	\$46,852.00	\$58,011.20
7320	Recreation Instructor II	NEX	R6	\$20.35	\$26.71	\$33.07	\$42,328.00	\$55,556.80	\$68,785.60
7321	Recreation Instructor III	NEX	R7	\$23.53	\$30.90	\$38.27	\$48,942.40	\$64,272.00	\$79,601.60
7120	Recreation Services Supervisor	EX	92	\$28.04	\$39.83	\$51.61	\$58,323.20	\$82,836.00	\$107,348.80
7107	Recreation Supervisor (Play School)	NEX	MAR20_8	\$26.44	\$33.41	\$40.38	\$54,995.20	\$69,492.80	\$83,990.40
2311	Recycling Specialist	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
6141	Rehab Therapist	EX	MAR10_10	\$28.04	\$35.44	\$42.84	\$58,323.20	\$73,715.20	\$89,107.20
9995	Retirement Officer	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
1107	Risk Manager	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$98,155.20	\$116,604.80	\$145,184.00
1171	Safety Program Coordinator	EX	MAR10_12	\$31.92	\$40.34	\$48.75	\$66,393.60	\$83,896.80	\$101,400.00
1174	Safety Specialist I	NEX	MAR10_8	\$24.23	\$30.63	\$37.02	\$50,398.40	\$63,700.00	\$77,001.60
1175	Safety Specialist II	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
5061	School Crossing Guard I	NEX	MAR10_3	\$14.98	\$18.95	\$22.91	\$31,158.40	\$39,405.60	\$47,652.80
5062	School Crossing Guard II	NEX	MAR10_4	\$16.63	\$21.02	\$25.40	\$34,590.40	\$43,711.20	\$52,832.00
1176	Security Coordinator	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
5040	Security Guard I	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
5041	Security Guard II	NEX	5	\$16.88	\$21.34	\$25.79	\$35,110.40	\$44,376.80	\$53,643.20

^{*}Employees on the Arlington County General Scale must be paid at least the adopted Living Wage of \$14.50.

		U .u.u	S LIST (LITECTIVE	Hourly	Hourly	Hourly	Annual	Annual	Annual
Class	Title	FLSA	Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
1044	Senior Applications Developer	EX	57	\$29.31	\$43.47	\$57.62	\$60,964.80	\$90,407.20	\$119,849.60
	Senior Day Programs Supervisor	EX	81	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1507	Senior Management Analyst	EX	MAR15_12	\$33.37	\$42.17	\$50.96	\$69,409.60	\$87,703.20	\$105,996.80
1004	Senior Network Engineer	EX	75	\$38.39	\$51.56	\$64.72			\$134,617.60
1331	Senior Procurement Officer	EX	54	\$35.32	\$47.43	\$59.54	\$73,465.60	\$98,654.40	\$123,843.20
6120	Senior Psychiatric Nurse	EX	MAR15_11	\$31.34	\$39.62	\$47.90	\$65,187.20	\$82,409.60	\$99,632.00
1047	Senior Systems Administrator	EX	57	\$29.31	\$43.47	\$57.62	\$60,964.80	\$90,407.20	\$119,849.60
2950	Senior Trades Worker I	NEX	5	\$16.88	\$21.34	\$25.79	\$35,110.40	\$44,376.80	\$53,643.20
2951	Senior Trades Worker II	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
2952	Senior Trades Worker III	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
2953	Senior Trades Worker IV	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
2954	Senior Trades Worker V	NEX	9	\$23.72	\$29.99	\$36.25	\$49,337.60	\$62,368.80	\$75,400.00
1454	Services Assistant III	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
1455	Services Assistant IV	NEX	5	\$16.88	\$21.34	\$25.79	\$35,110.40	\$44,376.80	\$53,643.20
0520	Sheriff	EX	CONST						
0521	Sheriff Chief Deputy	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
6700	Sign Language Interpreter	NEX	SLI						
0204	Solid Waste Bureau Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
3154	Space Planner	EX	30	\$25.49	\$33.57	\$41.65	\$53,019.20	\$69,825.60	\$86,632.00
0722	Sports & Recreation Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
1013	Sr Infrastructure Support Specialist	EX	57	\$29.31	\$43.47	\$57.62	\$60,964.80	\$90,407.20	\$119,849.60
1007	Sr IT Analyst	EX	57	\$29.31	\$43.47	\$57.62	\$60,964.80	\$90,407.20	\$119,849.60
1511	Sr Staff Admin/Management Specialist	EX	53	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
4417	Sr Staff Financial Analyst	EX	54	\$35.32	\$47.43	\$59.54	\$73,465.60	\$98,654.40	\$123,843.20
1016	Sr Staff Program Manager	EX	54	\$35.32	\$47.43	\$59.54	\$73,465.60	\$98,654.40	\$123,843.20
2347	Sr WSS Technician	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
2350	Sr WSS Technician II	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
4212	Staff Accounting/Auditing Specialist	EX	53	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
1509	Staff Admin/Management Specialist	NEX	52	\$21.36	\$30.62	\$39.87	\$44,428.80	\$63,679.20	\$82,929.60
4421	Staff Financial Analyst	EX	53	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
1102	Staff Human Resources Manager	EX	54	\$35.32	\$47.43	\$59.54	\$73,465.60	\$98,654.40	\$123,843.20
1104	Staff Human Resources/OD Specialist	EX	53	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
1011	Staff Infrastructure Support Specialist	NEX	56	\$20.34	\$31.92	\$43.49	\$42,307.20	\$66,383.20	\$90,459.20
1005	Staff IT Technician	NEX	55	\$18.57	\$27.94	\$37.30	\$38,625.60	\$58,104.80	\$77,584.00
4413	Staff Management & Budget Specialist	EX	53	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
1173	Staff Safety Specialist	EX	53	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
1125	Staff Support Technician	NEX	51	\$16.63	\$24.64	\$32.64	\$34,590.40	\$51,240.80	\$67,891.20

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	112010	Cias	S LIST (LITECTIVE	Hourly	Hourly	Hourly	Annual	Annual	Annual
Class	Title	FLSA	Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
2529	Stationary Watch Engineer	NEX	MAR20 8	\$26.44	\$33.41	\$40.38	\$54,995.20		
1983	Student Assistant I	NEX	Student Assistant I	\$7.25	\$8.57	\$9.89	\$15,080.00		
1984	Student Assistant II	NEX	Student Assistant II	\$8.80	\$11.64	\$14.49	\$18,304.00		
6360	Substance Abuse Services Section Supervisor	EX	XMAP1	\$42.32	\$56.06	\$69.80		\$116,604.80	
1324	Supply Assistant III	NEX	3	\$13.62	\$17.22	\$20.82	\$28,329.60		
1325	Supply Assistant IV	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60		
8356	Survey Instrument Operator	NEX	MAR15_5	\$19.41	\$24.53	\$29.65	\$40,372.80	\$51,022.40	\$61,672.00
8357	Survey Party Chief I	NEX	MAR5_8	\$23.13	\$29.23	\$35.33	\$48,110.40	\$60,798.40	\$73,486.40
1046	Systems Administrator	NEX	56	\$20.34	\$31.92	\$43.49	\$42,307.20	\$66,383.20	\$90,459.20
0143	Talent Management Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
4313	Tax Assessor I	NEX	MAR5_5	\$17.72	\$22.40	\$27.08	\$36,857.60	\$46,592.00	\$56,326.40
4314	Tax Assessor II	NEX	MAR5_6	\$19.50	\$24.65	\$29.80	\$40,560.00	\$51,272.00	\$61,984.00
4315	Tax Assessor Supervisor	NEX	MAR5_9	\$24.91	\$31.49	\$38.06	\$51,812.80	\$65,488.80	\$79,164.80
4322	Tax Auditor II	NEX	MAR5_9	\$24.91	\$31.49	\$38.06	\$51,812.80	\$65,488.80	\$79,164.80
4323	Tax Auditor III	EX	MAR5_10	\$26.76	\$33.83	\$40.89	\$55,660.80	\$70,356.00	\$85,051.20
4312	Tax Specialist I	NEX	MAR5_7	\$21.36	\$27.00	\$32.64	\$44,428.80	\$56,160.00	\$67,891.20
4311	Tax Specialist II	NEX	MAR5_9	\$24.91	\$31.49	\$38.06	\$51,812.80	\$65,488.80	\$79,164.80
1020	Technology Business Relationship Management Coordinator	EX	XMAP2	\$45.68	\$62.17	\$78.65	\$95,014.40	\$129,303.20	\$163,592.00
1041	Technology Manager	EX	58	\$42.03	\$56.64	\$71.24	\$87,422.40	\$117,800.80	\$148,179.20
1045	Technology Manager II	EX	76	\$45.41	\$64.74	\$84.07	\$94,452.80	\$134,659.20	\$174,865.60
1039	Technology Program Manager	EX	75	\$38.39	\$51.56	\$64.72	\$79,851.20	\$107,234.40	\$134,617.60
0134	Telecommunications & Network Engineering Div Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
2980	Trades Manager/Leader I	NEX	62	\$22.03	\$31.84	\$41.65	\$45,822.40	\$66,227.20	\$86,632.00
2982	Trades Manager/Leader II	NEX	60	\$27.25	\$37.09	\$46.92	\$56,680.00	\$77,136.80	\$97,593.60
2150	Trades Worker I	NEX	2	\$12.13	\$15.34	\$18.54	\$25,230.40	\$31,896.80	\$38,563.20
2151	Trades Worker II	NEX	3	\$13.62	\$17.22	\$20.82	\$28,329.60	\$35,817.60	\$43,305.60
2152	Trades Worker III	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
2153	Trades Worker IV	NEX	5	\$16.88	\$21.34	\$25.79	\$35,110.40	\$44,376.80	\$53,643.20
8104	Traffic Engineering Manager	EX	90	\$40.41	\$52.57	\$64.72	\$84,052.80	\$109,345.60	\$134,617.60
2723	Traffic Sign Fabricator	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
2726	Traffic Signal Field Technician	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
2722	Traffic Signal Repairer	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
2731	Traffic Sys Specialist	NEX	MAR20_8	\$26.44	\$33.41	\$40.38	\$54,995.20	\$69,492.80	\$83,990.40
2710	Traffic Systems Analyst	EX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
8121	Transit Services Manager	EX	MAR15_15	\$38.99	\$49.27	\$59.54	\$81,099.20	\$102,471.20	\$123,843.20
8130	Transportation Bureau Chief	EX	XMAP2	\$45.68	\$62.17	\$78.65	\$95,014.40	\$129,303.20	\$163,592.00
0207	Transportation Engineering & Operations Bureau Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40

^{*}Employees on the Arlington County General Scale must be paid at least the adopted Living Wage of \$14.50.

		l	S LIST (LITECTIVE	Hourly	Hourly	Hourly	Annual	Annual	Annual
Class	Title	FLSA	Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
8126	Transportation Planning & Analysis Manager	EX	MAR15_15	\$38.99	\$49.27	\$59.54		-	\$123,843.20
8125	Transportation Planning Bureau Chief	EX	XMAP2	\$45.68	\$62.17	\$78.65			\$163,592.00
8122	Transportation Program Manager	EX	MAR15_15	\$38.99	\$49.27	\$59.54			\$123,843.20
0400	Treasurer	EX	CONST	,	, -	,	, , , , , , , , , , , , , , , , , , , ,	, , ,	
0404	Treasurer - Invest And Acct Deputy	EX	MAR10_17	\$40.48	\$51.17	\$61.85	\$84,198.40	\$106,423.20	\$128,648.00
0402	Treasurer Chief Deputy	EX	MAR10_18	\$42.05	\$53.15	\$64.25			\$133,640.00
0403	Treasurer Compliance Deputy	EX	MAR10_16	\$38.93	\$49.19	\$59.45			\$123,656.00
0401	Treasurer Operations Deputy	EX	MAR10_16	\$38.93	\$49.19	\$59.45			\$123,656.00
0405	Treasurer Technology Deputy	EX	MAR10_16	\$38.93	\$49.19	\$59.45			\$123,656.00
4811	Treasury Program Supervisor I	NEX	MAR5_7	\$21.36	\$27.00	\$32.64	\$44,428.80	\$56,160.00	\$67,891.20
4812	Treasury Program Supervisor II	NEX	MAR5_8	\$23.13	\$29.23	\$35.33	\$48,110.40	\$60,798.40	\$73,486.40
4822	Treasury Specialist I	NEX	MAR5_5	\$17.72	\$22.40	\$27.08	\$36,857.60	\$46,592.00	\$56,326.40
4823	Treasury Specialist II	NEX	MAR5_6	\$19.50	\$24.65	\$29.80	\$40,560.00	\$51,272.00	\$61,984.00
2923	Tree Maintenance Worker	NEX	5	\$16.88	\$21.34	\$25.79	\$35,110.40	\$44,376.80	\$53,643.20
7560	Urban Forester	EX	MAR10_10	\$28.04	\$35.44	\$42.84	\$58,323.20	\$73,715.20	\$89,107.20
9416	Victim Specialist I	NEX	9	\$23.72	\$29.99	\$36.25	\$49,337.60	\$62,368.80	\$75,400.00
9150	Victim Specialist II	NEX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
7004	Virtual Library Services Manager	EX	XMAP1	\$42.32	\$56.06	\$69.80	\$88,025.60	\$116,604.80	\$145,184.00
6671	Volunteer Services Program Coordinator	EX	10	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
1310	Warehouse Coordinator	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
1321	Warehouse Supervisor	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
1326	Warehouse Technician I	NEX	5	\$16.88	\$21.34	\$25.79	\$35,110.40	\$44,376.80	\$53,643.20
2662	Wastewater Maintenance Technician	NEX	63	\$16.88	\$26.57	\$36.25	\$35,110.40	\$55,255.20	\$75,400.00
0203	Water, Sewer and Streets Bureau Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
8230	Water/Sewer Records Coordinator	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
1009	Web Developer	EX	MAR30_10	\$33.14	\$41.89	\$50.63	\$68,931.20	\$87,120.80	\$105,310.40
2431	Welder	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
6687	WIC Program Supervisor	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
2605	WPCP Operations Specialist	EX	MAR10_11	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80
2351	WSS Equipment Mechanic I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
2352	WSS Equipment Mechanic II	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
2355	WSS Equipment Operator I	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
2361	WSS Equipment Operator II	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
2342	WSS Technician II	NEX	4	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
2343	WSS Technician III	NEX	5	\$16.88	\$21.34	\$25.79	\$35,110.40	\$44,376.80	
2345	WSS Technician IV	NEX	6	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
2346	WSS Technician V	NEX	7	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40

^{*}Employees on the Arlington County General Scale must be paid at least the adopted Living Wage of \$14.50.

Class	Title	FLSA	Grade	Hourly Minimum		Hourly Maximum	Annual Minimum	Annual Midpoint	Annual Maximum
0311	Zoning Division Chief	EX	SMAP	\$47.19	\$67.89	\$88.58	\$98,155.20	\$141,200.80	\$184,246.40
3151	Zoning Plan Reviewer	NEX	9	\$23.72	\$29.99	\$36.25	\$49,337.60	\$62,368.80	\$75,400.00
3111	Zoning Technician	NEX	8	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00

^{*}Employees on the Arlington County General Scale must be paid at least the adopted Living Wage of \$14.50.

FY 2018 Arlington County Pay Scales

			Hourly Rate	es es		Annual Rates	
Grade	MAR	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
1	0%	\$11.18	\$14.14	\$17.09	\$23,254.40	\$29,400.80	\$35,547.20
2	0%	\$12.13	\$15.34	\$18.54	\$25,230.40	\$31,896.80	\$38,563.20
3	0%	\$13.62	\$17.22	\$20.82	\$28,329.60	\$35,817.60	\$43,305.60
4	0%	\$15.12	\$19.11	\$23.09	\$31,449.60	\$39,738.40	\$48,027.20
5	0%	\$16.88	\$21.34	\$25.79	\$35,110.40	\$44,376.80	\$53,643.20
6	0%	\$18.57	\$23.48	\$28.38	\$38,625.60	\$48,828.00	\$59,030.40
7	0%	\$20.34	\$25.71	\$31.08	\$42,307.20	\$53,476.80	\$64,646.40
8	0%	\$22.03	\$27.84	\$33.65	\$45,822.40	\$57,907.20	\$69,992.00
9	0%	\$23.72	\$29.99	\$36.25	\$49,337.60	\$62,368.80	\$75,400.00
10	0%	\$25.49	\$32.22	\$38.94	\$53,019.20	\$67,007.20	\$80,995.20
11	0%	\$27.25	\$34.45	\$41.65	\$56,680.00	\$71,656.00	\$86,632.00
12	0%	\$29.02	\$36.67	\$44.32	\$60,361.60	\$76,273.60	\$92,185.60
13	0%	\$30.71	\$38.82	\$46.92	\$63,876.80	\$80,735.20	\$97,593.60
14	0%	\$32.33	\$40.86	\$49.39	\$67,246.40	\$84,988.80	\$102,731.20
15	0%	\$33.90	\$42.84	\$51.78	\$70,512.00	\$89,107.20	\$107,702.40
16	0%	\$35.39	\$44.72	\$54.04	\$73,611.20	\$93,007.20	\$107,702.40
17	0%	\$36.80	\$46.51	\$56.22	\$76,544.00	\$96,740.80	\$116,937.60
18	0%	\$38.23	\$48.32	\$58.41	\$79,518.40	\$100,505.60	\$121,492.80
19	0%	\$39.72	\$50.21	\$60.69	\$82,617.60	\$104,426.40	\$126,235.20
20	0%	\$41.28	\$50.21	\$63.06	\$85,862.40	\$104,420.40	\$120,233.20
21	0%	\$42.90	\$54.22	\$65.54	\$89,232.00	\$108,313.60	\$131,104.80
22	0%	\$44.60	\$56.37	\$68.14	\$92,768.00	\$117,249.60	\$130,323.20
23	0%	\$46.63	\$58.94	\$71.24	\$96,990.40	\$117,249.00	\$141,731.20
24	0%			\$76.43	\$104,062.40	\$131,518.40	\$158,974.40
24	0%	\$50.03	\$63.23	\$70.45	\$104,062.40	\$151,516.40	\$156,974.40
1	5%	\$11.74	\$14.84	\$17.94	\$24,419.20	\$30,867.20	\$37,315.20
2	5%	\$12.74	\$16.11	\$19.47	\$26,499.20	\$33,498.40	\$40,497.60
3	5%	\$14.30	\$18.08	\$21.86	\$29,744.00	\$37,606.40	\$45,468.80
4	5%	\$15.88	\$20.06	\$24.24	\$33,030.40	\$41,724.80	\$50,419.20
5	5%	\$17.72	\$22.40	\$27.08	\$36,857.60	\$46,592.00	\$56,326.40
6	5%	\$19.50	\$24.65	\$29.80	\$40,560.00	\$51,272.00	\$61,984.00
7	5%	\$21.36	\$27.00	\$32.64	\$44,428.80	\$56,160.00	\$67,891.20
8	5%	\$23.13	\$29.23	\$35.33	\$48,110.40	\$60,798.40	\$73,486.40
9	5%	\$24.91	\$31.49	\$38.06	\$51,812.80	\$65,488.80	\$79,164.80
10	5%	\$26.76	\$33.83	\$40.89	\$55,660.80	\$70,356.00	\$85,051.20
11	5%	\$28.61	\$36.18	\$43.74	\$59,508.80	\$75,244.00	\$90,979.20
12	5%	\$30.47	\$38.51	\$46.54	\$63,377.60	\$80,090.40	\$96,803.20
13	5%	\$32.25	\$40.76	\$49.27	\$67,080.00	\$84,780.80	\$102,481.60
14	5%	\$33.95	\$42.91	\$51.87	\$70,616.00	\$89,252.80	\$107,889.60
15	5%	\$35.60	\$44.98	\$54.36	\$74,048.00	\$93,558.40	\$113,068.80
16	5%	\$37.16	\$46.96	\$56.75	\$77,292.80	\$97,666.40	\$118,040.00
17	5%	\$38.64	\$48.84	\$59.03	\$80,371.20	\$101,576.80	\$122,782.40
18	5%	\$40.14	\$50.74	\$61.33	\$83,491.20	\$105,528.80	\$127,566.40
19	5%	\$41.71	\$52.72	\$63.72	\$86,756.80	\$109,647.20	\$132,537.60
20	5%	\$43.34	\$54.78	\$66.21	\$90,147.20	\$113,932.00	\$137,716.80
21	5%	\$45.05	\$56.94	\$68.82	\$93,704.00	\$118,424.80	\$143,145.60
22	5%	\$46.83	\$59.19	\$71.55	\$97,406.40	\$123,115.20	\$148,824.00
23	5%	\$48.96	\$61.88	\$74.80	\$101,836.80	\$128,710.40	\$155,584.00
							\$155,584.00
24	5%	\$52.53	\$66.40	\$80.26	\$109,262.40	\$138,101.60	\$166,

FY 2018 Arlington County Pay Scales

FY 2018 Arlington County Pay Scales											
Grade	MAR	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum				
1	10%	\$12.30	\$15.55	\$18.80	\$25,584.00	\$32,344.00	\$39,104.00				
2	10%	\$13.34	\$16.87	\$20.40	\$27,747.20	\$35,089.60	\$42,432.00				
3	10%	\$14.98	\$18.95	\$22.91	\$31,158.40	\$39,405.60	\$47,652.80				
4	10%	\$16.63	\$21.02	\$25.40	\$34,590.40	\$43,711.20	\$52,832.00				
5	10%	\$18.57	\$23.47	\$28.36	\$38,625.60	\$48,807.20	\$58,988.80				
6	10%	\$20.43	\$25.83	\$31.22	\$42,494.40	\$53,716.00	\$64,937.60				
7	10%	\$22.37	\$28.28	\$34.18	\$46,529.60	\$58,812.00	\$71,094.40				
8	10%	\$24.23	\$30.63	\$37.02	\$50,398.40	\$63,700.00	\$77,001.60				
9	10%	\$26.09	\$32.98	\$39.87	\$54,267.20	\$68,598.40	\$82,929.60				
10	10%	\$28.04	\$35.44	\$42.84	\$58,323.20	\$73,715.20	\$89,107.20				
11	10%	\$29.98	\$37.90	\$45.81	\$62,358.40	\$78,821.60	\$95,284.80				
12	10%	\$31.92	\$40.34	\$48.75	\$66,393.60	\$83,896.80	\$101,400.00				
13	10%	\$33.78	\$42.70	\$51.61	\$70,262.40	\$88,805.60	\$107,348.80				
14	10%	\$35.56	\$44.95	\$54.33	\$73,964.80	\$93,485.60	\$113,006.40				
15	10%	\$37.29	\$47.12	\$56.95	\$77,563.20	\$98,009.60	\$118,456.00				
16	10%	\$38.93	\$49.19	\$59.45	\$80,974.40	\$102,315.20	\$123,656.00				
17	10%	\$40.48	\$51.17	\$61.85	\$84,198.40	\$106,423.20	\$128,648.00				
18	10%	\$42.05	\$53.15	\$64.25	\$87,464.00	\$110,552.00	\$133,640.00				
19	10%	\$43.69	\$55.22	\$66.75	\$90,875.20	\$114,857.60	\$138,840.00				
20	10%	\$45.41	\$57.39	\$69.37	\$94,452.80	\$119,371.20	\$144,289.60				
21	10%	\$47.19	\$59.64	\$72.09	\$98,155.20	\$124,051.20	\$149,947.20				
22	10%	\$49.06	\$62.01	\$74.95	\$102,044.80	\$128,970.40	\$155,896.00				
23	10%	\$51.29	\$64.83	\$78.36	\$106,683.20	\$134,836.00	\$162,988.80				
24	10%	\$55.03	\$69.55	\$84.07	\$114,462.40	\$144,664.00	\$174,865.60				
1	15%	\$12.86	\$16.26	\$19.65	\$26,748.80	\$33,810.40	\$40,872.00				
2	15%	\$13.95	\$17.64	\$21.32	\$29,016.00	\$36,680.80	\$44,345.60				
3	15%	\$15.66	\$19.81	\$23.95	\$32,572.80	\$41,194.40	\$49,816.00				
4	15%	\$17.39	\$21.97	\$26.55	\$36,171.20	\$45,697.60	\$55,224.00				
5	15%	\$19.41	\$24.53	\$29.65	\$40,372.80	\$51,022.40	\$61,672.00				
6	15%	\$21.36	\$27.00	\$32.64	\$44,428.80	\$56,160.00	\$67,891.20				
7	15%	\$23.39	\$29.57	\$35.74	\$48,651.20	\$61,495.20	\$74,339.20				
8	15%	\$25.33	\$32.02	\$38.70	\$52,686.40	\$66,591.20	\$80,496.00				
9	15%	\$27.28	\$34.48	\$41.68	\$56,742.40	\$71,718.40	\$86,694.40				
10	15%	\$29.31	\$37.05	\$44.79	\$60,964.80	\$77,064.00	\$93,163.20				
11	15%	\$31.34	\$39.62	\$47.90	\$65,187.20	\$82,409.60	\$99,632.00				
12	15%	\$33.37	\$42.17	\$50.96	\$69,409.60	\$87,703.20	\$105,996.80				
13	15%	\$35.32	\$44.64	\$53.96	\$73,465.60	\$92,851.20	\$112,236.80				
14	15%	\$37.18	\$46.99	\$56.80	\$77,334.40	\$97,739.20	\$118,144.00				
15	15%	\$38.99	\$49.27	\$59.54	\$81,099.20	\$102,471.20	\$123,843.20				
16	15%	\$40.70	\$51.43	\$62.15	\$84,656.00	\$106,964.00	\$129,272.00				
17	15%	\$42.32	\$53.49	\$64.66	\$88,025.60	\$111,259.20	\$134,492.80				
18	15%	\$43.96	\$55.57	\$67.17	\$91,436.80	\$115,575.20	\$139,713.60				
19	15%	\$45.68	\$57.74	\$69.80	\$95,014.40	\$120,099.20	\$145,184.00				
20	15%	\$47.47	\$60.00	\$72.52	\$98,737.60	\$124,789.60	\$150,841.60				
21	15%	\$49.34	\$62.36	\$75.37	\$102,627.20	\$129,698.40	\$156,769.60				
22	15%	\$51.29	\$64.82	\$78.35	\$106,683.20	\$134,825.60	\$162,968.00				
23	15%	\$53.62	\$67.77	\$81.92	\$111,529.60	\$140,961.60	\$170,393.60				
24	15%	\$57.53	\$72.72	\$87.90	\$119,662.40	\$151,247.20	\$182,832.00				
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FY 2018 Arlington County Pay Scales

FY 2018 Arlington County Pay Scales											
Grade	MAR	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum				
1	20%	\$13.42	\$16.97	\$20.51	\$27,913.60	\$35,287.20	\$42,660.80				
2	20%	\$14.56	\$18.41	\$22.25	\$30,284.80	\$38,282.40	\$46,280.00				
3	20%	\$16.34	\$20.66	\$24.98	\$33,987.20	\$42,972.80	\$51,958.40				
4	20%	\$18.14	\$22.93	\$27.71	\$37,731.20	\$47,684.00	\$57,636.80				
5	20%	\$20.26	\$25.61	\$30.95	\$42,140.80	\$53,258.40	\$64,376.00				
6	20%	\$22.28	\$28.17	\$34.06	\$46,342.40	\$58,593.60	\$70,844.80				
7	20%	\$24.41	\$30.86	\$37.30	\$50,772.80	\$64,178.40	\$77,584.00				
8	20%	\$26.44	\$33.41	\$40.38	\$54,995.20	\$69,492.80	\$83,990.40				
9	20%	\$28.46	\$35.98	\$43.49	\$59,196.80	\$74,828.00	\$90,459.20				
10	20%	\$30.59	\$38.66	\$46.73	\$63,627.20	\$80,412.80	\$97,198.40				
11	20%	\$32.70	\$41.34	\$49.98	\$68,016.00	\$85,987.20	\$103,958.40				
12	20%	\$34.82	\$44.00	\$53.18	\$72,425.60	\$91,520.00	\$110,614.40				
13	20%	\$36.85	\$46.58	\$56.30	\$76,648.00	\$96,876.00	\$117,104.00				
14	20%	\$38.80	\$49.04	\$59.27	\$80,704.00	\$101,992.80	\$123,281.60				
15	20%	\$40.68	\$51.41	\$62.13	\$84,614.40	\$106,922.40	\$129,230.40				
16	20%	\$42.47	\$53.66	\$64.85	\$88,337.60	\$111,612.80	\$134,888.00				
17	20%	\$44.16	\$55.82	\$67.47	\$91,852.80	\$116,095.20	\$140,337.60				
18	20%	\$45.88	\$57.99	\$70.09	\$95,430.40	\$120,608.80	\$145,787.20				
19	20%	\$47.66	\$60.25	\$72.83	\$99,132.80	\$125,309.60	\$151,486.40				
20	20%	\$49.54	\$62.61	\$75.67	\$103,043.20	\$130,218.40	\$157,393.60				
21	20%	\$51.48	\$65.07	\$78.65	\$107,078.40	\$135,335.20	\$163,592.00				
22	20%	\$53.52	\$67.64	\$81.76	\$111,321.60	\$140,691.20	\$170,060.80				
23	20%	\$55.96	\$70.73	\$85.49	\$116,396.80	\$147,108.00	\$177,819.20				
24	20%	\$60.04	\$75.88	\$91.71	\$124,883.20	\$157,820.00	\$190,756.80				
1	25%	\$13.98	\$17.67	\$21.36	\$29,078.40	\$36,753.60	\$44,428.80				
2	25%	\$15.16	\$19.17	\$23.18	\$31,532.80	\$39,873.60	\$48,214.40				
3	25%	\$17.03	\$21.53	\$26.03	\$35,422.40	\$44,782.40	\$54,142.40				
4	25%	\$18.90	\$23.88	\$28.86	\$39,312.00	\$49,670.40	\$60,028.80				
5	25%	\$21.10	\$26.67	\$32.24	\$43,888.00	\$55,473.60	\$67,059.20				
6	25%	\$23.21	\$29.35	\$35.48	\$48,276.80	\$61,037.60	\$73,798.40				
7	25%	\$25.43	\$32.14	\$38.85	\$52,894.40	\$66,851.20	\$80,808.00				
8	25%	\$27.54	\$34.81	\$42.07	\$57,283.20	\$72,394.40	\$87,505.60				
9	25%	\$29.65	\$37.48	\$45.31	\$61,672.00	\$77,958.40	\$94,244.80				
10	25%	\$31.86	\$40.27	\$48.68	\$66,268.80	\$83,761.60	\$101,254.40				
11	25%	\$34.06	\$43.06	\$52.06	\$70,844.80	\$89,564.80	\$108,284.80				
12	25%	\$36.28	\$45.84	\$55.40	\$75,462.40	\$95,347.20	\$115,232.00				
13	25%	\$38.39	\$48.52	\$58.65	\$79,851.20	\$100,921.60	\$121,992.00				
14	25%	\$40.41	\$51.08	\$61.75	\$84,052.80	\$106,246.40	\$128,440.00				
15	25%	\$42.38	\$53.55	\$64.72	\$88,150.40	\$111,384.00	\$134,617.60				
16	25%	\$44.24	\$55.90	\$67.56	\$92,019.20	\$116,272.00	\$140,524.80				
17	25%	\$46.00	\$58.14	\$70.27	\$95,680.00	\$120,920.80	\$146,161.60				
18	25%	\$47.79	\$60.40	\$73.01	\$99,403.20	\$125,632.00	\$151,860.80				
19	25%	\$49.65	\$62.76	\$75.86	\$103,272.00	\$130,530.40	\$157,788.80				
20	25%	\$51.60	\$65.21	\$78.82	\$107,328.00	\$135,636.80	\$163,945.60				
21	25%	\$53.63	\$67.78	\$81.92	\$111,550.40	\$140,972.00	\$170,393.60				
22	25%	\$55.75	\$70.46	\$85.17	\$115,960.00	\$146,556.80	\$177,153.60				
23	25%	\$58.29	\$73.67	\$89.05	\$121,243.20	\$153,233.60	\$185,224.00				
	25%	\$62.54	\$79.04	\$95.54	\$130,083.20	\$164,403.20	\$198,723.20				

FY 2018 Arlington County Pay Scales

FY 2018 Arlington County Pay Scales											
Grade	MAR	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum				
1	30%	\$14.53	\$18.38	\$22.22	\$30,222.40	\$38,220.00	\$46,217.60				
2	30%	\$15.77	\$19.94	\$24.11	\$32,801.60	\$41,475.20	\$50,148.80				
3	30%	\$17.71	\$22.39	\$27.07	\$36,836.80	\$46,571.20	\$56,305.60				
4	30%	\$19.66	\$24.84	\$30.02	\$40,892.80	\$51,667.20	\$62,441.60				
5	30%	\$21.94	\$27.73	\$33.52	\$45,635.20	\$57,678.40	\$69,721.60				
6	30%	\$24.14	\$30.52	\$36.90	\$50,211.20	\$63,481.60	\$76,752.00				
7	30%	\$26.44	\$33.42	\$40.40	\$54,995.20	\$69,513.60	\$84,032.00				
8	30%	\$28.64	\$36.20	\$43.75	\$59,571.20	\$75,285.60	\$91,000.00				
9	30%	\$30.84	\$38.99	\$47.13	\$64,147.20	\$81,088.80	\$98,030.40				
10	30%	\$33.14	\$41.89	\$50.63	\$68,931.20	\$87,120.80	\$105,310.40				
11	30%	\$35.43	\$44.79	\$54.15	\$73,694.40	\$93,163.20	\$112,632.00				
12	30%	\$37.73	\$47.68	\$57.62	\$78,478.40	\$99,164.00	\$119,849.60				
13	30%	\$39.92	\$50.46	\$60.99	\$83,033.60	\$104,946.40	\$126,859.20				
14	30%	\$42.03	\$53.12	\$64.21	\$87,422.40	\$110,489.60	\$133,556.80				
15	30%	\$44.07	\$55.69	\$67.30	\$91,665.60	\$115,824.80	\$139,984.00				
16	30%	\$46.01	\$58.13	\$70.25	\$95,700.80	\$120,910.40	\$146,120.00				
17	30%	\$47.84	\$60.47	\$73.09	\$99,507.20	\$125,767.20	\$152,027.20				
18	30%	\$49.70	\$62.82	\$75.93	\$103,376.00	\$130,655.20	\$157,934.40				
19	30%	\$51.64	\$65.27	\$78.89	\$107,411.20	\$135,751.20	\$164,091.20				
20	30%	\$53.66	\$67.82	\$81.97	\$111,612.80	\$141,055.20	\$170,497.60				
21	30%	\$55.77	\$70.49	\$85.20	\$116,001.60	\$146,608.80	\$177,216.00				
22	30%	\$57.98	\$73.28	\$88.58	\$120,598.40	\$152,422.40	\$184,246.40				
23	30%	\$60.62	\$76.62	\$92.61	\$126,089.60	\$159,359.20	\$192,628.80				
24	30%	\$65.04	\$82.20	\$99.35	\$135,283.20	\$170,965.60	\$206,648.00				
1	35%	\$15.09	\$19.08	\$23.07	\$31,387.20	\$39,686.40	\$47,985.60				
2	35%	\$16.38	\$20.71	\$25.04	\$34,070.40	\$43,076.80	\$52,083.20				
3	35%	\$18.39	\$23.25	\$28.11	\$38,251.20	\$48,360.00	\$58,468.80				
4	35%	\$20.41	\$25.79	\$31.17	\$42,452.80	\$53,643.20	\$64,833.60				
5	35%	\$22.79	\$28.80	\$34.81	\$47,403.20	\$59,904.00	\$72,404.80				
6	35%	\$25.07	\$31.69	\$38.31	\$52,145.60	\$65,915.20	\$79,684.80				
7	35%	\$27.46	\$34.71	\$41.96	\$57,116.80	\$72,196.80	\$87,276.80				
8	35%	\$29.74	\$37.59	\$45.43	\$61,859.20	\$78,176.80	\$94,494.40				
9	35%	\$32.02	\$40.48	\$48.94	\$66,601.60	\$84,198.40	\$101,795.20				
10	35%	\$34.41	\$43.49	\$52.57	\$71,572.80	\$90,459.20	\$109,345.60				
11	35%	\$36.79	\$46.51	\$56.23	\$76,523.20	\$96,740.80	\$116,958.40				
12	35%	\$39.18	\$49.50	\$59.82	\$81,494.40	\$102,960.00	\$124,425.60				
13	35%	\$41.46	\$52.40	\$63.34	\$86,236.80	\$108,992.00	\$131,747.20				
14	35%	\$43.65	\$55.17	\$66.68	\$90,792.00	\$114,743.20	\$138,694.40				
15	35%	\$45.77	\$57.84	\$69.90	\$95,201.60	\$120,296.80	\$145,392.00				
16	35%	\$47.78	\$60.37	\$72.96	\$99,382.40	\$125,569.60	\$151,756.80				
17	35%	\$49.68	\$62.79	\$75.90	\$103,334.40	\$130,603.20	\$157,872.00				
18	35%	\$51.61	\$65.23	\$78.85	\$107,348.80	\$135,678.40	\$164,008.00				
19	35%	\$53.62	\$67.77	\$81.92	\$111,529.60	\$140,961.60	\$170,393.60				
20	35%	\$55.73	\$70.43	\$85.13	\$115,918.40	\$146,494.40	\$177,070.40				
21	35%	\$57.92	\$73.20	\$88.48	\$120,473.60	\$152,256.00	\$184,038.40				
22	35%	\$60.21	\$76.10	\$91.99	\$125,236.80	\$158,288.00	\$191,339.20				
23	35%	\$62.95	\$79.56	\$96.17	\$130,936.00	\$165,484.80	\$200,033.60				
24	35%	\$67.54	\$85.36	\$103.18	\$140,483.20	\$177,548.80	\$214,614.40				
	33/0	707.34	703.30	7103.10	7170,703.20	7111,570.00	7217,014.40				

FY 2018 Arlington County Pay Scales

F1 2016 Attitigation County Fay Scales										
Grade	MAR	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum			
1	40%	\$15.65	\$19.79	\$23.93	\$32,552.00	\$41,163.20	\$49,774.40			
2	40%	\$16.98	\$21.47	\$25.96	\$35,318.40	\$44,657.60	\$53,996.80			
3	40%	\$19.07	\$24.11	\$29.15	\$39,665.60	\$50,148.80	\$60,632.00			
4	40%	\$21.17	\$26.75	\$32.33	\$44,033.60	\$55,640.00	\$67,246.40			
5	40%	\$23.63	\$29.87	\$36.11	\$49,150.40	\$62,129.60	\$75,108.80			
6	40%	\$26.00	\$32.87	\$39.74	\$54,080.00	\$68,369.60	\$82,659.20			
7	40%	\$28.48	\$36.00	\$43.51	\$59,238.40	\$74,869.60	\$90,500.80			
8	40%	\$30.84	\$38.98	\$47.12	\$64,147.20	\$81,078.40	\$98,009.60			
9	40%	\$33.21	\$41.98	\$50.75	\$69,076.80	\$87,318.40	\$105,560.00			
10	40%	\$35.69	\$45.11	\$54.52	\$74,235.20	\$93,818.40	\$113,401.60			
11	40%	\$38.15	\$48.23	\$58.31	\$79,352.00	\$100,318.40	\$121,284.80			
12	40%	\$40.63	\$51.34	\$62.04	\$84,510.40	\$106,776.80	\$129,043.20			
13	40%	\$42.99	\$54.34	\$65.68	\$89,419.20	\$113,016.80	\$136,614.40			
14	40%	\$45.26	\$57.21	\$69.15	\$94,140.80	\$118,986.40	\$143,832.00			
15	40%	\$47.46	\$59.97	\$72.48	\$98,716.80	\$124,737.60	\$150,758.40			
16	40%	\$49.55	\$62.61	\$75.66	\$103,064.00	\$130,218.40	\$157,372.80			
17	40%	\$51.52	\$65.12	\$78.71	\$107,161.60	\$135,439.20	\$163,716.80			
18	40%	\$53.52	\$67.65	\$81.77	\$111,321.60	\$140,701.60	\$170,081.60			
19	40%	\$55.61	\$70.29	\$84.97	\$115,668.80	\$146,203.20	\$176,737.60			
20	40%	\$57.79	\$73.04	\$88.28	\$120,203.20	\$151,912.80	\$183,622.40			
21	40%	\$60.06	\$75.91	\$91.75	\$124,924.80	\$157,882.40	\$190,840.00			
22	40%	\$62.44	\$78.92	\$95.39	\$129,875.20	\$164,143.20	\$198,411.20			
23	40%	\$65.28	\$82.51	\$99.73	\$135,782.40	\$171,610.40	\$207,438.40			
24	40%	\$70.04	\$88.52	\$107.00	\$145,683.20	\$184,121.60	\$222,560.00			



FY2018 Sheriff's Department Pay Scale

For Sworn Sheriff Employees

		Hourly	Hourly	Annual Minimum	Annual Maximum
Rank	Grade	Minimum	Maximum	(2080 Hours)	(2080 Hours)
Deputy Sheriff I	S1	\$23.08	\$38.99	\$48,006.40	\$81,099.20
Deputy Sheriff II	S2	\$24.24	\$40.94	\$50,419.20	\$85,155.20
Deputy Sheriff Corporal	S3	\$25.45	\$42.98	\$52,936.00	\$89,398.40
Deputy Sheriff Sergeant	S5	\$29.39	\$49.65	\$61,131.20	\$103,272.00
Deputy Sheriff Lieutenant	XMAP1	\$42.32	\$69.80	\$88,025.60	\$145,184.00
Deputy Sheriff Captain	XMAP2	\$45.68	\$78.65	\$95,014.40	\$163,592.00
Deputy Sheriff Major	SMAP	\$47.19	\$88.58	\$98,155.20	\$184,246.40
Sheriff Chief Deputy	SMAP	\$47.19	\$88.58	\$98,155.20	\$184,246.40



FY2018 Police Department Pay Scale

For Sworn Police Employees

				Annual	Annual	
		Hourly	Hourly	Minimum	Maximum	
Rank	Grade	Minimum	Maximum	(2080 Hours)	(2080 Hours)	
Police Officer I	P1	\$23.08	\$38.99	\$48,006.40	\$81,099.20	
Police Officer II	P2	\$25.45	\$42.25	\$52,936.00	\$87,880.00	
Police Corporal	Р3	\$26.72	\$44.36	\$55,577.60	\$92,268.80	
Police Sergeant	P5	\$29.98	\$49.77	\$62,358.40	\$103,521.60	
Police Lieutenant	XMAP1	\$42.32	\$69.80	\$88,025.60	\$145,184.00	
Police Captain	XMAP2	\$45.68	\$78.65	\$95,014.40	\$163,592.00	





FY2018 Fire Department Pay Scale

For Uniformed Fire Employees

		Hourly Minimum	Hourly Maximum	Hourly Shift Rate Minimum*	Hourly Shift Rate Maximum*	Annual	Annual
Rank	Grade	(2080 Hours)	(2080 Hours)	(2912 Hours)	(2912 Hours)	Minimum	Maximum
Firefighter/EMT I	F1	\$23.08	\$38.98	\$16.49	\$27.84	\$48,006.40	\$81,078.40
	LT	323.06	330.30	\$10.49	·		
Firefighter/EMT II	F2	\$24.47	\$41.32	\$17.48	\$29.51	\$50,897.60	\$85,945.60
Fire Marshal	F3	\$25.70	\$43.42	\$18.36	\$31.01	\$53,456.00	\$90,313.60
Firefighter/EMT III	F4	\$27.42	\$46.36	\$19.59	\$33.11	\$57,033.60	\$96,428.80
Fire/EMS Lieutenant	F5	\$29.87	\$50.46	\$21.34	\$36.04	\$62,129.60	\$104,956.80
Fire/EMS Captain I	F6	\$33.16	\$56.01	\$23.69	\$40.01	\$68,972.80	\$116,500.80
Fire/EMS Captain II	F7	\$36.80	\$62.16	\$26.29	\$44.40	\$76,544.00	\$129,292.80

^{*}Shift Rate values are approximate due to rounding

FY 2018 Recreation Pay Scale - Effective July 1, 2017

	Hourly	Hourly	Hourly	Salary	Salary	Salary
Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
R1	\$13.13	\$14.96	\$16.79	\$27,310.40	\$31,116.80	\$34,923.20
R2	\$13.97	\$18.33	\$22.69	\$29,057.60	\$38,126.40	\$47,195.20
R3	\$15.59	\$20.47	\$25.34	\$32,427.20	\$42,567.20	\$52,707.20
R4	\$17.16	\$22.53	\$27.89	\$35,692.80	\$46,852.00	\$58,011.20
R5	\$18.78	\$24.66	\$30.54	\$39,062.40	\$51,292.80	\$63,523.20
R6	\$23.53	\$30.90	\$38.27	\$48,942.40	\$64,272.00	\$79,601.60
R7	\$20.35	\$26.71	\$33.07	\$42,328.00	\$55,556.80	\$68,785.60
R8	\$28.35	\$37.23	\$46.11	\$58,968.00	\$77,438.40	\$95,908.80

FY 2018 Special Schedule - Eff July 1, 2017

Grade	Minimum	Midpt	Maximum
EMAP	\$115,960.00	\$169,260.00	\$222,560.00
SMAP	\$98,155.20	\$141,200.80	\$184,246.40
XMAP1	\$88,025.60	\$116,604.80	\$145,184.00
XMAP2	\$95,014.40	\$129,303.20	\$163,592.00
XMAP3	\$111,529.60	\$167,044.80	\$222,560.00

		Annual
Grade	Actual Annual	Maximum
Chairman	\$59,609.98	\$63,071.00
Board Member	\$53,281.80	\$57,337.00

FY 2018 Special Schedule - Eff July 1, 2017

Class	Title	FLSA	Grade	Step	1	2	3	4
1986	Services Aide I	NEX	SvA	1 - 4	\$7.25	\$7.33	\$7.63	\$7.94
1987	Services Aide II	NEX	SvA	1 - 4	\$7.82	\$8.15	\$8.46	\$8.82

					Hourly	Hourly	Hourly			
Class	Title	FLSA	Grade	Description	Min	Mid	Max	Annual Min	Annual Mid	Annual Max
1510	Administrative Officer (DHS)	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
3310	AED Specialist I	NEX	64	Grades 4 to 6, 5% max	\$15.12	\$22.46	\$29.80	\$31,449.60	\$46,716.80	\$61,984.00
3325	AED Specialist II	NEX	65	Grades 7 to 9, 10% max	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
3326	AED Specialist III	EX	66	Grades 10 to 12, 5% min & 10% max	\$26.76	\$37.76	\$48.75	\$55,660.80	\$78,530.40	\$101,400.00
3410	AED Specialist IV	EX	67	Grades 13 to 15, 5% min & 10% max	\$32.25	\$44.60	\$56.95	\$67,080.00	\$92,768.00	\$118,456.00
3420	AED Specialist V	EX	68	Grades 16 to 18	\$35.39	\$46.90	\$58.41	\$73,611.20	\$97,552.00	\$121,492.80
6641	Agency On Aging Program Coordinator	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
7011	Archivist	EX	40	Grades 10 to 10, 5% min & 10% max	\$26.76	\$34.80	\$42.84	\$55,660.80	\$72,384.00	\$89,107.20
4100	Assistant Comptroller	EX	54	Grades 13 to 15 with 15 pct min and max	\$35.32	\$47.43	\$59.54	\$73,465.60	\$98,654.40	\$123,843.20
1330	Assistant Purchasing Agent	EX	54	Grades 13 to 15 with 15 pct min and max	\$35.32	\$47.43	\$59.54	\$73,465.60	\$98,654.40	\$123,843.20
1090	Assistant To DHS Director I	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
8120	Assistant Transit Bureau Chief	EX	90	Grades 14 to 15, 25% min & max	\$40.41	\$52.57	\$64.72	\$84,052.80	\$109,345.60	\$134,617.60
4414	Budget and Finance Specialist	NEX	86	Grades 7 to 9, 10% max	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
4418	Budget Coordinator	EX	54	Grades 13 to 15 with 15 pct min and max	\$35.32	\$47.43	\$59.54	\$73,465.60	\$98,654.40	\$123,843.20
1340	Buyer	NEX	52	Grades 7 to 9, 5% min & 10% max	\$21.36	\$30.62	\$39.87	\$44,428.80	\$63,679.20	\$82,929.60
1627	Cable Executive Producer	EX	88	Grades 13 to 15, 5% min & 10% max	\$32.25	\$44.60	\$56.95	\$67,080.00	\$92,768.00	\$118,456.00
1625	Cable Programs Producer	EX	87	Grades 10 to 12	\$25.49	\$34.91	\$44.32	\$53,019.20	\$72,602.40	\$92,185.60
4412	Capital Program Manager	EX	89	Grades 11 to 13, 20% min and max	\$32.70	\$44.50	\$56.30	\$68,016.00	\$92,560.00	\$117,104.00
8103	Capital Projects Administrator	EX	89	Grades 11 to 13, 20% min and max	\$32.70	\$44.50	\$56.30	\$68,016.00	\$92,560.00	\$117,104.00
1015	Chief Enterprise Architect	EX	59	Grades 15 to 17, 30% min & 40% max	\$44.07	\$61.39	\$78.71	\$91,665.60	\$127,691.20	\$163,716.80
1071	Chief Information Security Officer	EX	58	Grades 14 to 23 with 30 min	\$42.03	\$56.64	\$71.24	\$87,422.40	\$117,800.80	\$148,179.20
6634	Child Care Services Supervisor	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1623	Communications Manager	EX	88	Grades 13 to 15, 5% min & 10% max	\$32.25	\$44.60	\$56.95	\$67,080.00	\$92,768.00	\$118,456.00
1604	Communications Specialist I	NEX	86	Grades 7 to 9, 10% max	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
1608	Communications Specialist II	EX	87	Grades 10 to 12	\$25.49	\$34.91	\$44.32	\$53,019.20	\$72,602.40	\$92,185.60
5404	Construction Management Specialist	NEX	80	Grades 10 to 12	\$25.49	\$34.91	\$44.32	\$53,019.20	\$72,602.40	\$92,185.60
2683	Control System Technician (Certified)	NEX	69 MAR20	Grades 8 to 9 with 20 pct min and max	\$26.44	\$34.97	\$43.49	\$54,995.20	\$72,727.20	\$90,459.20
8203	County Standards Engineer	EX	89	Grades 11 to 13, 20% min and max	\$32.70	\$44.50	\$56.30	\$68,016.00		\$117,104.00
3421	Cultural Affairs Specialist I	NEX	85	Grades 4 to 6, 5% max	\$15.12	\$22.46	\$29.80	\$31,449.60		\$61,984.00
3422	Cultural Affairs Specialist II	NEX	86	Grades 7 to 9, 10% max	\$20.34	\$30.11	\$39.87	\$42,307.20	-	\$82,929.60
3423	Cultural Affairs Specialist III	EX	87	Grades 10 to 12	\$25.49	\$34.91	\$44.32	\$53,019.20		\$92,185.60
3424	Cultural Affairs Specialist IV	EX	88	Grades 13 to 15, 5% min & 10% max	\$32.25	\$44.60	\$56.95	\$67,080.00		\$118,456.00
1072	Data Architect	EX	75	Grades 13 - 15, 25% min & max	\$38.39	\$51.56	\$64.72		\$107,234.40	\$134,617.60
1070	Database Administrator	EX	57	Grades 10 to 12 with 15 min and 30 max	\$29.31	\$43.47	\$57.62	\$60,964.80		\$119,849.60
2978	DES Operations Manager	EX	89	Grades 11 to 13, 20% min and max	\$32.70	\$44.50	\$56.30	\$68,016.00		
8604	Design Engineer	EX	78	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.18	\$55,660.80		
8605	Design Engineer Team Supervisor	EX	79	Grades 13 to 14, 20% min and max	\$36.85	\$48.06	\$59.27	\$76,648.00		\$123,281.60
3620	Development Specialist, Associate	EX	31	Grades 10 to 11 with 15 pct min and max	\$29.31	\$38.61	\$47.90	\$60,964.80		\$99,632.00
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					Hourly	Hourly	Hourly			
Class	Title	FLSA	Grade	Description	Min	Mid	Max	Annual Min	Annual Mid	Annual Max
3622	Development Specialist, Principal	EX	32	Grades 12 to 14 with 15 pct min and max	\$33.37	\$45.09	\$56.80	\$69,409.60	\$93,776.80	\$118,144.00
6615	Developmental Disability Supervisor	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1520	DHS Administrative Program Manager	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6310	DHS Clinical Psychologist Senior	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1109	DHS Human Resources Manager	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1521	DHS Principal Program Specialist	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6651	Disability Resource Coord	EX	73	Grades 10 to 12, 10% max	\$25.49	\$37.12	\$48.75	\$53,019.20	\$77,209.60	\$101,400.00
1150	Diversity Coordinator	EX	73	Grades 10 to 12, 10% max	\$25.49	\$37.12	\$48.75	\$53,019.20	\$77,209.60	\$101,400.00
7325	DPR Program Manager	EX	92	Grades 10 to 13, 10% min and max	\$28.04	\$39.83	\$51.61	\$58,323.20	\$82,836.00	\$107,348.80
7101	DPR Program Supervisor	EX	92	Grades 10 to 13, 10% min and max	\$28.04	\$39.83	\$51.61	\$58,323.20	\$82,836.00	\$107,348.80
7122	DPR Section Manager	EX	88	Grades 13 to 15, 5% min & 10% max	\$32.25	\$44.60	\$56.95	\$67,080.00	\$92,768.00	\$118,456.00
5030	ECC Deputy Administrator	EX	91	Grades 13 to 15, 10% min & max	\$33.78	\$45.37	\$56.95	\$70,262.40	\$94,359.20	\$118,456.00
2688	Electrical Power Technician (Licensed)	NEX	69_MAR5	8 to 9 with 5% min and max	\$23.13	\$30.60	\$38.06	\$48,110.40	\$63,637.60	\$79,164.80
1177	Emergency Management Specialist I	NEX	86	Grades 7 to 9, 10% max	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
1178	Emergency Management Specialist II	EX	83	Grades 10 to 12 w/ 5% max	\$25.49	\$36.02	\$46.54	\$53,019.20	\$74,911.20	\$96,803.20
8217	Engineering Program Coordinator	EX	89	Grades 11 to 13, 20% min and max	\$32.70	\$44.50	\$56.30	\$68,016.00	\$92,560.00	\$117,104.00
1042	Enterprise Records Manager	EX	59	Grades 15 to 17, 30% min & 40% max	\$44.07	\$61.39	\$78.71	\$91,665.60	\$127,691.20	\$163,716.80
6510	Environmental Health Supervisor	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
3114	Environmental Management Specialist, Associate	EX	31	Grades 10 to 11 with 15 pct min and max	\$29.31	\$38.61	\$47.90	\$60,964.80	\$80,298.40	\$99,632.00
3117	Environmental Management Specialist, Principal	EX	32	Grades 12 to 14 with 15 pct min and max	\$33.37	\$45.09	\$56.80	\$69,409.60	\$93,776.80	\$118,144.00
2005	Facilities Maintenance Section Manager	EX	79	Grades 13 to 14, 20% min and max	\$36.85	\$48.06	\$59.27	\$76,648.00	\$99,964.80	\$123,281.60
7503	Forestry Section Supervisor	EX	60	Grades 11 to 13	\$27.25	\$37.09	\$46.92	\$56,680.00	\$77,136.80	\$97,593.60
1155	Grant Compliance Specialist	EX	73	Grades 10 to 12, 10% max	\$25.49	\$37.12	\$48.75	\$53,019.20	\$77,209.60	\$101,400.00
6655	Homeless Program Coord	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
4415	Housing Division Finance Manager	EX	32	Grades 12 to 14 with 15 pct min and max	\$33.37	\$45.09	\$56.80	\$69,409.60	\$93,776.80	\$118,144.00
1103	Human Resources Administrative Specialist	NEX	86	Grades 7 to 9, 10% max	\$20.34	\$30.11	\$39.87	\$42,307.20	\$62,618.40	\$82,929.60
1101	Human Resources/OD Specialist	EX	70	Grades 10 to 12, 15% max	\$25.49	\$38.23	\$50.96	\$53,019.20	\$79,508.00	\$105,996.80
6600	Human Services Clinical Supervisor	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1113	I/O Psychologist	EX	54	Grades 13 to 15 with 15 pct min and max	\$35.32	\$47.43	\$59.54	\$73,465.60	\$98,654.40	\$123,843.20
6636	Infant & Child Development Supervisor	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1151	Investigator HR/EEO	EX	73	Grades 10 to 12, 10% max	\$25.49	\$37.12	\$48.75	\$53,019.20	\$77,209.60	\$101,400.00
1006	IT Analyst	NEX	56	Grades 7 to 9 with 20 pct max	\$20.34	\$31.92	\$43.49	\$42,307.20	\$66,383.20	\$90,459.20
6552	Laboratory Section Supervisor	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
7553	Landscape Architect Supervisor	EX	84	Grades 11 to 13, 15% min & max	\$31.34	\$42.65	\$53.96	\$65,187.20	\$88,712.00	\$112,236.80
7012	Librarian	EX	40	Grades 10 to 10, 5% min & 10% max	\$26.76	\$34.80	\$42.84	\$55,660.80	\$72,384.00	\$89,107.20
7002	Librarian Supervisor	EX	71	Grades 11 to 13 w/ 15% min & max	\$31.34	\$42.65	\$53.96	\$65,187.20	\$88,712.00	\$112,236.80
7020	Library Assistant Coordinator	NEX	41	Grades 7 to 8 w/ 5% min & 10% max	\$21.36	\$29.19	\$37.02	\$44,428.80	\$60,715.20	\$77,001.60
7019	Library Assistant Supervisor	NEX	41	Grades 7 to 8 w/ 5% min & 10% max	\$21.36	\$29.19	\$37.02	\$44,428.80	\$60,715.20	\$77,001.60
7018	Library Associate	NEX	41	Grades 7 to 8 w/ 5% min & 10% max	\$21.36	\$29.19	\$37.02	\$44,428.80	\$60,715.20	\$77,001.60
4411	Management & Budget Specialist	EX	70	Grades 10 to 12, 15% max	\$25.49	\$38.23	\$50.96	\$53,019.20	\$79,508.00	\$105,996.80
1513	Management Intern I	NEX	85	Grades 4 to 6, 5% max	\$15.12	\$22.46	\$29.80	\$31,449.60	\$46,716.80	\$61,984.00
1514	Management Intern II	NEX	55	Grades 5 to 7, 10% min & 20% max	\$18.57	\$27.94	\$37.30	\$38,625.60	\$58,104.80	\$77,584.00

					Hourly	Hourly	Hourly			
Class	Title	FLSA	Grade	Description	Min	Mid	Max	Annual Min	Annual Mid	Annual Max
6346	Mental Health Supervisor	•	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1024	Network Analyst	EX	57	Grades 10 to 12 with 15 min and 30 max	\$29.31	\$43.47	\$57.62	\$60,964.80	\$90,407.20	\$119,849.60
1027	Network Control Specialist	NEX	56	Grades 7 to 9 with 20 pct max	\$20.34	\$31.92	\$43.49	\$42,307.20	-	\$90,459.20
6111	Nurse Manager	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	-	
7505	Park Manager	EX	60	Grades 11 to 13	\$27.25	\$37.09	\$46.92	\$56,680.00	-	\$97,593.60
7410	Parks & Natural Resources Section Manager	EX	88	Grades 13 to 15, 5% min & 10% max	\$32.25	\$44.60	\$56.95	\$67,080.00	\$92,768.00	\$118,456.00
6370	Physician Assistant	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
3115	Planner, Associate	EX	31	Grades 10 to 11 with 15 pct min and max	\$29.31	\$38.61	\$47.90	\$60,964.80	\$80,298.40	\$99,632.00
3119	Planner, Principal	EX	32	Grades 12 to 14 with 15 pct min and max	\$33.37	\$45.09	\$56.80	\$69,409.60	\$93,776.80	\$118,144.00
1043	PRISM Analyst	EX	58	Grades 14 to 23 with 30 min	\$42.03	\$56.64	\$71.24	\$87,422.40	\$117,800.80	\$148,179.20
1025	PRISM System Specialist	EX	59	Grades 15 to 17, 30% min & 40% max	\$44.07	\$61.39	\$78.71	\$91,665.60	\$127,691.20	\$163,716.80
1300	Procurement Officer	EX	53	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
6114	Psychiatric Nurse	EX	82	Grades 10 to 11, 15% min & 10% max	\$29.31	\$37.56	\$45.81	\$60,964.80	\$78,124.80	\$95,284.80
6113	Public Health Nurse	EX	82	Grades 10 to 11, 15% min & 10% max	\$29.31	\$37.56	\$45.81	\$60,964.80	\$78,124.80	\$95,284.80
6110	Public Health Nurse Supervisor	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6501	Public Health Planning Officer	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
6371	Quality Assurance Manager	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
4612	Real Estate Appraiser	EX	53	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
4611	Real Estate Appraiser (Entry)	NEX	52	Grades 7 to 9, 5% min & 10% max	\$21.36	\$30.62	\$39.87	\$44,428.80	\$63,679.20	\$82,929.60
4613	Real Estate Appraiser Supervisor	EX	54	Grades 13 to 15 with 15 pct min and max	\$35.32	\$47.43	\$59.54	\$73,465.60	\$98,654.40	\$123,843.20
3512	Real Estate Assistant Bureau Chief	EX	88	Grades 13 to 15, 5% min & 10% max	\$32.25	\$44.60	\$56.95	\$67,080.00	\$92,768.00	\$118,456.00
4620	Real Estate Records/Research Coord	EX	53	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
3511	Real Estate Specialist	EX	78	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
7120	Recreation Services Supervisor	EX	92	Grades 10 to 13, 10% min and max	\$28.04	\$39.83	\$51.61	\$58,323.20	\$82,836.00	\$107,348.80
1044	Senior Applications Developer	EX	57	Grades 10 to 12 with 15 min and 30 max	\$29.31	\$43.47	\$57.62	\$60,964.80	\$90,407.20	\$119,849.60
6450	Senior Day Programs Supervisor	EX	81	Grades 12 to 14, 10% min & 15% max	\$31.92	\$44.36	\$56.80	\$66,393.60	\$92,268.80	\$118,144.00
1004	Senior Network Engineer	EX	75	Grades 13 - 15, 25% min & max	\$38.39	\$51.56	\$64.72	\$79,851.20	\$107,234.40	\$134,617.60
1331	Senior Procurement Officer	EX	54	Grades 13 to 15 with 15 pct min and max	\$35.32	\$47.43	\$59.54	\$73,465.60	\$98,654.40	\$123,843.20
1047	Senior Systems Administrator	EX	57	Grades 10 to 12 with 15 min and 30 max	\$29.31	\$43.47	\$57.62	\$60,964.80	\$90,407.20	\$119,849.60
6700	Sign Language Interpreter	NEX	SLI	Flat Hourly Rate	\$25.00	\$37.50	\$50.00			
3154	Space Planner	EX	30	Grades 10 to 11	\$25.49	\$33.57	\$41.65	\$53,019.20	\$69,825.60	\$86,632.00
1013	Sr Infrastructure Support Specialist	EX	57	Grades 10 to 12 with 15 min and 30 max	\$29.31	\$43.47	\$57.62	\$60,964.80	\$90,407.20	\$119,849.60
1007	Sr IT Analyst	EX	57	Grades 10 to 12 with 15 min and 30 max	\$29.31	\$43.47	\$57.62	\$60,964.80	\$90,407.20	\$119,849.60
1511	Sr Staff Admin/Management Specialist	EX	53	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
4417	Sr Staff Financial Analyst	EX	54	Grades 13 to 15 with 15 pct min and max	\$35.32	\$47.43	\$59.54	\$73,465.60	\$98,654.40	\$123,843.20
1016	Sr Staff Program Manager	EX	54	Grades 13 to 15 with 15 pct min and max	\$35.32	\$47.43	\$59.54	\$73,465.60	\$98,654.40	\$123,843.20
4212	Staff Accounting/Auditing Specialist	EX	53	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
1509	Staff Admin/Management Specialist	NEX	52	Grades 7 to 9, 5% min & 10% max	\$21.36	\$30.62	\$39.87	\$44,428.80	\$63,679.20	\$82,929.60
4421	Staff Financial Analyst	EX	53	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
1102	Staff Human Resources Manager	EX	54	Grades 13 to 15 with 15 pct min and max	\$35.32	\$47.43	\$59.54	\$73,465.60	\$98,654.40	\$123,843.20
1104	Staff Human Resources/OD Specialist	EX	53	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
1011	Staff Infrastructure Support Specialist	NEX	56	Grades 7 to 9 with 20 pct max	\$20.34	\$31.92	\$43.49	\$42,307.20	\$66,383.20	\$90,459.20

FY 2018 Special Schedule - Eff July 1, 2017

					Hourly	Hourly	Hourly			
Class	Title	FLSA	Grade	Description	Min	Mid	Max	Annual Min	Annual Mid	Annual Max
1005	Staff IT Technician	NEX	55	Grades 5 to 7, 10% min & 20% max	\$18.57	\$27.94	\$37.30	\$38,625.60	\$58,104.80	\$77,584.00
4413	Staff Management & Budget Specialist	EX	53	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
1173	Staff Safety Specialist	EX	53	Grades 10 to 12, 5% min & 20% max	\$26.76	\$39.97	\$53.18	\$55,660.80	\$83,137.60	\$110,614.40
1125	Staff Support Technician	NEX	51	Grades 4 to 6, 10% min & 15% max	\$16.63	\$24.64	\$32.64	\$34,590.40	\$51,240.80	\$67,891.20
1983	Student Assistant I	NEX	SAI	Does't meet requirements for living wage	\$7.25	\$8.57	\$9.89			
1984	Student Assistant II	NEX	SA II	Does't meet requirements for living wage	\$8.80	\$11.64	\$14.49			
1046	Systems Administrator	NEX	56	Grades 7 to 9 with 20 pct max	\$20.34	\$31.92	\$43.49	\$42,307.20	\$66,383.20	\$90,459.20
1041	Technology Manager	EX	58	Grades 14 to 23 with 30 min	\$42.03	\$56.64	\$71.24	\$87,422.40	\$117,800.80	\$148,179.20
1045	Technology Manager II	EX	76	Grades 20 -24, 10% min & max	\$45.41	\$64.74	\$84.07	\$94,452.80	\$134,659.20	\$174,865.60
1039	Technology Program Manager	EX	75	Grades 13 - 15, 25% min & max	\$38.39	\$51.56	\$64.72	\$79,851.20	\$107,234.40	\$134,617.60
2980	Trades Manager/Leader I	NEX	62	Grades 8 to 11	\$22.03	\$31.84	\$41.65	\$45,822.40	\$66,227.20	\$86,632.00
2982	Trades Manager/Leader II	NEX	60	Grades 11 to 13	\$27.25	\$37.09	\$46.92	\$56,680.00	\$77,136.80	\$97,593.60
8104	Traffic Engineering Manager	EX	90	Grades 14 to 15, 25% min & max	\$40.41	\$52.57	\$64.72	\$84,052.80	\$109,345.60	\$134,617.60
2662	Wastewater Maintenance Technician	NEX	63	Grades 5 to 9	\$16.88	\$26.57	\$36.25	\$35,110.40	\$55,255.20	\$75,400.00

GLOSSARY AND APPENDIX

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FY 2018 BUDGET CALENDAR

The calendar for development of the FY 2018 budget is provided below. The fiscal year begins July 1, 2017 and ends June 30, 2018.

September 2016	Budget kickoff for departmental staff. This includes policy and line item direction, and fiscal parameters for developing requests.							
October, November	Departments submit budgets to the Department of Management and Finance, Management and Budget Section. Department of Management staff reviews submissions.							
December, January	County Manager develops his budget recommendations.							
February 23	School Superintendent submits Superintendent's Proposed Budget to the School Board.							
February 25	County Manager's FY 2018 Proposed Budget is submitted to the County Board.							
February - April	County Board holds a series of budget work sessions with County departments, Constitutional Offices, and the School Board.							
March	County Manager submits FY 2017 mid-year review of expenditures and revenues to the County Board.							
March 28	County Board holds a public hearing on the proposed FY 2018 budget including County expenses and real estate tax, personal property tax rates, and other taxes and fees. (County Board Room, 2100 Clarendon Blvd. at 7:00 p.m.)							
March 30	County Board holds a second public hearing on the proposed FY 2018 budget including County expenses and real estate tax, personal property tax rates, and other taxes and fees. (County Board Room at 7:00 p.m.)							
April 22	County Board adopts FY 2018 Budget and Appropriations Resolutions for the County government, the public schools, and Pay-As-You-Go Capital. County Board adopts the CY 2017 real estate tax rate and other FY 2018 taxes and fees.							
May 4	School Board adopts FY 2018 school budget.							
July 1	FY 2018 begins.							

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BUDGET PROCESS

The County Manager develops budget guidelines for operating departments for the upcoming fiscal year. These guidelines are based, in part, on revenue and expenditure estimates developed by the Department of Management and Finance (DMF), Budget Section. This Section also prepares the necessary instructions and forms for use by departments in preparing budgets and distributes budget preparation worksheets to the departments. The budget preparation worksheets are part of the County's integrated accounting/purchasing/budget/human resources enterprise resource planning (ERP) program known as PRISM.

Operating departments prepare expenditure and revenue budgets. The DMF Budget Section is chiefly responsible for developing revenue budgets for taxes and other revenues not directly under the control of an operating department.

The County Board develops budget planning estimates which set limits on expenditure levels based on preliminary revenue and expenditure forecasts developed by the Budget Section of DMF. The County Manager is in charge of presenting a proposed budget within the planning estimates established by the County Board.

After proposed budgets are submitted by departments, the DMF Budget Section, the County Manager, the Deputy County Managers, and the Executive Leadership Team review and discuss the proposed departmental budgets and, after negotiations, agree on a final amount for presentation to the County Board in the County Manager's proposed budget.

The proposed budget includes a pay-as-you-go capital budget funded from current operations. A multi-year capital improvement program is developed and approved separately from the operating budget. The School Board prepares a separate operations budget, supported to a large degree by transfers from the County's general fund.

The County Board conducts budget work sessions with the departments and advisory commissions and holds public hearings prior to final adoption of the budget for the upcoming fiscal year, and setting of tax rates for the current calendar year.

After adoption, the budget is updated in the budget system and then loaded to the accounting system into a chart of accounts. Annual appropriations are adopted for the general, enterprise, special revenue, capital projects, and internal service funds. Appropriations are controlled at the department level in the general fund, although appropriations are loaded to cost center, natural account, project, source of funds, and task levels within the department.

The County Board must approve changes to adopted appropriation levels. These changes can be in the form of allocations from previously established contingent accounts, appropriations from new or additional revenues, especially grants from the state or federal government, and from reappropriations from a previous fiscal year. These changes, when approved by the County Board, are loaded to the financial system by doing budget revisions which are approved through DMF, which acts as the control for supplemental appropriations. Approved supplemental appropriations are noted in the County Board minutes for the particular County Board meeting. DMF tracks these adjustments on a balancing spreadsheet.

Operating departments, as well as DMF staff, regularly monitor financial reports and on-line financial tables by comparing actual results to budgeted amounts. Special detailed financial reviews are completed and presented to the County Board at mid-year (mid-year review),

third-quarter (third-quarter review) and at the end of the fiscal year (closeout report). Funds not spent in one fiscal year may be reappropriated in a subsequent fiscal year.

Departments are charged with making sure that approved budget levels reflect any supplemental appropriations approved by the County Board. In addition, with DMF concurrence, funds may be moved within a department's budget as long as the total departmental appropriation is not changed. No County Board approval is required for these internal reallocations.

A graphical representation of the annual budget cycle is shown on the following page.

Budgetary Basis:

The budgets of the general government fund types, which include the General Fund, Special Revenue Funds, and General Capital Projects Funds, are prepared on a modified-accrual basis of accounting. Under this basis, expenditures are recorded when the associated liabilities are incurred, but revenues are generally recognized as soon as they are available. For this purpose, the County considers revenues to be available if they are received within 45 days of the end of the fiscal year.

The Enterprise Funds (such as Utilities and Ballston Public Parking Garage), Internal Service Funds, and Pension Trust Funds are recorded using the accrual basis of accounting - revenues are recorded when earned and expenditures are recorded when the associated liabilities are incurred.

The Comprehensive Annual Financial Report (CAFR) shows the status of the County's finances on the basis of Generally Accepted Accounting Principles (GAAP). Effective in Fiscal Year 2002, in order to be in compliance with GAAP, the County is required to display its financial statements in two ways. In one set of statements, the "Government-wide Financial Statements," all funds are reported using the accrual basis of accounting, similar to the Enterprise Funds. In the other set of statements, the "Fund Financial Statements," the governmental fund types (General, Special Revenue Funds, and Capital Projects Funds) are reported using the modified-accrual basis of accounting.

In most cases, the Government-wide financial statements conform to the way the County prepares its budget. Exceptions include the following:

- Depreciation expense is recorded on a GAAP basis only.
- Compensated absence liabilities, expected to be liquidated with expendable available financial resources, are accrued as earned by employees (GAAP) as opposed to being expended when paid (budget).
- Principal payments on long-term debt, within the Enterprise Funds, are applied to the outstanding liability on a GAAP basis as opposed to being expended on a budgetary basis.
- Capital outlays within the Enterprise Funds are recorded as assets on a GAAP basis and expended on a budgetary basis.

Arlington County, Virginia Annual Budget Cycle and Related Events

	July	August	September	October	November	December	January	February	March	April	May	June	July 1
Development of Upcoming Year's Budget	Departments verify and update position information in PRISM system	DMF, County Manager develop budget guidance for departments	DMF prepares budget worksheet in PRISM, distributes to Departments. Departments verify & modify worksheet and prepare supporting material.	Manager for upcoming budget.	DMF reviews budget submissions from departments, holds internal review meetings, meets with departments. County Board gives guidance to County Manager for upcoming budget.	County Manage budget issues departments, decisions on pro	makes final posed budget.	DMF works with County Manager, departments to prepare proposed budget materials. County Manager presents proposed budget to County Board at February Board meeting	County Board sessions with sta budg County Board comment an proposed Fiscal Affairi Commission rev budget, participa Board budget w Other commission review proport County Board decisions, adoj April Board	iff on proposed let. solicits public di input on budget. s Advisory leiews proposed lates in County lork sessions. ons and groups seed budget. reaches final ots budget at	DMF prepares materials for adopted budget book and posting to County website.	DMF and PRISM team load adopted budget into General Ledger module in PRISM. Adopted budget materials posted to County website, book completed.	New fiscal year begins
			County Manager S	solicits public comm	ent and input on upo	coming badget							
Closeout of Prior Fiscal Year / Current Year Budget Review		Departments submit requests for carryover PO's, incomplete projects to DMF	DMF reviews carryover requests, develops closeout recommendation for County Manager	County Manager presents closeout report to County Board	County Or Manager presents closeout report to County Board			Departments submit projections of expense and revenues for the rest of the current fiscal year			Fund transfe accounting cle preparation for f	an-up begin in	
	preparation for	g clean-up in or close of fiscal g accrual entries						Manager to de review; prese	with the County evelop mid-year nted to County n March.	3rd Quarter Review presented to County Board			
Capital Improvement Plan (CIP) Activities NOTE: Pay-As- You-Go included in upcoming year's budget section above	County Board adopts language for upcoming bond referenda (even years)				Bond referenda (even years). Staff kick-off of CIP process (odd years).		CIP staff group reviews proposals from departments, makes recommendations to County Manager (even years)			County Manager presents proposed CIP to County Board.	County Board holds public hearing, work sessions (even years). Various boards and commissions review CIP.	County Board adopts CIP (even years) NOTE: Date could slide to July	
Other Related Events				Real estate and personal property taxes due on October 5th			Real estate assessments finalized and sent to property owners		Business, professional & occupational license (BPOL) taxes due March 1			Real estate taxes due on June 15th	

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SELECTED FISCAL INDICATORS: FY 2009 - FY 2018

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
	Actual	Adopted	Adopted							
DOLLARS (IN MILLIONS)										
Total All Operating Funds	\$1,295.6	\$1,301.4	\$1,256.7	\$1,304.0	\$1,360.4	\$1,416.2	\$1,479.3	\$1,528.2	\$1,550.2	\$1,617.2
General Fund Expenditures	924.3	951.1	967.2	1,014.5	1,082.4	1,101.4	1,173.0	1,184.4	1,197.7	1,252.7
State/Federal Revenue	88.1	86.8	90.7	88.5	80.1	86.0	85.2	88.8	87.3	88.6
METRO Operating Subsidy	18.4	20.5	21.5	24.5	25.5	28.2	29.9	30.3	30.3	36.2
County Govt. Debt Service	46.5	52.3	52.9	53.9	54.2	55.9	68.0	62.9	61.3	63.0
School Operating Fund	356.0	345.8	368.3	365.4	417.7	405.9	434.8	462.4	485.5	501.3
Operating Transfer	307.3	293.4	318.2	317.0	357.4	355.8	386.9	400.0	405.7	428.6
School Debt Service	32.1	31.4	33.2	34.8	35.4	42.9	44.1	44.5	46.7	49.2
Utilities Enterprise Fund	63.2	70.8	76.1	80.1	86.1	87.0	86.2	86.7	89.5	89.8
Community Development (CDBG)	1.7	2.0	2.0	1.9	4.5	2.8	1.2	1.5	1.2	1.2
Bonded Indebtedness (1)	624.0	638.9	766.1	802.0	892.4	886.5	898.5	882.5	951.4	990.3
SHARES										
School Operating Fund as a Percentage of Total Funds	27.5%	26.6%	29.3%	28.0%	30.7%	28.7%	29.4%	30.3%	31.3%	31.0%
School Operating Transfer as a Percentage of General Fund	33.3%	30.8%	32.9%	31.2%	33.0%	32.3%	33.0%	33.8%	33.9%	34.2%
Total Debt service as a Percentage of General Fund Expenditures	8.5%	8.2%	8.7%	8.1%	8.3%	8.4%	8.5%	8.2%	8.1%	8.2%
Debt as a Percentage of Est. Actual Property Value (1)	1.1%	1.2%	1.3%	1.3%	1.4%	1.3%	1.2%	1.2%	1.3%	1.5%
PEOPLE										
Resident Population (2)	209,300	212,200	210,280	211,700	212,900	215,000	216,700	220,400	223,500	224,500
At Place Employment (2)	206,800	207,800	210,200	227,500	228,700	220,600	221,700	211,000	211,600	217,000
County FTE's (3)	3,822.2	3,820.6	3,832.5	3,722.1	3,768.5	3,790.0	3,838.7	3,872.8	3,939.1	3,976.4
School Operating Fund FTE's	3,349.3	3,428.5	3,448.8	3,614.2	3,726.6	3,794.8	3,914.8	4,271.7	4,297.5	4,436.0
School Enrollment (4)	19,534	20,233	21,241	21,841	22,613	23,316	24,213	25,238	26,152	27,197

NOTES

⁽¹⁾ Includes General and Schools General Obligation Debt but excludes debt paid from Enterprise Funds.

⁽²⁾ Resident Population and At Place Employment are taken from the Arlington County Profile for FY 2008 through FY 2016. FY 2017 and FY 2018 population and employment numbers reflect MWCOG Forecast Round 9.0.

⁽³⁾ County FTEs include 102.25 FTEs that are unfunded in FY 2010, and 159.55 that are unfunded in FY 2011.

⁽⁴⁾ School enrollment as of September 30 during the FY; enrollment is projected for the upcoming FY.

	Ger	neral Operating Fund	d ¹		Other Funds 2		Total Government Funds			
	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	
BEGINNING BALANCE	\$200,260,075	191,247,134	\$167,202,664	\$376,321,597	\$331,442,202	\$327,680,026	\$576,581,672	\$522,689,336	\$494,882,690	
REVENUES	\$200,200,075	191,247,134	\$107,202,004	\$370,321,3 3 7	\$331,442,2 0 2	\$327,000,020	\$370,361,072	\$322,009,330	\$494,00Z,090	
Real Estate Tax	\$675,717,874	\$687,171,555	\$715,037,910				\$675,717,874	\$687,171,555	\$715,037,910	
Personal Property Tax	111,768,491	112,052,147	115,452,147				111,768,491	112,052,147	115,452,147	
BPOL Tax	60,181,386	57,020,000	63,088,073				60,181,386	57,020,000	63,088,073	
Sales Tax	39,683,462	40,200,000	42,000,000				39,683,462	40,200,000	42,000,000	
Transient Tax	24,106,373	25,000,000	25,450,000				24,106,373	25,000,000	25,450,000	
Utility Tax	11,459,470	11,950,000	12,652,000				11,459,470	11,950,000	12,652,000	
Consumption Usage Tax	762,229	800,000	800,000				762,229	800,000	800,000	
Meals Tax	37,332,584	38,500,000	39,900,000				37,332,584	38,500,000	39,900,000	
Communications Tax	7,314,146	7,500,000	7,100,000				7,314,146	7,500,000	7,100,000	
Other Local Taxes	18,159,742	16,825,000	17,530,000				18,159,742	16,825,000	17,530,000	
Subtotal Taxes	986,485,757	997,018,702	1,039,010,130				986,485,757	997,018,702	1,039,010,130	
Licenses, Permits and Fees	9,846,558	10,217,950	10,766,100				9,846,558	10,217,950	10,766,100	
Fines, Interest, Other	17,695,726	15,310,887	19,870,206				17,695,726	15,310,887	19,870,206	
Charges for Services	54,490,980	56,404,254	59,039,761				54,490,980	56,404,254	59,039,761	
Miscellaneous	17,118,376	1,496,088	1,234,950				17,118,376	1,496,088	1,234,950	
Revenue from State	71,790,714	72,877,877	73,402,747				71,790,714	72,877,877	73,402,747	
Revenue from Federal Govt.	17,035,639	14,455,320	15,170,833				17,035,639	14,455,320	15,170,833	
Subtotal Other	187,977,993	170,762,376	179,484,597				187,977,993	170,762,376	179,484,597	
TOTAL REVENUES	1,174,463,750	1,167,781,078	1,218,494,727	251,346,994	224,645,742	230,078,014	1,425,810,744	1,392,426,820	1,448,572,741	
TRANSFERS IN	909,618	5,879,689	2,690,347	33,748,481	24,294,363	28,023,153	34,658,099	30,174,052	30,713,500	
TOTAL BALANCES, REVENUES, & TRANSFERS IN	\$1,375,633,443	\$1,364,907,901	\$1,388,387,738	\$661,417,072	\$580,382,307	\$585,781,193	\$2,037,050,515	\$1,945,290,208	\$1,974,168,931	
EXPENDITURES										
Operating Expenses	\$610,268,317	\$609,676,221	\$629,687,726	\$225,150,285	\$251,726,877	\$245,794,792	\$835,418,602	\$861,403,098	\$875,482,518	
Metro Operations	30,328,935	30,343,315	36,239,655	* ===*, · · · · · , = · · ·	4 _0 · , · _0, · · ·	4 = 1 3 ,1 3 1,1 3 =	30,328,935	\$30,343,315	36,239,655	
Capital Outlay	19,890,523	11,615,946	13,570,178				19,890,523	\$11,615,946	13,570,178	
Contingents - General/Other	-	3,250,000	4,250,000				· · · · · · -	3,250,000	4,250,000	
Contingents - Housing Fund	-	13,719,786	15,016,412				-	13,719,786	15,016,412	
Subtotal	660,487,775	668,605,268	698,763,971	225,150,285	251,726,877	245,794,792	885,638,060	920,332,145	944,558,763	
Debt Service	58,680,401	61,267,819	62,964,345	35,021,012	34,687,034	37,386,087	93,701,413	95,954,853	100,350,432	
Subtotal County	719,168,176	729,873,087	\$761,728,316	260,171,297	286,413,911	283,180,879	979,339,473	1,016,286,998	1,044,909,195	
Schools Transfer	464,986,649	466,964,233	490,256,196				464,986,649	466,964,233	490,256,196	
Subtotal Schools	464,986,649	466,964,233	490,256,196				464,986,649	466,964,233	490,256,196	
TOTAL EXPENDITURES	1,184,154,825	1,196,837,320	1,251,984,512	260,171,297	286,413,911	283,180,879	1,444,326,122	1,483,251,231	1,535,165,391	
TOTAL CARRYOVER	-	-	-	-	49,745,080	39,067,580	-	-	39,067,580	
TRANSFERS OUT	231,484	867,917	727,500	14,156,474	11,964,600	13,701,640	14,387,958	12,832,517	14,429,140	
TOTAL EXP., CARRYOVER, & TRANSFERS	\$1,184,386,309	\$1,197,705,237	\$1,252,712,012	\$274,327,771	\$348,123,591	\$335,950,099	\$1,458,714,080	\$1,545,828,828	\$1,588,662,111	
ENDING BALANCE	\$191,247,134	\$167,202,664	\$135,675,726	\$387,089,301	\$232,258,716	\$249,831,094	\$578,336,435	\$399,461,380	\$385,506,820	

² Revenue and expenditure detail for Other Funds can be found in the fund statements contained in the Enterprise, Special Revenue and Internal Service Fund section of this budget book.

	Ballston Business Improvement District			Rosslyn Rusi	iness Improveme	ant District	Crystal City Business Improvement District			
	FY 2016	FY 2017	FY 2018	FY 2016	FY 2017	FY 2018	FY 2016	FY 2017	FY 2018	
	Actual	Adopted	Adopted	Actual	Adopted	Adopted	Actual	Adopted	Adopted	
BEGINNING BALANCE	\$47,353	\$52,592	\$30,918	\$108,211	\$152,681	\$176,793	\$22,908	\$26,447	\$59,597	
TOTAL REVENUES	1,538,692	1,610,085	1,539,333	3,494,278	3,614,586	3,813,445	2,528,683	2,588,141	2,681,991	
TRANSFERS IN	-	-	-	-	-	-	-	-	-	
TOTAL BALANCE & REVENUES & TRANSFERS IN	1,586,045	1,662,677	1,570,251	3,602,489	3,767,267	3,990,238	2,551,591	2,614,588	2,741,588	
EXPENDITURES Operating Expenses Debt Service	1,514,794 -	1,582,173 -	1,500,849 -	3,449,310 -	3,586,538	3,799,566	2,514,190	2,523,437 -	2,614,941 -	
TOTAL EXPENDITURES	1,514,794	1,582,173	1,500,849	3,449,310	3,586,538	3,799,566	2,514,190	2,523,437	2,614,941	
TOTAL CARRYOVER	-	-	-	-	-	-	-	-	-	
TRANSFERS OUT	-	-	-	-	-	-	-	-	-	
TOTAL EXP., CARRYOVER, & TRANSFERS	1,514,794	1,582,173	1,500,849	3,449,310	3,586,538	3,799,566	2,514,190	2,523,437	2,614,941	
ENDING BALANCE	\$71,251	\$80,504	\$69,402	\$153,179	\$180,729	\$190,672	\$37,401	\$91,151	\$126,647	
	Commun	nity Development	Fund	•	Section 8 Fund			Utilities Fund		
	FY 2016	FY 2017	FY 2018	FY 2016	FY 2017	FY 2018	FY 2016	FY 2017	FY 2018	
	Actual	Adopted	Adopted	Actual	Adopted	Adopted	Actual	Adopted	Adopted	
BEGINNING BALANCE	\$ -	\$ - :	<u> - </u>	\$213,497	\$549,177	\$247,199	\$20,992,953	\$18,425,263	\$16,662,300	
TOTAL REVENUES	1,467,802	1,219,919	1,221,085	17,709,750	17,688,349	18,844,787	98,710,053	99,783,277	101,839,411	
TRANSFERS IN	-	-	-	-	-	-	-	-	-	
TOTAL BALANCE & REVENUES & TRANSFERS IN	1,467,802	1,219,919	1,221,085	17,923,247	18,237,526	19,091,986	119,703,006	118,208,540	118,501,711	
EXPENDITURES Operating Expenses Debt Service	1,467,802 -	1,219,919 -	1,221,085 -	17,490,977 -	17,870,843	18,964,693 -	53,700,172 33,035,128	57,006,044 32,450,734	57,969,344 31,808,987	
TOTAL EXPENDITURES	1,467,802	1,219,919	1,221,085	17,490,977	17,870,843	18,964,693	86,735,300	89,456,778	89,778,331	
TOTAL CARRYOVER	-	-	-	-	-	-	-	-	-	
TRANSFERS OUT					_	_	13,626,474	11,810,500		
	-	-	-	-	_		-,,	, ,	13,571,640	
TOTAL EXP., CARRYOVER, & TRANSFERS	- 1,467,802	- 1,219,919	1,221,085	17,490,977	17,870,843	18,964,693	100,361,774	101,267,278	13,571,640 103,349,971	

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	Automotive Equipment Fund			P	rinting Fund		Stormwater Fund				
	FY 2016	FY 2017	FY 2018	FY 2016	FY 2017	FY 2018	FY 2016	FY 2017	FY 2018		
BEGINNING BALANCE	\$9,927,466	Adopted \$5,998,121	\$9,069,562	Actual \$78,631	Adopted \$78,615	\$30,561	Actual \$21,349,762	Adopted \$20,317,018	Adopted \$16,544,966		
= = = = = = = = = = = = = = = = = = = =	+0,02.,.00	\\\\\\\\\\\\\\\\\\\\\\\		+.0,00.	•••••••	 		+_0,0.1.,0.10	• • • • • • • • • • • • • • • • • • • 		
TOTAL REVENUES	19,641,490	17,713,712	17,847,417	1,990,768	1,902,106	2,237,588	9,185,040	9,801,470	10,159,660		
TRANSFERS IN	100,624	-	185,835	231,484	241,769	249,600	-	-	-		
TOTAL BALANCE & REVENUES & TRANSFERS IN	29,669,580	23,711,833	27,102,814	2,300,883	2,222,490	2,517,749	30,534,802	30,118,488	26,704,626		
EXPENDITURES Operating Expenses Debt Service	18,054,168	17,078,334	16,033,276	2,285,306	2,122,387	2,469,285 -	8,430,072	9,777,370 -	10,159,660 -		
TOTAL EXPENDITURES	18,054,168	17,078,334	16,033,276	2,285,306	2,122,387	2,469,285	8,430,072	9,777,370	10,159,660		
TOTAL CARRYOVER	-	-	-	-	-	-	-	-	-		
TRANSFERS OUT	130,000	130,000	130,000	-	-	-	-	24,100	-		
TOTAL EXP., CARRYOVER, & TRANSFERS	18,184,168	17,208,334	16,163,276	2,285,306	2,122,387	2,469,285	8,430,072	9,801,470	10,159,660		
ENDING BALANCE	\$11,485,412	\$6,503,499	\$10,939,538	\$15,577	\$100,103	\$48,464	\$22,104,730	\$20,317,018	\$16,544,966		
	Ballston Garage										
	Ba	allston Garage		Ballston	Garage - 8th Le	vel	CPHD	Development Fur	nd		
	FY 2016	FY 2017	FY 2018	FY 2016	FY 2017	FY 2018	FY 2016	Development Fur	FY 2018		
REGINNING RALANCE	FY 2016 Actual	FY 2017 Adopted	Adopted	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted		
BEGINNING BALANCE	FY 2016	FY 2017		FY 2016	FY 2017	FY 2018	FY 2016	FY 2017	FY 2018		
BEGINNING BALANCE TOTAL REVENUES	FY 2016 Actual	FY 2017 Adopted	Adopted	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted		
=	FY 2016 Actual \$14,111,245	FY 2017 Adopted \$11,799,905	\$5,807,495	FY 2016 Actual \$577,262	FY 2017 Adopted \$800,871	FY 2018 Adopted \$924,666	FY 2016 Actual \$18,379,402	FY 2017 Adopted \$17,945,373	FY 2018 Adopted \$12,506,052		
TOTAL REVENUES	FY 2016 Actual \$14,111,245	FY 2017 Adopted \$11,799,905	\$5,807,495	FY 2016 Actual \$577,262	FY 2017 Adopted \$800,871	FY 2018 Adopted \$924,666	FY 2016 Actual \$18,379,402 15,095,796	FY 2017 Adopted \$17,945,373	FY 2018 Adopted \$12,506,052		
TOTAL REVENUES TRANSFERS IN TOTAL BALANCE & REVENUES	FY 2016 Actual \$14,111,245 4,076,858	FY 2017 Adopted \$11,799,905 3,569,147	Adopted \$5,807,495	FY 2016 Actual \$577,262 374,269	FY 2017 Adopted \$800,871 262,102	FY 2018 Adopted \$924,666 246,600	FY 2016 Actual \$18,379,402 15,095,796	FY 2017 Adopted \$17,945,373 14,809,496	FY 2018 Adopted \$12,506,052 14,838,948		
TOTAL REVENUES TRANSFERS IN TOTAL BALANCE & REVENUES & TRANSFERS IN EXPENDITURES Operating Expenses	\$14,111,245 \$14,111,245 4,076,858 - 18,188,103 4,140,465	FY 2017 Adopted \$11,799,905 3,569,147 - 15,369,052 8,921,555	3,250,771 - 9,058,266 3,908,976	\$577,262 374,269 - 951,531	FY 2017 Adopted \$800,871 262,102 - 1,062,973	FY 2018 Adopted \$924,666 246,600 - 1,171,266	FY 2016 Actual \$18,379,402 15,095,796 - 33,475,198	FY 2017 Adopted \$17,945,373 14,809,496 - 32,754,869	FY 2018 Adopted \$12,506,052 14,838,948 - 27,345,000		
TOTAL REVENUES TRANSFERS IN TOTAL BALANCE & REVENUES & TRANSFERS IN EXPENDITURES Operating Expenses Debt Service	FY 2016 Actual \$14,111,245 4,076,858 - 18,188,103 4,140,465 1,313,435	FY 2017 Adopted \$11,799,905 3,569,147 - 15,369,052 8,921,555 1,574,300	3,250,771 - 9,058,266 3,908,976 4,904,100	\$577,262 374,269 - 951,531 176,989	FY 2017 Adopted \$800,871 262,102 - 1,062,973	FY 2018 Adopted \$924,666 246,600 - 1,171,266 1,091,900	FY 2016 Actual \$18,379,402 15,095,796 - 33,475,198 15,984,063	FY 2017 Adopted \$17,945,373 14,809,496 - 32,754,869 19,918,105	FY 2018 Adopted \$12,506,052 14,838,948 - 27,345,000 20,230,219		
TOTAL REVENUES TRANSFERS IN TOTAL BALANCE & REVENUES & TRANSFERS IN EXPENDITURES Operating Expenses Debt Service TOTAL EXPENDITURES	FY 2016 Actual \$14,111,245 4,076,858 - 18,188,103 4,140,465 1,313,435	FY 2017 Adopted \$11,799,905 3,569,147 - 15,369,052 8,921,555 1,574,300	3,250,771 - 9,058,266 3,908,976 4,904,100	\$577,262 374,269 - 951,531 176,989	FY 2017 Adopted \$800,871 262,102 - 1,062,973	FY 2018 Adopted \$924,666 246,600 - 1,171,266 1,091,900	FY 2016 Actual \$18,379,402 15,095,796 - 33,475,198 15,984,063	FY 2017 Adopted \$17,945,373 14,809,496 - 32,754,869 19,918,105	FY 2018 Adopted \$12,506,052 14,838,948 - 27,345,000 20,230,219		
TOTAL REVENUES TRANSFERS IN TOTAL BALANCE & REVENUES & TRANSFERS IN EXPENDITURES Operating Expenses Debt Service TOTAL EXPENDITURES TOTAL CARRYOVER	FY 2016 Actual \$14,111,245 4,076,858 - 18,188,103 4,140,465 1,313,435	FY 2017 Adopted \$11,799,905 3,569,147 - 15,369,052 8,921,555 1,574,300	3,250,771 - 9,058,266 3,908,976 4,904,100	\$577,262 374,269 - 951,531 176,989	FY 2017 Adopted \$800,871 262,102 - 1,062,973	FY 2018 Adopted \$924,666 246,600 - 1,171,266 1,091,900	FY 2016 Actual \$18,379,402 15,095,796 - 33,475,198 15,984,063	FY 2017 Adopted \$17,945,373 14,809,496 - 32,754,869 19,918,105	FY 2018 Adopted \$12,506,052 14,838,948 - 27,345,000 20,230,219		

	Transportation Capital Fund			Utili	ities Fund Capit	al	General Capital - PAYG			
	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	
BEGINNING BALANCE	\$131,992,072	\$131,992,072	\$141,721,265	\$51,832,415	\$46,649,915	\$54,688,359	\$97,213,377	\$65,317,886	\$54,907,183	
_										
TOTAL REVENUES	47,353,028	36,597,752	38,323,698	5,895,540	6,471,000	5,655,900	17,780,354	-	-	
TRANSFERS IN	-	-	-	13,525,850	11,810,500	13,770,840	19,890,523	11,615,946	13,570,178	
TOTAL BALANCE & REVENUES & TRANSFERS IN	179,345,100	168,589,824	180,044,963	71,253,805	64,931,415	74,115,099	134,884,254	76,933,832	68,477,361	
EXPENDITURES Operating Expenses Debt Service	30,956,392 672,449	71,610,000 662,000	64,350,000 673,000	17,165,446 -	18,281,500 -	19,426,740	46,577,071 -	11,615,946 -	13,570,178	
TOTAL EXPENDITURES	31,628,841	72,272,000	65,023,000	17,165,446	18,281,500	19,426,740	46,577,071	11,615,946	13,570,178	
TOTAL CARRYOVER	-	-	-	-	12,957,500	3,772,460	-	33,000,000	35,000,000	
TRANSFERS OUT	-	-	-	-	-	-	400,000	-	-	
TOTAL EXP., CARRYOVER, & TRANSFERS	31,628,841	72,272,000	65,023,000	17,165,446	31,239,000	23,199,200	46,977,071	44,615,946	48,570,178	
ENDING BALANCE	\$147,716,259	\$96,317,824	\$115,021,963	\$54,088,359	\$33,692,415	\$50,915,899	\$87,907,183	\$32,317,886	\$19,907,183	
	Co	olumbia Pike TIF		(Crystal City TIF		Travel & Tourism Promotion Fund			
	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2016 Actual	FY 2017 Revised	FY 2018 Adopted	
BEGINNING BALANCE	\$209,168	\$63,220	\$365,479	\$9,265,875	\$11,273,046	\$13,937,631	\$ -	\$ -	\$ -	
TOTAL REVENUES	308,369	952,180	-	4,196,224	4,812,420	6,304,880	-	1,250,000	1,272,500	
TRANSFERS IN	-	-	-	-	-	-	-	626,148	246,700	
TOTAL BALANCE & REVENUES & TRANSFERS IN	517,537	1,015,400	365,479	13,462,099	16,085,466	20,242,511		1,876,148	1,519,200	
EXPENDITURES Operating Expenses Debt Service	- -	952,180 -	- -	1,243,068	5,672,420	6,964,880 -		1,876,148 -	1,519,200	
TOTAL EXPENDITURES	-	952,180	-	1,243,068	5,672,420	6,964,880	-	1,876,148	1,519,200	
TOTAL CARRYOVER	-	-	-	-	3,787,580	295,120	-	-	-	
TRANSFERS OUT	-	-	-	-	-	-	-	-	-	
TOTAL EXP., CARRYOVER, & TRANSFERS	-	952,180	-	1,243,068	9,460,000	7,260,000	-	1,876,148	1,519,200	

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FY 2018 ADOPTED BUDGET ONE-TIME FUNDING SUMMARY	
Affordable Housing Investment Fund (AHIF)	\$ 10,111,006
Schools One-time Transfer	6,077,476
Land Acquisition	4,009,893
Maintenance Capital	1,700,000
Housing Grants	1,600,000
Funding for Second Fire Recruit Class	1,027,406
Paving	650,000
Miscellaneous One-time Items	507,327
Lee Highway Planning Study	500,000
New Uniforms for Sheriff	400,000
Miscellaneous smaller maintenance capital projects	335,000
Library - Materials Funding	250,000
Arlington Economic Development - ConnectArlington Connection Grants	250,000
Retail and Market Study for Columbia Pike	150,000
Department of Environmental Services - Street lights & Trail Light	
Assessment	127,165
Services for Undocumented Arlingtonians	100,000
Sheriff - Detention Center Staffing (Equipment for 7 FTEs)	62,502
Consultant for Child Care Services in the County	50,000
Arlington Food Assistance Center (AFAC)	50,000
Arts Challenge Grants	30,000
Library - Funding to Continue Pop-Up Library in Crystal City until December	
2017	19,000
One-time Savings from Early Retirement Option	(479,837)
Total Expense	\$ 27,526,938

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FINANCIAL AND DEBT MANAGEMENT POLICIES

Budgeting, Planning, and Reserves

Balanced Budget: Arlington County will adopt an annual General Fund budget in which the budgeted revenues and expenditures are equal (a balanced budget). Any one-time revenues will be used for one-time, non-recurring expenses such as capital, equipment, special studies, debt reduction, and reserve contributions.

Long-Term Financial Planning: The County will annually develop a six year forecast of General Fund revenues, expenditures and will maintain a biennially updated, ten-year Capital Improvement Plan (CIP). The ten-year forecast will incorporate projected reserve levels and impact of the CIP on the County's debt ratios.

General Fund Operating Reserve: An Operating Reserve will be maintained at no less than five percent of the County's General Fund budget. The Operating Reserve shall be shown as a designation of total General Fund balance. Appropriations from the Operating Reserve require County Board approval and may only be made to meet a critical, unpredictable financial need. Any draw on the operating reserve will be replenished within the subsequent three (3) fiscal years.

Self-Insurance Reserve: The County will also maintain a self-insurance reserve equivalent to approximately one to two months' claim payments based on a five-year rolling average. Any draw on the self-insurance reserve requires County Board approval and will be replenished within the subsequent two (2) fiscal years.

Budget, Economic & Revenue Stabilization Contingent: Consistent with past practice, the County will maintain an economic and revenue stabilization contingent to address unexpected events, such as major weather events or a local/regional emergency requiring immediate incurrence of cost in response; revenue declines and local or regional economic stress. Use of contingent monies requires approval by the County Board. The minimum amount of the contingent will be \$4 million and will be revisited annually as part of the budget process. Any draw on the economic and revenue stabilization contingent will be replenished within the subsequent two (2) fiscal years.

General Fund General Contingent: Each year's budget will include a General Fund General Contingent appropriation to be used to cover unforeseen expense items or new projects initiated after a fiscal year has begun. Funding allocated from this contingent requires County Board approval.

Retirement System Funding: The County will use an actuarially accepted method of funding its pension system to maintain a fully-funded position. The County's contribution to employee retirement costs will be adjusted annually as necessary to maintain full funding. If the County reaches its actuarial-required contribution (defined as County and employee contributions that when expressed as a percent of annual covered payroll are sufficient to accumulate assets to pay benefits when due), the County may reduce its contribution provided that the amount reduced from the annual actuarial requirement will only be used for one-time, non-recurring expenses in order to provide the ability to increase contributions as may be required by future market conditions.

Other Post-Employment Benefits (OPEB) Funding: The County will use an actuarially accepted method of funding its other post-employment benefits to maintain a fully-funded position. The County's contribution to other post-employment benefit costs will be adjusted annually as necessary to maintain full funding. If the County reaches its actuarial-required contribution (defined as County

and employee contributions that when expressed as a percent of annual covered payroll are sufficient to accumulate assets to pay benefits when due), the County may reduce its contribution provided that the amount reduced from the annual actuarial requirement will only be used for one-time, non-recurring expenses in order to provide the ability to increase contributions as may be required by future market conditions.

Capital Improvement Plan

- 1. The County Manager will biennially submit a ten year Capital Improvement Plan (CIP) to the County Board. The CIP will address all known facility and infrastructure needs of the County, including the needs of the Arlington County Public Schools.
- 2. The CIP shall include a detailed description of each capital project, identifying every source of funding, including pay-as-you-go (PAYG), bond financing, and master lease financing. The source of funding will largely be determined based on the useful life of the project. Bond-funded projects will typically have a useful life at least as long as the period over which the bonds will be repaid (generally twenty years). Master lease-financed projects will generally have useful lives of three to ten years and typically include furniture, equipment, rolling stock and technology purchases. PAYG funds provide greater flexibility and will be appropriated annually from general fund revenues.
- 3. Each project budget shall identify the financial impact on the operating budget, if any.
- 4. In general, capital projects estimated to cost \$100,000 or more should be included in the CIP, including technology and equipment purchases.
- 5. The County will balance the use of debt financing sources against the ability to utilize PAYG funding for capital projects. While major capital facility projects will generally be funded through bonds, the County will attempt to maintain an appropriate balance of PAYG versus debt, particularly in light of the County's debt capacity and analysis of maintenance capital needs. As part of each biennial CIP process, the County will conduct a comprehensive assessment of its maintenance capital needs.
- 6. The CIP will include an analysis of the impact the CIP has on the County's debt capacity, debt ratios and long-term financial plan.
- 7. Voter referenda to authorize general obligation bonds should only be presented to voters when the analysis of the County's debt capacity demonstrates the ability of the County to fund the debt service for the bonds based on the County's "Financial and Debt Service Policies." Absent a compelling reason to do otherwise, the County should have the capacity to initiate construction projects within the two-year period before the next bond referendum. There should also be a demonstrated capability for the County to complete any project approved by referendum within the eight-year time period mandated under state law for sale of authorized bonds. The term "County" in this specific policy includes the Arlington County Government and any entity that receives bond funding from the County (such as the Arlington County Public Schools and the Washington Metropolitan Area Transit Authority).
- 8. In the off-years of the biennial CIP process, the County will conduct a needs assessment that will reflect, as appropriate, existing master plans and assessments (e.g., the Master Transportation Plan and others.) Given the significant size and diversity of the County's

infrastructure responsibilities, this assessment process will be implemented over the next four to six years.

Debt Management

The County will prudently use debt instruments, including general obligation bonds, revenue bonds, industrial development authority (IDA) revenue bonds, and master lease financing in order to provide re-investment in public infrastructure and to meet other public purposes, including inter-generational tax equity in capital investment. The County will adhere to the following debt affordability criteria (excluding overlapping and self-supporting debt).

- 1. The ratio of net tax-supported debt service to general expenditures should not exceed ten percent, within the ten-year projection.
- 2. The ratio of net tax-supported debt to full market value should not exceed three percent, within the ten-year projection.
- 3. The ratio of net tax-supported debt to income should not exceed six percent, within the ten-year projection.
- 4. Growth in debt service should be sustainable and consistent with the projected growth of revenues. Debt service growth over the ten year projection should not exceed the average ten year historical revenue growth.
- 5. The term and amortization structure of County debt will be based on an analysis of the useful life of the asset(s) being financed and the variability of the supporting revenue stream. The County will attempt to maximize the rapidity of principal repayment where possible. In no case will debt maturity exceed the useful life of the project.
- 6. The County will refund debt when it is in the best financial interest of the County to do so. When a refunding is undertaken to generate interest rate cost savings, the minimum aggregate present value savings will be three percent of the refunded bond principal amount.

Variable Rate Debt

- 1. Variable rate debt exposure should not exceed twenty percent of total outstanding debt.
- 2. Debt service on variable rate bonds will be budgeted at a conservative rate.
- 3. Before issuing variable rate bonds, the County will determine how potential spikes in the debt service will be funded.
- 4. Before issuing any variable rate bonds, the County will determine the impact of the bonds on the County's total debt capacity under various interest rate scenarios; evaluate the risk inherent in the County's capital structure, giving consideration to both the County's assets and its liabilities; and develop a method for budgeting for debt service.

Moral Obligation Debt or Support

On an infrequent basis, the County provides its "moral obligation" support for partners, including regional public safety agencies and affordable housing partners, among others. A moral obligation exists when the County Board has made a commitment to support the debt of another entity to prevent a potential default. The County's moral obligation will only be authorized after an evaluation of the risk to the County's balance sheet and stress testing of the financial assumptions underlying the proposed project.

Derivatives

Interest rate swaps and options (Swaps or Derivatives) are appropriate management tools that can help the County meet important financial objectives. Properly used, these instruments can help the County increase its financial flexibility, provide opportunities for interest rate savings or enhanced investment yields, and help the County reduce its interest rate risk through better matching of assets and liabilities. The County must determine if the use of any Swap is appropriate and warranted given the potential benefit, risks, and objectives of the County.

- 1. The County may consider the use of a derivative product if it achieves one or more of the following objectives:
 - Provides a specific benefit not otherwise available;
 - Produces greater than expected interest rate savings or incremental yield over other market alternatives;
 - Results in an improved capital structure or better asset/liability matching.
- 2. The County will not use derivative products that are speculative or create extraordinary leverage or risk; lack adequate liquidity; provide insufficient price transparency; or are used as investments.
- 3. The County will only do business with highly rated counterparties or counterparties whose obligations are supported by highly rated parties.
- 4. Before utilizing a Swap, the County, its financial advisor and legal counsel shall review the proposed Swap and outline any associated considerations. Such review shall be provided to the Board and include analysis of potential savings and stress testing of the proposed transaction; fixed versus variable rate and swap exposure before and after the proposed transaction; maximum net termination exposure; and legal constraints.
- 5. Financial transactions using Swaps or other derivative products used in lieu of a fixed rate debt issue should generate greater projected savings than the typical structure used by the County for fixed rate debt.
- 6. The County will limit the total notional amount of derivatives to an amount not to exceed twenty percent of total outstanding debt.
- 7. All derivatives transactions will require County Board approval.

Special Revenue / Enterprise Funds

It is the general policy of the County to avoid designation of discretionary funds in order to maintain maximum financial flexibility. The County may, however, create dedicated funding sources when there are compelling reasons based on state law or policy objectives, as described below. The Utilities Fund was created as a self-sustaining, fee-based enterprise fund under state code to support and maintain development of the County's water and sewer infrastructure. The Transportation Capital Fund was adopted pursuant to state legislation for new transportation funding. The Stormwater Management Fund was adopted in lieu of a self-supporting, user fee-based enterprise fund. The CPHD Development Fund was created as a self-sustaining, fee-based enterprise fund. Tax Increment Funds were established to support redevelopment and preservation objectives associated with the County's adoption of master plans, (e.g., the Crystal City Sector Plan adopted in 2010 and the Columbia Pike Neighborhoods Plan adopted in 2013).

Utilities Fund

- 1. The County will annually develop a six year forecast of projected water consumption, revenue, operating expenditures, reserve requirements and capital needs for the Utilities Fund. The six year forecast will show projected water-sewer rate increases over the planning period.
- 2. The County will implement water-sewer rate increases in a gradual manner, avoiding spike increases whenever possible.
- 3. The County will meet or exceed all requirements of any financing agreements or trust indentures.
- 4. The Utilities Fund will maintain a reserve equivalent to three months' operations and maintenance expenses. The reserve may be used to address emergencies and unexpected declines in revenue. If utilized, the reserve will be replenished over a three year period to the minimum reserve level. This reserve is in addition to any financing agreement-required debt service reserve funds.
- 5. The Utilities Fund will maintain debt service coverage of at least 1.25 times on all debt service obligations.
- 6. The Utilities Fund will be self-supporting.

Transportation Capital Fund

- 1. New revenue shall not be used to supplant existing transportation funding commitments, and capital investments shall be compliant with state law restrictions on non-supplanting and maintenance of effort requirements.
- 2. Operating program enhancements (outside base program) that clearly document transportation benefits may be eligible for support from the Transportation Capital Fund.
- 3. No more than three to five percent of annual funding should be used for project administration, indirect & overhead costs to support capital projects.
- 4. A reserve equivalent of ten to twenty percent of annual budgeted revenue will be established.

- 5. A five to ten year financial plan and model will be developed that integrates project cashflow forecasts, revenue projections, and financial / debt management policies and will factor in other non-County funding sources, including federal, state, regional, and private funding.
- 6. The County will prudently balance the use of new transportation funding sources between pay-as-you-go funding and leveraging through new bond issuance. Use of leveraging will be dependent on project size, cash flow, and timing projections.
- 7. If the County chooses to issue debt supported by dedicated transportation funding sources, such debt will be structured to be self-supporting and will not count against the County's general tax supported obligation debt ratios or capacity. Debt service coverage on such debt will range from 1.10 to 1.50 times, depending on the type of debt issued. The term on such bonds will not exceed the average useful life of the assets financed, and amortization will be structured to match the supporting revenue stream.
- 8. The Transportation Capital Fund will be self-supporting.

Tax Increment Funds

- 1. The intended use of TIF monies will be specified at the time of TIF creation; changes or additional uses will be determined as part of the annual budget process.
- 2. The assessed value of TIF areas will not exceed 25 percent of the County's total assessed valuation. As of January 1, 2016, existing TIF assessed valuation totaled 20 percent of County-wide assessed valuation.
- 3. The percent of TIF revenue available for the intended uses within a TIF area will be established at the creation of the TIF and will be less than or equal to 40 percent. This percent will be evaluated annually as part of the budget process.
- 4. The County will prudently balance the use of PAYG funding and leveraging through TIF bond issuances. Use of leveraging will be dependent on project type, size, cashflow and timing projections. Leveraging will only be used for capital projects that meet useful life and other requirements for bond issuance.
- 5. If the County leverages TIF revenue on its own behalf, it will target a minimum debt service coverage ratio of 2.0 times and establish an appropriate level of debt service reserves and / or other contingencies.
- 6. The County will establish additional policies pertaining to the leverage of TIF revenue by a private development entity prior to any such issuance.
- 7. A reserve equivalent to ten percent of annual budgeted revenue will be established.

Stormwater Fund

- 1. The County will annually develop a six year projection of stormwater operating and capital expenses.
- 2. The County will prudently balance the use of new stormwater funding sources between pay-as-you-go funding and leveraging through new bond issuance. Use of leveraging will be

- dependent on project size, cashflow, and timing projections. If debt is issued for stormwater projects, it will generally follow the debt issuance guidelines contained in this policy.
- 3. The Stormwater Fund will maintain a reserve equivalent to three months' expenses.
- 4. Stormwater financial policies will be reviewed as part of the Municipal Separate Storm Sewer System (MS4) permit renewal cycle (every five years).
- 5. The Stormwater Fund will be self-supporting.

CPHD Development Fund

- 1. A contingent reserve will be established equivalent to thirty percent of the Fund's total operating budget based on the fiscal year. This amount is equivalent to three to four months of annual operating expenditures. The reserve may be used to address emergencies and unexpected declines in revenue only after authorization from the County Board.
- 2. The CPHD Development Fund will be self-supporting.

Ballston Garage and Ballston Garage 8th Level Funds

- 1. The County will annually develop a multi-year forecast of garage revenue, operating expenses, and capital maintenance costs to be updated with each County CIP cycle.
- 2. An economic stability reserve equivalent to 3 months of annual parking revenues will be established to address potential revenue variability, ramping up to this level over a four-year period beginning in FY 2019. Any draws upon this reserve will be replenished within the subsequent three (3) fiscal years.
- 3. A maintenance reserve will be established based on an assessment of expected capital renewal needs over a 10-year period.
- 4. A reserve will be established for the ensuing year of debt service on the Series 2016B Ballston Quarter CDA bonds allocable to garage improvements.
- 5. The County will meet or exceed all requirements of any financing agreements or trust indentures.
- 6. The County will target self-sufficiency in consideration of limits imposed on parking user fee raising ability in the garage by the 1984 documents governing original and ongoing development of the garage.

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COMPREHENSIVE PLAN SUMMARY

Background

The Code of Virginia requires all governing bodies in the Commonwealth to have an adopted Comprehensive Plan. Arlington County's Comprehensive Plan was established by resolution of the County Board on August 27, 1960. This resolution called for the preparation of Arlington County's Comprehensive Plan, which originally included five elements: the General Land Use Plan, the Water Distribution System Master Plan, the Sanitary Sewer System Master Plan, the Storm Sewer Plan, and the Major Thoroughfare and Collector Streets Plan. In later years, additional elements were added to the Comprehensive Plan and some were replaced by new plans. For example, the Major Thoroughfare and Collector Streets Plan was replaced in 1986 by the Master Transportation Plan. Elements added to the Comprehensive Plan include the Recycling Program Implementation Plan and Map in 1990, the Chesapeake Bay Preservation Ordinance and Plan in 1992, the Open Space Master Plan (now the Public Spaces Master Plan) in 1994, the Chesapeake Bay Preservation Ordinance and Plan in 2001, the Historic Preservation Master Plan in 2006, the Community Energy Plan in 2013, and the Affordable Housing Master Plan in 2015.

The Comprehensive Plan provides guidance during the year for County efforts in conjunction with the annual budget and the Management Plan.

Goals and Objectives

The Comprehensive Plan was established in order that Arlington County may remain a safe, healthy, convenient, and prosperous community and an attractive place in which to live, work, and play, with stable or expanding values and potentialities for growth and continued economic health. The purpose of the Comprehensive Plan is to guide the coordinated and harmonious development of Arlington County through the provision of high standards of public services and facilities based on the following general principles:

- Retention of the predominantly residential character of the County, and limitation of intense development to limited and defined areas;
- Promotion of sound business, commercial, and light industrial activities in designated areas appropriately related to residential neighborhoods;
- Development of governmental facilities which will promote efficiency of operation and optimum public safety and service, including the areas of health, welfare, culture, and recreation;
- Provision of an adequate supply of water effectively distributed;
- Maintenance of sewage disposal standards acceptable to the immediate County area and its neighbors in the entire Washington Metropolitan Area and consistent with the program of pollution abatement of the Potomac River;
- Provision of an adequate storm water drainage system; and
- Provision of an adequate system of traffic routes which is designed to form an integral part of the highway and transportation system of the County and region, assuring a safe, convenient flow of traffic, thereby facilitating economic, and social interchange in the County.

In addition, the County Board has endorsed a land use policy which has evolved from an extensive citizen participation process and is designed to ensure that Arlington is a balanced community which provides residential, recreational, educational, health, shopping, and employment opportunities with good transportation supported by a strong tax base and the effective use of public funds. An

overarching theme of many of Arlington's initiatives, from land use to transportation to stormwater management, is that of sustainability and transit-oriented development. In support of Arlington's overall policy goals, the following adopted land use goals and objectives have been incorporated into the Comprehensive Plan:

- Concentrate high density residential, commercial, and office development within designated Metro Station Areas in the Rosslyn-Ballston and Jefferson Davis Metrorail transit corridors. This policy encourages the use of public transit and reduces the use of motor vehicles.
- Promote mixed-use development in Metro Station Areas to provide a balance of residential, shopping, and employment opportunities. The intent of this policy is to achieve continuous use and activity in these areas.
- Increase the supply of housing by encouraging construction of a variety of housing types and prices at a range of heights and densities in and near Metro Station Areas. The Plan allows a significant number of townhouses, mid-rise, and high-rise dwelling units within designated Metro Station Areas.
- Preserve and enhance existing single-family and apartment neighborhoods. Within Metro Station Areas, land use densities are concentrated near the Metro Station, tapering down to surrounding residential areas to limit the impacts of high-density development. Throughout the County, the Neighborhood Conservation Program and other community improvement programs help preserve and enhance older residential areas and help provide housing at a range of price levels and densities.
- Preserve and enhance neighborhood retail areas. The County encourages the preservation and revitalization of neighborhood retail areas that serve everyday shopping and service needs and are consistent with adopted County plans. The Commercial Revitalization Program concentrates public capital improvements and County services in these areas to stimulate private reinvestment.

Other goals and objectives have been incorporated into the Comprehensive Plan through the years, including the provision of an adequate supply of beneficial open space which is safe, accessible, and enjoyable, as outlined in the Public Spaces Master Plan, energy goals as described in the Community Energy Plan, and targets for affordable housing, as set forth in the General Land Use Plan.

Elements of the Comprehensive Plan

Arlington County's Comprehensive Plan is currently comprised of the following eleven elements:

- General Land Use Plan
- Master Transportation Plan
- Storm Water Master Plan
- Water Distribution System Master Plan
- Sanitary Sewer Collection System Master Plan
- Recycling Program Implementation Plan and Map
- Chesapeake Bay Preservation Ordinance and Plan
- Public Spaces Master Plan
- Historic Preservation Master Plan
- Community Energy Plan
- Affordable Housing Master Plan

Although the Planning Division in the Department of Community Planning, Housing and Development is responsible for the overall coordination and review of the Comprehensive Plan, several agencies within Arlington County are responsible for the review of the specific elements that make up the Comprehensive Plan. A web version which includes the plan elements, can be found on the <u>Department of Community Planning, Housing, and Development website</u>. A description of each element and the name of the agency responsible for that element follows:

General Land Use Plan

The General Land Use Plan is the primary guide for the future development of the County. The plan establishes the overall character, extent, and location of various land uses and serves as the guide to communicate the policy of the County Board to citizens, businesses, developers, and others involved in the development of the County. In addition, the General Land Use Plan serves as a guide for the County Board in its decisions concerning future development.

The County first adopted a General Land Use Plan in 1961. Since then, the plan has been updated and periodically amended to more clearly reflect the intended use for a particular area. The plan is amended either as part of a long-term planning process for a designated area or as the result of an individual request for a specific change. Since its initial printing, there have been numerous updates and amendments to the General Land Use Plan. The last reprinting of the General Land Use Plan occurred in 2011, but the web version contains updates through June 30, 2014.

Any person may request a change to the General Land Use Plan by writing a letter to the Chairman of the County Board identifying the specific area and requested General Land Use Plan designation.

Master Transportation Plan

Arlington's original transportation plan was the Major Thoroughfare and Collector Streets Plan. Since its adoption in 1941, the plan has been updated and expanded to address multiple travel modes. For streets, the initial plan of 1941 was updated in 1960 and 1975, and became part of the 1986 Master Transportation Plan. For bikeways, the initial plan adopted in 1974 was updated in 1977, 1986, and again in 1994, as part of the Master Transportation Plan. The initial Master Transit Plan adopted in 1976 was partially updated in 1989 with the inclusion of the Paratransit Plan. The 1978 Master Walkways Policy Plan was also updated in 1986 as a part of the Master Transportation Plan and in 1997 as the Pedestrian Transportation Plan. An update to the bike element of the Master Transportation Plan is anticipated to occur in 2018.

The Master Transportation Plan establishes the principles to guide the implementation of transportation facilities to address future transportation needs and challenges in Arlington County. The Master Transportation Plan provides:

- The overall rationale for developing transportation facilities (transit networks, roads, walkways and/or bikeways) to meet future travel needs;
- A basis for establishing County transportation-related program priorities;
- A framework for offering advice to other agencies responsible for transportation in this area;
 and
- An overall direction to guide transportation projects in Arlington County.

In October 2004, the Arlington County Board directed the Transportation Commission and County staff to undertake an update of the County's Master Transportation Plan. Between 2007 and 2011,

the following eight sub-elements were adopted by the County Board and now comprise the Master Transportation Plan: 1) Goals and Policies Element (2007), 2) Map Element (2007), 3) Bicycle Element (2008), 4) Pedestrian Element (2008), 5) Transportation Demand and System Management Element (2008), 6) Transit Element (2009), 7) Parking and Curb Space Management Element (2009), and 8) Streets Element (2011).

Storm Water Master Plan

The County Board originally adopted the Storm Sewer Plan in 1957. In 1975, the Army Corps of Engineers prepared the Four Mile Run Watershed Runoff Control Program Hydrology Report, which included a computer model of the watershed. The purpose of this study was to ensure that the capacity of the Four Mile Run Flood Control Channel would not be exceeded for 100 years.

In September 1996, the County Board adopted the Storm Water Master Plan to replace the 1957 Storm Sewer Plan. The Storm Water Master Plan prioritizes individual watersheds for detailed hydrologic, hydraulic, and water quality analyses and addresses new state and federal environmental laws and regulations, floodplain management issues, concerns regarding stream valley conditions, new technology, design methods, and engineering practices.

Water Distribution System Master Plan

The Water Distribution System Master Plan, adopted by the County Board in September 1992, is the policy document that guides the operation, maintenance, and expansion of the County water system. The plan evaluates the existing water distribution system facilities and operation practices and determines the policy and facility improvements that will be necessary to provide and maintain the desired quality of service. In September 2014, the Plan was updated to address the challenges of an aging infrastructure by setting recommended investments and policy guidance.

Sanitary Sewer Collection System Master Plan

The Arlington County sanitary sewer system collects and treats wastewater produced in Arlington County and some adjoining portions of Fairfax County, the City of Alexandria, and the City of Falls Church. The Sanitary Sewer Collection System Master Plan, adopted by the County Board in December 2002, evaluates the current sanitary sewer system facilities, practices, and programs and determines the policies and facility improvements needed to provide and maintain adequate service now and in the future.

Recycling Program Implementation Plan and Map

The Recycling Program Implementation Plan was prepared in compliance with a requirement in the Code of Virginia to include the location of existing recycling centers in the Comprehensive Plan. The purpose of the plan is to provide a guide for the development of effective recycling programs in Arlington. The plan includes major recommendations related to the implementation of multi-material curbside collection of source separated recyclables from single-family dwellings; the implementation of a multi-material source separation recycling in the multifamily and commercial waste segments; planning of a materials recovery facility to serve the County; and the implementation of a public education/promotion program which stresses source reduction and recycling. The plan also includes a map that shows the location of existing recycling centers.

Chesapeake Bay Preservation Ordinance and Plan

Arlington County was required to adopt a new Chesapeake Bay element of its Comprehensive Plan, under the provisions of 9 VAC 10-20-220(A)(2). The purpose of the Chesapeake Bay Preservation Plan is to satisfy this requirement of the Chesapeake Bay Preservation Area Designated and Management Regulations. The plan addresses the following issues: Arlington County's water resources; existing and potential sources of pollution; existing County programs that address water quality management; policies and programs that relate to the County's implementation of the Chesapeake Bay Preservation Ordinance; and implementation measures to protect and improve the County's streams and riparian buffers adjacent to streams.

The Chesapeake Bay Preservation Plan was closely coordinated with the County's adopted Watershed Management Plan. Both plans recommend a consistent phased implementation plan. This implementation plan reflects the results of a comprehensive inventory of County streams conducted during the summer of 1999, as well as recommendations of the Chesapeake Bay Preservation Task Force, which presented a report to the County Board in July 2000.

Public Spaces Master Plan

The Public Spaces Master Plan provides policy guidance for the future of Arlington's public space. The plan is designed to establish the overall character, extent, and location of public space. The plan includes objectives, strategies, and recommended actions designed to ensure the provision of an adequate supply of beneficial public space, which is safe, accessible, and enjoyable for this and future generations in the County. The Public Spaces Master Plan also identifies open space deficiencies and potential acquisition sites. The plan sets forth six major objectives to guide policy-making, public investments, and County management of public spaces during the next two decades. The objectives are to balance acquisition and development of public spaces; preserve and enhance the environment; improve access and usability; enhance arts, culture and history; develop and enhance partnerships; and manage assets effectively. The Department of Parks and Recreation began working on an update to the Public Spaces Master Plan in early 2015. The update is expected to be completed in 2017.

Arlington's Urban Forest Master Plan, an-element of the Public Spaces Master Plan, was initiated by the Department of Parks and Recreation and Arlington's Urban Forestry Commission, under the direction of the Arlington County Board, to facilitate the County's ongoing commitment to enhance and preserve Arlington's tree canopy. The plan was adopted by the County Board in July 2004. The Master Plan has the following components: a Geographic Information Systems (GIS) street tree inventory, a tree canopy satellite analysis, long-range goals and recommendations, along with a final Urban Forest Master Plan report including GIS-based planting plans. In October 2009, Arlington County received an updated satellite analysis of tree canopy coverage. The analysis also provides Arlington with a GIS layer that enables staff to calculate tree canopy coverage in any geographical area of the County, including individual civic associations, land use areas, residential neighborhoods, and business corridors. Additional tree canopy analysis was performed in 2011. The Department of Parks and Recreation will update the Urban Forest Master Plan in 2017/2018 after completion of the updated Public Spaces Master Plan, using new satellite imagery to analyze tree canopy coverage and set canopy goals.

The Public Art Master Plan, another element of the Public Spaces Master Plan, outlines a strategy for how public art, with elevated standards for design, architecture, and landscape architecture, will improve the quality of public spaces and the built environment in Arlington for civic placemaking. The creation of Arlington's first Public Art Master Plan was stipulated by the Public Art Policy adopted by the County Board in September 2000 to help refine the policy's direction that public art should be sited in "prominent locations." The Public Art Master Plan defines "prominent" as a confluence of

civic, residential, and commercial activities, as well as an opportunity for public art as provided by a Capital Improvement Program or other major capital project within which the public art would be an integrated component. The master plan provides guidance for project prioritization and implementation processes for public art associated with County-funded projects, site plan/special exception projects, and community-initiated projects. The master plan's development included a survey of other planning processes and initiatives, including sector plans, Neighborhood Conservation Plans, and studies to ensure that its recommendations would be in support of these other policy tools. An update is currently being drafted.

Historic Preservation Master Plan

The Historic Preservation Master Plan is the primary guide for historic resources in the County. The purpose of this plan is to establish proactive priorities, goals, and objectives for County historic preservation activities that involve the historic built environment and County history in general. The document also serves as a guide to communicate the historic preservation policy of the County Board to citizens, businesses, developers, and others. Additionally, the Historic Preservation Master Plan guides the County Board in its decisions concerning historic resources. Included in the Historic Preservation Master Plan is an implementation strategy outline to guide the various programs to be developed. The County adopted the Historic Preservation Master Plan in 2006.

Community Energy Plan

In June 2013, the County Board adopted the Community Energy Plan (CEP). The purpose of the CEP is to define energy goals and describe the energy policies that will help Arlington remain economically competitive, environmentally committed, and have secure energy sources. The plan sets broad goals and policies of a sustainable community over the next thirty to forty years. It is intended to assist in ensuring that development in the County occurs in a coordinated, economically competitive, energy secure, and environmentally committed manner that best promotes the health, safety, prosperity, and general welfare of the County's residents and businesses. Accompanying the CEP is the Community Energy Plan Implementation Framework (CEP Implementation Framework). The CEP Implementation Framework lays out the strategies that the County will deploy as well as the tools – both existing and potential – that could be used to advance the goals and policies of the CEP. The County will work with stakeholders to ensure CEP implementation improves Arlington's economic competitiveness, energy security, and environmental commitment. The first update to the plan will be in 2018.

Affordable Housing Master Plan

In September 2015, the County Board adopted the Affordable Housing Master Plan (AHMP). The purpose of the AHMP is to define the County's affordable housing policy and enable Arlington to respond to the current and future needs of residents of all levels of income in the County. The plan includes the context for affordable housing in Arlington, an analysis of current and future housing needs, and the affordable housing policy. The policy is organized around three goals: having an adequate supply of housing for the community's needs; ensuring that all segments of the community have access to housing; and ensuring that housing efforts contribute to a sustainable community. The AHMP fulfills the Code of Virginia requirement that comprehensive plans address affordable housing to meet the current and future needs of residents of all levels of income in the locality. Accompanying the AHMP is the Affordable Housing Implementation Framework (AHI Framework). The AHI Framework describes the existing and potential tools that will be the mechanisms for fulfilling

the goals, objectives and policies of the AHMP. The framework provides guidance from the County Manager to staff for developing and overseeing specific policies and programs to meet the County's affordable housing needs.

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GLOSSARY

ACVS Arlington Convention and Visitors Service

ACA Affordable Care Act

ADA Americans with Disabilities Act

AED Arlington Economic Development

AHC Arlington Housing Corporation

AHIF Affordable Housing Investment Fund

AID TO LOCALITIES Financial assistance in the form of grants, reimbursements for

> personnel services, local portions of fee and tax revenues, and any other monies allocated to local jurisdictions by the Commonwealth

of Virginia.

ALLOCATE To set apart or earmark for a specific purpose.

APPROPRIATION A legal authorization approved by the County Board to expend or

obligate a specific level of funds for an approved program. The County Board appropriates funds for programs by department or agency, and the County Manager has the authority to approve transfer of funds within a department or agency. The County Board sets an initial appropriation for each fiscal year and then may amend that appropriation during the course of the fiscal year,

as it deems necessary (see Supplemental Appropriation).

APS Arlington Public Schools

ART **Arlington Transit**

(1) As a verb, the process of making the official valuation of ASSESS OR **ASSESSMENT**

property for purposes of taxation. (2) As a noun, the value set for

a particular piece of property by the assessor.

The full count of staff positions approved by the County Board. **AUTHORIZED FTES**

BALANCED BUDGET The County Manager annually proposes, and the County Board

> adopts, a budget or financial plan for the upcoming year in which the revenues available (including any available fund balance from prior years) match or exceed the projected expenditures. County also executes the budget each year so that expenditures

will not exceed revenues.

BASE BUDGET

Terminology used in the Proposed Budget document referring to the budget as proposed by the County Manager. It does not include Program Change Proposals, Strategic Initiatives, or Policy Priorities that have not been funded within the base budget.

BID

Business Improvement District. A designated portion of the County in which the property owners are levied a special tax assessment to fund improvements and enhancements in that area. The first BID to be designated was in Rosslyn in 2002. A second BID in Crystal City was designated in 2006, and a third in Ballston was established in January 2011.

BOND FINANCING

Refers to the method of financing capital improvement projects. Arlington County generally sells capital improvement general obligation bonds. The bonds are issued for a 20-year period and repaid on a level principal basis. Arlington County must seek voter approval to issue general obligation bonds in November of even-numbered calendar years.

BPOL

Business, Professional, and Occupational License tax

BUDGET

A specific plan which identifies a plan of operations for the fiscal year, states the expenditures required to meet that plan of operations, as well as identifies the revenues necessary to finance the plan. The annual County budget is established by County Board resolution.

BUDGET GUIDELINE

The explicit dollar amount given to each department or agency for its operating budget ceiling. The budget guidelines are calculated initially by the Department of Management and Finance (DMF), and approved and agreed upon by each department or agency. Each guideline is developed considering the issues facing the department as well as the overall financial position of the County government.

BUDGET PLANNING ESTIMATE

Budget guidance founded upon projected revenues, established by the County Board, directing the County Manager's preparation of the Proposed Budget, including a transfer for the School Board.

BUDGET REDUCTION

Items, programs, or positions specifically identified within a department or division which have been removed from the department or division's base budget to generate savings to the General Fund or other funds. Budget reductions may also be achieved through revenue increases, which reduce the reliance on net tax support.

CAFR

Comprehensive Annual Financial Report – the County's annual audit report.

CAMA

Commercial Mass Appraisal

CAP

Commuter Assistance Program

CAPITAL PROJECT Purchase or construction of an item or system that generally has a

value of at least \$100,000 and has a useful life of 10 years, or purchase of an information technology system enhancement with a

value of at least \$25,000.

CARRYOVER Refers to the process of transferring specific funds, encumbrances,

and obligations previously approved by the Board from the end of

one fiscal year to the next fiscal period.

CD Community Development

CDCAC Community Development Citizens Advisory Committee

CDBG Refers to the Community Development Block Grant program

funded by the United States Department of Housing and Urban Development (HUD) to improve the housing, neighborhood, and economic conditions of Arlington County's low and moderate income residents through a comprehensive approach to planning

and implementing programs and activities.

C&I Commercial and Industrial Property Tax

CMO County Manager's Office

CSBG Community Services Block Grant

CHARGE OUT/BACK Refers to the process by which departments assess the costs that

pertain to capital project design and implementation contained in their budgets to pay-as-you-go and bond funds. This procedure

removes the expense from the department's budget.

CIP Capital Improvement Plan

COLA Cost of Living Adjustment

CONSTITUTIONAL OFFICES Refers to the offices or agencies directed by elected officials whose

positions are established by the Constitution of the Commonwealth of Virginia or its statutes. In Arlington, the Sheriff, Treasurer, Commissioner of Revenue, Clerk of the Circuit Court, and

Commonwealth's Attorney are the five Constitutional Officers.

CONTINGENT Funds set aside to provide for unforeseen expenditures or new

projects initiated after the fiscal year has begun, e.g., General Fund General Contingent or Affordable Housing Investment Fund

Contingent.

COOP BUDGET Referring to the State Cooperative Health Budget, it is a revenue

paid to the County by the Virginia Department of Health as set forth in the contract for the local administration of health services.

CPHD Department of Community Planning, Housing and Development

CPI Consumer Price Index. This measure, which is produced by the

United States Bureau of Labor Statistics, estimates the average price of consumer goods and services purchased by households.

Free constants group and converse parameter of months

CRITICAL MEASURE A type of outcome measure that indicates how well a program is

performing key services to achieve program goals and objectives.

CSA Comprehensive Services Act for Youth and Families

CSB Community Services Board (also known as the ACSB, Arlington

Community Services Board). A County Board appointed board which has by authority of the code of Virginia oversight over mental health, intellectual disability, and substance abuse services

in the County.

CY Calendar Year

DCJS Department of Criminal Justice Services

DEBT SERVICE The amount of principal and interest that the County pays on its

bond financing.

DEPARTMENT An entity, such as the Department of Human Services, that

coordinates services in a particular area.

DES Department of Environmental Services

DHS Department of Human Services

DMF Department of Management and Finance

DPR Department of Parks and Recreation (formerly called the

Department of Parks, Recreation, and Cultural Resources – PRCR)

DR Disaster Recovery

DROP Deferred Retirement Option Program

DTS Department of Technology Services

ELIMINATED FTE A full-time equivalent position specifically identified within a

department or division which has been removed from the department or division's base budget, reducing the authorized

staffing level.

ENCUMBRANCES Funds set aside to pay for contracted goods and services.

Encumbrances represent the dollar amount to be paid upon

completion of the contract.

ENTERPRISE FUND

Enterprise funds are used to account for the financing of services to the general public where the operating expenses involved are usually recovered in the form of charges to users. The Utilities Fund and the CPHD Development Fund are the County's two primary enterprise funds.

FRMS

Electronic Records Management System

EXPENDITURES

Outflows of cash or liabilities incurred as a result of rendering services or carrying out other activities that constitute the entity's ongoing or major operations.

FAMIS

Family Access to Medical Insurance Security Plan, a Virginia program to provide medical coverage for low-income children without medical benefits.

FIR

Fire Department

FISCAL YEAR

In Arlington County, the 12 months beginning July 1 and ending the following June 30th. (The federal government's fiscal year begins October 1.)

FRINGE BENEFITS

The fringe benefit expenditures included in the budget are the County's share of the costs above base salary for employees, due to additional benefits provided or federally mandated costs. Major fringe benefits provided by Arlington County include: retirement, FICA, health insurance, life insurance, and transit subsidies. The amount of the fringe benefit is based on a percentage of an employee's salary or a set amount. Other County benefits include unemployment and worker's compensation and disability insurance. Fringe benefits costs are borne by the County and the employee in most cases.

FROZEN FTE

In order to meet guideline reductions, some departments elect to hold positions vacant for the coming fiscal year. In doing this, the authorization for the position remains with the department, but the dollars needed to fund the position have been removed from the base budget.

FSA

A flexible spending account (FSA) is an account that allows an employee to set aside a portion of earnings to pay for qualified expenses, most commonly for medical expenses and dependent care. Money deducted from an employee's pay into an FSA is not subject to payroll taxes.

FULL-TIME EQUIVALENT (FTE)

The measure of authorized personnel. It is calculated by equating 2,080 hours of work per year (2,912 for uniformed firefighters) with the full-time equivalent of one position (referred to in the budget as an FTE).

FUND

A separate accounting unit comprised of its own specific revenues and expenditures, and assets and liabilities. Each fund in the County's accounting structure is established to segregate a particular set of fiscal activities. Separate funds, established by the County, include the General Fund, which is the general operating fund of the County and is used to account for general government revenues and expenditures; the School Operating Fund, which details revenues and expenditures for the County's public school system; and the Utilities Fund, which details the fiscal activities of the County's water, sewer, and wastewater treatment plant. Other funds are established to isolate capital expenditures as well as inter-governmental service organizations, which sell their services (as would private enterprise) to other County agencies.

FUND BALANCE

The balance of resources remaining at the end of a fiscal year, calculated by taking the beginning balance as of the beginning of the fiscal year, adding in all revenues received during the year, and subtracting that year's expenditures. Fund balance is available to support the spending needs of the fund.

FUNDED FTEs

The number of full-time equivalent positions for which the resources to support the positions have been included in the budget. The count of funded FTEs is calculated as the number of authorized FTEs less the number of frozen FTEs.

FUND TRANSFER

Movement of resources from one fund to another, which is authorized by the County Board. This is primarily done between the General Fund and other operating funds, for example, General Fund transfer to the Automotive Equipment Fund for new vehicles authorized by the County Board.

FY

Fiscal Year

GENERAL FUND (GF)

A fund type used to account for the ordinary operations of County government that are financed from taxes and other general revenues and are not accounted for in other funds. This is the most important fund in the Arlington County budget, and it is comprised primarily of local tax revenues and fees.

GRANICUS

A public hearing management system that was implemented in the County in April 2007. The system integrates the live web-casting of County Board meetings, access to meeting material, and the annotation of meeting minutes.

GRANTS

Contributions or gifts of cash or other assets from another government or private entity to be used or expended for a specified purpose or activity.

GRAMS

The Government Response and Memorandum System is a workflow tracking system that allows the County Board to communicate with County departments and employees through the County Manager. GRAM responses are used to both answer residents' questions and to inform all Board members on community issues.

HCV Housing Choice Vouchers

HIV Human Immunodeficiency Virus

HOME The HOME Investment Partnership Act, a federal housing program

HRD Human Resources Department

HUD U. S. Department of Housing and Urban Development

IDA **Industrial Development Authority**

INDIRECT COST Expenditures that are required in the production of a good or

service which cannot be directly traceable to the good or service.

INTERNAL SERVICE FUNDS Funds established to finance and account for services furnished by

> a designated County agency to other agencies, where the service is provided on a cost reimbursement basis. Internal Service Funds

include Printing and Automotive Equipment.

JFAC Joint Facilities Advisory Committee

JTPA Job Training Partnership Act

LIB Department of Libraries

LIHTC Low Income Housing Tax Credit

LINE OF BUSINESS A subset of a County department that has a uniquely identifiable

budget, staff, and function.

LIVING WAGE The living wage is a strategy used to raise the incomes of low-paid

> employees to a level sufficient to provide adequate food, housing, and health care. Arlington implemented a living wage policy for County employees and certain contractors in FY 2004 and was updated in FY 2017 (to \$14.50 per hour). The living wage rate is

reviewed on an annual basis as part of the budget process.

LPACAP Local Public Assistance Cost Allocation Plan

MARKET PAY An overall increase in the County's employee pay scale, expressed **ADJUSTMENT**

on a percentage basis, based on an assessment of the County's

pay scale in relation to other area jurisdictions.

MARKS Market Rate Affordable Units

MASTER LEASE Financing mechanism to acquire equipment, rolling stock, furniture

and technology purchases that have useful lives ranging from three

to ten years.

MC Maintenance Capital, previously called Capital Assets Preservation

Program (CAPP), is funded through the capital portion of the budget. This is a program intended to prolong the useful life of existing capital assets by ensuring they are maintained, updated

and renewed as necessary.

METRO Washington Metropolitan Area Transit Authority

MISSION STATEMENT A short, succinct statement that describes why a program or

department exists.

NEIGHBORHOOD CONSERVATION (NC) The Neighborhood Conservation Program provides a mechanism for funding capital projects to address the needs of participating County neighborhoods. The Program is overseen by the Neighborhood Conservation Advisory Committee (NCAC), made up

of representatives from all participating neighborhoods.

NET TAX SUPPORT (NTS) The amount of local taxes required to finance a particular program

or set of programs. The net tax support is determined by subtracting all state and federal aid, fees, charges and other directly attributable revenues from the total cost of the program or

set of programs.

NON-PERSONNEL

EXPENSES

See "Operating Expenses"

NSA Neighborhood Strategy Area

NVTA Northern Virginia Transportation Authority

OBJECTIVE Refers to a strategic position to be attained or a purpose to be

achieved.

OEM Office of Emergency Management

OPEB Other Post-Employment Benefits

and equipment. Also referred to as "Non-Personnel Expenses."

OPERATING RESERVE A portion of County revenues that are received and set aside for

use in financing unforeseen major revenue shortfalls.

OSHA Occupational Safety and Health Administration

OUTCOME MEASURE Results oriented measure that demonstrates the achievement of a

department or program's mission.

PAY-AS-YOU-GO (PAYG) Refers to the method of financing capital projects. The

Pay-As-You-Go Capital projects are funded from annual

appropriations as part of the adopted operating budget.

PERFORMANCE MEASURES

A listing of a department, division, or program's measures that reflect information pertaining to relative overall outcomes or customer, process, financial, or work force measurements.

PERSONAL PROPERTY

A category of property, other than real estate, identified for purposes of taxation. It is comprised of personally owned vehicles as well as corporate property and business equipment. Examples include automobiles, motorcycles, trailers, boats, airplanes, business furnishings, and manufacturing equipment. Goods held for sale by manufacturers, wholesalers, or retailers are not included in this category.

PERSONNEL EXPENSES

Refers to the costs of salaries, wages, and fringe benefits such as the employer's share of retirement contributions, Social Security (FICA) contributions, health insurance, life insurance, and employee transit subsidies.

POL

Police Department

POLICY PRIORITY

Program enhancements identified by the County Manager for County Board consideration as part of the proposed budget. These are not funded within the base budget but are proposed as options to add to the base budget. Also referred to in some years as "Program Change Proposals."

PPTRA

Personal Property Tax Relief Act

PRD

Price related differential

PREA

Prison Rape Elimination Act

PRODUCTIVITY/EFFICIENCY

SAVINGS

Items, programs, and tasks identified by each department or agency that have been altered or eliminated to produce a more efficient use of resources.

PROGRAM

A part of an organization with definable and unique functions, goals, or objectives. Two examples are the Residential Refuse and Recycling Program within the Department of Environmental Services and the Madison Adult Day Health Care Center within the Department of Human Services.

PROGRAM CHANGE PROPOSAL (PCP)

A policy or program alternative (representing a change from current operations) identified by the County Manager for County Board consideration. PCPs are not included as recommended items financed within the base budget; rather, these proposals are options to add or subtract from the budget as proposed. Also referred to in some years as "Policy Priorities" or "Strategic Initiatives."

PROGRAM GOAL

A general statement of purpose. A goal provides an operating framework for each program unit and reflects realistic constraints upon the unit providing the service.

PSC

Public Service Corporation

REAL PROPERTY Real estate, including land and improvements (buildings, fences,

pavements, etc.) classified for purposes of assessment.

RET Retirement Board

REVENUE Income that Arlington County collects and receives into the

treasury for public use. Taxes, fees for services, and grants are

sources of revenue, for example.

REVISED BUDGET A presentation of the budget sometimes used for comparative

purposes, which includes the budget adopted by the County Board, plus specific supplemental appropriations approved by the Board

during the course of the fiscal year.

SCAAP State Criminal Alien Assistance Program

SLY Safety, Liquidity, and Yield

SPECIAL REVENUE FUND Funds established to segregate resources restricted to

expenditures for a specific purpose. The Rosslyn Business Improvement District fund is an example of a special revenue fund.

SSI Supplemental Security Income

STATE SHARE Revenue in the Department of Human Services which flows through

a variety of state agencies to the County in support of human service programs. The funding may originate as state or federal funds, but all comes through the state, often on a block grant or

formula basis.

SUPPLEMENTAL An increase to a department's budget (spending authority)
APPROPRIATION approved by the County Board during the course of the fiscal year.

approved by the County Board during the course of the fiscal year. It generally involves appropriation of a grant or other outside

revenue.

SUPPORTING MEASURE A type of output measure that indicates the amount of services a

program provides and supports the achievement of critical measures. Outputs are the amount of services a program provides. These services support the program achieving its desired

results or the outcome.

TANF Temporary Assistance for Needy Families

TAX BASE The total market value of real property (land, buildings, and

related improvements), public service corporation property, and personal property (cars, boats, and business tangible equipment)

in the County.

TAX RATE The level of taxation stated in dollars. For example, the adopted

FY 2018 real estate tax rate of \$1.006 per \$100 of assessed valuation (excluding the stormwater tax) on a \$400,000 house would result in a real estate tax bill of \$3,984 per year (\$400,000

X 0.00991 = \$4,024).

TCF Transportation Capital Fund

TIF Tax Increment Financing

ACCOUNT

TOAH Transit Oriented Affordable Housing

TRUST AND AGENCY Accounts used for contributions from private donors and other

miscellaneous sources which are restricted for various purposes.

Funds in these accounts are not reflected in the County's operating

budget.

VHDA Virginia Housing & Development Authority

VIEW Virginia Initiative for Employment Not Welfare Program

WIA Workforce Investment Act

WMATA Washington Metropolitan Area Transit Authority

WORKLOAD MEASURES Represent the numerical inputs, outputs and/or outcomes of

County operating programs.